FY 2025
Advertised Budget Plan
Volume 2: Capital Construction and Other Operating Funds

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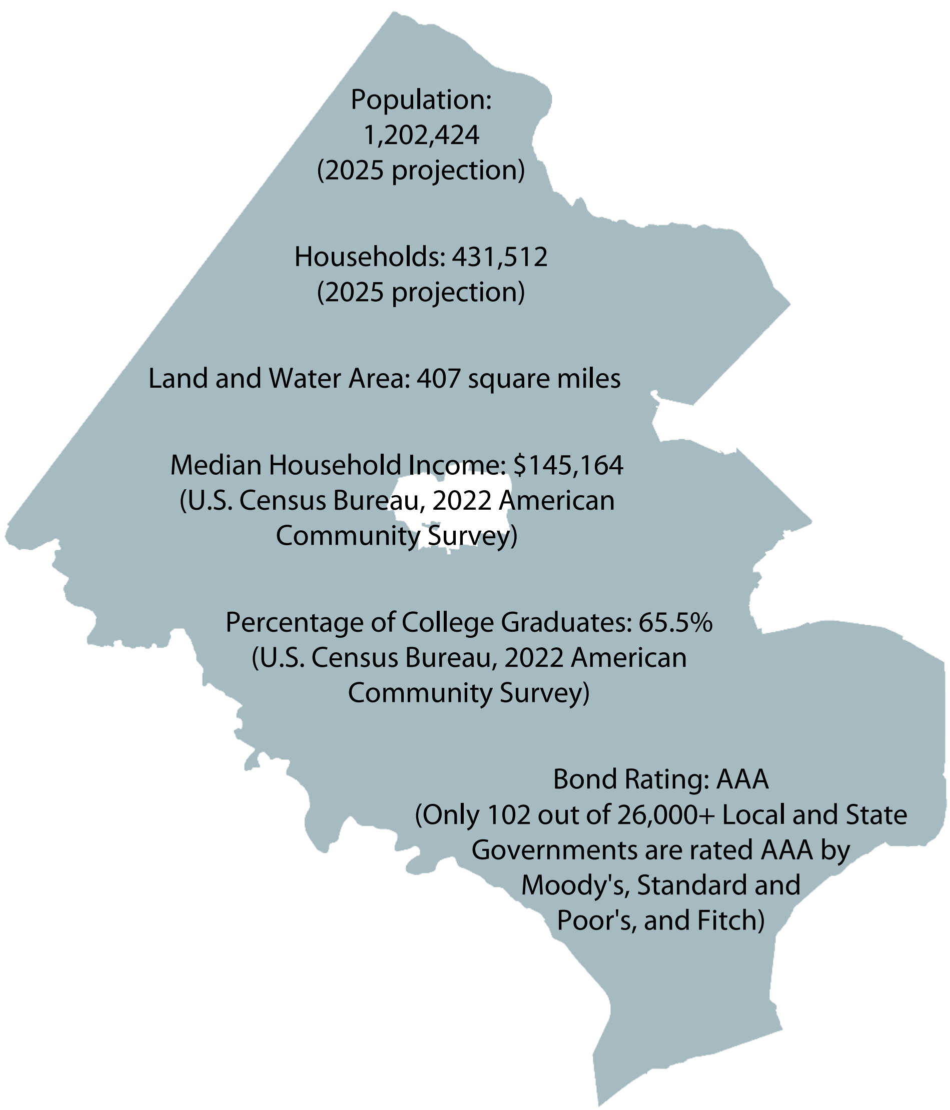
Fairfax County, Virginia… At a Glance



Fairfax County, Virginia

Fiscal Year 2025
Advertised Budget Plan

Volume 2: Capital Construction and Other Operating Funds

1742

Prepared by the
Fairfax County Department of Management and Budget
12000 Government Center Parkway
Suite 561
Fairfax, Virginia 22035
703-324-2391

https://www.fairfaxcounty.gov/budget/

Prepared by staff in the

Department of Management and Budget

Christina C. Jackson, Chief Financial Officer

Philip Hagen, Director

Katie Horstman, Deputy Director	Joe LaHait, Deputy Director
Nonie Strike, Deputy Director	Albena Assenova, Division Director
Kimberly Panzer, Division Director	Martha Reed, Division Director
Dana Thompson, Division Director	Lifen Zhou, Division Director
Daniel Bereket, Budget and Policy Analyst	Jesse Ellis, Budget and Policy Analyst
Amanda Griffith, Budget and Policy Analyst	Sophia Thomas, Budget and Policy Analyst
Melissa Jun, Budget and Policy Analyst	Rebecca Keoho, Business Analyst
Brian Kincaid, Budget and Policy Analyst	Taotao Luo, Budget and Policy Analyst
Cindy Mazari, Budget and Policy Analyst	Galena Nedelcheva, Budget and Policy Analyst
Lynda Pham, Business Analyst	Amy Simon, Budget and Policy Analyst
William Smith, Budget and Policy Analyst	Mark Thomas, Budget and Policy Analyst
Bobby Vaught, Budget and Policy Analyst	Mary Wise, Management Analyst

Cover by Dawn Nieters, Office of Public Affairs

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the Countywide Strategic Plan Coordination Group,
the Office of Public Affairs, the Department of Tax Administration,
and all other agency staff that assisted in the development of the FY 2025 budget

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Fairfax County
Virginia

For the Fiscal Year Beginning

July 01, 2023

Executive Director

BUDGET CALENDAR

For Development and Adoption of the FY 2025 Budget

2023	July	**July 1:** Fiscal Year 2024 begins.
	November	**November 28:** County Executive and FCPS Superintendent provide FY 2025 budget forecasts at joint meeting of Board of Supervisors and School Board.
2024	February	**February 8:** Superintendent releases FCPS FY 2025 Proposed Budget. **February 13:** School Board holds public hearings on budget. **February 20:** County Executive releases <u>FY 2025 Advertised Budget Plan</u> and Countywide Strategic Plan Annual Report. **February 22:** School Board adopts FCPS FY 2025 Advertised Budget.
	March	**March 5:** Board of Supervisors authorizes advertisement of proposed real estate tax rate for FY 2025.
	April	**April 16-18:** Board of Supervisors holds public hearings on County budget. **April 26:** Board of Supervisors Budget Committee meeting for pre-markup to discuss changes to County Executive's <u>FY 2025 Advertised Budget Plan</u>. **April 30:** Board of Supervisors mark-up of County Executive's <u>FY 2025 Advertised Budget Plan</u>.
	May	**May 7:** Board of Supervisors adopts FY 2025 budget and tax rate, including transfer to FCPS. **May 9:** School Board presents FY 2025 Approved Budget for new business. **May 14:** School Board holds public hearings on budget. **May 23:** School Board adopts FY 2025 Approved Budget.
	July	**July 1:** Fiscal Year 2025 begins.

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How to Read the Budget

Volume 2 Overview

Volume 2 contains information on non-General Fund budgets or “Other Funds.” A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund. These other funds, such as Special Revenue Funds, are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Volume 2 also features the County’s *proprietary* funds, i.e., Enterprise Funds and Internal Service Funds. These funds account for County activities which operate similarly to private sector businesses because they measure net income, financial position, and changes in financial position. Enterprise Funds are used to account for operations in which costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. Internal Service Funds are used to account for the financing of goods or services provided by one County department or agency to another on an allocated cost recovery basis for items such as telecommunications charges, printing, data processing. The County also has several *fiduciary* funds, better known as Custodial and Trust Funds, in which funds are used to account for assets held by the County in a trustee capacity or as an agent for other individuals, entities, and/or other funds.

Fund Narratives

Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

- Agency Mission and Focus
- Connection to the Countywide Strategic Plan
- Organizational Chart
- Budget and Staff Resources
- FY 2025 Funding Adjustments/Changes to the FY 2024 Adopted Budget Plan
- Cost Centers (funding and position detail)
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Summary of Grant Funding

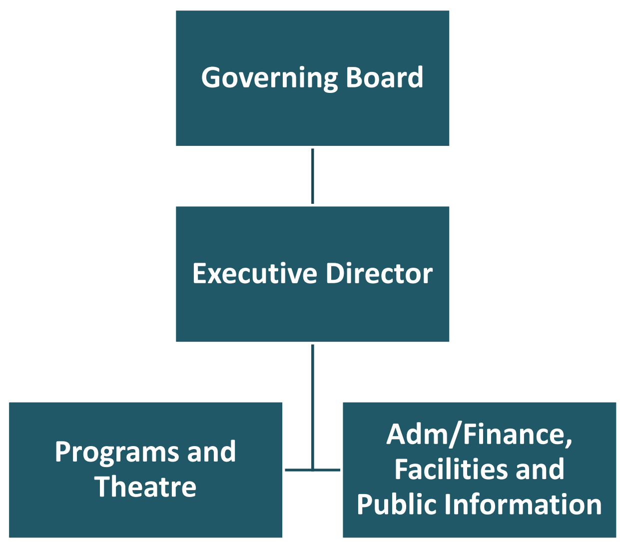
Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a Fund. A brief example of each section follows.

Agency Mission, Focus, and Connection to the Countywide Strategic Plan

The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities, or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing. The Connection to the Countywide Strategic Plan section connects the agency and/or fund to the 10 Community Outcome Areas that represent the issues of greatest importance to the community.

Organizational Chart

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure for Fund 40060, McLean Community Center, is shown below.



Budget Staff and Resources

The Budget and Staff Resources table provides an overview of expenditures and positions in each fund. Expenditures are generally summarized in five primary categories:

- ***Personnel Services*** consist of expenditure categories including regular pay, shift differential, limited-term support, overtime pay, and fringe benefits.
- ***Operating Expenses*** are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities.
- ***Capital Equipment*** includes items that have a value that exceeds $5,000 and an expected life of more than one year, such as an automobile or other heavy equipment.
- ***Recovered Costs*** are reimbursements from other County agencies for specific services or work performed or reimbursements of work associated with capital construction projects. These

reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

- ***Capital Projects*** are expenditures related to the acquisition, renovation, or construction of major capital items, including facilities (schools, libraries, parks facilities, police stations, and fire stations), transportation improvements, trails/sidewalks, and stormwater management facilities. These activities typically stretch over multiple fiscal years. For funds which contain capital projects, a Summary of Capital Projects is provided in the fund narrative listing the funding related to each specific project.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,558,125	$4,219,136	$4,219,136	$4,289,858
Operating Expenses	2,673,778	3,075,979	3,171,121	3,154,358
Capital Projects	198,524	190,000	943,553	800,000
Total Expenditures	**$6,430,427**	**$7,485,115**	**$8,333,810**	**$8,244,216**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	34 / 31.2	34 / 31.2	34 / 31.2	34 / 31.2

The Authorized Positions section of the Budget and Staff Resources table provides the position count of merit positions across fiscal years, including FY 2023 Actuals, the FY 2024 Adopted Budget Plan, the *FY 2024 Revised Budget Plan*, and the FY 2025 Advertised Budget Plan. The table also reflects the authorized hours of each position with the designation of a full-time equivalent (FTE). For example, an FTE of 1.0 means that the position is authorized to be filled with a full-time employee (2,080 hours annually), while an FTE of 0.5 signals that the position is authorized to be filled only half-time (up to 1,040 hours annually).

FY 2025 Funding Adjustments

The "FY 2025 Funding Adjustments" section summarizes changes to the budget. The first part of this section includes adjustments since the approval of the FY 2024 Adopted Budget Plan necessary to support the FY 2025 program. These adjustments may include compensation increases, funding associated with new positions, internal service charge adjustments, and funding adjustments associated with position movements. The sum of all the funding adjustments listed explains the entire change from the FY 2024 Adopted Budget Plan to the FY 2025 Advertised Budget Plan.

Employee Compensation **$141,196**

An increase of $141,196 in Personnel Services includes $78,474 for a 2.00 percent market rate adjustment (MRA) for all employees and $50,071 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $12,651 is included for benchmark studies conducted for all county employees.

Other Post-Employment Benefits **($11,605)**

A decrease of $11,605 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Programmatic Adjustments **$19,510**
A net increase of $19,510 comprises $78,379 in Operating Expenses, partially offset by a decrease of $58,869 in Personnel Services, is included to support anticipated program operations in FY 2025.

Capital Projects **$610,000**
Funding of $800,000 in Capital Projects, an increase of $610,000 from the FY 2024 Adopted Budget Plan, is included to support improvements at the Old Firehouse Center.

Changes to the FY 2024 Adopted Budget Plan

The "Changes to FY 2024 Adopted Budget Plan" section reflects all approved changes in the *FY 2024 Revised Budget Plan* since passage of the FY 2024 Adopted Budget Plan. It also includes all adjustments made as part of the *FY 2023 Carryover Review* and all other approved changes made through December 31, 2023.

Carryover Adjustments **$848,695**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $848,695 due to unexpended project balances of $1,341,094 and encumbered carryover of $95,142. These increases are partially offset by a decrease of $587,541 in Capital Projects based on anticipated capital needs in FY 2024.

Cost Centers

As an introduction to the more detailed information included for each functional area or cost center, a brief description of the cost centers is included (see example below). A listing of the staff resources for each cost center is also included, showing the number of positions by job classification and annotations for additions, or transfers of positions from one agency/fund to another. In addition, the full-time equivalent status is provided to easily denote a full- or part-time position as well as total position counts for the cost center in this table.

Administration, Facilities and Public Information

Administration, Facilities and Public Information cost center administers the facilities and programs of the McLean Community Center, assists residents and local groups' planning activities, and provides information to residents in order to facilitate their integration into the community.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,602,197	$2,932,504	$3,713,690	$3,721,577
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	19 / 16.7	19 / 16.7	20/ 17.7	20/ 17.7

Performance Measurement Results

Fairfax County has an established Performance Measurement program, and measures have been included in the County's budget volumes for many years with specific goals, objectives, and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress, and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

Where applicable, each narrative includes a table of key performance measures, primarily focused on outcomes, organized by the Strategic Plan Community Outcome Areas and Indicators of Success. In addition, there is also a web link to a comprehensive table featuring the cost center performance measurement goal, objective, and a complete set of a "Family of Measures."

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in patrons using the Center	(56.3%)	224.0%	5.9%	78.8%	24.5%	5.7%
Percent change in participation in classes and Senior Adult activities	(62.3%)	201.5%	1.4%	(12.7%)	5.0%	50.6%
Percent change in participation at Special Events	88.5%	149.3%	1.2%	75.7%	12.1%	6.4%
Percent change in participation at Performing Arts activities	(54.5%)	58.2%	7.7%	119.6%	(3.6%)	15.1%
Percent change in participation at Youth Activities	(40.9%)	356.0%	25.7%	(18.6%)	51.6%	(1.7%)
Percent change in weekend patrons[1]	(100.0%)	203,500.0 %	33.3%	170.9%	108.8%	0.0%
Percent change in weekday patrons	(81.8%)	368.7%	21.2%	26.7%	35.1%	3.1%

[1] The large increase is attributable to the closure of the Teen Center in FY 2021 due to the COVID-19 pandemic and its reopening in FY 2022.

This "Family of Measures" presents an overall view of the performance measurement program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output (this data – funding and positions – are listed in the agency summary tables).
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative results of a program activity compared to its intended purpose.

Fund Statement

A fund statement provides a summary of all collected revenue, expenditures, transfers in, and transfers out for a given fiscal year. It also provides the total funds available at the beginning of a fiscal year and an ending balance. In addition to the components shown in the example below, some fund statements may include lines for "transfers." A transfer is simply the movement of funding from one fund to another, including within the County's internal structure. An amount transferred out of one fund to another fund is recorded as a Transfer Out, while an amount transferred into a fund from another fund is recorded as a Transfer In. The following fund statement example includes descriptions of its various components.

FUND STATEMENT

	Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
A	**Beginning Balance**	**$6,564,243**	**$4,859,900**	**$7,022,919**	**$5,984,224**
	Revenue:				
B	Taxes	$5,705,134	$5,980,732	$5,980,732	$6,246,181
	Interest	134,505	20,000	20,000	130,000
	Rental Income	113,971	79,480	79,480	127,480
	Instructional Fees	436,839	532,723	532,723	422,824
	Performing Arts	103,583	132,750	132,750	129,362
	Special Events	106,382	96,500	96,500	107,600
	Youth Programs	113,415	138,910	138,910	138,650
	Teen Center Income	170,673	296,000	296,000	223,000
	Miscellaneous Income	4,601	18,020	18,020	18,305
	Total Revenue	**$6,889,103**	**$7,295,115**	**$7,295,115**	**$7,543,402**
	Total Available	**$13,453,346**	**$12,155,015**	**$14,318,034**	**$13,527,626**
C	**Expenditures:**				
	Personnel Services	$3,558,125	$4,219,136	$4,219,136	$4,289,858
	Operating Expenses	2,673,778	3,075,979	3,171,121	3,154,358
	Capital Projects	198,524	190,000	943,553	800,000
	Total Expenditures	**$6,430,427**	**$7,485,115**	**$8,333,810**	**$8,244,216**
	Total Disbursements	**$6,430,427**	**$7,485,115**	**$8,333,810**	**$8,244,216**
D	**Ending Balance**[1]	**$7,022,919**	**$4,669,900**	**$5,984,224**	**$5,283,410**
E	Capital Project Reserve[2]	6,022,919	3,669,900	4,984,224	4,283,410
	Operating Contingency Reserve[3]	1,000,000	1,000,000	1,000,000	1,000,000
F	**Tax Rate per $100 of Assessed Value**	**$0.023**	**$0.023**	**$0.023**	**$0.023**

[1] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[2] The Capital Project Reserve is primarily for the Renovation of the McLean Community Center. The MCC Board has authorized utilizing $8.0 million over a multiyear period for the renovation. The Capital Project Reserve also funds other capital projects for MCC and the Old Firehouse Center.

[3] The Operating Contingency Reserve was established to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the Center's revenue stream. The amount was increased to $1,000,000 starting in FY 2023.

A. Beginning Balance
This represents the balance carried forward from the prior fiscal year.

B. Revenue Categories

C. Expenditure Categories

D. Ending Balance: The Ending Balance equals the Total Available funds minus Total Disbursements. These balances may be restricted or unrestricted, reserved for a specific purpose, or unreserved and used for future requirements.

E. Reserves: A portion of the fund balance or retained earnings segregated for specific purposes. These reserves may be driven by program or legal requirements.

F. Tax Rate: Where applicable, the tax rate for the funding and support of the service or facility is cited in the fund statement. For example, facilities and operations of the McLean Community Center are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville.

Summary of Capital Projects

A summary of capital projects is included in all Capital Project Funds and selected Enterprise Funds, Housing Funds, and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

> **Total Project Estimate**: A capital project Total Project Estimate (TPE) is composed of funds already expended, currently appropriated, proposed, or adopted in the budget year, and proposed for future years. In short, it is the total amount proposed to be expended over the life of the project.

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
McLean Community Center Improvements (CC-000006)	$6,697,397	$198,524.30	$943,552.70	$0
Old Firehouse Improvements (CC-000018)	923,866	0.00	0.00	800,000
Total	**$7,621,263**	**$198,524.30**	**$943,552.70**	**$800,000**

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Summary Schedules
Appropriated Funds

COUNTY OF FAIRFAX
VIRGINIA
1742

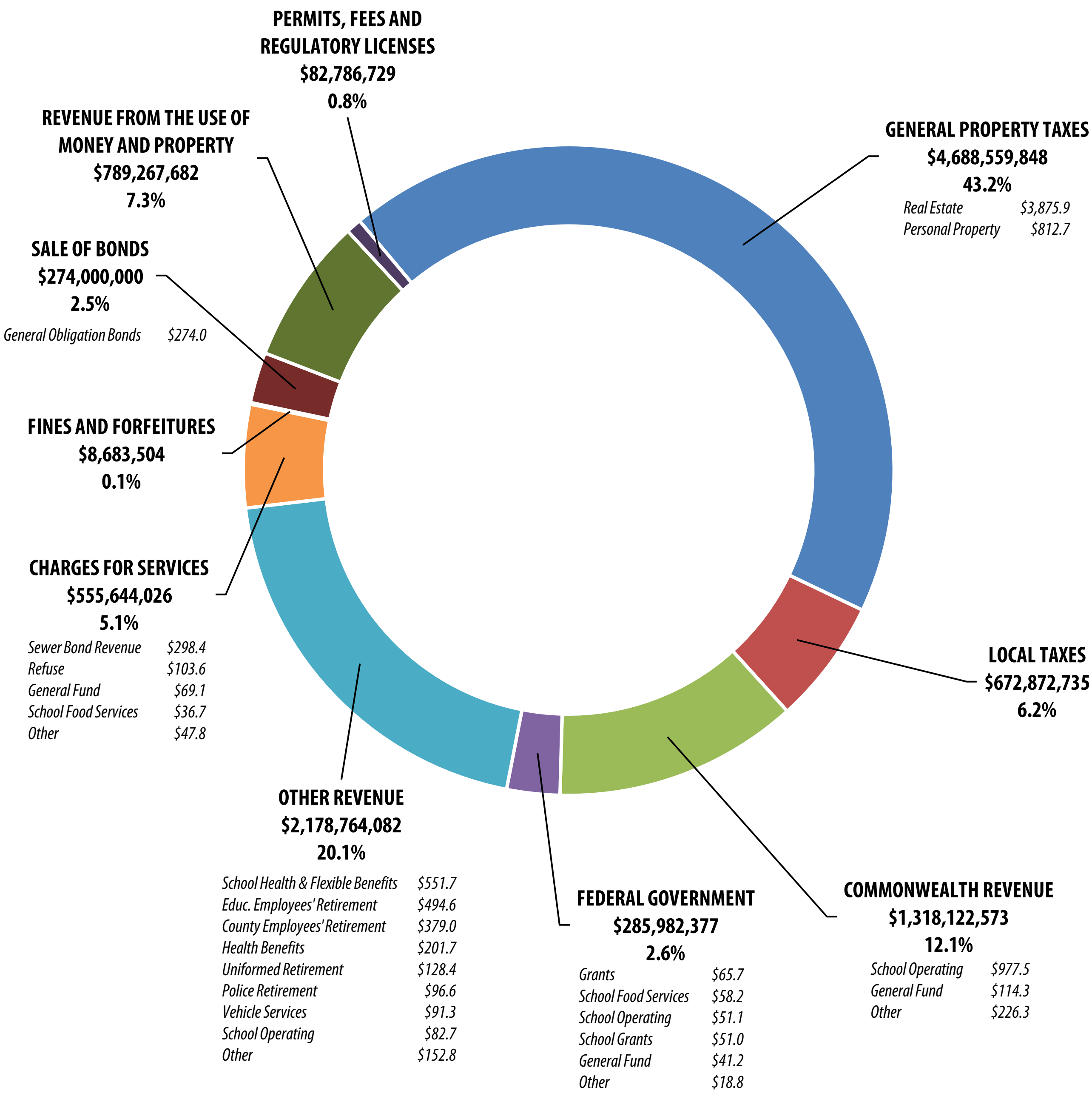
FY 2025

Advertised Budget Plan

FY 2025 ADVERTISED BUDGET PLAN

REVENUE ALL FUNDS

(subcategories in millions)

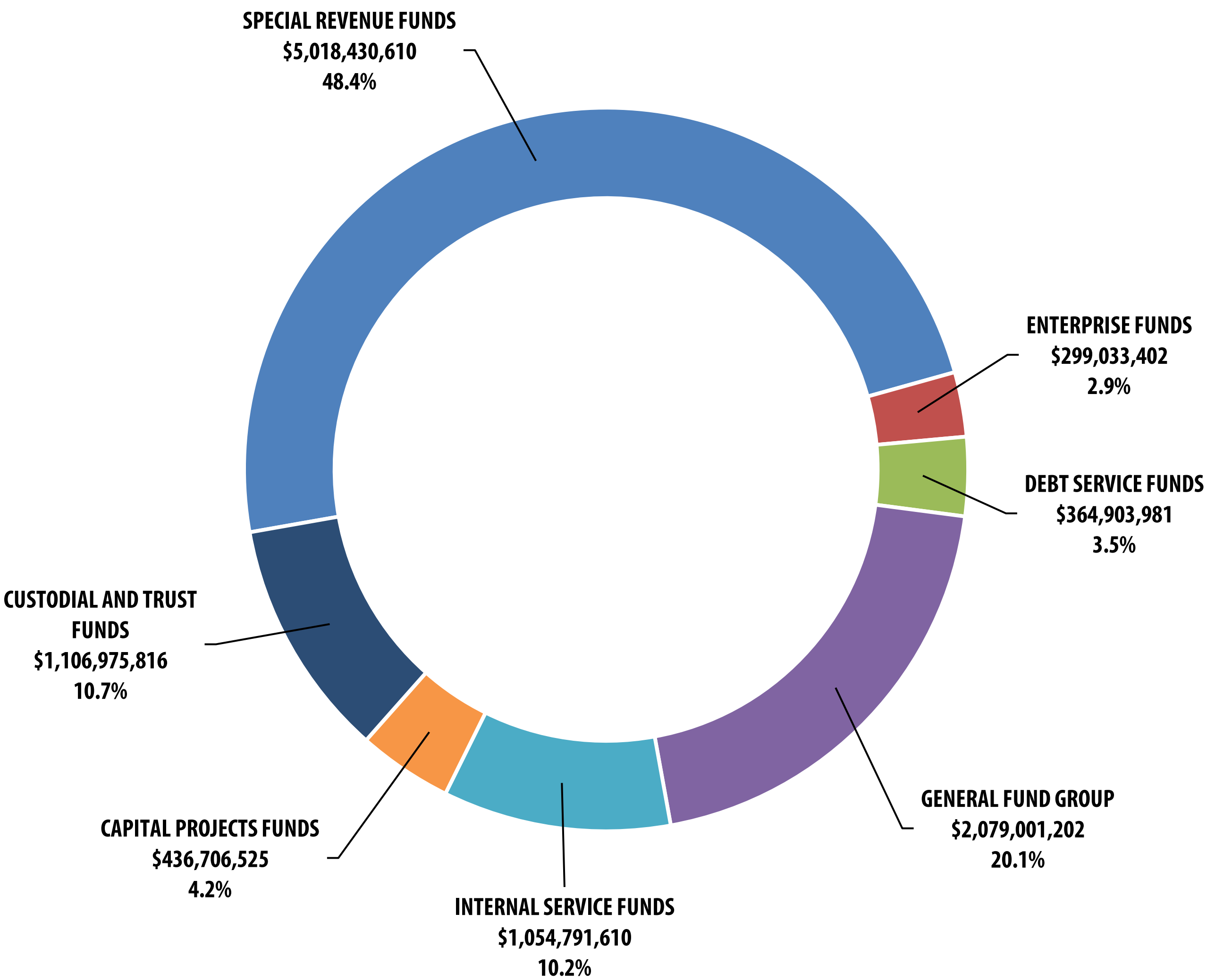


TOTAL REVENUE = $10,854,683,556

For presentation purposes, Personal Property Taxes of $211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

FY 2025 ADVERTISED BUDGET PLAN

EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = $10,359,843,146

FY 2025 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2023 Actual [1]	FY 2024 Adopted Budget Plan [2]	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS						
General Fund Group						
10001 General Fund	$4,973,327,584	$5,097,757,638	$5,150,852,659	$5,460,493,825	$309,641,166	6.01%
10010 Revenue Stabilization	7,824,275	2,500,000	2,500,000	9,000,000	6,500,000	260.00%
10015 Economic Opportunity Reserve	760,426	500,000	500,000	1,000,000	500,000	100.00%
10030 Contributories	0	0	0	0	0	-
10040 Information Technology Projects	1,832,473	0	0	0	0	-
Total General Fund Group	**$4,983,744,758**	**$5,100,757,638**	**$5,153,852,659**	**$5,470,493,825**	**$316,641,166**	**6.14%**
Debt Service Funds						
20000 Consolidated Debt Service	$2,740,606	$2,305,500	$2,305,500	$2,393,600	$88,100	3.82%
Capital Project Funds						
30000 Metro Operations and Construction	$30,000,000	$43,000,000	$43,000,000	$44,000,000	$1,000,000	2.33%
30010 General Construction and Contributions	22,933,503	4,475,000	189,652,917	3,202,836	(186,450,081)	(98.31%)
30015 Environmental and Energy Program	2,633,472	0	0	0	0	-
30020 Infrastructure Replacement and Upgrades	333,722	0	0	0	0	-
30030 Library Construction	0	0	90,000,000	0	(90,000,000)	(100.00%)
30040 Contributed Roadway Improvements	2,598,547	179,192	179,192	186,350	7,158	3.99%
30050 Transportation Improvements	22,000,000	0	25,140,000	0	(25,140,000)	(100.00%)
30070 Public Safety Construction	48,332,324	0	249,610,000	0	(249,610,000)	(100.00%)
30090 Pro Rata Share Drainage Construction	2,509,936	0	0	0	0	-
30300 Affordable Housing Development and Investment	36,504,100	37,062,736	37,062,736	38,118,750	1,056,014	2.85%
30400 Park Authority Bond Construction	25,000,000	0	117,070,000	0	(117,070,000)	(100.00%)
S31000 Public School Construction	241,181,576	206,451,000	428,667,547	231,451,000	(197,216,547)	(46.01%)
Total Capital Project Funds	**$434,027,180**	**$291,167,928**	**$1,180,382,392**	**$316,958,936**	**($863,423,456)**	**(73.15%)**
Special Revenue Funds						
40000 County Transit Systems	$50,408,292	$52,992,020	$93,229,814	$84,368,377	($8,861,437)	(9.50%)
40010 County and Regional Transportation Projects	138,822,442	121,499,005	345,139,975	119,287,985	(225,851,990)	(65.44%)
40030 Cable Communications	18,267,794	18,429,235	18,429,235	17,771,228	(658,007)	(3.57%)
40040 Fairfax-Falls Church Community Services Board	47,695,099	37,156,906	37,156,906	38,995,634	1,838,728	4.95%
40045 Early Childhood Birth to 5	82,831	215,960	215,960	215,960	0	0.00%
40050 Reston Community Center	10,966,633	10,907,001	11,058,348	11,569,278	510,930	4.62%
40060 McLean Community Center	6,889,103	7,295,115	7,295,115	7,543,402	248,287	3.40%
40070 Burgundy Village Community Center	126,191	106,883	106,883	106,707	(176)	(0.16%)
40080 Integrated Pest Management Program	3,009,635	3,149,357	3,149,357	3,235,241	85,884	2.73%
40090 E-911	46,834,192	44,125,131	44,125,131	44,125,131	0	0.00%
40100 Stormwater Services	99,371,070	100,802,650	116,874,960	103,877,482	(12,997,478)	(11.12%)
40110 Dulles Rail Phase I Transportation Improvement District	15,620,734	15,740,702	15,740,702	15,590,343	(150,359)	(0.96%)
40120 Dulles Rail Phase II Transportation Improvement District	22,531,923	19,359,242	19,359,242	19,372,827	13,585	0.07%
40125 Metrorail Parking System Pledged Revenues	5,952,470	9,882,366	9,882,366	5,850,660	(4,031,706)	(40.80%)
40130 Leaf Collection	2,457,158	2,720,481	2,720,481	4,303,056	1,582,575	58.17%
40140 Refuse Collection and Recycling Operations	23,818,252	24,593,702	24,593,702	25,246,166	652,464	2.65%
40150 Refuse Disposal	55,310,459	58,734,182	58,734,182	64,830,654	6,096,472	10.38%
40170 I-95 Refuse Disposal	12,293,963	11,930,806	11,930,806	12,533,617	602,811	5.05%
40180 Tysons Service District	9,559,546	8,943,432	8,943,432	8,913,369	(30,063)	(0.34%)
40190 Reston Service District	2,668,549	2,512,421	2,512,421	2,557,505	45,084	1.79%
40200 Land Development Services	49,135,903	50,196,218	51,016,218	58,597,477	7,581,259	14.86%
40300 Housing Trust	5,889,032	3,593,342	3,593,342	4,211,206	617,864	17.19%
40330 Elderly Housing Programs	0	0	0	0	0	-
50000 Federal/State Grants	220,040,346	132,624,746	372,293,935	141,120,136	(231,173,799)	(62.09%)
50800 Community Development Block Grant	8,964,576	5,918,926	11,565,999	5,682,469	(5,883,530)	(50.87%)
50810 HOME Investment Partnerships Program	2,454,262	2,471,231	13,545,332	2,385,371	(11,159,961)	(82.39%)
S10000 Public School Operating	1,134,947,411	1,082,005,549	1,150,112,790	1,111,227,898	(38,884,892)	(3.38%)
S40000 Public School Food and Nutrition Services	96,919,902	88,835,894	88,906,992	97,925,004	9,018,012	10.14%
S43000 Public School Adult and Community Education	6,681,796	8,034,068	7,849,931	8,170,121	320,190	4.08%
S50000 Public School Grants and Self Supporting Programs	72,739,798	61,579,096	158,254,572	68,222,677	(90,031,895)	(56.89%)
Total Special Revenue Funds	**$2,170,459,362**	**$1,986,355,667**	**$2,688,338,129**	**$2,087,836,981**	**($600,501,148)**	**(22.34%)**
TOTAL GOVERNMENTAL FUNDS	**$7,590,971,906**	**$7,380,586,733**	**$9,024,878,680**	**$7,877,683,342**	**($1,147,195,338)**	**(12.71%)**

FY 2025 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2023 Actual [1]	FY 2024 Adopted Budget Plan [2]	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan [3]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
PROPRIETARY FUNDS						
Internal Service Funds						
60000 County Insurance	$2,566,558	$685,000	$685,000	$685,000	$0	0.00%
60010 Department of Vehicle Services	100,981,066	87,102,996	87,351,800	91,311,912	3,960,112	4.53%
60020 Document Services	5,137,579	5,044,426	5,044,426	5,044,426	0	0.00%
60030 Technology Infrastructure Services	45,568,218	45,199,764	45,199,764	45,493,122	293,358	0.65%
60040 Health Benefits	196,905,718	197,488,155	197,488,155	203,815,656	6,327,501	3.20%
S60000 Public School Insurance	22,855,561	19,346,339	19,346,339	20,390,210	1,043,871	5.40%
S62000 Public School Health and Flexible Benefits	480,840,721	513,288,542	538,265,790	551,740,362	13,474,572	2.50%
Total Internal Service Funds	**$854,855,421**	**$868,155,222**	**$893,381,274**	**$918,480,688**	**$25,099,414**	**2.81%**
Enterprise Funds						
69000 Sewer Revenue	$271,077,143	$281,988,500	$281,988,500	$304,034,500	$22,046,000	7.82%
69030 Sewer Bond Debt Reserve	0	15,365,475	15,365,475	0	(15,365,475)	(100.00%)
69310 Sewer Bond Construction	1,990,544	211,713,783	216,711,019	0	(216,711,019)	(100.00%)
Total Enterprise Funds	**$273,067,687**	**$509,067,758**	**$514,064,994**	**$304,034,500**	**($210,030,494)**	**(40.86%)**
TOTAL PROPRIETARY FUNDS	**$1,127,923,108**	**$1,377,222,980**	**$1,407,446,268**	**$1,222,515,188**	**($184,931,080)**	**(13.14%)**
FIDUCIARY FUNDS						
Custodial Funds						
70000 Route 28 Tax District	$11,073,166	$12,084,290	$12,084,290	$12,702,072	$617,782	5.11%
70040 Mosaic District Community Development Authority	4,881,435	4,880,561	4,880,561	4,878,700	(1,861)	(0.04%)
Total Custodial Funds	**$15,954,601**	**$16,964,851**	**$16,964,851**	**$17,580,772**	**$615,921**	**3.63%**
Trust Funds						
73000 Employees' Retirement Trust	$218,849,222	$650,686,552	$650,686,552	$716,808,494	$66,121,942	10.16%
73010 Uniformed Employees Retirement Trust	208,253,539	220,217,793	220,217,793	274,503,762	54,285,969	24.65%
73020 Police Retirement Trust	977,962	191,146,637	191,146,637	217,456,893	26,310,256	13.76%
73030 OPEB Trust	41,465,088	7,469,603	7,469,603	5,144,829	(2,324,774)	(31.12%)
S71000 Educational Employees' Retirement	304,539,230	464,290,964	459,456,076	494,552,276	35,096,200	7.64%
S71100 Public School OPEB Trust	30,523,046	28,177,000	28,177,000	28,438,000	261,000	0.93%
Total Trust Funds	**$804,608,087**	**$1,561,988,549**	**$1,557,153,661**	**$1,736,904,254**	**$179,750,593**	**11.54%**
TOTAL FIDUCIARY FUNDS	**$820,562,688**	**$1,578,953,400**	**$1,574,118,512**	**$1,754,485,026**	**$180,366,514**	**11.46%**
TOTAL APPROPRIATED FUNDS	**$9,539,457,702**	**$10,336,763,113**	**$12,006,443,460**	**$10,854,683,556**	**($1,151,759,904)**	**(9.59%)**
Appropriated From (Added to) Surplus	**($84,461,541)**	**($574,663,609)**	**$1,734,911,079**	**($680,939,783)**	**($2,415,850,862)**	**(139.25%)**
TOTAL AVAILABLE	**$9,454,996,161**	**$9,762,099,504**	**$13,741,354,539**	**$10,173,743,773**	**($3,567,610,766)**	**(25.96%)**
Less: Internal Service Funds	**($854,855,421)**	**($868,155,222)**	**($893,381,274)**	**($918,480,688)**	**($25,099,414)**	**2.81%**
NET AVAILABLE	**$8,600,140,740**	**$8,893,944,282**	**$12,847,973,265**	**$9,255,263,085**	**($3,592,710,180)**	**(27.96%)**

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year of the "Expenditure by Fund/Summary of Appropriated Funds," net of any transfers between funds.

[1] **Not reflected are the following adjustments to balance in FY 2023:**
Fund S40000, Public School Food and Nutrition Services, change in inventory of ($816,573).
Fund S60000, Public School Insurance, net change in accrued liability of $6,199,172.

[2] **Not reflected are the following adjustments to balance in FY 2024:**
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $51,112,822 from FY 2023.
Fund S10000, Public School Operating, reflects the proposed Transfer In from Fund 20000, Consolidate County and Schools Debt Service, as shown in the Board's Third Quarter Review, which was ($269,861) less than the Transfer Out from Fund 20000. Final adjustments were reflected at the *FY 2023 Carryover Review.*
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $46,807,301.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $11,001,005.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $8,109,541.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $75,028,162.

[3] **Not reflected are the following adjustments to balance in FY 2025:**
Fund 10015, Economic Opportunity Reserve, assumes carryover of the Total Available funding of $53,030,855 from FY 2024.
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $50,859,276.
Fund S50000, Public School Grants and Self-Supporting Programs, assumes carryover of Summer School Reserve of $2,932,187.
Fund S60000, Public School Insurance, assumes carryover of Allocated Reserve of $3,392,433.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of Premium Stabilization Reserve of $75,296,275.

FY 2025 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2023 Estimate	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS							
General Fund Group							
10001 General Fund[1]	$2,007,076,317	$1,757,722,124	$1,916,731,543	$2,097,921,451	$2,045,765,355	($52,156,096)	(2.49%)
10015 Economic Opportunity Reserve	51,112,822	276,269	0	53,030,855	0	(53,030,855)	(100.00%)
10020 Consolidated Community Funding Pool	13,576,193	12,529,767	12,897,910	13,944,336	13,542,806	(401,530)	(2.88%)
10030 Contributories	18,530,288	18,519,484	19,821,407	19,946,407	19,693,041	(253,366)	(1.27%)
10040 Information Technology Projects	76,119,025	25,730,002	0	72,840,424	0	(72,840,424)	(100.00%)
Total General Fund Group	**$2,166,414,645**	**$1,814,777,646**	**$1,949,450,860**	**$2,257,683,473**	**$2,079,001,202**	**($178,682,271)**	**(7.91%)**
Debt Service Funds							
20000 Consolidated Debt Service	$345,284,406	$339,861,449	$344,211,866	$347,351,618	$364,903,981	$17,552,363	5.05%
Capital Project Funds							
30000 Metro Operations and Construction	$91,727,334	$89,520,098	$92,499,083	$94,791,672	$103,357,196	$8,565,524	9.04%
30010 General Construction and Contributions	294,117,861	48,263,367	28,210,848	356,392,938	31,861,769	(324,531,169)	(91.06%)
30015 Environmental and Energy Program	40,152,110	7,592,043	1,298,767	42,959,406	1,298,767	(41,660,639)	(96.98%)
30020 Infrastructure Replacement and Upgrades	92,051,798	17,883,273	1,500,000	98,878,392	2,500,000	(96,378,392)	(97.47%)
30030 Library Construction	103,287,604	7,719,789	0	95,567,815	0	(95,567,815)	(100.00%)
30040 Contributed Roadway Improvements	50,822,357	3,580,113	0	49,706,791	0	(49,706,791)	(100.00%)
30050 Transportation Improvements	85,310,922	6,925,459	0	104,868,640	0	(104,868,640)	(100.00%)
30070 Public Safety Construction	320,857,279	46,325,739	0	284,809,356	0	(284,809,356)	(100.00%)
30090 Pro Rata Share Drainage Construction	8,607,972	239,861	0	10,878,047	0	(10,878,047)	(100.00%)
30300 Affordable Housing Development and Investment	125,019,368	43,938,044	37,062,736	127,700,589	38,118,750	(89,581,839)	(70.15%)
30400 Park Authority Bond Construction	144,403,710	26,709,091	0	118,694,619	0	(118,694,619)	(100.00%)
S31000 Public School Construction	683,906,438	244,851,707	232,570,043	605,829,194	259,570,043	(346,259,151)	(57.15%)
Total Capital Project Funds	**$2,040,264,753**	**$543,548,584**	**$393,141,477**	**$1,991,077,459**	**$436,706,525**	**($1,554,370,934)**	**(78.07%)**
Special Revenue Funds							
40000 County Transit Systems	$180,189,749	$149,962,248	$142,621,525	$188,738,413	$177,358,888	($11,379,525)	(6.03%)
40010 County and Regional Transportation Projects	489,560,022	115,133,358	81,821,345	505,628,153	76,065,128	(429,563,025)	(84.96%)
40030 Cable Communications	17,233,864	9,533,885	11,081,789	17,519,840	11,996,234	(5,523,606)	(31.53%)
40040 Fairfax-Falls Church Community Services Board	212,141,714	187,442,697	213,152,093	219,368,910	220,442,785	1,073,875	0.49%
40045 Early Childhood Birth to 5	33,905,610	26,078,536	34,287,913	35,101,154	35,001,831	(99,323)	(0.28%)
40050 Reston Community Center	10,895,545	9,403,364	10,712,873	12,930,382	13,395,774	465,392	3.60%
40060 McLean Community Center	8,437,170	6,430,427	7,485,115	8,333,810	8,244,216	(89,594)	(1.08%)
40070 Burgundy Village Community Center	113,154	26,922	48,856	49,197	49,321	124	0.25%
40080 Integrated Pest Management Program	3,648,377	2,540,006	3,573,760	3,690,348	3,658,922	(31,426)	(0.85%)
40090 E-911	78,378,033	53,397,642	60,784,236	80,228,155	63,942,782	(16,285,373)	(20.30%)
40100 Stormwater Services	285,642,251	95,286,213	99,402,650	309,721,610	102,268,020	(207,453,590)	(66.98%)
40110 Dulles Rail Phase I Transportation Improvement District	14,008,250	13,809,104	13,827,300	16,927,300	13,826,300	(3,101,000)	(18.32%)
40120 Dulles Rail Phase II Transportation Improvement District	39,100,000	38,626,700	12,717,351	40,417,351	10,661,564	(29,755,787)	(73.62%)
40125 Metrorail Parking System Pledged Revenues	16,294,543	13,664,077	13,159,957	11,255,449	13,509,830	2,254,381	20.03%
40130 Leaf Collection	3,648,462	3,148,887	2,971,662	3,168,970	4,810,464	1,641,494	51.80%
40140 Refuse Collection and Recycling Operations	24,351,099	21,882,997	24,440,527	26,362,105	26,584,987	222,882	0.85%
40150 Refuse Disposal	69,269,337	65,999,632	62,595,753	65,563,349	70,561,654	4,998,305	7.62%
40170 I-95 Refuse Disposal	20,283,895	9,912,850	12,324,301	21,996,123	13,680,541	(8,315,582)	(37.80%)
40180 Tysons Service District	18,279,764	163,803	0	18,115,961	0	(18,115,961)	(100.00%)
40190 Reston Service District	4,332,914	0	0	4,332,914	0	(4,332,914)	(100.00%)
40200 Land Development Services	47,640,462	45,970,012	49,183,907	50,279,712	55,246,862	4,967,150	9.88%
40300 Housing Trust	22,598,442	3,639,666	3,593,342	23,871,363	4,211,206	(19,660,157)	(82.36%)
40330 Elderly Housing Programs	0	0	0	0	0	0	-
50000 Federal/State Grants	492,471,074	197,044,629	137,057,400	429,047,534	146,205,056	(282,842,478)	(65.92%)
50800 Community Development Block Grant	12,997,227	7,886,015	5,918,926	12,508,415	5,682,469	(6,825,946)	(54.57%)
50810 HOME Investment Partnerships Program	13,381,952	2,531,181	2,471,231	13,314,644	2,385,371	(10,929,273)	(82.08%)
S10000 Public School Operating[2]	3,669,205,125	3,316,487,028	3,486,166,734	3,830,508,871	3,684,556,210	(145,952,661)	(3.81%)
S40000 Public School Food and Nutrition Services	138,983,173	91,869,941	135,643,195	143,588,076	148,784,280	5,196,204	3.62%
S43000 Public School Adult and Community Education	8,790,031	8,038,635	9,430,318	9,252,607	9,566,371	313,764	3.39%
S50000 Public School Grants & Self Supporting Programs[3]	192,484,250	85,925,446	97,436,300	238,078,233	95,733,544	(142,344,689)	(59.79%)
Total Special Revenue Funds	**$6,128,265,489**	**$4,581,835,901**	**$4,733,910,359**	**$6,339,898,949**	**$5,018,430,610**	**($1,321,468,339)**	**(20.84%)**

FY 2025 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2023 Estimate	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
TOTAL GOVERNMENTAL FUNDS	**$10,680,229,293**	**$7,280,023,580**	**$7,420,714,562**	**$10,936,011,499**	**$7,899,042,318**	**($3,036,969,181)**	**(27.77%)**
PROPRIETARY FUNDS							
Internal Service Funds							
60000 County Insurance	$45,464,689	$24,571,997	$35,245,740	$45,571,272	$35,165,012	($10,406,260)	(22.84%)
60010 Department of Vehicle Services	98,727,792	81,927,482	86,288,707	96,496,263	97,220,954	724,691	0.75%
60020 Document Services	9,942,104	9,266,643	9,502,037	9,775,519	9,621,880	(153,639)	(1.57%)
60030 Technology Infrastructure Services	68,479,640	53,640,556	56,815,951	66,848,751	62,482,945	(4,365,806)	(6.53%)
60040 Health Benefits	219,117,663	174,124,319	195,984,912	245,443,928	199,481,539	(45,962,389)	(18.73%)
S60000 Public School Insurance	25,981,052	25,732,790	27,455,880	25,103,823	23,782,643	(1,321,180)	(5.26%)
S62000 Public School Health and Flexible Benefits	580,649,848	511,304,675	588,316,704	600,928,137	627,036,637	26,108,500	4.34%
Total Internal Service Funds	**$1,048,362,788**	**$880,568,462**	**$999,609,931**	**$1,090,167,693**	**$1,054,791,610**	**($35,376,083)**	**(3.25%)**
Enterprise Funds							
69010 Sewer Operation and Maintenance	$133,114,994	$120,111,491	$125,869,695	$135,464,334	$134,866,304	($598,030)	(0.44%)
69020 Sewer Bond Parity Debt Service	33,503,257	33,221,078	40,104,264	40,104,264	45,708,354	5,604,090	13.97%
69040 Sewer Bond Subordinate Debt Service	22,358,883	21,559,653	22,321,942	22,321,942	23,458,744	1,136,802	5.09%
69300 Sewer Construction Improvements	157,971,611	69,047,632	90,000,000	178,923,979	95,000,000	(83,923,979)	(46.90%)
69310 Sewer Bond Construction	137,321,230	52,981,944	210,000,000	296,217,022	0	(296,217,022)	(100.00%)
Total Enterprise Funds	**$484,269,975**	**$296,921,798**	**$488,295,901**	**$673,031,541**	**$299,033,402**	**($373,998,139)**	**(55.57%)**
TOTAL PROPRIETARY FUNDS	**$1,532,632,763**	**$1,177,490,260**	**$1,487,905,832**	**$1,763,199,234**	**$1,353,825,012**	**($409,374,222)**	**(23.22%)**
FIDUCIARY FUNDS							
Custodial Funds							
70000 Route 28 Tax District	$12,156,271	$11,068,078	$12,084,290	$12,089,363	$12,702,072	$612,709	5.07%
70040 Mosaic District Community Development Authority	4,881,435	4,881,435	4,880,561	4,880,561	4,878,700	(1,861)	(0.04%)
Total Custodial Funds	**$17,037,706**	**$15,949,513**	**$16,964,851**	**$16,969,924**	**$17,580,772**	**$610,848**	**3.60%**
Trust Funds							
73000 Employees' Retirement Trust	$460,904,094	$439,748,206	$464,581,724	$464,581,724	$494,970,850	$30,389,126	6.54%
73010 Uniformed Employees Retirement Trust	159,226,421	150,986,711	157,871,380	157,871,380	171,411,921	13,540,541	8.58%
73020 Police Retirement Trust	126,447,679	125,415,164	132,479,377	132,479,377	144,653,225	12,173,848	9.19%
73030 OPEB Trust	24,467,548	22,541,677	15,014,669	15,014,669	15,752,812	738,143	4.92%
S71000 Educational Employees' Retirement	230,059,601	225,556,392	240,743,212	234,613,815	244,042,736	9,428,921	4.02%
S71100 Public School OPEB Trust	16,876,500	10,637,003	18,302,500	18,302,500	18,563,500	261,000	1.43%
Total Trust Funds	**$1,017,981,843**	**$974,885,153**	**$1,028,992,862**	**$1,022,863,465**	**$1,089,395,044**	**$66,531,579**	**6.50%**
TOTAL FIDUCIARY FUNDS	**$1,035,019,549**	**$990,834,666**	**$1,045,957,713**	**$1,039,833,389**	**$1,106,975,816**	**$67,142,427**	**6.46%**
TOTAL APPROPRIATED FUNDS	**$13,247,881,605**	**$9,448,348,506**	**$9,954,578,107**	**$13,739,044,122**	**$10,359,843,146**	**($3,379,200,976)**	**(24.60%)**
Less: Internal Service Funds[4]	**($1,048,362,788)**	**($880,568,462)**	**($999,609,931)**	**($1,090,167,693)**	**($1,054,791,610)**	**$35,376,083**	**(3.25%)**
NET EXPENDITURES	**$12,199,518,817**	**$8,567,780,044**	**$8,954,968,176**	**$12,648,876,429**	**$9,305,051,536**	**($3,343,824,893)**	**(26.44%)**

[1] Fairfax County has received $222.89 million in emergency funding through the American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds to respond to the COVID-19 emergency. A balance of $118.7 million remains and was re-appropriated by the Board of Supervisors as part of the *FY 2023 Carryover Review*.

[2] Pending School Board approval, FY 2025 expenditures for Fund S10000, Public School Operating, are reduced from the amount shown in the School Board's Adopted Budget to offset the discrepancy between the proposed Transfer Out from the General Fund to Fund S10000 and the Transfer In from the General Fund reflected in the School Board's Adopted Budget. Final adjustments will be reflected at the *FY 2024 Carryover Review*.

[3] Pending School Board approval, FY 2025 expenditures for Fund S50000, Public School Grants and Self-Supporting Programs, are reduced from the amount shown in the School Board's Advertised Budget to offset the discrepancy between the proposed Transfer Out from Fund 40030, Cable Communications, to Fund S50000 as included in the FY 2025 Advertised Budget Plan and the Transfer In from Fund 40030 reflected in the School Board's Advertised Budget. Final adjustments will be reflected at the *FY 2024 Carryover Review*.

[4] Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

FY 2025 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund	Balance 6/30/2022	Balance 6/30/2023	Balance 6/30/2024	Balance 6/30/2025	From/ (Added to) Surplus
GOVERNMENTAL FUNDS					
General Fund Group					
10001 General Fund	$581,518,953	$526,410,446	$265,672,958	$275,804,630	($10,131,672)
10010 Revenue Stabilization	238,157,922	263,388,385	265,888,385	274,888,385	(9,000,000)
10015 Economic Opportunity Reserve	47,121,645	51,446,979	0	54,607,066	(54,607,066)
10020 Consolidated Community Funding Pool	647,933	1,046,426	0	0	0
10030 Contributories	83,363	68,456	42,745	17,034	25,711
10040 Information Technology Projects	51,008,837	51,464,034	0	0	0
Total General Fund Group	**$918,538,653**	**$893,824,726**	**$531,604,088**	**$605,317,115**	**($73,713,027)**
Debt Service Funds					
20000 Consolidated Debt Service	$5,221,901	$5,858,063	$0	$0	$0
Capital Project Funds					
30000 Metro Operations and Construction	$12,177,174	$2,292,589	$0	$0	$0
30010 General Construction and Contributions	49,061,963	106,103,745	0	0	0
30015 Environmental and Energy Program	26,950,443	33,610,639	0	0	0
30020 Infrastructure Replacement and Upgrades	60,635,837	74,502,247	0	0	0
30030 Library Construction	13,287,604	5,567,815	0	0	0
30040 Contributed Roadway Improvements	50,822,357	49,706,791	0	0	0
30050 Transportation Improvements	12,962,092	53,245,463	0	0	0
30070 Public Safety Construction	11,602,629	31,199,356	0	0	0
30090 Pro Rata Share Drainage Construction	8,607,972	10,878,047	0	0	0
30300 Affordable Housing Development and Investment	71,571,797	82,137,853	0	0	0
30400 Park Authority Bond Construction	3,333,710	1,624,619	0	0	0
S31000 Public School Construction	77,907,812	132,876,415	844,057	872,141	(28,084)
Total Capital Project Funds	**$398,921,390**	**$583,745,579**	**$844,057**	**$872,141**	**($28,084)**
Special Revenue Funds					
40000 County Transit Systems	$25,512,691	$10,990,551	$1,851,050	$0	$1,851,050
40010 County and Regional Transportation Projects	233,371,498	215,820,705	13,300,000	13,300,000	0
40030 Cable Communications	10,192,481	11,206,416	2,592,295	202,253	2,390,042
40040 Fairfax-Falls Church Community Services Board	45,581,191	61,279,071	48,192,397	48,192,397	0
40045 Early Childhood Birth to 5	10,583,969	17,874,377	17,061,136	17,061,136	0
40050 Reston Community Center	9,095,686	10,658,955	8,786,921	6,960,425	1,826,496
40060 McLean Community Center	6,564,243	7,022,919	5,984,224	5,283,410	700,814
40070 Burgundy Village Community Center	322,528	421,797	479,483	536,869	(57,386)
40080 Integrated Pest Management Program	5,587,249	5,905,878	5,213,887	4,630,382	583,505
40090 E-911	36,497,137	40,552,079	18,042,350	14,976,540	3,065,810
40100 Stormwater Services	192,147,379	194,623,440	376,790	376,790	0
40110 Dulles Rail Phase I Transportation Improvement District	36,417,072	38,228,702	37,042,104	38,806,147	(1,764,043)
40120 Dulles Rail Phase II Transportation Improvement District	67,971,687	51,876,910	30,818,801	39,530,064	(8,711,263)
40125 Metrorail Parking System Pledged Revenues	15,681,995	10,688,265	11,670,049	6,365,746	5,304,303
40130 Leaf Collection	5,069,996	4,324,267	3,821,778	3,270,177	551,601
40140 Refuse Collection and Recycling Operations	4,109,334	5,550,589	3,288,186	1,409,550	1,878,636
40150 Refuse Disposal	61,331,508	49,935,335	42,399,168	35,865,731	6,533,437
40170 I-95 Refuse Disposal	46,705,755	48,877,868	38,603,551	37,207,031	1,396,520
40180 Tysons Service District	48,937,092	58,332,835	49,160,306	58,073,675	(8,913,369)
40190 Reston Service District	9,712,002	12,380,551	10,560,058	13,117,563	(2,557,505)
40200 Land Development Services	0	9,257,241	9,643,747	12,560,510	(2,916,763)
40300 Housing Trust	22,417,282	24,666,648	4,106,938	4,106,938	0
40330 Elderly Housing Programs	3,193,756	0	0	0	0
50000 Federal/State Grants	25,634,840	53,063,211	742,266	742,266	0
50800 Community Development Block Grant	(136,145)	942,416	0	0	0
50810 HOME Investment Partnerships Program	154,953	78,034	308,722	308,722	0
S10000 Public School Operating	295,106,539	336,424,685	28,106,217	0	28,106,217
S40000 Public School Food and Nutrition Services	48,647,696	54,681,084	0	0	0
S43000 Public School Adult and Community Education	(387,328)	(351,405)	0	0	0
S50000 Public School Grants and Self Supporting Programs	44,345,240	54,015,741	0	0	0
Total Special Revenue Funds	**$1,310,369,326**	**$1,389,329,165**	**$392,152,424**	**$362,884,322**	**$29,268,102**
TOTAL GOVERNMENTAL FUNDS	**$2,633,051,270**	**$2,872,757,533**	**$924,600,569**	**$969,073,578**	**($44,473,009)**
PROPRIETARY FUNDS					
Internal Service Funds					
60000 County Insurance	$105,980,270	$117,797,324	$97,431,330	$87,390,868	$10,040,462
60010 Department of Vehicle Services	64,753,986	95,311,880	86,353,667	80,444,625	5,909,042
60020 Document Services	973,014	906,688	647,113	661,020	(13,907)
60030 Technology Infrastructure Services	18,793,207	20,226,564	5,613,259	3,606,033	2,007,226
60040 Health Benefits	58,962,837	81,744,236	33,788,463	38,122,580	(4,334,117)
S60000 Public School Insurance	56,633,276	59,955,219	54,197,735	54,197,735	0
S62000 Public School Health and Flexible Benefits	93,126,301	62,662,347	0	0	0
Total Internal Service Funds	**$399,222,891**	**$438,604,258**	**$278,031,567**	**$264,422,861**	**$13,608,706**
Enterprise Funds					

FY 2025 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund	Balance 6/30/2022	Balance 6/30/2023	Balance 6/30/2024	Balance 6/30/2025	From/ (Added to) Surplus
69000 Sewer Revenue	$119,748,967	$129,023,111	$135,211,611	$135,246,111	($34,500)
69010 Sewer Operation and Maintenance	17,994,480	16,982,989	3,518,655	6,717,523	(3,198,868)
69020 Sewer Bond Parity Debt Service	5,720,796	999,718	1,009,237	800,883	208,354
69030 Sewer Bond Debt Reserve	33,658,425	33,658,425	49,023,900	49,023,900	0
69040 Sewer Bond Subordinate Debt Service	2,557,095	3,197,442	3,275,500	1,816,756	1,458,744
69300 Sewer Construction Improvements	68,968,612	88,923,979	0	0	0
69310 Sewer Bond Construction	132,211,186	81,219,786	0	0	0
Total Enterprise Funds	**$380,859,561**	**$354,005,450**	**$192,038,903**	**$193,605,173**	**($1,566,270)**
TOTAL PROPRIETARY FUNDS	**$780,082,452**	**$792,609,708**	**$470,070,470**	**$458,028,034**	**$12,042,436**
FIDUCIARY FUNDS					
Custodial Funds					
70000 Route 28 Tax District	($15)	$5,073	$0	$0	$0
70040 Mosaic District Community Development Authority	0	0	0	0	0
Total Custodial Funds	**($15)**	**$5,073**	**$0**	**$0**	**$0**
Trust Funds					
73000 Employees' Retirement Trust	$4,857,084,923	$4,636,185,939	$4,822,290,767	$5,044,128,411	($221,837,644)
73010 Uniformed Employees Retirement Trust	1,924,523,064	1,981,789,892	2,044,136,305	2,147,228,146	(103,091,841)
73020 Police Retirement Trust	1,786,724,546	1,662,287,344	1,720,954,604	1,793,758,272	(72,803,668)
73030 OPEB Trust	382,374,167	403,797,578	397,752,512	388,144,529	9,607,983
S71000 Educational Employees' Retirement	2,997,916,443	3,076,899,281	3,301,741,542	3,552,251,082	(250,509,540)
S71100 Public School OPEB Trust	193,561,876	213,447,919	223,322,419	233,196,919	(9,874,500)
Total Trust Funds	**$12,142,185,019**	**$11,974,407,953**	**$12,510,198,149**	**$13,158,707,359**	**($648,509,210)**
TOTAL FIDUCIARY FUNDS	**$12,142,185,004**	**$11,974,413,026**	**$12,510,198,149**	**$13,158,707,359**	**($648,509,210)**
TOTAL APPROPRIATED FUNDS	**$15,555,318,726**	**$15,639,780,267**	**$13,904,869,188**	**$14,585,808,971**	**($680,939,783)**

Summary Schedules
Non-Appropriated Funds

COUNTY OF FAIRFAX
VIRGINIA
1742

FY 2025

Advertisted Budget Plan

FY 2025 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$680,359	$1,114,400	$1,114,400	$680,359	($434,041)	(38.95%)
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$19,856	$18,799	$18,799	$18,799	$0	0.00%
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$6,362,834	$4,193,981	$4,193,981	$4,050,262	($143,719)	(3.43%)
81060 FCRHA Internal Service	93,050	0	0	0	0	-
81400 FCRHA Asset Management	(3,077,087)	307,454	131,203,621	421,499	(130,782,122)	(99.68%)
81500 Housing Grants and Projects	3,656,551	3,397,516	3,513,241	3,439,376	(73,865)	(2.10%)
Total Other Housing Funds	**$7,035,348**	**$7,898,951**	**$138,910,843**	**$7,911,137**	**($130,999,706)**	**(94.30%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$85,349,197	$84,555,304	$89,786,182	$88,963,402	($822,780)	(0.92%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$92,384,545**	**$92,454,255**	**$228,697,025**	**$96,874,539**	**($131,822,486)**	**(57.64%)**
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue and Operating	$54,265,874	$52,000,000	$52,000,000	$59,373,535	$7,373,535	14.18%
Capital Projects Funds						
80300 Park Improvements	$5,922,888	$0	$0	$0	$0	-
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$60,188,762**	**$52,000,000**	**$52,000,000**	**$59,373,535**	**$7,373,535**	**14.18%**
TOTAL NON-APPROPRIATED FUNDS	**$153,273,522**	**$145,587,454**	**$281,830,224**	**$156,947,232**	**($124,882,992)**	**(44.31%)**
Appropriated From (Added to) Surplus	**($15,133,869)**	**($3,605,372)**	**$51,466,769**	**($1,642,467)**	**($53,109,236)**	**(103.19%)**
TOTAL AVAILABLE	**$138,139,653**	**$141,982,082**	**$333,296,993**	**$155,304,765**	**($177,992,228)**	**(53.40%)**

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. The "Total Available" matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds," net of any transfers between funds.

FY 2025 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$1,498,464	$2,140,364	$2,140,364	$1,778,532	($361,832)	(16.91%)
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$6,801	$18,799	$73,103	$18,799	($54,304)	(74.28%)
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$4,021,013	$3,771,383	$21,423,767	$3,922,547	($17,501,220)	(81.69%)
81060 FCRHA Internal Service	93,050	0	0	0	0	-
81400 FCRHA Asset Management	5,186,431	539,798	135,735,382	374,345	(135,361,037)	(99.72%)
81500 Housing Grants and Projects	2,245,686	3,393,060	3,508,785	3,393,060	(115,725)	(3.30%)
Total Other Housing Funds	**$11,546,180**	**$7,704,241**	**$160,667,934**	**$7,689,952**	**($152,977,982)**	**(95.21%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$83,998,930	$84,056,182	$89,872,294	$89,207,253	($665,041)	(0.74%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$95,545,110**	**$91,760,423**	**$250,540,228**	**$96,897,205**	**($153,643,023)**	**(61.32%)**
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue and Operating	$49,045,460	$47,372,913	$48,023,862	$56,021,882	$7,998,020	16.65%
Capital Projects Funds						
80300 Park Improvements	$4,074,072	$0	$34,829,853	$0	($34,829,853)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$53,119,532**	**$47,372,913**	**$82,853,715**	**$56,021,882**	**($26,831,833)**	**(32.38%)**
TOTAL NON-APPROPRIATED FUNDS	**$150,169,907**	**$141,292,499**	**$335,607,410**	**$154,716,418**	**($180,890,992)**	**(53.90%)**

FY 2025 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	Balance 6/30/2022	Balance 6/30/2023	Balance 6/30/2024	Balance 6/30/2025	From/ (Added to) Surplus
HUMAN SERVICES					
Special Revenue Funds					
83000 Alcohol Safety Action Program	$100,443	$192,698	$192,698	$261,421	($68,723)
NORTHERN VIRGINIA REGIONAL INDENTIFICATION SYSTEM (NOVARIS)					
Agency Funds					
10031 Northern Virginia Regional Identification System	$77,203	$90,258	$35,954	$35,954	$0
HOUSING AND COMMUNITY DEVELOPMENT					
Other Housing Funds					
81000 FCRHA General Operating	$34,162,671	$36,504,492	$19,274,706	$19,402,421	($127,715)
81060 FCRHA Internal Service	0	0	0	0	0
81400 FCRHA Asset Management	13,753,592	18,183,830	16,652,069	16,699,223	(47,154)
81500 Housing Grants and Projects	5,128,422	6,539,287	6,543,743	6,590,059	(46,316)
Total Other Housing Funds	**$53,044,685**	**$61,227,609**	**$42,470,518**	**$42,691,703**	**($221,185)**
Annual Contribution Contract					
81510 Housing Choice Voucher Program	$9,742,364	$11,092,631	$11,006,519	$10,762,668	$243,851
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$62,787,049**	**$72,320,240**	**$53,477,037**	**$53,454,371**	**$22,666**
FAIRFAX COUNTY PARK AUTHORITY					
Special Revenue Funds					
80000 Park Revenue and Operating	$4,658,297	$7,068,899	$7,379,478	$8,975,888	($1,596,410)
Capital Projects Funds					
80300 Park Improvements	$31,303,001	$34,387,767	$1,507,926	$1,507,926	$0
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$35,961,298**	**$41,456,666**	**$8,887,404**	**$10,483,814**	**($1,596,410)**
TOTAL NON-APPROPRIATED FUNDS	**$98,925,993**	**$114,059,862**	**$62,593,093**	**$64,235,560**	**($1,642,467)**

FY 2025 ADVERTISED EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HOUSING AND COMMUNITY DEVELOPMENT						
APPROPRIATED FUNDS						
General Fund						
Department of Housing and Community Development	$30,004,244	$34,810,582	$37,874,672	$36,968,916	($905,756)	(2.39%)
Capital Project Funds						
30010 General Construction and Contributions	$32,383	$50,000	$221,983	$50,000	($171,983)	(77.48%)
30300 Affordable Housing Development and Investment	43,938,044	37,062,736	127,700,589	38,118,750	(89,581,839)	(70.15%)
Total Capital Project Funds	**$43,970,427**	**$37,112,736**	**$127,922,572**	**$38,168,750**	**($89,753,822)**	**(70.16%)**
Special Revenue Funds						
40300 Housing Trust	$3,639,666	$3,593,342	$23,871,363	$4,211,206	($19,660,157)	(82.36%)
40330 Elderly Housing Programs	0	0	0	0	0	-
50800 Community Development Block Grant	7,886,015	5,918,926	12,508,415	5,682,469	(6,825,946)	(54.57%)
50810 HOME Investment Partnerships Program	2,531,181	2,471,231	13,314,644	2,385,371	(10,929,273)	(82.08%)
Total Special Revenue Funds	**$14,056,862**	**$11,983,499**	**$49,694,422**	**$12,279,046**	**($37,415,376)**	**(75.29%)**
TOTAL APPROPRIATED HOUSING AUTHORITY	**$88,031,533**	**$83,906,817**	**$215,491,666**	**$87,416,712**	**($128,074,954)**	**(59.43%)**
NON-APPROPRIATED FUNDS						
Other Housing Funds						
81000 FCRHA General Operating	$4,021,013	$3,771,383	$21,423,767	$3,922,547	($17,501,220)	(81.69%)
81060 FCRHA Internal Service	93,050	0	0	0	0	-
81400 FCRHA Asset Management	5,186,431	539,798	135,735,382	374,345	(135,361,037)	(99.72%)
81500 Housing Grants and Projects	2,245,686	3,393,060	3,508,785	3,393,060	(115,725)	(3.30%)
Total Other Housing Funds	**$11,546,180**	**$7,704,241**	**$160,667,934**	**$7,689,952**	**($152,977,982)**	**(95.21%)**
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$83,998,930	$84,056,182	$89,872,294	$89,207,253	($665,041)	(0.74%)
Total Annual Contribution Contract	**$83,998,930**	**$84,056,182**	**$89,872,294**	**$89,207,253**	**($665,041)**	**(0.74%)**
TOTAL NON-APPROPRIATED HOUSING AUTHORITY	**$95,545,110**	**$91,760,423**	**$250,540,228**	**$96,897,205**	**($153,643,023)**	**(61.32%)**
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	**$183,576,643**	**$175,667,240**	**$466,031,894**	**$184,313,917**	**($281,717,977)**	**(60.45%)**
FAIRFAX COUNTY PARK AUTHORITY						
APPROPRIATED FUNDS						
General Fund						
Fairfax County Park Authority	$31,399,517	$34,335,941	$35,381,110	$36,127,946	$746,836	2.11%
Capital Project Funds						
30010 General Construction and Contributions	$13,635,880	$11,226,338	$59,574,044	$14,953,174	($44,620,870)	(74.90%)
30015 Environmental and Energy Program	1,232,868	998,767	2,836,446	798,767	(2,037,679)	(71.84%)
30400 Park Authority Bond Construction	26,709,091	0	118,694,619	0	(118,694,619)	(100.00%)
TOTAL APPROPRIATED PARK AUTHORITY	**$72,977,356**	**$46,561,046**	**$216,486,219**	**$51,879,887**	**($164,606,332)**	**(76.04%)**
NON-APPROPRIATED FUNDS						
Special Revenue Funds						
80000 Park Revenue and Operating	$49,045,460	$47,372,913	$48,023,862	$56,021,882	$7,998,020	16.65%
Capital Project Funds						
80300 Park Improvements	$4,074,072	$0	$34,829,853	$0	($34,829,853)	(100.00%)
TOTAL NON-APPROPRIATED PARK AUTHORITY	**$53,119,532**	**$47,372,913**	**$82,853,715**	**$56,021,882**	**($26,831,833)**	**(32.38%)**
TOTAL FAIRFAX COUNTY PARK AUTHORITY	**$126,096,888**	**$93,933,959**	**$299,339,934**	**$107,901,769**	**($191,438,165)**	**(63.95%)**
TOTAL EXPENDITURES	**$309,673,531**	**$269,601,199**	**$765,371,828**	**$292,215,686**	**($473,156,142)**	**(61.82%)**

General Fund Group

COUNTY OF FAIRFAX

VIRGINIA

1742

FY 2025

Advertised Budget Plan

General Fund Group

Overview

The General Fund Group contains funds which are primarily supported through transfers from the General Fund.

Revenue Stabilization

This fund provides a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

- Fund 10010 – Revenue Stabilization

Economic Opportunity Reserve

The reserve is meant to stimulate economic growth and provide strategic investment opportunities that are identified as priorities by the Board of Supervisors.

- Fund 10015 – Economic Opportunity Reserve

Consolidated Community Funding Pool

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. The Consolidated Community Funding Pool awards grants on a two-year funding cycle to provide increased stability for the community-based organizations.

- Fund 10020 – Consolidated Community Funding Pool

Contributory Agencies

These funds were established to reflect the General Fund support of contributory agencies. Funding for the County’s contribution to various organizations and/or projects is reflected in these funds.

- Fund 10030 – Contributories Fund
- Fund 10031 – Northern Virginia Regional Identification System (NOVARIS)

Information Technology Projects

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- Fund 10040 – Information Technology Projects

Fund 10010: Revenue Stabilization

Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 10010, Revenue Stabilization. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the fund shall be used in combination with spending cuts or other measures.

The fund was established with a target level of 3.0 percent of General Fund disbursements, and fully funded status was achieved in FY 2006. As part of the adoption of the FY 2016 Adopted Budget Plan, the Board of Supervisors updated the County's *Ten Principles of Sound Financial Management* to increase the County's reserve targets for both the Revenue Stabilization Reserve and the Managed Reserve. The target level of the Revenue Stabilization Reserve was increased to 5.0 percent of General Fund disbursements. The target level of the Managed Reserve – a separate reserve established in FY 1983 and held in the General Fund – was increased from 2.0 percent to 4.0 percent of General Fund disbursements. In addition, the Board established a new Economic Opportunity Reserve with a target of 1.0 percent of General Fund disbursements, for a total County reserve target of 10.0 percent of General Fund disbursements. More information on the *Ten Principles of Sound Financial Management* can be found in the *Long-Term Financial Policies and Tools* section in the Overview Volume of the FY 2025 Advertised Budget Plan.

The fund achieved fully funded status in FY 2018 by reaching its new target level of 5.0 percent of General Fund disbursements. In FY 2025, the reserve will be maintained at its target level.

FY 2024 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program.

General Fund Transfer
No General Fund transfer is required in FY 2025 to maintain the fund at its target level of 5.0 percent of General Fund disbursements. The retained interest earnings and the anticipated carryforward of balances from FY 2024 will result in full funding of the reserve at 5.0 percent of General Fund disbursements.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$238,157,922**	**$255,564,110**	**$263,388,385**	**$265,888,385**
Revenue:				
Interest Earnings[1]	$7,824,275	$2,500,000	$2,500,000	$9,000,000
Total Revenue	**$7,824,275**	**$2,500,000**	**$2,500,000**	**$9,000,000**
Transfers In:				
General Fund (10001)	$17,406,188	$0	$0	$0
Total Transfers In	**$17,406,188**	**$0**	**$0**	**$0**
Total Available	**$263,388,385**	**$258,064,110**	**$265,888,385**	**$274,888,385**
Transfers Out:				
General Fund (10001)	$0	$0	$0	$0
Total Transfers Out	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[2]	**$263,388,385**	**$258,064,110**	**$265,888,385**	**$274,888,385**

[1] It is anticipated that this fund will retain interest earnings in FY 2025 to maintain the reserve at its target level of 5.0 percent of General Fund disbursements.

[2] Fluctuations in the Ending Balance are due to the accumulation of balances in this fund to maintain the reserve at its target level of 5.0 percent of General Fund disbursements. The FY 2025 projected balance of $274,888,385 is 5.0 percent of the FY 2025 Advertised General Fund Disbursement level.

Fund 10015: Economic Opportunity Reserve

Focus

In the April 2015 update to the *Ten Principles of Sound Financial Management*, the Board of Supervisors approved the establishment of a reserve to stimulate economic growth and to provide for strategic investment opportunities identified as priorities by the Board. This reserve had a target funding level of 1.0 percent of total General Fund disbursements and was to be created and funded after the requirements associated with the Managed Reserve and Revenue Stabilization Reserve were fully funded at their new policy levels of four and five percent, respectively.

The *Eight Principles of Investment in Economic Opportunities* were first adopted by the Board in February 2017. In response to the COVID-19 pandemic, the Board of Supervisors approved modifications to the Economic Opportunity Reserve (EOR) Guidelines on April 14, 2020, to expand the use of EOR funds. Currently, four types of projects are identified as suitable for direct investment from the reserve:

- Capital development projects;
- Purchase of real estate;
- Programming support for economic development activities of strategic importance; and,
- COVID-19 Economic Mitigation Projects.

In February 2018, the Board adopted a three-step process to evaluate projects for investment, *Process to Evaluate Investment in Economic Opportunities*. This process is in use to guide one-time seed investments in projects that provide economic benefits to Fairfax County and the region.

During the *FY 2019 Carryover Review*, the Managed Reserve and Revenue Stabilization Reserve funding requirements were met and Fund 10015, Economic Opportunity Reserve, was established. As of the FY 2025 Advertised Budget Plan, the projected balance in the reserve is 1.0 percent of General Fund disbursements. As projects are approved by the Board, funding is reallocated from the Appropriated Reserve to specific projects within Economic Opportunity Projects.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

General Fund Transfer
A General Fund transfer of $576,211 is required in FY 2025 to maintain the fund at its target level of 1.0 percent of General Fund disbursements. This contribution, combined with retained interest earnings and the anticipated carryforward of balances from FY 2024, will result in full funding of the reserve at 1.0 percent of General Fund disbursements. No appropriation is included currently for FY 2025 as the full balance will be appropriated as part of the *FY 2024 Carryover Review*.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$53,030,855**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $1,083,876 in the General Fund transfer to this fund due to a net increase in General Fund disbursements. FY 2024 expenditures were increased $53,030,855 to appropriate the full balance of the fund, reflecting $7,395,600 in remaining balances previously appropriated to approved projects, $450,000 for the newly approved Accelerate Entrepreneur-Investor Forum Program (2G30-014-000), and the appropriated reserve of $45,185,255 to allow additional projects approved by the Board of Supervisors to be funded throughout the fiscal year.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance[1]	**$47,121,645**	**$51,112,822**	**$51,446,979**	**$53,030,855**
Revenue:				
Interest Earnings	$760,426	$500,000	$500,000	$1,000,000
Total Revenue	**$760,426**	**$500,000**	**$500,000**	**$1,000,000**
Transfers In:				
General Fund (10001)	$3,841,177	$0	$1,083,876	$576,211
Total Transfers In	**$3,841,177**	**$0**	**$1,083,876**	**$576,211**
Total Available	**$51,723,248**	**$51,612,822**	**$53,030,855**	**$54,607,066**
Expenditures:				
Economic Opportunity Projects	$276,269	$0	$7,845,600	$0
Appropriated Reserve	0	0	45,185,255	0
Total Expenditures	**$276,269**	**$0**	**$53,030,855**	**$0**
Total Disbursements	**$276,269**	**$0**	**$53,030,855**	**$0**
Ending Balance[1]	**$51,446,979**	**$51,612,822**	**$0**	**$54,607,066**

[1] The FY 2025 Advertised Budget Plan Beginning Balance assumes the carryover of the Total Available funding from FY 2024. The full amount available in the reserve is appropriated in FY 2024 to allow for its allocation to projects as approved by the Board of Supervisors, resulting in an FY 2024 Ending Balance of $0. It is anticipated, however, that a significant portion of the reserve, as well as unspent balances in projects, will be carried forward each year. Appropriations will be made for FY 2025 as part of the *FY 2024 Carryover Review*. Fluctuations in the Ending Balance are due to the timing of spending in the Economic Opportunity Projects and the accumulation of balances to increase the reserve to its target level of 1.0 percent of General Fund disbursements. The FY 2025 projected Ending Balance of $54,607,066 is at the target level of 1.0 percent of FY 2025 Advertised General Fund disbursements.

SUMMARY OF ECONOMIC OPPORTUNITY PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Accelerate Series (2G30-014-000)[1]	$450,000	$0.00	$450,000.00	$0
AFID Grant – Beanstalk (2G16-003-000)	100,000	0.00	100,000.00	0
Annandale Pilot Projects (2G30-002-000)	124,565	7,860.45	63,274.36	0
Downtown Herndon Redevelopment (2G30-005-000)	1,200,000	0.00	1,200,000.00	0
ESSP Implementation (2G30-004-000)	91,334	(26,000.00)	63,334.22	0
Fairfax Founders Fund (2G16-002-000)	1,000,000	49,785.69	950,214.31	0
Herndon Art Center Development (2G30-012-000)	5,000,000	0.00	5,000,000.00	0
Springfield Gateway Projects (2G30-003-000)	100,000	81,222.75	18,777.25	0
Tysons Partnership Activation (2G30-011-000)[2]	375,000	163,400.00	0.00	0
Total	**$8,440,899**	**$276,268.89**	**$7,845,600.14**	**$0**

[1] On November 21, 2023, the Board of Supervisors authorized funding of $450,000 to establish the Accelerate Entrepreneur-Investor Forum Program (2G30-014-000), which will consist of three investor pitch events per year, one each quarter, leading up to the annual Accelerate Investor Conference. The Accelerate Series will focus on high-growth innovation and technology industries and will be held in Fairfax County.

[2] The Tysons Partnership Activation project (2G30-011-000) was completed, and the project was closed out as part of the *FY 2023 Carryover Review*.

Fund 10020: Consolidated Community Funding Pool

Mission

To provide funding to community-based health and human services programs through a competitive grant process that is responsive to changing community needs.

Focus

The Consolidated Community Funding Pool (CCFP) began in FY 1997, when the Board of Supervisors (BOS) approved the development and implementation of a competitive funding process to fund services best provided by community-based agencies and organizations. These organizations were formerly funded through either a contribution or a contract with an individual County agency. The CCFP allows for one process for setting categories and awarding funding. In accordance with the Board's direction, this process is guided by the following goals:

- Provide support for services that are an integral part of the County's vision and strategic plan for health and human services;
- Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- Strengthen the community's capacity to provide health and human services to individuals and families in need through effective and efficient use of resources; and
- Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

The CCFP is funded from a portion of the County's federal Community Development Block Grant (CDBG) award; federal Community Services Block Grant (CSBG) and Temporary Assistance for Needy Families (TANF) funds received in the General Fund; and local Fairfax County General Funds. CDBG funds are accounted for in Fund 50800, Community Development Block Grant; however, the targeted public services of the County's CDBG award is administered through the CCFP process. The CSBG and TANF funds received in the General Fund and local Fairfax County General Funds are accounted for in Fund 10020, Consolidated Community Funding Pool; however, CSBG and TANF funding are not detailed separately from the General Fund Transfer.

The COVID-19 pandemic, along with identified service gaps in housing and food supports, have highlighted the need to ensure adequate emergency basic needs are resourced throughout the County. Therefore, beginning with the FY 2023-FY 2024 cycle, funding is now awarded through two competitive grant processes. The first request for proposal (RFP I) awards funding to programs that build self-sufficiency, provide health programs, assist with financial stability, encourage positive behaviors, and build strong social networks through prevention programs and services. The second request for proposal (RFP II) allocates emergency housing and emergency food intervention supports to all areas of the County, proportionate to need.

The CCFP process operates on a two-year funding cycle. When funding is awarded, the Chairman of the Board of Supervisors, the County Executive, and/or a designee appointed by the County Executive are authorized to enter into agreements, including but not limited to Federal Subaward Agreements, on behalf of the County for funding awarded through the CCFP process. FY 2025 is the first year of the two-year cycle.

In FY 2025, the General Fund transfer is increased by $644,896 over the FY 2024 Adopted Budget Plan and a decrease of $66,852 in CDBG funding is included based on the actual FY 2024 CDBG award amount. Combined, the total CCFP FY 2025 funding level is anticipated to be $14,395,176, an increase of $578,044, or 4.2 percent more than the FY 2024 Adopted Budget Plan. A breakdown of this funding is shown below:

Funding Source	FY 2024 Adopted Budget	FY 2025 Advertised Budget	Change
General Fund Transfer *(includes estimated CSBG/TANF revenue to the General Fund)*	$12,897,910	$13,542,806	$644,896 5.0%
CDBG[1] *(included in Fund 50800, CDBG)*	$919,222	$852,370	($66,852) -7.3%
Total CCFP	**$13,817,132**	**$14,395,176**	**$578,044 4.2%**

[1] The Fund 50800, CDBG, award is currently an estimate and is based on the FY 2024 U.S. Department of Housing and Urban Development (HUD) award. Allocation of actual funding, also consistent with the One-Year Action Plan for FY 2025, will be made as part of the *FY 2024 Carryover Review.*

The CCFP process reflects significant strides to improve services to County residents and to strengthen relations between the County and community nonprofit and faith-based organizations. First, all programs funded through this process are required to develop and track program outcome measures. Second, the criteria used to evaluate the proposals explicitly encourages agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers, or contributions from the business community and others. Third, the criteria encourages agencies to develop approaches that build community capacity and involve residents, individuals, and families in the neighborhoods being served. Fourth, the County facilitates interactions between community-based organizations, the business community, the local community, and County staff with the goal of strengthening the community's capacity to provide ongoing services to meet the needs of County residents and to support the development of potential CCFP applicant organizations.

FY 2025 - FY 2026 Initiatives

- Utilize data from the 2022 Human Services Needs Assessment along with information from public meetings, reports, and studies as well as data from County and nonprofit health and human services agencies to assist in the identification of emerging needs and the development of future funding categories.

- Continue provision and coordination of relevant training and technical assistance to build community and organizational capacity and expand service delivery to meet the County's health and human services needs.

- Continue provision of contract oversight, which includes program activities, service delivery, contractual compliance, and financial management, to nonprofit recipients of CCFP funds.

- Promote approaches that build equity competencies, community capacity, leadership, and the involvement of residents.

- Promote the use of measures and indicators that align with the health and human services determinants to gain insight into the impact of CCFP funding on the health and human services system and to gauge whether the fund is achieving its goals.

The FY 2025-FY 2026 CCFP funding categories are reflective of the two RFP processes. The Consolidated Community Funding Advisory Committee (CCFAC) has organized the funding categories according to seven areas for RFP I and two areas for RFP II and adopted outcome statements. The CCFAC also included service examples for each category area. The BOS approved these funding priorities on June 27, 2023.

Overarching Statement

These categories were identified as needs and are aligned with health and human services determinants. Each outcome statement focuses on a broad community definition and specifically includes all individuals, communities, and families, income levels, abilities, and ages. Where appropriate, providing legal services, case management, transportation, high-quality and affordable child care, linguistically (interpretation and translation), culturally and developmentally appropriate services, and/or other resources that remove barriers and allow participation, may be included in all seven categories of CCFP RFP I and case management may be included within the two categories of CCFP RFP II.

Funding Categories for CCFP – RFP I

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
FINANCIAL STABILITY (Financial Assistance to Financial Empowerment)	To have the ability to possess and maintain sufficient income to consistently meet their basic needs – with no or minimal financial assistance or subsidies from private or public organizations. • Financial literacy/management training and counseling to foresee and prevent financial crises • Financial counseling • Financial asset formation • Affordable, accessible, quality childcare for family members transitioning into the workforce • Employment assistance, job and entrepreneurship training • Financial exploitation prevention services • Programs that support economic mobility and reduce dependency.

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
FOOD AND NUTRITION	To have reliable and consistent access to sufficient, affordable and nutritious food. This includes food which reflect the cultural, religious, and situational needs of recipients. To have access to information and education about healthy and nutritious food and the opportunity to develop the knowledge and resources to practice healthy eating. • Nutrition education programs • Farmers markets, food co-ops, mobile markets, neighborhood distribution sites, community gardens • Food provision programs that offer case management services towards self-sufficiency • Supplemental food programs (e.g., backpack programs)
HEALTH	To have access to primary, specialty, oral, behavioral, and long-term health care, particularly prevention services. To develop the knowledge and resources to practice healthy behaviors and to take action to prevent and manage disease and adverse health conditions. • Healthcare affordability and accessibility services, particularly oral, visual, and auditory • Behavioral health services (e.g., suicide prevention, mental health, drug prevention and recovery) • Primary medical/dental services and specialty care • Senior/older adults' health care including dementia • Hospice, home care • Programs and services that increase access to health services for individuals with limited English proficiency and those with all levels of ability • Health fairs and health screening clinics, dental clinics, inoculations, nutrition education
HOUSING	To have safe, stable, and accessible living accommodations along with other basic necessities. To have access to affordable, accessible housing with the supportive services necessary to live as independently as possible in a community setting. • Services to support housing stability and to maximize tenants' ability to live independently (e.g., case management, mental health, alcohol and substance abuse, independent living, home health visits, home share programs, vocational, health, furniture and other household goods, peer support and social activities). • Services to assist individuals transitioning from institutional to home or community-based care. • Services to assist individuals and families to locate housing in communities with adequate support networks and services including opportunities for seniors and persons with special needs.

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
LITERACY/ EDUCATIONAL DEVELOPMENT/ ATTAINMENT	To have the ability to read, write, and communicate effectively in order to manage finances, and attain employment goals through academic and vocational achievement. To have access to quality childcare and education and supports to develop employment and independent living skills. • English proficiency services and/or instruction • Early childhood development services including ASL and Cued speech training for parents • Educational supports including tutoring • Services that provide employment and training skills to effectively assist individuals with disabilities to live independently • Adult education, credentialing • Supportive employment and education • Digital access and literacy programs • Services that address the specific needs of individuals with disabilities to meet these outcomes
POSITIVE BEHAVIORS AND HEALTHY RELATIONSHIPS	To develop positive behaviors and healthy relationships that are safe and free from abuse, neglect and trauma and promote physical, emotional, mental, and social well-being. • Counseling services • Conflict resolution and anger management training and counseling • Youth-based prevention programs and services focusing on positive behaviors and healthy relationships • Trauma recovery services • Domestic violence and sexual abuse prevention and recovery services. • Programs and services that address the needs of individuals with limited English proficiency and those with all levels of ability
SUPPORT/ COMMUNITY/ SOCIAL NETWORKS	To have access to local services, including community-based transportation and childcare, and the ability to establish and maintain communal and social relationships. • Courses that teach language or culture to help groups interact positively • Mentoring programs • Language and cross-cultural assistance • Social environments for isolated/homebound individuals • Respite services to help caregivers • Affordable, accessible, quality childcare to help parents/guardians stay employed • Affordable transportation, especially for vulnerable populations • Supportive programs for persons with disabilities • Access to recreational activities (e.g., rec centers, classes) • Wi-Fi/Internet access and computer support

CCFP RFP 2 Category Overarching Statement

Emergency Food: Urgent food support provides an allotment of food and as needed, associated case management services. These food supports can be short-term or long-term in nature to meet a critical/urgent need. Programs must provide direct client food assistance and should include food which reflects the cultural, religious and situational needs of the recipients.

Emergency Housing: Housing support services to resolve housing instability, prevent eviction or displacement. Services are short-term only and are not a long-term housing program.

Funding Categories for CCFP – RFP II

Category	Outcome Statement and Service Examples (may include some of the following examples, but are not limited to)
EMERGENCY FOOD ASSISTANCE	To have reliable and immediate access to sufficient, affordable and nutritious food that is culturally diverse. • Neighborhood distribution sites • Emergency food distribution programs (e.g., programs that increase access to grocery stores, farmers markets, creation of emergency pop-up markets) • Food banks
EMERGENCY HOUSING ASSISTANCE	To have safe, stable, and accessible living accommodations along with other basic necessities. • Short term rental assistance • Utility payments • Provision of temporary or emergency shelter and supportive services to individuals and families, including youth, experiencing housing instability and homelessness • Programs and case management services that address eviction prevention or housing crisis

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Operating Expenses	$12,529,767	$12,897,910	$13,944,336	$13,542,806
Total Expenditures	**$12,529,767**	**$12,897,910**	**$13,944,336**	**$13,542,806**

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Performance and Leverage Requirement **$644,896**

An increase of $644,896, or 5 percent, in the General Fund Transfer is associated with performance and leverage requirements for non-profit organizations and provides additional funding to community organizations to meet health and human services needs in the County.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$1,046,426**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $1,046,426 in Operating Expenses due to encumbered carryover to pay for remaining FY 2023 invoices.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$647,933**	**$0**	**$1,046,426**	**$0**
Transfers In:				
General Fund (10001)	$12,928,260	$12,897,910	$12,897,910	$13,542,806
Total Transfers In	**$12,928,260**	**$12,897,910**	**$12,897,910**	**$13,542,806**
Total Available	**$13,576,193**	**$12,897,910**	**$13,944,336**	**$13,542,806**
Expenditures:				
Operating Expenses	$12,529,767	$12,897,910	$13,944,336	$13,542,806
Total Expenditures	**$12,529,767**	**$12,897,910**	**$13,944,336**	**$13,542,806**
Total Disbursements	**$12,529,767**	**$12,897,910**	**$13,944,336**	**$13,542,806**
Ending Balance[1]	**$1,046,426**	**$0**	**$0**	**$0**

[1] The Ending Balance decreases due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool contracts.

Fund 10030: Contributories

Contributory Overview

Fund 10030, Contributories, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. FY 2025 contributory funding totals $19,693,041 and reflects a decrease of $128,366 or 0.6 percent from the FY 2024 Adopted Budget Plan funding level of $19,821,407. The required FY 2025 Transfer In from the General Fund is $19,667,330, a decrease of $128,366 from the FY 2024 Adopted Budget Plan level. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit, or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 10020, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual, and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2025 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The following table summarizes the FY 2025 funding for the various contributory organizations.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Legislative-Executive Functions/Central Service Agencies:				
Dulles Area Transportation Association	$15,000	$15,000	$15,000	$15,000
Metropolitan Washington Council of Govts.	1,320,297	1,363,713	1,363,713	1,423,687
National Association of Counties	21,635	23,066	23,066	23,066
Northern Virginia Regional Commission	758,966	747,662	747,662	773,833
Northern Virginia Transportation Comm.	160,532	160,796	160,796	155,168
Virginia Association of Counties	240,520	245,331	245,331	262,144
Washington Airports Task Force	50,000	50,000	50,000	50,000
Subtotal Legislative-Executive	**$2,566,950**	**$2,605,568**	**$2,605,568**	**$2,702,898**
Public Safety:				
NOVARIS	$9,577	$9,577	$9,577	$9,577
NVERS	10,000	10,000	10,000	10,000
Subtotal Public Safety	**$19,577**	**$19,577**	**$19,577**	**$19,577**

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Health and Welfare:				
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$115,030
Medical Care for Children	287,000	287,000	287,000	287,000
Northern Virginia Healthcare Center/ Birmingham Green Adult Care Residence	3,039,229	3,246,340	3,246,340	3,363,421
Volunteer Fairfax	445,718	445,718	445,718	490,290
Specially Adapted Resource Clubs	0	0	125,000	0
Subtotal Health and Welfare	**$3,880,147**	**$4,087,258**	**$4,212,258**	**$4,255,741**
Parks, Recreation and Cultural:				
ARTSFAIRFAX	$1,354,445	$1,554,445	$1,554,445	$1,554,445
Celebrate Fairfax	750,000	750,000	750,000	750,000
Dulles Air and Space Museum	100,000	100,000	100,000	100,000
Fairfax Symphony Orchestra	261,032	261,032	261,032	261,032
Fort Belvoir Army Museum	150,000	150,000	150,000	150,000
NOVA Parks	2,338,173	2,508,279	2,508,279	2,541,654
Reston Historic Trust	16,150	16,150	16,150	16,150
Town of Herndon	40,000	40,000	40,000	40,000
Town of Vienna Teen Center	32,300	32,300	32,300	32,300
250th Commission	0	150,000	150,000	150,000
Wolf Trap Foundation for the Performing Arts	125,938	125,938	125,938	125,938
Subtotal Parks, Recreation and Cultural	**$5,168,038**	**$5,688,144**	**$5,688,144**	**$5,721,519**
Community Development:				
Architectural Review Board	$10,005	$10,953	$10,953	$15,972
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	3,012,470	3,012,470	3,012,470	3,020,938
Earth Sangha	16,150	16,150	16,150	16,150
Fairfax County History Commission	21,013	21,013	21,013	21,013
Fairfax ReLeaf	41,990	41,990	41,990	41,990
Greater Reston Incubator	24,225	24,225	24,225	24,225
Inova Fairfax County Longitudinal Study	500,000	500,000	500,000	0
Northern Virginia 4-H Education Center	15,000	15,000	15,000	15,000
Northern Virginia Community College	113,250	112,390	112,390	111,349
Northern Virginia Conservation Trust	287,753	227,753	227,753	287,753
Southeast Fairfax Development Corporation	183,320	183,320	183,320	183,320
Tysons Community Alliance	2,500,000	3,000,000	3,000,000	3,000,000
Women's Center of Northern Virginia	27,023	27,023	27,023	27,023
Subtotal Community Development	**$6,759,115**	**$7,199,203**	**$7,199,203**	**$6,771,649**
Nondepartmental:				
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000
Fairfax Public Law Library	92,657	188,657	188,657	188,657
Subtotal Nondepartmental	**$125,657**	**$221,657**	**$221,657**	**$221,657**
Total County Contributions	**$18,519,484**	**$19,821,407**	**$19,946,407**	**$19,693,041**

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

FY 2025 Baseline Adjustments **($128,366)**

A net decrease of $128,366 primarily reflects a decrease of $500,000 in funding for the Inova Fairfax County Childhood Longitudinal Study. This decrease is partially offset by additional funding of $60,000 for the Northern Virginia Conservation Trust, an increase of $44,572 for Volunteer Fairfax, an increase of $5,019 for the Architectural Review Board, and other contributions based primarily on legal requirements, per capita calculations, contractual or regional commitments, membership dues, and increased support for arts and cultural activities in the County. The following summaries describe these adjustments in more detail by program area.

The **Legislative-Executive Functions/Central Service Agencies** program area increases $97,330 based on an increase of $59,974 or 4.4 percent for the Metropolitan Washington Council of Governments (COG), $26,171 or 3.5 percent for the Northern Virginia Regional Commission, $16,813 or 6.9 percent for the Virginia Association of Counties, partially offset by a decrease of $5,628 or 3.5 percent for the Northern Virginia Transportation Commission. It should be noted that population, as determined by the County's Department of Management and Budget, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

The **Public Safety** program area remains flat in FY 2025 compared to FY 2024.

The **Health and Welfare** program area increases $168,483 or 4.1 percent due to an increase of $6,830 or 6.3 percent for the Health Systems Agency of Northern Virginia, $117,081 or 3.6 percent for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green, based on actual costs and utilization rates at the facility, and $44,572 or 10.0 percent for Volunteer Fairfax.

The **Parks, Recreation and Cultural** program area increases $33,375 or 0.6 percent for the NOVA Parks based on changes in population share among member jurisdictions.

The **Community Development** program area decreases $427,554 or 5.9 percent due to decreases of $1,041 or 0.9 percent in dues for Northern Virginia Community College based on changes in population among area jurisdictions, $500,000 or 100.0 percent for the Inova Fairfax County Childhood Longitudinal Study, partially offset by increases of $5,019 or 45.8 percent for the Architectural Review Board, $8,468 or 0.3 percent for the Convention and Visitors Corporation, and $60,000 or 26.3 percent for the Northern Virginia Conservation Trust.

The **Nondepartmental** program area remains flat in FY 2025 compared to FY 2024.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$125,000**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding in the amount of $125,000 for the Specially Adapted Resource Clubs.

The following pages provide background information and summary budget data for organizations receiving FY 2025 contributory funding.

FY 2025 Contributions

Legislative-Executive Functions/Central Service Agencies

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Dulles Area Transportation Association	$15,000	$15,000	$15,000	$15,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c)(3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including Route 28, Route 50, Route 7, and Dulles Corridor (the Greater Dulles Area). Its membership is composed of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the Towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Airports Authority (MWAA); and other employer firms, property owners and business professionals, with membership open to all. DATA currently has over 50 dues-paying individual corporations and businesses, and governmental or quasi-governmental organizations. There are an additional 50 non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. DATA plans and conducts transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. Other programs emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements. The effects of greenhouse gases and climate change will be explored further. DATA staff also works with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

The FY 2025 Fairfax County funding amount for the Dulles Area Transportation Association is $15,000, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Metropolitan Washington Council of Govts.	$1,320,297	$1,363,713	$1,363,713	$1,423,687

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 22 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, special contributions (fees for services) and local government contributions. Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The FY 2025 per capita rate is $0.85, compared to the FY 2024 rate of $0.81.

The FY 2025 Administrative Contribution totals $1,014,338, an increase of $41,771 over the FY 2024 Adopted Budget Plan of $972,567. COG calculates each jurisdiction's share based on the region's estimated population. In addition to the Administrative Contribution of $1,014,338 and Special Contributions of $409,349 ($184,173 for the Regional Environmental Fund, $136,955 for the Regional Public Safety Fund, $50,222 for the Regional Water Fund, and $37,999 for the regional

FARM fund) for a total Fund 10030 contribution of $1,423,687, an amount of $14,000 is budgeted in Fund 40170, I-95 Solid Waste Disposal, and $400,698 ($308,509 for Water Resource Planning, $81,689 for Blue Plains Users, and $10,500 for the Community Engagement Campaign) is budgeted in Fund 69010, Sewer Operation and Maintenance. The total FY 2025 County contribution to COG is $1,838,385.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
National Association of Counties	$21,635	$23,066	$23,066	$23,066

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing, and land use, among others.

An amount of $23,066 is included for FY 2025 dues, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Northern Virginia Regional Commission	$758,966	$747,662	$747,662	$773,833

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "…to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2025 Fairfax County contribution is $773,833, an increase of $26,171 or 3.5 percent over the FY 2024 Adopted Budget Plan contribution of $747,662. This amount provides for the annual contribution of $670,580 as well as special contributions of $67,060 to support the Occoquan Watershed Management Program, $21,363 for the Four-Mile Run Watershed Program, and $14,830 for the Northern Virginia Waste Management Program. The FY 2025 per capita rate is $0.61, an increase of $0.01 over FY 2024.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Northern Virginia Transportation Comm.	$160,532	$160,796	$160,796	$155,168

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs, and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Washington Metropolitan Area Transportation Authority (WMATA) Board.

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received by NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metrorail construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned, and project chargebacks have been applied.

Based on its share of revenue received by NVTC on behalf of Fairfax County, the total FY 2025 County contribution is $155,168, a decrease of $5,628 or 3.5 percent from the FY 2024 Adopted Budget Plan contribution of $160,796.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Virginia Association of Counties	$240,520	$245,331	$245,331	$262,144

The Virginia Association of Counties (VACo) is an organization dedicated to improving County government in the Commonwealth of Virginia. To accomplish this goal, the Association represents Virginia counties regarding state legislation that would have an impact on them. The Association also provides conferences, publications and programs designed to improve county government and to keep county officials informed of recent developments in the state, as well as across the nation.

The FY 2025 Fairfax County contribution to VACo is $262,144, an increase of $16,813 or 6.9 percent over the FY 2024 Adopted Budget Plan contribution of $245,331. The funding level is based on population estimates obtained from the Weldon Cooper Center for Public Service. The FY 2025 per capita rate is $0.23, compared to the FY 2024 per capita rate of $0.21.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Washington Airports Task Force	$50,000	$50,000	$50,000	$50,000

The Commonwealth of Virginia, Fairfax County, the private sector, and other local governments support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and Washington National airports continue their significant impact on Fairfax County's economy.

The FY 2025 Fairfax County contribution is $50,000, which is consistent with the FY 2024 Adopted Budget Plan. The contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate air traffic control, homeland security and customs support services from the federal government; and support the Metropolitan Washington Airports Authority's capital development.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Subtotal Legislative-Executive	**$2,566,950**	**$2,605,568**	**$2,605,568**	**$2,702,898**

Public Safety

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
NOVARIS	$9,577	$9,577	$9,577	$9,577

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington metropolitan area by comparing the print or partial print with all prints in the database.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. As of FY 2008, Montgomery and Prince George's Counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2025 funding is $9,577, which is consistent with the FY 2024 Adopted Budget Plan. The contribution consists of the County's annual share of costs associated with operations and upgrades of NOVARIS.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
NVERS	$10,000	$10,000	$10,000	$10,000

The Northern Virginia Emergency Response System (NVERS) is an organization which serves as a collaborative partnership between local governments, the Commonwealth of Virginia, and the private sector to build emergency management and homeland security capacity through the regional integration of policies, training, resources, information sharing and program management for the health and welfare of Northern Virginia residents. Active participants in NVERS include representatives from fire and rescue, emergency medical services (EMS), hazardous materials, law enforcement, emergency management, hospital, public health, public information, and information technology.

The FY 2025 funding amount for the Northern Virginia Emergency Response System is $10,000, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Subtotal Public Safety	**$19,577**	**$19,577**	**$19,577**	**$19,577**

Health and Welfare

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$115,030

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the Counties of Fairfax, Arlington, Loudoun, and Prince William, as well as the Cities of Fairfax, Alexandria, Manassas, and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The FY 2025 funding amount for the Health Systems Agency is $115,030, an increase of $6,830 or 6.3 percent over the FY 2024 Adopted Budget Plan. The contribution is based on a per capita rate of $0.10 and Fairfax County's 2020 Census population figures. Fairfax County is the largest local government contributor in FY 2025, providing 56 percent of the support received from the local government units.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Medical Care for Children	$287,000	$287,000	$287,000	$287,000

The Medical Care for Children Partnership (MCCP) program provides medical and dental care to children of the working poor in Fairfax County. In January 2009, members of the Medical Care for

Children Advisory Council and private citizens concerned about health care for children in Fairfax County formed the Medical Care for Children Partnership which is dedicated to conducting fundraising support on behalf of the County for the care of uninsured children in Fairfax County.

MCCP receives funding from Fairfax County as its sole local government source. The Fairfax County FY 2025 contribution is $287,000, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Northern Virginia Healthcare Center/ Birmingham Green Adult Care Residence	$3,039,229	$3,246,340	$3,246,340	$3,363,421

Birmingham Green, a collective name, was founded in 1927 as a District Home under legislation passed in 1918 by the General Assembly. The District Home legislation encouraged jurisdictions to join together to establish facilities for indigent persons who need a permanent home and also require assistance with daily living activities. Fairfax was one of five jurisdictions that agreed to participate in the District Home in Manassas.

The property, which is located on 54 acres, includes an original building from 1927, a 180-bed nursing facility, and two joint apartment-type buildings for 92 assisted living residents. The Counties of Fairfax, Fauquier, Loudoun, and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission.

The present nursing home, Birmingham Green Healthcare Facility, opened in May 1991. The nursing facility accepts residents who are eligible for long-term care Medicaid and who are referred by the five participating jurisdictions. In Fairfax, social workers from the Department of Family Services screen and refer eligible individuals. A few persons are admitted for only rehabilitation and their care is paid for by Medicare or private insurance. For diversification of funding, but in keeping with the mission of serving indigent persons, a limited number of persons who pay privately are admitted.

The old District Home, a licensed assisted living facility, adjacent to the nursing facility, now accepts private pay residents with moderate incomes. The District Home continues to operate under the auspices of the Commission. This facility provides room and board, along with assistance in activities of daily living for older adults and adults with disabilities.

Willow Oaks, a 92-unit licensed assisted living facility replaced the original 64-bed District Home in 2008. Funding for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. As with the nursing facility, individuals are referred by the five participating jurisdictions. To be admitted, individuals must be eligible for auxiliary grants, which supplement the individuals' incomes. Medicaid provides for needed medical care.

Operating costs for Birmingham Green are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds, along with some additional funds from Medicare, other insurance, and private pay, are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize Birmingham Green on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents.

The total FY 2025 Fairfax County funding for these facilities is $3,363,421, an increase of $117,081 or 3.6 percent compared to the FY 2024 Adopted Budget Plan contribution of $3,246,340. The increase is based on actual costs and utilization rates at the facilities.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Volunteer Fairfax	$445,718	$445,718	$445,718	$490,290

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 1,000 nonprofit and public agencies by mobilizing people and other resources to improve the community. Its primary goals are to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center. The Fairfax County FY 2025 contribution is $490,290, an increase of $44,572 or 10.0 percent compared to the FY 2024 Adopted Budget Plan contribution.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Specially Adapted Resource Clubs	$0	$0	$125,000	$0

Specially Adapted Resource Clubs (SPARC) is a private, nonprofit organization created in 2006. The organization provides essential day programs for adults with disabilities at five locations in Northern Virginia. SPARC's mission is to provide adults with severe and multiple disabilities enduring learning opportunities, social connections, and a rightful and meaningful place in the community.

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved one-time funding of $125,000 for the purpose of offsetting costs of SPARC's programs for essential equipment and supplies.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Subtotal Health and Welfare	**$3,880,147**	**$4,087,258**	**$4,212,258**	**$4,255,741**

Parks, Recreation and Cultural

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
ARTSFAIRFAX	$1,354,445	$1,554,445	$1,554,445	$1,554,445

Established in 1964, the Arts Council of Fairfax County, Inc., now doing business as ARTSFAIRFAX, is a private, nonprofit organization whose mission is to be the voice of the arts in Fairfax County, dedicated to fostering dynamic and diverse local arts, ensuring that the arts thrive by providing vision, leadership, capacity building services, advocacy, funding, education, and information.

ARTSFAIRFAX is the designated arts service organization for Fairfax County, distributing County funds to the arts and providing arts services for the benefit of the arts and Fairfax County residents, workers, and visitors.

The Fairfax County contribution of $1,554,445 in FY 2025 for operating support and funding for arts grants is consistent with the FY 2024 Adopted Budget Plan. ARTSFAIRFAX manages County arts grants through a competitive, transparent, peer-panel review process meeting 'best practices' standards in grant making. The organization also provides services to their constituents, including professional development and promotional services.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Celebrate Fairfax	$750,000	$750,000	$750,000	$750,000

Celebrate Fairfax, Inc. (CFI) has served the County since 1982 with signature events, experiences, and entertainment that build a sense of community. While the organization is designed to be self-supporting, health and safety concerns from the pandemic resulted in the cancellation of 2020 and 2021 events and disrupted CFI's operations to the point that financial assistance from the County was necessary for CFI to continue operating. CFI has developed a phased, multiyear approach to Recover, Rebuild, and Relaunch from the disruption caused by the pandemic.

The Fairfax County FY 2025 contribution is $750,000, which is consistent with the FY 2024 Adopted Budget Plan. The funds will allow Celebrate Fairfax to continue the Rebuild phase of the plan including expanded staffing to operate the People, Arts, Recreation, and Community (PARC) site full-time and expand the number of events throughout the community in 2024 and 2025.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Dulles Air and Space Museum	$100,000	$100,000	$100,000	$100,000

The Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum currently serves more than 1,200,000 people annually and since the museum opened in December 2003, over 14.5 million people have visited.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those in Fairfax County. The goal is to teach young people about America's aviation and space heritage and emphasize the importance of technology.

The FY 2025 funding included for the Dulles Air and Space Museum is $100,000, which is consistent with the FY 2024 Adopted Budget Plan. The FY 2025 contribution will help to ensure the sustainability and success of the work performed by the Center.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Fairfax Symphony Orchestra	$261,032	$261,032	$261,032	$261,032

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization founded in 1957. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic music. The orchestra sponsors a variety of programs, including its own concert series at the GMU Center for the Arts, programs in the public schools, master classes for young music students, and free “Arts in the Parks” concerts throughout Fairfax County in the summer.

The County’s contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach, and special concerts. County support in FY 2025 will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs. FSO will continue to expand its Symphony Creating Outreach Resources for Educators (SCORE) program, an interactive and flexible program serving elementary, middle, and high school band and orchestra students in Fairfax County Public Schools. In addition, FSO will continue to perform free events at County parks and historic sites.

The FY 2025 funding included for the Fairfax Symphony Orchestra is $261,032, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Fort Belvoir Army Museum	$150,000	$150,000	$150,000	$150,000

Since FY 2005, the Board of Supervisors has provided funding to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The museum opened in November 2021 and is expected to draw approximately 750,000 visitors annually. The museum features unique educational programs and resources in the areas of technology, history, geography, political science, engineering, and civics for students of all ages.

All of the branches of the military either already have a centralized museum or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in 2006. The museum received $5,000,000 as one-time pass-through funding in FY 2022 from the Commonwealth in Virginia for the construction of the Virginia Veteran’s Parade Field within the museum. The total FY 2025 funding from the County of $150,000 remains at the FY 2024 level.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
NOVA Parks	$2,338,173	$2,508,279	$2,508,279	$2,541,654

NOVA Parks is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. NOVA Parks currently operates 30 regional parks and owns over 11,000 acres of land, of which more than 8,000 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, NOVA Parks administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the Counties of Fairfax, Loudoun and Arlington, and the Cities of Fairfax, Alexandria, and Falls Church. Each member jurisdiction’s contribution is in direct proportion to its share of the region’s population. In the past decade, the entire population served by NOVA Parks grew to 1.9 million residents and is expected to approach 2.0 million in 2024.

Fairfax County's contribution to NOVA Parks in FY 2025 is $2,541,654, an increase of $33,375 or 1.3 percent over the FY 2024 Adopted Budget Plan contribution of $2,508,279 based on changes in the County's population and a per capita rate of $2.23, an increase of $0.04 compared to last year's rate.

In addition to the operating contribution, an amount of $3,453,458 has been included in Fund 30010, General Construction and Contributions. This funding will serve as the FY 2025 annual capital contribution.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Reston Historic Trust	$16,150	$16,150	$16,150	$16,150

The Reston Historic Trust is a community-based 501(c)(3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding to the Reston Historic Trust to assist in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2025, the organization will continue its efforts on education, community outreach, and cultural development, through collaborative programming and training with other area organizations. The County's FY 2025 contribution to the Reston Historic Trust is $16,150, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Town of Herndon	$40,000	$40,000	$40,000	$40,000

In FY 2025, an amount of $40,000 is provided to the Town of Herndon for tourism-related uses. This level of funding is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Town of Vienna Teen Center	$32,300	$32,300	$32,300	$32,300

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The FY 2025 contribution for the Town of Vienna Teen Center is $32,300, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
250th Commission	$0	$150,000	$150,000	$150,000

The 250th Commission was appointed by the Board of Supervisors in July 2021. Its purpose is to commemorate the 250th anniversary of the American Revolution, the Revolutionary War, and the independence of the United States. In FY 2025, funding of $150,000 is included for administrative, marketing, community engagement, fundraising, and event planning efforts, which is consistent with the FY 2024 funding level.

It should be noted that while the budget is broken out separately on the funding table for clarity, funding for the 250th Commission is provided through the Fairfax County Convention and Visitors Center (Visit Fairfax).

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	$125,938	$125,938	$125,938	$125,938

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management. The Foundation is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach nearly 410,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting; and the Barns of Wolf Trap, two 18th Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began to contribute funding to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, and to position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. For example, Wolf Trap is partnering with Fairfax County Public Schools to develop and evaluate new techniques of using the arts to advance science, technology, engineering, and math (STEM) learning among kindergarten students.

The FY 2025 contribution is $125,938, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Subtotal Parks, Recreation and Cultural	**$5,168,038**	**$5,688,144**	**$5,688,144**	**$5,721,519**

Community Development

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Architectural Review Board	$10,005	$10,953	$10,953	$15,972

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors on other properties that warrant historic preservation through historic district zoning, proffers, or easements. There are currently 13 Historic Overlay Districts, with the potential for at least one more. The Board of Supervisors frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is composed of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. Fairfax County's FY 2025 contribution is $15,972, an increase of $5,019 or 45.8 percent over the FY 2024 Adopted Budget Plan contribution of $10,953. The increase will cover the increased costs of an additional monthly meeting.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Commission for Women	$6,916	$6,916	$6,916	$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is composed of 14 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2025, the Commission will continue to actively support women's issues. For FY 2025, the Commission will continue to be integrated into key community events and activities for women and girls. The Commission will continue to pursue opportunities to collaborate with commissions for women in neighboring jurisdictions, and to participate in training and networking opportunities with state, regional and national organizations for women.

The total FY 2025 Fairfax County contribution to the Commission for Women is $6,916, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Convention and Visitors Corporation	$3,012,470	$3,012,470	$3,012,470	$3,020,938

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 501(c)(6) organization with 26 board members appointed by the Board of Supervisors and the tourism industry.

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy Tax beginning July 1, 2004. As required by the legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

The total Fairfax County FY 2025 contribution to the Convention and Visitors Corporation is $3,020,938, an increase of $8,468 or 0.3 percent over the FY 2024 Adopted Budget Plan.

It should be noted that while the budget is broken out separately on the funding table for clarity, the Fairfax County Convention and Visitors Center (Visit Fairfax) also receives funding in the amount of $150,000 for the 250th Commission in FY 2025.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Earth Sangha	$16,150	$16,150	$16,150	$16,150

Earth Sangha is an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work. The organization supports a native forest gardener network which produces, conserves, and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted, and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wildflowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and Environmental Services and the Fairfax County Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

The FY 2025 Fairfax County funding is $16,150, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Fairfax County History Commission	$21,013	$21,013	$21,013	$21,013

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains an inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2025 Fairfax County funding is $21,013, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Fairfax ReLeaf	$41,990	$41,990	$41,990	$41,990

Fairfax ReLeaf is a nonprofit organization of volunteers that plants and preserves trees and restores forest cover on public and common lands in Northern Virginia. The organization's activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. In 2024, Fairfax ReLeaf intends to plant 7,000 trees.

The FY 2025 Fairfax County funding is $41,990, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Greater Reston Incubator	$24,225	$24,225	$24,225	$24,225

The Greater Reston Chamber of Commerce's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support, and physical space to help emerging businesses to grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped more than 120 companies over the past 15 years, created over 750 jobs in the region, attracted over $45 million in investment, and occupied in excess of 100,000 square feet of commercial space in Fairfax County.

The FY 2025 Fairfax County contribution is $24,225, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Inova Fairfax County Longitudinal Study	$500,000	$500,000	$500,000	$0

The Fairfax County Longitudinal Study is a study conducted by Inova that follows children from birth to age 18 examining the role of genetics in their development from gestation through adolescence and early childhood, including their risk for autism, asthma, nutritional disorders, disease, and cancer. Since 2015, the Board of Supervisors has made an annual contribution to the Study. At the time, the Board expressed a commitment to provide funding to the study for a period of 10 years through FY 2024. Prior to FY 2022, the funds were provided to the Inova Translational Medicine Institute which housed the study. The study is now housed in the Departments of Obstetrics and Pediatrics on the Inova Fairfax Hospital campus.

Beginning in FY 2025, the County will no longer be contributing funding to this initiative.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Northern Virginia 4-H Education Center	$15,000	$15,000	$15,000	$15,000

The Northern Virginia 4-H Education Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia and many of the program participants are Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia.

The total FY 2025 contribution for the Northern Virginia 4-H Education Center is $15,000, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Northern Virginia Community College	$113,250	$112,390	$112,390	$111,349

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas and Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. In addition to the six campuses, the College has centers in Arlington and Reston. Each year, the College serves more than 78,000 students in credit-earning courses and more than 25,000 students in continuing education and training activities.

NVCC projects FY 2025 expenditures of $250,000 for base operating requirements. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances to support additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2025 Fairfax County contribution to this agency for operations and maintenance is $111,349, a decrease of $1,041 or 0.9 percent from the FY 2024 Adopted Budget Plan contribution of $112,390. This amount reflects the County's share of the services provided to Fairfax County residents as reported by the College and is 44.5 percent of the local jurisdictions' contributions totaling $250,000 for FY 2025.

In addition, County funding of $2,564,449 is included in Fund 30010, General Construction and Contributions, for the annual capital contribution to the Northern Virginia Community College (NVCC) representing the per capita rate of $2.25 and a population figure of 1,139,755 for Fairfax County provided by the Weldon Cooper Center. The FY 2025 funding level represents a decrease of $12,550 due to a slight decrease in the County's population estimate. Beginning in FY 2021, the NVCC indicated that all capital funds will be directed to the Early College and Workforce Education Programs and Workforce Credential Exams. Funding for capital construction projects will continue using balances that exist from previous year's jurisdictional contributions.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Northern Virginia Conservation Trust	$287,753	$227,753	$227,753	$287,753

The primary purpose of the public/private partnership between the Northern Virginia Conservation Trust (NVCT) and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 685 acres in Fairfax County. Some of the conserved land serves as a habitat for a variety of rare species and different vegetation communities.

FY 2025 funding of $287,753 is included, an increase of $60,000 or 26.3 percent over the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Southeast Fairfax Development Corporation	$183,320	$183,320	$183,320	$183,320

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. Over the years, the Corporation has promoted, encouraged, facilitated, and guided economic development and revitalization on the 7.5-mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization and redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community. In addition to the annual contribution, Fairfax County provides in-kind office space to the organization.

The total FY 2025 Fairfax County contribution for SFDC is $183,320, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Tysons Community Alliance	$2,500,000	$3,000,000	$3,000,000	$3,000,000

The Tysons Community Alliance is a non-profit community organization designed to serve as a catalyst for the transformation of Tysons into an inclusive, vibrant, and globally attractive urban center. The Alliance's mission consists of four focus areas: communications and branding to tell Tysons' story; research and business support to catalyze economic growth; placemaking/place management to activate the public realm through events and pop-up spaces; and transportation and mobility to champion livability through walkability and connectivity.

The total FY 2025 Fairfax County contribution for the Tysons Community Alliance is $3,000,000 which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Women's Center of Northern Virginia	$27,023	$27,023	$27,023	$27,023

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned, or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning, and legal rights.

In FY 2025, the Center anticipates receiving requests from County residents for approximately 23,300 hours of direct service to meet their interrelated psychological, practical, legal, and financial needs. Many of these residents are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2025 Fairfax County funding is $27,023, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Subtotal Community Development	**$6,759,115**	**$7,199,203**	**$7,199,203**	**$6,771,649**

Nondepartmental

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000

The Employee Advisory Council (EAC) was established by the Fairfax County Merit System Ordinance to provide a continuing medium through which all employees in the competitive service, both school and County, may contribute their advice and suggestions for the improvement of the career merit system and other aspects of the government of Fairfax County. There are 11 representatives for County Government groups and 10 for School Support groups.

The total FY 2025 Fairfax County contribution for the EAC is $33,000, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Fairfax Public Law Library	$92,657	$188,657	$188,657	$188,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library, shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public, as well as members of the legal community, with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has eight workstations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as eight computer workstations where the public may locate sample legal forms and do a variety of research online. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases. The Fairfax Public Law Library anticipates serving over 80,000 patrons in FY 2024. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

The total FY 2025 Fairfax County funding is $188,657, which is consistent with the FY 2024 Adopted Budget Plan.

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Subtotal Nondepartmental	**$125,657**	**$221,657**	**$221,657**	**$221,657**
Total County Contributions	**$18,519,484**	**$19,821,407**	**$19,946,407**	**$19,693,041**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$83,363**	**$57,652**	**$68,456**	**$42,745**
Transfers In:				
General Fund (10001)	$18,504,577	$19,795,696	$19,920,696	$19,667,330
Total Transfers In	**$18,504,577**	**$19,795,696**	**$19,920,696**	**$19,667,330**
Total Available	**$18,587,940**	**$19,853,348**	**$19,989,152**	**$19,710,075**
Expenditures:				
Legislative-Executive Functions/Central Services Agencies	$2,566,950	$2,605,568	$2,605,568	$2,702,898
Public Safety	19,577	19,577	19,577	19,577
Health and Welfare	3,880,147	4,087,258	4,212,258	4,255,741
Parks, Recreational and Cultural	5,168,038	5,688,144	5,688,144	5,721,519
Community Development	6,759,115	7,199,203	7,199,203	6,771,649
Nondepartmental	125,657	221,657	221,657	221,657
Total Expenditures	**$18,519,484**	**$19,821,407**	**$19,946,407**	**$19,693,041**
Total Disbursements	**$18,519,484**	**$19,821,407**	**$19,946,407**	**$19,693,041**
Ending Balance[1]	**$68,456**	**$31,941**	**$42,745**	**$17,034**

[1] For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

Fund 10031: Contributories - NOVARIS

Focus

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art biometric technology to identify criminals. An Automated Fingerprint Identification System (AFIS) enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan area by comparing the print or partial print with all prints in the database. While the core system is housed in Fairfax County, program operations are decentralized among the seven participating Northern Virginia jurisdictions.

As approved by the NOVARIS Advisory Board on July 30, 1997, seven Northern Virginia jurisdictions share costs associated with NOVARIS based on the sworn police and resident population of each jurisdiction. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with summary financial data shown in a non-appropriated County fund - Fund 10031, Contributories - NOVARIS. The County contribution to the NOVARIS Fund is made through Fund 10030, Contributories.

The total Fairfax County FY 2025 contribution to NOVARIS is $9,577, which is consistent with the FY 2024 Adopted Budget Plan. The contribution supports the County's annual share of costs associated with operations and upgrades of NOVARIS. In FY 2020, the Urban Areas Security Initiative (UASI) grant funding which historically supported AFIS system maintenance, upgrades, and replacements for the National Capital Region, including NOVARIS, was shifted to regional partner jurisdictions. The County is currently working with the Metropolitan Washington Council of Governments, the UASI grant administrators, to implement a new funding mechanism as a result of this change.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$54,304**

As part of the *FY 2023 Carryover Review,* the Board of Supervisors approved funding of $54,304 for encumbered carryover.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$77,203**	**$34,897**	**$90,258**	**$35,954**
Revenue:				
Interest on Investments	$1,263	$206	$206	$206
Fairfax County	9,577	9,577	9,577	9,577
Arlington County	2,149	2,149	2,149	2,149
Prince William County	2,395	2,395	2,395	2,395
City of Fairfax	376	376	376	376
City of Falls Church	188	188	188	188
City of Alexandria	1,690	1,690	1,690	1,690
Loudoun County	2,218	2,218	2,218	2,218
Total Revenue:	**$19,856**	**$18,799**	**$18,799**	**$18,799**
Total Available	**$97,059**	**$53,696**	**$109,057**	**$54,753**
Expenditures:				
Operating Expenses	$6,801	$18,799	$73,103	$18,799
Total Expenditures	**$6,801**	**$18,799**	**$73,103**	**$18,799**
Total Disbursements	**$6,801**	**$18,799**	**$73,103**	**$18,799**
Ending Balance[1]	**$90,258**	**$34,897**	**$35,954**	**$35,954**

[1] Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

Fund 10040: Information Technology Projects

Mission

Fund 10040, Information Technology Projects, supports the County's strategic Information Technology (IT) investments in major technology projects that improve access to County services, promote government operational efficiencies and effectiveness, foster quality customer service, and enhance performance and security capabilities. Projects include automation for County agencies, ensuring requirements align with countywide strategic importance, enterprise technology infrastructure, and enterprise-level or inter-agency corporate systems.

Focus

Fund 10040, Information Technology Projects, was established to optimize centralized management of available resources by consolidating major IT projects into one fund. A General Fund transfer, revenue from the State Technology Trust Fund, other internal revenue funds, agencies operating funds as appropriated, and interest earnings have all been sources for investment in IT projects.

The County's technological improvement strategy has two key elements: redesign business processes and apply technology to achieve improvements in service quality and efficiencies for agencies and provide an adequate technology infrastructure that supports County technology solutions. The County's long-term commitment to providing quality customer service through the effective use of technology is manifested in service enhancements, expeditious response to resident inquiries, provision of on-line service opportunities, improved operational efficiencies, and increased performance capabilities resulting in better information for management decisions and transparency.

Fund 10040 technology initiatives also support and are aligned with the Department of Information Technology's Strategic Information Technology Plan and include projects that promote:

- **Digital Transformation** – Deployment of new capabilities to improve business efficiencies through automation such as: expanding virtual services, advancing mobile/digital workforce solutions, and utilizing innovative technologies such as Artificial Intelligence to deliver better business value.

- **Security** – maintaining a robust and aggressive security posture to protect the County's IT assets and information from evolving cyber threats and unauthorized access/use.

- **Data Analytics** – supporting the County's continuing progress towards becoming a data-driven organization.

- **Cloud Computing** – based on business requirements for securely enabling access to County information.

The Senior Information Technology Steering Committee, which is composed of the County Executive, Deputy County Executives, and the Chief Technology Officer, adopted five IT priorities, which guide the direction of Fund 10040. They include:

- **Mandated Requirements:** Provide support for requirements enacted by the federal government, Commonwealth of Virginia, Board of Supervisors, or those that are Court ordered or resulting from changes to County regulations.

- **Completion of Prior Investments:** Provide support for multi-year lease purchases and to implement a project phase or to complete a planned project.

- **Enhanced County Security:** Provide support for homeland security, physical security, information/cyber security, and privacy requirements.

- **Improved Service and Efficiency:** Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of residents; and promote service that can be provided on-line through the Internet/e-Government. This includes corporate and strategic initiatives that add value to a broad sector of government or to the County as a whole.

- **Maintaining a Current and Supportable Technology Infrastructure:** Focus on technology infrastructure modernizations, which upgrade, extend, or enhance the overall architecture of major County infrastructure components, including hardware and software and its environments. Ensure that residents, businesses, and County employees have appropriate access to information and services. This also includes cyber security protective measures solutions.

Consistent with the FY 2025 Budget Guidelines, agencies submitted project funding requests that met one or more of the five IT priorities listed above; and were also linked to one or more of the priority areas in the Countywide Strategic Plan. In addition, agencies were asked to specify tangible project outcomes; five-year implementation and budget plans, including future enterprise-wide infrastructure, maintenance, and support needs; and linkage to agency strategic and business goals. Funding requests for existing projects were limited to support contractual obligations and/or to complete a planned phase. In keeping with established procedures, a Project Review Team from the Department of Information Technology (DIT) evaluated the project proposals to determine whether they met funding criteria. Subsequently, a list of project recommendations was presented to the Department of Management and Budget (DMB) for consideration and prioritization. Additionally, requests were evaluated for those offering greatest opportunities for operational improvements and support for sustained performance, security, and reliability. Existing projects requesting additional funding were assessed for continued alignment with project plans, schedules and return on investment.

Benefits of the projects were weighed against the cost and risk factors including potential of unknown expenses, changes in scope necessitated by new business drivers, technological relevance, operational changes, project schedule viability, and the impact of not funding or otherwise delaying the project. Technical factors examined include alignment with County technology architecture and standards, impact on existing County IT infrastructure, and availability of viable products and services. Also considered was the organizational experience with the solutions that support the project business goals, and the availability of staff resources both in DIT and the sponsoring agency implementing the project(s).

FY 2025 Initiatives

Based on limited fiscal resources, IT projects are not funded in the County's FY 2025 Advertised Budget Plan. It is anticipated that selected IT projects approved for funding in FY 2025 will be supported with one-time balances and/or agency savings during upcoming quarterly budget reviews. This strategy will enable the County to optimize the strategic use of available dollars and align project funding with project budgets, plans and schedules.

For example, adjustments were included as part of the *FY 2023 Third Quarter Review* and the *FY 2023 Carryover Review* to meet project requirements in FY 2023 into FY 2024.

Project	FY 2023 Third Quarter Funding	FY 2023 Carryover Funding
Courtroom Technologies (2G70-034-000)	$0	$0
Customer Relationship Management (CRM) (2G70-041-000)	500,000	500,000
Cyber Security Enhancement Initiative (2G70-052-000)	0	500,000
DTA Customer Relationship Management (IT-000040)	404,980	0
E-Gov. Programs (2G70-020-000)	535,000	400,000
Electronic Summons and Court Scheduling (2G70-067-000)	500,000	0
Enterprise Architecture and Support (2G70-018-000)	1,400,000	1,000,000
Enterprise Data Analytics and Business Intelligence (IT-000034)	750,000	750,000
Enterprise Document Management (IT-000017)	0	250,000
Enterprise Modernization (IT-000056)	750,000	1,050,000
Facilities Maintenance Management (2G70-040-000)	450,000	200,000
FCPA Asset Management System (IT-000042)	400,000	345,052
Geospatial Initiatives (IT-000028)	649,000	1,325,000
HCD Digitization Project (IT-00052)	60,000	0
Human Services Integrated Electronic Health Record (IT-000027)	1,563,300	0
Integrated Human Services Technology Project	0	500,000
Juvenile and Domestic Relations Court Resident Record System (IT-000063)	0	800,000
Office of Elections Technology Project (IT-000006)	5,000,000	5,000,000
Police Records Management System (RMS) Refresh (IT-000013)	1,000,000	631,481
Remote Access (2G70-036-000)	0	200,000
Sheriff Department Jail Management System (IT-000047)	1,000,000	1,380,000
Tax System Modernization Project (2G70-069-000)	4,000,000	0
Total	**$18,962,280**	**$14,506,533**

A complete list of IT projects can be viewed in the FY 2024 Information Technology Plan which provides status updates and accomplishments of ongoing projects and can be accessed using this link: FY 2024 Adopted IT Plan (fairfaxcounty.gov).

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$72,840,424**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $72,840,424, including the carryover over of unexpended project balances of $50,389,023, a General Fund Transfer of $14,506,533 to support new and continuing IT projects; a transfer of $6,869,857 from Fund 40040, Fairfax-Falls Church Community Services Board, to support the development of a new electronic health record system; and the appropriation of $1,075,011 in revenue received in FY 2023.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$51,008,837**	**$0**	**$51,464,034**	**$0**
Revenue:				
Interest	$687,842	$0	$0	$0
Other Revenue[1]	1,144,631	0	0	0
Total Revenue	**$1,832,473**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$29,687,280	$0	$14,506,533	$0
Fairfax-Falls Church Community Services Board (40040)	0	0	6,869,857	0
Total Transfers In	**$29,687,280**	**$0**	**$21,376,390**	**$0**
Total Available	**$82,528,590**	**$0**	**$72,840,424**	**$0**
Expenditures:				
IT Projects	$25,730,002	$0	$72,840,424	$0
Total Expenditures	**$25,730,002**	**$0**	**$72,840,424**	**$0**
Transfers Out:				
Land Development Services (40200)	$5,334,554	$0	$0	$0
Total Transfers Out	**$5,334,554**	**$0**	**$0**	**$0**
Total Disbursements	**$31,064,556**	**$0**	**$72,840,424**	**$0**
Ending Balance[2]	**$51,464,034**	**$0**	**$0**	**$0**

[1] In FY 2023, Other Revenue reflects $431,350 in State Technology Trust Fund revenue, $415,300 in CPAN revenue, $39,130 in Land Records fees, and $258,851 in Electronic Summons revenue.

[2] Information Technology projects are budgeted based on total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

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Debt Service Funds

FY 2025

Advertised Budget Plan

Fund 20000: Consolidated County and Schools Debt Service

Focus

Fund 20000, Consolidated County and Schools Debt Service, accounts for the general obligation bond debt service of the County as well as general obligation bond debt service for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Fairfax County Economic Development Authority Lease Revenue bonds and School facilities, and payments to the Virginia Resources Authority (VRA). Revenues for the debt service funds are derived principally from a transfer from the General Fund. Debt service on wastewater revenue bonds is reflected in the Enterprise Funds.

The following table includes the debt service payments and projected fiscal agent fees required in FY 2025 as well as the sources of funding supporting these costs:

	FY 2025 Advertised
Expenses	
County Debt Service	$127,043,880
Lease Revenue Bonds	23,554,591
Park Authority (Laurel Hill Golf Course)	935,243
Fiscal Agent Fees/Cost of Issuance	1,200,000
Subtotal County	**$152,733,714**
School Debt Service	$208,104,077
School Administration Building	3,266,190
Fiscal Agent Fees/Cost of Issuance	800,000
Subtotal Schools	**$212,170,267**
Total Disbursements	**364,903,981**
Funding	
General Fund Transfer	358,308,948
School Operating Fund Transfer	3,266,190
Build America Bonds Subsidy	1,800,000
Park Authority (Laurel Hill Golf Course)	935,243
Bond Proceeds to Offset Cost of Issuance	588,100
Fairfax City Revenue	5,500
Total Funding	**364,903,981**

General Obligation Bonds

Expenses for debt service payments associated with FY 2024 bond sales have been incorporated into the FY 2025 projections.

Capital Leases

Funding is included for the following Capital Leases, which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

Economic Development Authority (EDA), Virginia Resources Authority (VRA)	
Mott, Gum Springs, Baileys, & James Lee Community Centers; Herndon Harbor Adult Day Care Center; South County Government Center (EDA)	$1,867,000
Merrifield Mental Health Center (EDA)[1]	3,375,941
Lincolnia Center (VRA)	800,278
Lewinsville (EDA)	1,314,297
Public Safety Headquarters (EDA)[2]	10,213,977
Workhouse Arts Foundation (EDA)[3]	2,050,098
Laurel Hill Golf Course (EDA)[4]	935,243
School Administration Building (EDA)[5]	3,266,190
Tysons Community Center	1,933,000
Original Mount Vernon – Line of Credit (Estimate)	2,000,000
Total Payments	**$27,756,024**

[1] Includes Series 2012 New Money, Series 2017 Refunding and Series 2021 Refunding.

[2] Includes Series 2014 New Money and Series 2021 Refunding.

[3] Includes Series 2014 New Money and Series 2021 Refunding.

[4] Reimbursed by a transfer in from the Park Authority. Includes Series 2021 Refunding.

[5] Reimbursed by a transfer in from the School Operating Fund. Includes Series 2014 New Money and Series 2021 Refunding.

Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management (Ten Principles)* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and

- The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred to reduce planned sales and remain within capacity guidelines.

During the adoption of the FY 2008 Adopted Budget Plan, the *Ten Principles* were revised to allow for the use of variable rate debt. Variable rate obligations are debt obligations that are frequently used for short-term or interim debt financing and have an interest rate that is reset periodically, usually for periods of less than one year. Variable rate debt is typically used to take advantage of low short-term rates in anticipation of converting to longer-term fixed rate financing for complex projects or to mitigate the impact of volatile markets. Also, variable rate debt reduces interest costs and typically provides the ability to redeem bonds without a prepayment penalty. It is anticipated that the use of variable rate debt will provide opportunities for interest rate savings, reduce arbitrage payments, and promote more accurate sizing for long-term bond issues.

Fairfax County Bond Ratings

Moody's Investor Service Ratings

Aaa

Since 1975

Standard and Poor's Global Ratings

AAA

Since 1978

Fitch Ratings

AAA

Since 1997

As a result of County financial policies, prudent fiscal management and a strong economy, the County has been awarded the strongest credit rating possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Global Ratings (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of January 2024, Fairfax County is one of only 12 states, 53 counties, and 37 cities to hold a triple-A rating from all three services.

As part of the FY 2019 Adopted Budget Plan and future budgets, the County included an additional $25 million in general obligation bonds for the Fairfax County Public Schools, thereby increasing their annual total from $155 million to $180 million. The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability are reviewed on an annual basis.

As part of the FY 2023 Adopted Budget Plan, the County included an additional $25 million in general obligation bonds for the Fairfax County Public Schools and an additional $25 million in general obligation bonds for the County, thereby increasing the annual total from $300 million to $350 million. This revised total is also applicable to FY 2024. However, starting in FY 2025, the County will include an additional $25 million in general obligation bonds for the Fairfax County Public Schools and an additional $25 million in general obligation bonds for the County, thereby increasing the annual total from $350 million to $400 million. These increases were the result of recommendations from the Joint Board of Supervisors and School Board Capital Improvement Program Committee as part of their final report issued in October 2021. Specifically, the County's bond sale limits were increased from $300 million to $400 million with the incremental increase to occur over the next several years as noted. The Board of Supervisors then approved the Joint CIP report in November 2021. The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

The following are debt ratios and annual bond sales reflecting debt indicators for FY 2021 - FY 2025:

Net Debt as a Percentage of Market Value of Taxable Property

Fiscal Year	Net Bonded Indebtedness[1]	Estimated Market Value[2]	Percentage
2021	2,931,554,000	280,990,379,555	1.04%
2022	2,960,298,000	289,401,823,134	1.02%
2023	3,028,957,000	313,803,563,525	0.97%
2024 (Est.)	3,116,152,000	332,366,424,006	0.94%
2025 (Est.)	3,288,567,000	343,359,938,626	0.96%

[1] The amount includes outstanding General Obligation Bonds and other tax supported debt obligations. Sources: FY 2020 to FY 2023 Annual Comprehensive Financial Report and Fairfax County Department of Tax Administration; FY 2024 and FY 2025 Fairfax County Department of Management and Budget and Department of Tax Administration.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Debt Service Requirements as Percentage of Combined General Fund Disbursements

Fiscal Year	Debt Service Requirements[1]	General Fund Disbursements[2]	Percentage
2021	325,402,126	4,545,901,853	7.16%
2022	331,033,590	4,750,271,879	6.97%
2023	338,052,652	5,092,737,845	6.64%
2024 (Est.)	361,312,570	5,421,454,854	6.66%
2025 (Est.)	378,835,646	5,460,703,627	6.94%

[1] The amount includes total principal and interest payments on the County's outstanding tax supported debt obligations, including General Obligation Bonds, Economic Development Authority bonds, and other tax supported debt obligations budgeted in other funds. Sources: FY 2020 to FY 2023 Annual Comprehensive Financial Report; FY 2024 and FY 2025 Fairfax County Department of Management and Budget.

[2] Sources: FY 2020 to FY 2023 Annual Comprehensive Financial Report; FY 2024 and FY 2025 estimates per Fairfax County Department of Management and Budget.

Annual General Obligation Bond Sales (in Millions)[1]

Fiscal Year	Par	Premium	Total
2021	254.19	35.81	290.00
2022	272.65	27.35	300.00
2023	321.90	28.10	350.00
2024	321.88	28.12	350.00
2025 (Est.)	400.00	0.00	400.00
Total	**$1,570.62**	**$119.38**	**$1,690.00**

[1] Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions at the time of the sale. As part of the FY 2023 Adopted Budget Plan, annual County bond sales were increased by $50 million from $300 million (or $1.50 billion over a five-year period) to $350 million (or $1.75 billion over a five-year period); with a technical limit of $375 million in any given year. These new total amounts are applicable to FY 2023 and FY 2024. Starting in FY 2025, annual County bond sales will be increased by $50 million from $350 million (or $1.75 billion over a five-year period) to $400 million (or $2.00 billion over a five-year period); with a technical limit of $425 million in any given year. These amounts above reflect new money bond sale project fund deposits (par + premium) and exclude refunding bond sales. The increases were the result of recommendations from the Joint Board of Supervisors and School Board Capital Improvement Program as part of their final report issued in October 2021. Specifically, the County's bond sale limits were increased from $300 million to $400 million with the incremental increase to occur over the next several years as noted. The Board of Supervisors then approved the Joint CIP report in November 2021.The County's annual bond sale limits were revised as part of the *Ten Principles of Sound Financial Management*. Debt ratio impact with respect to capacity and affordability will continue to be reviewed on an annual basis.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Disbursement Adjustment **$20,692,115**

An increase in expenditures of $20,692,115, or 6.0 percent, is primarily attributable to scheduled requirements for existing debt service payments.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$3,139,752**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $3,139,752 for anticipated debt service requirements associated with bond sales and capital requirements as outlined in the FY 2024 - FY 2028 Adopted Capital Improvement Program (With Future Fiscal Years to FY 2033). In addition, a Transfer Out of $3,000,000 was included to Fund 81400, FCRHA Asset Management, to provide funding for design and related development costs incurred prior to the bond sale for the Original Mount Vernon High School (OMVHS) project through the end of the calendar year. The bond sale for this project is anticipated to occur in mid FY 2024 to cover any remaining design and all construction costs.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$5,221,901**	**$0**	**$5,858,063**	**$0**
Revenue:				
Build America Bonds Subsidy	$1,651,226	$1,800,000	$1,800,000	$1,800,000
Miscellaneous Revenue	483,088	0	0	0
Bond Proceeds	601,802	500,000	500,000	588,100
Revenue from City of Fairfax	4,490	5,500	5,500	5,500
Total Revenue	**$2,740,606**	**$2,305,500**	**$2,305,500**	**$2,393,600**
Transfers In:				
County Debt Service:				
General Fund (10001) for County	$133,672,574	$137,780,516	$137,780,516	$149,380,516
Public Safety Construction (30070)[1]	9,858	0	0	0
Housing Trust (40300)	0	0	281,689	0
Park Revenue and Operating (80000)[2]	1,008,862	895,547	895,547	935,243
Subtotal County Debt Service	**$134,691,294**	**$138,676,063**	**$138,957,752**	**$150,315,759**
Schools Debt Service:				
General Fund (10001) for Schools	$199,868,947	$200,028,432	$200,028,432	$208,928,432
Public School Operating (S10000)[3]	3,196,764	3,201,871	3,201,871	3,266,190
Subtotal Schools Debt Service	**$203,065,711**	**$203,230,303**	**$203,230,303**	**$212,194,622**
Total Transfers In	**$337,757,005**	**$341,906,366**	**$342,188,055**	**$362,510,381**
Total Available	**$345,719,512**	**$344,211,866**	**$350,351,618**	**$364,903,981**
Expenditures:				
General Obligation Bonds:				
County Principal	$81,785,000	$77,746,800	$77,746,800	$84,029,500
County Interest	32,818,767	28,663,845	28,663,845	30,014,677
Debt Service on Projected County Sales	0	12,689,500	13,976,798	12,999,703
Subtotal County Debt Service	**$114,603,767**	**$119,100,145**	**$120,387,443**	**$127,043,880**
Schools Principal	$138,305,000	$130,683,200	$130,683,200	$137,305,500
Schools Interest	57,172,229	50,244,732	50,244,732	51,299,022
Debt Service on Projected School Sales	0	18,260,500	20,112,954	19,499,555
Subtotal Schools Debt Service	**$195,477,229**	**$199,188,432**	**$201,040,886**	**$208,104,077**
Subtotal General Obligation Bonds	**$310,080,996**	**$318,288,577**	**$321,428,329**	**$335,147,957**
Other Tax Supported Debt Service (County):				
EDA Lease Revenue Bonds	$15,992,492	$15,631,378	$15,631,378	$19,389,918
Workhouse Arts Foundation	2,050,755	2,050,496	2,050,496	2,050,098
VRA 2013A - Lincolnia; EDA - Lewinsville	2,172,272	2,143,997	2,143,997	2,114,575
Park Authority Lease Revenue Bonds	1,008,862	895,547	895,547	935,243
Other Tax Supported Debt Service (Schools):				
EDA Schools Lease Revenue Bonds	$6,747,276	$3,201,871	$3,201,871	$3,266,190
Subtotal Other Tax Supported Debt Service	**$27,971,657**	**$23,923,289**	**$23,923,289**	**$27,756,024**
Other Expenses	$1,808,796	$2,000,000	$2,000,000	$2,000,000
Total Expenditures	**$339,861,449**	**$344,211,866**	**$347,351,618**	**$364,903,981**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Transfers Out:				
FCRHA Asset Management (81400)	$0	$0	$3,000,000	$0
Total Transfers Out	**$0**	**$0**	**$3,000,000**	**$0**
Total Disbursements	**$339,861,449**	**$344,211,866**	**$350,351,618**	**$364,903,981**
Ending Balance[4]	**$5,858,063**	**$0**	**$0**	**$0**

[1] A Transfer In of $9,858 from Fund 30070, Public Safety Construction, in FY 2023 was related to the Public Safety Headquarters project. Per the terms of the bond documents, bond proceeds available after payment of construction related costs are to be transferred to offset debt service expenses for the project.

[2] A Transfer In of $935,243 from Fund 80000, Park Revenue and Operating, is related to the debt service payments for the Laurel Hill Golf Course.

[3] A Transfer In of $3,266,190 from Fund S10000, Public School Operating, is related to the debt service payments for the Schools Administrative Building.

[4] The change in ending fund balance is the result of the use of fund balance to offset projected debt service requirements.

County of Fairfax, Virginia
FY 2025 County Debt Service

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
County G.O. Bonds											
Series 2009E New Money	**$63,700,000**	**10/28/2009**	Human Services	$4,639,800	$714,337	$5,354,137	$773,300	$215,364	$988,664	$3,866,500	$498,973
			Library	4,080,000	628,150	4,708,150	680,000	189,380	869,380	3,400,000	438,770
			Parks	4,600,200	708,239	5,308,439	766,700	213,526	980,226	3,833,500	494,713
			Parks-NVRPA	1,080,000	166,275	1,246,275	180,000	50,130	230,130	900,000	116,145
			Public Safety	5,440,200	837,564	6,277,764	906,700	252,516	1,159,216	4,533,500	585,048
			Road Bond Construction	5,640,000	868,325	6,508,325	940,000	261,790	1,201,790	4,700,000	606,535
			2009E Total	**$25,480,200**	**$3,922,890**	**$29,403,090**	**$4,246,700**	**$1,182,706**	**$5,429,406**	**$21,233,500**	**$2,740,184**
Series 2013B Refunding	**$54,389,300**	**1/24/2013**	Adult Detention	$0	$0	$0	$0	$0	$0	$0	$0
			Commercial and Redevelopment	193,700	5,762	199,462	98,500	4,334	102,834	95,200	1,428
			Human Services	242,100	7,202	249,302	123,100	5,417	128,517	119,000	1,785
			Library	1,313,400	39,069	1,352,469	667,800	29,385	697,185	645,600	9,684
			Neighborhood Improvemnet	0	0	0	0	0	0	0	0
			Parks - NVRPA	484,400	14,409	498,809	246,300	10,838	257,138	238,100	3,572
			Park Authority	1,628,100	38,264	1,666,364	1,166,700	31,343	1,198,043	461,400	6,921
			Public Safety	7,168,700	176,423	7,345,123	4,872,300	141,977	5,014,277	2,296,400	34,446
			Public Safety - capital renewal	193,700	5,762	199,462	98,500	4,334	102,834	95,200	1,428
			Roads	581,200	17,289	598,489	295,500	13,004	308,504	285,700	4,286
			Storm Drainage	221,600	3,324	224,924	221,600	3,324	224,924	0	0
			Transit	1,065,500	31,694	1,097,194	541,800	23,838	565,638	523700	7855.5
			Transportation	755,600	22,476	778,076	384,200	16,905	401,105	371,400	5,571
			2013B Refunding Total	**$13,848,000**	**$361,671**	**$14,209,671**	**$8,716,300**	**$284,696**	**$9,000,996**	**$5,131,700**	**$76,976**
Series 2014A New Money[1]	**$123,426,200**	**2/6/2014**	Historic Old Courthouse/Public Safety	$410,000	$20,500	$430,500	$205,000	$11,275	$216,275	$205,000	$9,225
			Library Facilities	613,400	30,670	644,070	306,700	16,869	323,569	306,700	13,802
			Newington Bus Garage	600,000	30,000	630,000	300,000	16,500	316,500	300,000	13,500
			Parks	1,133,200	56,660	1,189,860	566,600	31,163	597,763	566,600	25,497
			Public Safety Facilities	4,011,200	200,560	4,211,760	2,005,600	110,308	2,115,908	2,005,600	90,252
			Road Bonds	2,621,800	131,090	2,752,890	1,310,900	72,100	1,383,000	1,310,900	58,991
			Transportation Facilities	2,950,000	147,500	3,097,500	1,475,000	81,125	1,556,125	1,475,000	66,375
			2014A Total	**$12,339,600**	**$616,980**	**$12,956,580**	**$6,169,800**	**$339,339**	**$6,509,139**	**$6,169,800**	**$277,641**
Series 2014B Refunding	**$70,399,400**	**11/4/2014**	Adult Detention	$444,200	$21,095	$465,295	$244,400	$16,100	$260,500	$199,800	$4,995
			Community Redevelopment	0	0	0	0	0	0	0	0
			Community Revitalization	100,400	2,510	102,910	100,400	2,510	102,910	0	0
			County Construction	1,530,900	38,273	1,569,173	1,530,900	38,273	1,569,173	0	0
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Housing	294,800	12,405	307,205	194,100	7,874	201,974	100,700	4,532
			Human Services	945,400	38,260	983,660	652,900	28,440	681,340	292,500	9,821
			Juvenile Detention	0	0	0	0	0	0	0	0
			Library	2,044,400	108,150	2,152,550	903,600	65,968	969,568	1,140,800	42,182
			NVRPA	280,100	7,003	287,103	280,100	7,003	287,103	0	0
			Parks	7,780,900	354,998	8,135,898	4,571,400	259,968	4,831,368	3,209,500	95,030
			Public Safety	3,552,200	223,040	3,775,240	867,500	105,381	972,881	2,684,700	117,660
			Public Safety -urban renewal	326,700	13,618	340,318	217,700	10,893	228,593	109,000	2,725
			Roads	4,848,400	205,875	5,054,275	3,155,100	163,543	3,318,643	1,693,300	42,333
			Transit	0	0	0	0	0	0	0	0
			Transportation	5,786,000	275,230	6,061,230	3,174,400	184,978	3,359,378	2,611,600	90,252
			2014B Refunding Total	**$27,934,400**	**$1,300,455**	**$29,234,855**	**$15,892,500**	**$890,928**	**$16,783,428**	**$12,041,900**	**$409,528**

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
Series 2015A New Money	**$86,037,100**	**3/4/2015**	Flood Control	$445,000	$47,125	$492,125	$85,000	$16,525	$101,525	$360,000	$30,600
			Newington Bus Garage	3,325,000	349,125	3,674,125	665,000	123,025	788,025	2,660,000	226,100
			NVRPA	750,000	78,750	828,750	150,000	27,750	177,750	600,000	51,000
			Park '08	3,700,000	388,500	4,088,500	740,000	136,900	876,900	2,960,000	251,600
			Park '12	425,000	44,625	469,625	85,000	15,725	100,725	340,000	28,900
			Public Safety Facilities	4,430,000	464,750	4,894,750	890,000	163,850	1,053,850	3,540,000	300,900
			Road Bonds	2,675,000	280,875	2,955,875	535,000	98,975	633,975	2,140,000	181,900
			Transportation Facilities (Metro)	5,750,000	603,750	6,353,750	1,150,000	212,750	1,362,750	4,600,000	391,000
			2015A Total	**$21,500,000**	**$2,257,500**	**$23,757,500**	**$4,300,000**	**$795,500**	**$5,095,500**	**$17,200,000**	**$1,462,000**
Series 2015B Refunding	**$17,988,800**	**3/11/2015**	Community Revitalization	$110,900	$7,292	$118,192	$0	$4,861	$4,861	$110,900	$2,431
			County Construction	2,430,700	190,261	2,620,961	0	105,761	105,761	2,430,700	84,500
			Housing	214,400	14,097	228,497	0	9,398	9,398	214,400	4,699
			Human Services	1,010,700	87,649	1,098,349	0	43,751	43,751	1,010,700	43,898
			Library	762,400	65,876	828,276	0	33,013	33,013	762,400	32,863
			NVRPA	493,100	39,981	533,081	0	21,419	21,419	493,100	18,562
			Parks	5,038,600	468,383	5,506,983	0	217,315	217,315	5,038,600	251,068
			Public Safety	966,800	72,681	1,039,481	0	42,144	42,144	966,800	30,537
			Public Safety - Urban Renewal	246,300	22,495	268,795	0	10,634	10,634	246,300	11,861
			Roads	1,311,400	90,890	1,402,290	0	57,365	57,365	1,311,400	33,525
			Transportation	3,579,200	314,148	3,893,348	0	154,853	154,853	3,579,200	159,295
			2015B Refunding Total	**$16,164,500**	**$1,373,749**	**$17,538,249**	**$0**	**$700,514**	**$700,514**	**$16,164,500**	**$673,235**
Series 2015C Refunding	**$49,077,300**	**7/7/2015**	Adult Detention	$358,300	$17,947	$376,247	$178,500	$13,453	$191,953	$179,800	$4,495
			Community Redevelopment	0	0	0	0	0	0	0	0
			Neighborhood Improvement	0	0	0	0	0	0	0	0
			Human Services	299,700	15,013	314,713	149,300	11,253	160,553	150,400	3,760
			Juvenile Detention	0	0	0	0	0	0	0	0
			Library	625,400	31,330	656,730	311,500	23,483	334,983	313,900	7,848
			Parks	1,175,800	58,820	1,234,620	587,300	44,108	631,408	588,500	14,712
			Public Safety	0	0	0	0	0	0	0	0
			Roads	2,957,500	148,153	3,105,653	1,473,200	111,045	1,584,245	1,484,300	37,108
			2015C Refunding Total	**$5,416,700**	**$271,262**	**$5,687,962**	**$2,699,800**	**$203,340**	**$2,903,140**	**$2,716,900**	**$67,922**
Series 2016A New Money	**$82,312,200**	**2/9/2016**	Flood Control	$1,385,000	$157,006	$1,542,006	$230,000	$49,038	$279,038	$1,155,000	$107,969
			Library	1,620,000	183,263	1,803,263	270,000	57,375	327,375	1,350,000	125,888
			NVRPA	900,000	101,813	1,001,813	150,000	31,875	181,875	750,000	69,938
			Parks	3,925,000	443,688	4,368,688	655,000	139,025	794,025	3,270,000	304,663
			Public Safety Facilities '06	4,350,000	492,094	4,842,094	725,000	154,063	879,063	3,625,000	338,031
			Public Safety Facilities '12	930,000	105,206	1,035,206	155,000	32,938	187,938	775,000	72,269
			Road Bonds	4,620,000	522,638	5,142,638	770,000	163,625	933,625	3,850,000	359,013
			Transportation Facilities (Metro)	6,960,000	787,350	7,747,350	1,160,000	246,500	1,406,500	5,800,000	540,850
			2016A Total	**$24,690,000**	**$2,793,056**	**$27,483,056**	**$4,115,000**	**$874,438**	**$4,989,438**	**$20,575,000**	**$1,918,619**

County of Fairfax, Virginia
FY 2025 County Debt Service

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
Series 2016A Refunding	**$37,805,700**	**2/9/2016**	Commercial Revitalization	$319,200	$45,476	$364,676	$0	$12,768	$12,768	$319,200	$32,708
			County Construction	4,271,900	633,890	4,905,790	0	170,876	170,876	4,271,900	463,014
			Human Services	1,836,800	244,248	2,081,048	0	73,472	73,472	1,836,800	170,776
			Jails	617,100	87,918	705,018	0	24,684	24,684	617,100	63,234
			Library	1,142,200	166,712	1,308,912	0	45,688	45,688	1,142,200	121,024
			NVRPA	992,200	146,990	1,139,190	0	38,740	38,740	992,200	108,250
			Parks	7,677,600	1,116,161	8,793,761	0	303,411	303,411	7,677,600	812,750
			Public Safety	2,610,200	360,872	2,971,072	0	104,408	104,408	2,610,200	256,464
			Public Safety-Urban Renewal	543,000	71,760	614,760	0	21,720	21,720	543,000	50,040
			Roads	4,778,300	684,887	5,463,187	0	185,591	185,591	4,778,300	499,296
			Transit	1,892,000	264,880	2,156,880	0	75,680	75,680	1,892,000	189,200
			Transport	6,496,200	922,707	7,418,907	0	253,219	253,219	6,496,200	669,488
			2016A Refunding Total	**$33,176,700**	**$4,746,500**	**$37,923,200**	**$0**	**$1,310,257**	**$1,310,257**	**$33,176,700**	**$3,436,243**
Series 2017A New Money	**$91,395,000**	**2/7/2017**	Flood Control	$5,110,000	$1,401,700	$6,511,700	$390,000	$218,150	$608,150	$4,720,000	$1,183,550
			Library	2,340,000	640,800	2,980,800	180,000	99,900	279,900	2,160,000	540,900
			NVRPA	2,145,000	587,400	2,732,400	165,000	91,575	256,575	1,980,000	495,825
			Parks	9,440,000	2,580,500	12,020,500	730,000	403,050	1,133,050	8,710,000	2,177,450
			Public Safety Facilities '06	11,770,000	3,224,301	14,994,301	905,000	502,475	1,407,475	10,865,000	2,721,826
			Road Bonds	13,000,000	3,560,000	16,560,000	1,000,000	555,000	1,555,000	12,000,000	3,005,000
			Transportation Facilities (Metro)	15,600,000	4,272,000	19,872,000	1,200,000	666,000	1,866,000	14,400,000	3,606,000
			2017A Total	**$59,405,000**	**$16,266,700**	**$75,671,700**	**$4,570,000**	**$2,536,150**	**$7,106,150**	**$54,835,000**	**$13,730,550**
Series 2018A New Money	**$84,480,500**	**1/24/2018**	Flood Control	$6,090,000	$1,844,400	$7,934,400	$435,000	$267,525	$702,525	$5,655,000	$1,576,875
			Human Services	3,080,000	932,800	4,012,800	220,000	135,300	355,300	2,860,000	797,500
			Library	3,031,000	910,540	3,941,540	220,000	133,340	353,340	2,811,000	777,200
			NVRPA	2,100,000	636,000	2,736,000	150,000	92,250	242,250	1,950,000	543,750
			Parks	11,970,000	3,625,200	15,595,200	855,000	525,825	1,380,825	11,115,000	3,099,375
			Public Safety Facilities '06	4,900,000	1,484,000	6,384,000	350,000	215,250	565,250	4,550,000	1,268,750
			Road Bonds	11,199,500	3,391,730	14,591,230	800,000	491,980	1,291,980	10,399,500	2,899,750
			Transportation Facilities (Metro)	16,760,000	5,080,000	21,840,000	1,195,000	736,125	1,931,125	15,565,000	4,343,875
			2018A Total	**$59,130,500**	**$17,904,670**	**$77,035,170**	**$4,225,000**	**$2,597,595**	**$6,822,595**	**$54,905,500**	**$15,307,075**
Series 2019A New Money & Refunding	**$58,460,000**	**2/12/2019**	Flood Control	$5,275,000	$1,945,275	$7,220,275	$355,000	$242,550	$597,550	$4,920,000	$1,702,725
			NVRPA	2,250,000	835,750	3,085,750	150,000	103,500	253,500	2,100,000	732,250
			Parks '12	12,460,000	4,606,350	17,066,350	830,000	573,200	1,403,200	11,630,000	4,033,150
			Parks '16	215,000	82,775	297,775	10,000	10,050	20,050	205,000	72,725
			Public Safety Facilities '12	3,185,000	1,170,175	4,355,175	215,000	146,350	361,350	2,970,000	1,023,825
			Road Bonds	5,105,000	1,888,925	6,993,925	340,000	234,850	574,850	4,765,000	1,654,075
			Transportation Facilities (Metro)	15,345,000	5,667,875	21,012,875	1,025,000	705,750	1,730,750	14,320,000	4,962,125
			2019A Total	**$43,835,000**	**$16,197,125**	**$60,032,125**	**$2,925,000**	**$2,016,250**	**$4,941,250**	**$40,910,000**	**$14,180,875**
Series 2019B Refunding	**$17,066,100**	**2/12/2019**	Commerical Revitalization	$477,500	$111,847	$589,347	$3,700	$16,527	$20,227	$473,800	$95,320
			County Construction	4,218,100	987,951	5,206,051	32,900	145,988	178,888	4,185,200	841,963
			Housing	923,100	216,210	1,139,310	7,200	31,948	39,148	915,900	184,262
			Library	685,800	160,601	846,401	5,500	23,734	29,234	680,300	136,868
			Parks	1,895,900	444,043	2,339,943	14,800	65,618	80,418	1,881,100	378,425
			Public Safety Facilities '06	3,209,100	751,624	3,960,724	25,000	111,068	136,068	3,184,100	640,555
			Public Safety Urban Renewal	401,800	94,116	495,916	3,100	13,907	17,007	398,700	80,209
			Road Bonds	1,604,400	375,770	1,980,170	12,500	55,530	68,030	1,591,900	320,240
			Transportation Facilities (Metro)	3,169,000	742,229	3,911,229	24,700	109,679	134,379	3,144,300	632,549
			2019B Refunding Total	**$16,584,700**	**$3,884,390**	**$20,469,090**	**$129,400**	**$573,999**	**$703,399**	**$16,455,300**	**$3,310,391**

County of Fairfax, Virginia
FY 2025 County Debt Service

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
Series 2020A New Money	**$70,064,000**	**2/11/2020**	Human Services	$3,200,000	$1,267,500	$4,467,500	$200,000	$149,000	$349,000	$3,000,000	$1,118,500
			Library	1,360,000	538,687	1,898,687	85,000	63,325	148,325	1,275,000	475,362
			NVRPA	2,410,000	958,375	3,368,375	150,000	112,250	262,250	2,260,000	846,125
			Parks '16	15,280,000	6,052,313	21,332,313	955,000	711,475	1,666,475	14,325,000	5,340,838
			Public Safety Facilities '12	3,215,000	1,278,125	4,493,125	200,000	149,750	349,750	3,015,000	1,128,375
			Road Bonds	4,720,000	1,869,563	6,589,563	295,000	219,775	514,775	4,425,000	1,649,788
			Transportation Facilities (Metro)	26,105,000	10,323,938	36,428,938	1,635,000	1,215,325	2,850,325	24,470,000	9,108,613
			2020A Total	**$56,290,000**	**$22,288,500**	**$78,578,500**	**$3,520,000**	**$2,620,900**	**$6,140,900**	**$52,770,000**	**$19,667,600**
Series 2020A Refunding	**$35,627,500**	**2/11/2020**	Human Services	$6,443,900	$1,295,481	$7,739,381	$856,100	$280,083	$1,136,183	$5,587,800	$1,015,398
			Library	641,400	128,969	770,369	85,200	27,879	113,079	556,200	101,090
			NVRPA	962,100	193,473	1,155,573	127,700	41,821	169,521	834,400	151,652
			Parks	2,938,700	590,773	3,529,473	390,400	127,730	518,130	2,548,300	463,044
			Public Safety	1,923,400	386,586	2,309,986	255,600	83,596	339,196	1,667,800	302,990
			Public Safety -capital renewal	962,100	193,473	1,155,573	127,700	41,821	169,521	834,400	151,652
			Road Bond Construction	4,462,300	897,038	5,359,338	592,800	193,952	786,752	3,869,500	703,087
			Transportation	6,412,200	1,289,089	7,701,289	851,800	278,706	1,130,506	5,560,400	1,010,384
			2020A Refunding Total	**$24,746,100**	**$4,974,884**	**$29,720,984**	**$3,287,300**	**$1,075,586**	**$4,362,886**	**$21,458,800**	**$3,899,298**
Series 2020B Refunding	**$122,270,800**	**9/16/2020**	Flood Control	$2,047,900	$268,876	$2,316,776	$44,500	$31,134	$75,634	$2,003,400	$237,742
			Library	4,610,900	449,765	5,060,665	94,400	60,960	155,360	4,516,500	388,805
			NVRPA	2,060,100	251,670	2,311,770	41,400	30,459	71,859	2,018,700	221,211
			Parks'08	14,912,600	1,556,704	16,469,304	292,600	204,563	497,163	14,620,000	1,352,141
			Parks'12	558,400	62,118	620,518	9,900	7,967	17,867	548,500	54,151
			Public Safety -urban renewal	1,961,500	144,576	2,106,076	37,100	23,290	60,390	1,924,400	121,286
			Public Safety Facilities '12	971,100	135,542	1,106,642	22,700	15,139	37,839	948,400	120,403
			Public Safety	29,582,500	2,701,888	32,284,388	573,000	382,246	955,246	29,009,500	2,319,642
			Road Bond Construction	21,703,400	2,058,520	23,761,920	425,100	285,065	710,165	21,278,300	1,773,455
			Transit	7,238,600	697,586	7,936,186	131,600	96,410	228,010	7,107,000	601,176
			Transportation	29,902,700	2,975,736	32,878,436	585,400	401,297	986,697	29,317,300	2,574,439
			2020B Refunding Total	**$115,549,700**	**$11,302,981**	**$126,852,681**	**$2,257,700**	**$1,538,530**	**$3,796,230**	**$113,292,000**	**$9,764,451**
Series 2021A New Money	**$96,850,000**	**2/9/2021**	Human Services	$2,570,000	$561,000	$3,131,000	$150,000	$75,400	$225,400	$2,420,000	$485,600
			Library	1,710,000	372,000	2,082,000	100,000	50,400	150,400	1,610,000	321,600
			NVRPA	2,565,000	556,500	3,121,500	150,000	75,600	225,600	2,415,000	480,900
			Parks '16	11,850,000	2,580,400	14,430,400	695,000	348,500	1,043,500	11,155,000	2,231,900
			Public Safety Facilities '12	15,830,000	3,442,600	19,272,600	935,000	465,700	1,400,700	14,895,000	2,976,900
			Public Safety '15	4,695,000	1,020,900	5,715,900	280,000	138,200	418,200	4,415,000	882,700
			Road Bond Construction	12,835,000	2,793,500	15,628,500	755,000	377,500	1,132,500	12,080,000	2,416,000
			Transportation '16	16,320,000	3,552,000	19,872,000	960,000	480,000	1,440,000	15,360,000	3,072,000
			Transportation '20	14,450,000	3,145,000	17,595,000	850,000	425,000	1,275,000	13,600,000	2,720,000
			2021A Total	**$82,825,000**	**$18,023,900**	**$100,848,900**	**$4,875,000**	**$2,436,300**	**$7,311,300**	**$77,950,000**	**$15,587,600**
Series 2022A New Money	**$109,060,000**	**2/8/2022**	Human Services '16	$3,330,000	$823,250	$4,153,250	$185,000	$103,600	$288,600	$3,145,000	$719,650
			Library	7,200,000	1,780,000	8,980,000	400,000	224,000	624,000	6,800,000	1,556,000
			NVRPA	2,700,000	667,500	3,367,500	150,000	84,000	234,000	2,550,000	583,500
			Parks'16	12,150,000	3,003,750	15,153,750	675,000	378,000	1,053,000	11,475,000	2,625,750
			Public Safety '15	32,400,000	8,010,000	40,410,000	1,800,000	1,008,000	2,808,000	30,600,000	7,002,000
			Road Bond Construction	7,200,000	1,780,000	8,980,000	400,000	224,000	624,000	6,800,000	1,556,000
			Transportation (Metro)	33,170,000	8,198,000	41,368,000	1,845,000	1,032,300	2,877,300	31,325,000	7,165,700
			2022A Total	**$98,150,000**	**$24,262,500**	**$122,412,500**	**$5,455,000**	**$3,053,900**	**$8,508,900**	**$92,695,000**	**$21,208,600**

County of Fairfax, Virginia
FY 2025 County Debt Service

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
Series 2023A New Money	**$132,900,000**	**2/2/2023**	Human Services '16	$11,400,000	$4,383,000	$15,783,000	$600,000	$450,000	$1,050,000	$10,800,000	$3,933,000
			NVRPA	2,850,000	1,095,750	3,945,750	150,000	112,500	262,500	2,700,000	983,250
			Parks'16	22,800,000	8,766,000	31,566,000	1,200,000	900,000	2,100,000	21,600,000	7,866,000
			Public Safety '15	39,805,000	15,303,975	55,108,975	2,095,000	1,571,250	3,666,250	37,710,000	13,732,725
			Road Bond Construction	20,900,000	8,035,500	28,935,500	1,100,000	825,000	1,925,000	19,800,000	7,210,500
			Transportation (Metro)	28,500,000	10,957,500	39,457,500	1,500,000	1,125,000	2,625,000	27,000,000	9,832,500
			2023A Total	**$126,255,000**	**$48,541,725**	**$174,796,725**	**$6,645,000**	**$4,983,750**	**$11,628,750**	**$119,610,000**	**$43,557,975**
2024A New Money (Estimate)		**2/8/2024**					**$6,440,000**	**$6,559,703**	**$12,999,703**		
Total County GO Debt				**$863,321,100**	**$201,291,438**	**$1,064,612,538**	**$90,469,500**	**$36,574,380**	**$127,043,880**	**$779,291,600**	**$171,276,761**
County Lease Revenue Bonds											
EDA 2014A Public Safety	$126,690,000.00	6/26/2014	Public Safety Facilities	$7,040,000	$176,000	$7,216,000	$7,040,000	$176,000	$7,216,000	$0	$0
EDA 2014B Cty Facilities Rev. Bonds	30,175,000	6/26/2014	Leasehold Acquisition of Lorton Arts Foundation	1,445,000	25,505	1,470,505	1,445,000	25,505	1,470,505	0	0
EDA 2017A Cty Facilities Rev. Bonds - Lewinsville	19,060,000	8/10/2017	Lewinsville	14,460,000	3,943,589	18,403,589	830,000	484,297	1,314,297	13,630,000	3,459,292
EDA 2017B Cty Facilities Rev. Refunding Bonds - Merrifield (Woodburn)	31,150,000	8/10/2017	Merrifield (Woodburn) Refunding	8,375,000	1,088,126	9,463,125	1,515,000	380,875	1,895,875	6,860,000	707,250
EDA 2019 Six Public Facilities Projects Refunding Bonds	18,125,000	4/23/2019	Six Public Facilities Refunding	12,200,000	2,502,900	14,702,900	1,320,000	547,000	1,867,000	10,880,000	1,955,900
EDA 2021B Refunding County Facilities Project (Woodburn)	13,865,000	11/23/2021	Woodburn Refunding	13,865,000	9,459,750	23,324,750	0	608,800	608,800	13,865,000	8,850,950
EDA 2021C Refunding County Facilities Project (Laurel Hill Golf Course, Lorton Arts Foundation & Merrifield Refunding)[1]	9,380,000	11/23/2021	Laurel Hill 2012 Parks Refunding[2]	7,740,000	677,162	8,417,162	810,000	125,243	935,243	6,930,000	551,919
EDA 2021C Refunding County Facilities Project (Laurel Hill Golf Course, Lorton Arts Foundation & Merrifield Refunding)[1]	17,690,000	11/23/2021	Lorton Arts Foundation 2014B	17,155,000	1,892,884	19,047,884	270,000	309,594	579,594	16,885,000	1,583,290
EDA 2021C Refunding County Facilities Project (Laurel Hill Golf Course, Lorton Arts Foundation & Merrifield Refunding)[1]	22,860,000	11/23/2021	Merrifield Ctr 2017B	22,090,000	4,350,843	26,440,843	390,000	481,266	871,266	21,700,000	3,869,576
EDA 2021D Refunding County Facilities Project (Public Safety Facility & School Administration Building)	79,455,000	11/23/2021	Public Safety Facility	76,980,000	8,831,718	85,811,718	1,450,000	1,547,976	2,997,976	75,530,000	7,283,742
EDA 2023 County Facilities Project (Tysons Community Center)	41,350,000	11/30/2023	Tysons Community Center	41,350,000	1,932,296	43,282,296	0	1,933,000	1,933,000	41,350,000	(704)
Line of Credit (2024) - Estimate	77,000,000	2/14/2024	Original Mount Vernon Project	0	0	0	0	2,000,000	2,000,000	0	0
Total County Lease Revenue Bonds				**$222,700,000**	**$34,880,772**	**$257,580,771**	**$15,070,000**	**$8,619,556**	**$23,689,556**	**$207,630,000**	**$28,261,215**
VRA Subfund Rev. Bonds											
VRA 2013C	$11,085,000	11/20/2013	VRA 2013C Lincolnia	$5,550,000	$1,278,182	$6,828,182	$555,000	$245,278	$800,278	$4,995,000	$1,032,904
Total Lease Revenue Bonds and Subfund Revenue Bonds				**$228,250,000**	**$36,158,953**	**$264,408,953**	**$15,625,000**	**$8,864,834**	**$24,489,834**	**$212,625,000**	**$29,294,119**
Total County Debt Service Fund 20000				**$1,091,571,100**	**$237,450,391**	**$1,329,021,491**	**$106,094,500**	**$45,439,214**	**$151,533,714**	**$991,916,600**	**$200,570,880**

[1] The Series 2014A refunding was paid off in FY 2024.

[2] Principal and interest payments for the portions of the Laurel Hill Golf Course will be funded by a transfer in from the Park Authority.

Note - The Series 2012B Refunding was paid off in FY 2024.

County of Fairfax, Virginia
FY 2025 Schools Debt Service

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
Schools G.O. Bonds											
2009E New Money	$138,500,000	10/28/2009	Schools	$55,399,800	$8,529,261	$63,929,061	$9,233,300	$2,571,474	$11,804,774	$46,166,500	$5,957,787
2013B Refunding	73,610,700	1/24/2013	Schools	18,007,000	451,254	18,458,254	11,968,700	360,680	12,329,380	6,038,300	90,575
2014A New Money[1]	140,903,800	2/6/2014	Schools	14,090,400	704,520	14,794,920	7,045,200	387,486	7,432,686	7,045,200	317,034
2014B Refunding	131,790,600	11/4/2014	Schools	43,660,600	1,853,420	45,514,020	28,422,500	1,339,948	29,762,448	15,238,100	513,473
2015A New Money	141,302,900	3/4/2015	Schools	35,325,000	3,709,125	39,034,125	7,065,000	1,307,025	8,372,025	28,260,000	2,402,100
2015B Refunding	39,081,200	3/11/2015	Schools	34,345,500	2,858,251	37,203,751	0	1,489,986	1,489,986	34,345,500	1,368,265
2015C Refunding	90,437,700	7/7/2015	Schools	6,628,300	332,113	6,960,413	3,300,200	248,910	3,549,110	3,328,100	83,203
2016A New Money	134,727,800	2/9/2016	Schools	40,410,000	4,571,381	44,981,381	6,735,000	1,431,188	8,166,188	33,675,000	3,140,194
2016A Refunding	81,134,300	2/9/2016	Schools	69,118,300	10,059,125	79,177,425	0	2,721,093	2,721,093	69,118,300	7,338,032
2017A New Money	136,980,000	2/7/2017	Schools	89,030,000	24,378,000	113,408,000	6,850,000	3,800,950	10,650,950	82,180,000	20,577,050
2018A New Money	135,159,500	1/24/2018	Schools	94,599,500	28,651,030	123,250,530	6,760,000	4,155,480	10,915,480	87,839,500	24,495,550
2019A New Money	156,200,000	2/12/2019	Schools	117,150,000	43,306,450	160,456,450	7,810,000	5,388,900	13,198,900	109,340,000	37,917,550
2019B Refunding	27,783,900	2/12/2019	Schools	27,000,300	6,323,913	33,324,213	210,600	934,486	1,145,086	26,789,700	5,389,427
2020A New Money	143,861,000	2/11/2020	Schools	115,430,000	45,720,400	161,150,400	7,215,000	5,374,700	12,589,700	108,215,000	40,345,700
2020A Refunding	64,832,500	2/11/2020	Schools	45,028,900	9,053,491	54,082,391	5,982,700	1,957,164	7,939,864	39,046,200	7,096,327
2020B Refunding	171,789,200	9/16/2020	Schools	162,390,300	16,562,199	178,952,499	3,157,300	2,204,254	5,361,554	159,233,000	14,357,945
2021A New Money	157,340,000	2/9/2021	Schools	134,555,000	29,285,500	163,840,500	7,915,000	3,957,500	11,872,500	126,640,000	25,328,000
2022A New Money	163,590,000	2/8/2022	Schools	147,230,000	36,397,600	183,627,600	8,180,000	4,580,600	12,760,600	139,050,000	31,817,000
2023A New Money	189,000,000	2/2/2023	Schools	179,545,000	69,014,150	248,559,150	9,455,000	7,087,200	16,542,200	170,090,000	61,926,950
2024A New Money (Estimate)		2/8/2024	Schools				9,660,000	9,839,555	19,499,555		
Schools G.O Bond Total				**$1,428,943,900**	**$341,761,183**	**$1,770,705,083**	**$146,965,500**	**$61,138,577**	**$208,104,077**	**$1,291,638,400**	**$290,462,161**
Schools Revenue Bonds											
EDA 2014A Refdg-Sch Adm Bldg[3]	$44,000,000	6/26/2014	School Admin. Building[3]	$2,050,000	$51,250	$2,101,250	$2,050,000	$51,250	$2,101,250	$0	$0
EDA 2021D Refdg-Sch Adm Bldg[3]	31,030,000	11/23/2021	School Admin. Building[3]	30,080,000	3,667,601	33,747,601	560,000	604,940	1,164,940	29,520,000	3,062,661
Schools Revenue Bonds Total				**$32,130,000**	**$3,718,851**	**$35,848,851**	**$2,610,000**	**$656,190**	**$3,266,190**	**$29,520,000**	**$3,062,661**
Total Schools Debt Service				**$1,461,073,900**	**$345,480,034**	**$1,806,553,934**	**$149,575,500**	**$61,794,767**	**$211,370,267**	**$1,321,158,400**	**$293,524,822**
Total County Debt Service[2]				**$1,091,571,100**	**$237,450,391**	**$1,329,021,491**	**$106,094,500**	**$45,439,214**	**$151,533,714**	**$991,916,600**	**$200,570,880**
Grand Total Debt Current Service Fund 20000				**$2,552,645,000**	**$582,930,425**	**$3,135,575,425**	**$255,670,000**	**$107,233,981**	**$362,903,981**	**$2,313,075,000**	**$494,095,702**

County of Fairfax, Virginia
FY 2025 Schools Debt Service

Bond	Original Par Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/3024	Interest Outstanding as of 6/30/2024	Total Outstanding as of 6/30/2024	Principal Due FY 2025	Interest Due FY 2025	Total Payment Due FY 2025	Principal Outstanding as of 6/30/2025	Interest Outstanding as of 6/30/2025
Other County Debt Service											
Salona 2005	$12,900,000	12/27/2005	Parks[4]	$967,500	$41,457	$1,008,957	$645,000	$34,540	$679,540	$322,500	$6,917
EDA 2016 Dulles Rail	173,960,000	3/16/2016	Dulles Rail Phase 1 [6]	108,045,000	25,296,950	133,341,950	9,155,000	4,671,300	13,826,300	98,890,000	20,625,650
EDA 2017 Metrorail Parking	69,645,000	3/8/2017	Metrorail Parking [7]	64,150,000	45,236,000	109,386,000	1,550,000	3,207,500	4,757,500	62,600,000	42,028,500
FCRHA 2019 Wedgewood Refunding	61,795,000	8/13/2019	Housing - Wedgewood[5]	53,830,000	24,364,250	78,194,250	2,250,000	2,635,250	4,885,250	51,580,000	21,729,000
EDA 2020 Wiehle Refunding	62,285,000	5/5/2020	Wiehle Avenue [7]	52,340,000	15,696,500	68,036,500	3,660,000	2,525,500	6,185,500	48,680,000	13,171,000
EDA 2021A County Facilities Project (Stormwater)	54,550,000	11/23/2021	Stormwater (Green Bonds)[8]	51,185,000	24,063,225	75,248,225	1,815,000	2,366,375	4,181,375	49,370,000	21,696,850
EDA 2021A County Facilities Project (Wastewater)	20,055,000	11/23/2021	Stormwater (Green Bonds)[8]	18,815,000	8,845,650	27,660,650	670,000	869,750	1,539,750	18,145,000	7,975,900
Grand Total Debt Service All Funds				**$2,901,977,500**	**$726,474,457**	**$3,628,451,957**	**$275,415,000**	**$123,544,196**	**$398,959,196**	**$2,642,662,500**	**$621,329,519**

[1] The Series 2014A refunding was paid off in FY 2024.

[2] Principal and interest will be paid by County Debt Service.

[3] Principal and interest will be paid from a transfer in from the FCPS Operating Fund in connection with a capital lease.

[4] Payments for Salona debt are budgeted in Fund 300-C30010, County Construction.

[5] Payments for Wedgewood debt are budgeted in Fund 300-C30300, The Penny for Affordable Housing.

[6] Payments for Dulles Rail Phase 1 Project (Series 2016) are budgeted in Fund 400-C40110, Phase 1 Dulles Rail Transportation Improvement

[7] Payments for Wiehle Avenue and Metrorail Parking debts are budgeted in Fund 400-C40126, Metrorail Parking System Revenue

[8] Payments for Stormwater is budgeted in Fund 400-C40101 and Wastewater in 690-C69040

Note - The Series 2012B Refunding was paid off in FY 2024.

Capital Project Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2025

Advertised Budget Plan

Capital Project Funds

Overview

The Fairfax County Capital Construction Program (other than Solid Waste projects and Wastewater Management construction) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Economic Development Authority (EDA) bonds, Federal and State grants, contributions, and other miscellaneous revenues.

The following pages provide a narrative description of all Capital Funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, and a Summary of Capital Projects.

Capital Project Funds

- Fund 30010 – General Construction and Contributions
- Fund 30015 – Environmental and Energy Programs
- Fund 30020 – Infrastructure Replacement and Upgrades
- Fund 30030 – Library Construction
- Fund 30040 – Contributed Roadway Improvements (Refer to the Transportation Overview)
- Fund 30050 – Transportation Improvements (Refer to the Transportation Overview)
- Fund 30070 – Public Safety Construction
- Fund 30090 – Pro Rata Share Drainage Construction
- Fund 30300 – Affordable Housing Development and Investment (Refer to the Housing Overview)
- Fund 30400 – Park Authority Bond Construction
- Fund S31000 – Public School Construction

Capital Contribution Funds

Fairfax County contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 128-mile Metrorail system, as well as to maintain and/or acquire facilities, equipment, railcars, and buses.

- Fund 30000 – Metro Operations and Construction (Refer to the Transportation Overview)

Fund 30010: General Construction and Contributions

Focus

Fund 30010, General Construction and Contributions, provides for payments and obligations such as the acquisition of properties, infrastructure, and the County's annual contributions to the School-Age Child Care (SACC) Center Program, the Northern Virginia Regional Park Authority (NOVA Parks), and the Northern Virginia Community College. This fund also supports critical County and Park Authority facility maintenance, Americans with Disabilities Act (ADA) compliance, CIP feasibility studies, and athletic field maintenance on both Park Authority and Fairfax County Public School (FCPS) fields.

Funding in the amount of $31,861,769 is included in Fund 30010 for FY 2025, including $28,658,933 supported by a General Fund Transfer and $3,202,836 in anticipated Athletic Services Fee revenue. The FY 2025 General Fund transfer represents an increase of $4,923,085 from the FY 2024 Adopted Budget Plan. This increase in General Fund is primarily associated with Bamboo Mitigation, Forestry Operations, and Park Authority Maintenance and an increase to support the contribution to NOVA Parks, previously supported by General Obligation Bonds. Athletic Service Fee revenue is proposed to increase $1,727,836 based on rate increases as detailed below. A summary of the projects funded in FY 2025 follows:

Americans with Disabilities Act (ADA) Improvements

FY 2025 funding in the amount of $850,000 is included for the continuation of ADA improvements which represents an increase of $500,000 from the FY 2024 Adopted Budget Plan to support Facilities Management Department (FMD) ADA improvements. Specific funding levels in FY 2025 include:

- Funding in the amount of $500,000 is included for FMD ADA improvements at County owned facilities. As buildings and site conditions age, additional annual ADA compliance work is required. For example, walkways to County facilities may settle over time or erosion occurs changing the slope and creating gaps or obstructions, program usage changes can result in new physical barriers, or pedestrian entrance ramps can deteriorate based on heavy usage. FMD is continually reviewing building conditions and prioritizing projects to ensure the greatest needs are addressed. Existing project balances are no longer able to support annual requirements.

- Funding in the amount of $50,000 is included for the continuation of ADA improvements at Housing facilities required as facilities age and change. Funding will accommodate annual needs throughout the County.

- Funding in the amount of $300,000 is included for the continuation of Park Authority ADA improvements. The Park Authority continues to improve ADA compliance including adjustments required to parking lots, curb cuts, restrooms, athletic field seating, and picnic shelter access.

Athletic Field Maintenance and Sports Projects

FY 2025 funding in the amount of $10,916,174 is included for the athletic field maintenance and sports program, an increase of $2,072,836 from the FY 2024 Adopted Budget Plan level. Total FY 2025 funding is supported by a General Fund transfer of $7,713,338 and estimated revenue generated from the Athletic Services Fee in the amount of $3,202,836. The FY 2025 General Fund transfer represents an increase of $345,000 from the FY 2024 Adopted Budget Plan level of $7,368,338 and has been included to support Park Authority field maintenance requirements. The FY 2025 Athletic Fee revenue is projected to increase $1,727,836 from the FY 2024 Adopted Budget Plan level of $1,475,000 to support increased annual maintenance and replacement efforts.

In FY 2025, the Athletic Service Fees are proposed to increase from $5.50 per participant per season and $15 for tournament team fees to $10 per participant per season and $20 for tournament team fees for diamond field users and indoor gym users. The rate for rectangular field users is proposed to increase from $8.00 per participant per season and $50 for tournament team fees to $10 per participant per season and $60 for tournament team fees. These increased fees will generate an additional $710,000 for the athletic field capital program. Finally, the fee for non-County participants is proposed to increase from $30 to $50 for all field types per player, generating an estimated $1,017,836 for the athletic field capital program. This revenue had previously been reflected in the General Fund; however, beginning in FY 2025, all revenue associated with field use will be reflected in Fund 30010, General Construction and Contributions and directly applied to the Athletic Sports Program. Of the Athletic Services Fee total, $1,732,836 will be dedicated to the turf field replacement program, $603,000 will be dedicated to custodial support for indoor sports organizations, $544,000 will be dedicated to maintenance of diamond fields, $248,000 will be dedicated for the Youth Sports Scholarship Program, and $75,000 will be dedicated to synthetic turf field development. Due to the potential negative impact of this fee increase on vulnerable populations, a larger portion of the revenue increase has been dedicated to sports scholarships.

Total funding levels supported by both the General Fund and the Athletic Fee revenue in FY 2025 include:

- An amount of $50,000 is included for routine maintenance of girls' softball field amenities on FCPS sites. These amenities, such as dugouts, fencing, and irrigation systems, were added or constructed by the County based on recommendations from the citizen-led Action Plan Review Team (APRT) to reduce disparities in the quality of fields assigned to boys' baseball and girls' softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. This project is supported entirely by the General Fund and coordinated by the Department of Neighborhood and Community Services (NCS).

- An amount of $300,000 is included to provide annual maintenance funding to support girls' softball fields as recommended by the Girls' Fastpitch Softball Equity Action Plan Review Team. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $1,465,338 provides for contracted services to maintain athletic fields scheduled for community use at FCPS elementary, middle, and high schools. Maintenance responsibilities include mowing, aeration, and over-seeding of the fields. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $250,000 is included to continue the replacement and upgrading of FCPS athletic field lighting systems at middle and high schools used by County organizations. Funding supports a replacement and repair schedule, as well as improvements to bring existing lighting systems up to new standards. FY 2025 funding supports the replacement and repair of the existing lighting system at one field. This project is supported entirely by the General Fund and coordinated by NCS.

- An amount of $3,223,000 is included for athletic field maintenance and repairs, irrigation repairs, lighting repairs, turf maintenance, and capital equipment replacement costs associated with Park fields. This funding level represents an increase of $345,000 from the FY 2024 Adopted Budget Plan level of $2,878,000 to address increasing maintenance requirements. The Park Authority is responsible for full-service maintenance on 263 Park Authority-owned athletic fields, used by more than 200 youth and adult sports organizations. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $603,000 is included for custodial support for indoor gyms used by sports organizations. This funding level represents an increase of $328,000 from the FY 2024 Adopted Budget Plan of $275,000 due to increased rates for indoor sports use and is supported by the proposed increase in the Athletic Fee. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility and provide custodial support. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and is managed by NCS.

- An amount of $1,294,000 is dedicated to the maintenance of diamond fields at FCPS. This funding level represents an increase of $294,000 from the FY 2024 Adopted Budget Plan level of $1,000,000 supported by the proposed increase in the Athletic Fee. This funding supports increased requirements associated with contracted maintenance, such as infield grooming and renovations as well as mowing and turf management services at all fields that are used for community use. It also supports irrigation system maintenance of all non-high school fields. All field maintenance is coordinated between the Park Authority and NCS. Of the total funding, an amount of $544,000 is included for this program based on the FY 2025 projection of revenue generated from the Athletic Services Fee and $750,000 is supported by the General Fund.

- An amount of $473,000 is included for the Youth Sports Scholarship Program. This funding level represents an increase of $173,000 from the FY 2024 Adopted Budget Plan level of $300,000 based on the proposed increase in the Athletic Fee. A larger portion of revenue generated by the proposed Athletic Service Fee increase has been proposed for scholarships to help offset the potential negative impact on vulnerable populations. The Youth Sports Scholarship Program provides support to youth from low-income families who want to participate in community-based sports programs and is managed by NCS. Of the total funding, an amount of $248,000 is included for this program based on the FY 2025 projection of revenue generated from the Athletic Services Fee, and $225,000 is supported by the General Fund.

- An amount of $75,000 is included to support the development of synthetic turf fields and is consistent with the FY 2024 Adopted Budget Plan level. No new fee revenue has been proposed to be allocated to this project based on a slowdown in requirements, existing project balances, and the need to redirect additional revenue to Sports Scholarships. Fields are chosen through a review process based on the need in the community, projected community use, field location, and amenities. This effort is coordinated between the Park Authority and NCS, and funding is provided from revenue generated from the Athletic Services Fee.

- An amount of $3,182,836 is included for the turf field replacement program in FY 2025. Funding of $1,732,836 is supported by Athletic Service Fee revenue and $1,450,000 is supported by the General Fund. This funding level represents an increase of $932,836 from the FY 2024 Adopted Budget Plan level of $2,250,000 based on turf field replacement requirements and is supported by the proposed increase in the Athletic Fee. Funding is required to begin to address the growing need for field replacement as established by the replacement schedule over the next 10 years. There are a total of 104 synthetic turf fields throughout the County, of which 24 are FCPS stadium fields and 80 are County Parks/FCPS non-stadium fields. There are over 130,000 youth and adult participants annually that benefit from rectangular turf fields. If turf fields are not replaced when needed, they may need to be closed for safety reasons. Most manufacturers provide an 8-year warranty for a properly maintained synthetic turf field; however, it is a generally accepted practice to assume a life expectancy of a synthetic turf field of up to 10 years. This effort is managed by the Park Authority.

Ongoing Development Efforts

- Funding of $200,000 is included to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including walkways, storm drainage improvements, and road improvements required for acceptance of roads into the state system. The costs of providing these improvements may be offset by the receipt of developer default revenues from developer escrow and court judgements and/or compromise settlements. General Fund support of the program is necessary due to the time required between the construction of the improvements and the recovery of the bonds through legal action or when the developer default revenue is not sufficient to fund the entire cost of the project. This funding level is consistent with the FY 2024 Adopted Budget Plan.

- An amount of $95,000 is included to support the annual maintenance of geodetic survey control points for the Geographic Information System (GIS). This funding level is based on actual requirements in recent years and supports the development and maintenance of an interactive, GIS-based website that will provide convenient and cost effective monumentation information to the County's land development customers. This funding level is consistent with the FY 2024 Adopted Budget Plan.

Other Maintenance

- Funding of $1,500,000 is included to support emergency response and snow removal from all County owned and maintained facilities. This funding level represents a decrease of $500,000 from the FY 2024 Adopted Budget Plan level due to current project balances available to offset projected snowfall expenditures. Snow removal is provided at fire stations, police stations, mass transit facilities, government centers, libraries, health centers, and community centers. The program also provides equipment, labor, and technical support to the Fire and Rescue Department, Police Department, Health Department, and other agencies in response to emergencies, such as hazardous material spills and demolition of unsafe structures.

- An amount of $1,911,916 is included to support transportation operations maintenance. DPWES maintains transportation facilities, such as commuter rail stations, park-and-ride lots, bus transit stations, bus shelters, and roadway segments, that have not been accepted into the Virginia Department of Transportation (VDOT). The work includes litter pickup, trash removal, graffiti removal, and landscaping. Other transportation operations maintenance services include maintaining public street name signs as well as repairing trails, sidewalks, and pedestrian bridges, which are maintained to ADA standards. This funding level is consistent with the FY 2024 Adopted Budget Plan.

- Funding of $75,000 is included to support refuse collection and disposal services to citizens, communities, and County agencies through Solid Waste General Fund programs consisting of the Community cleanups, Court/Board-directed cleanups, Health Department referrals, and Eviction programs. This funding level is consistent with the FY 2024 Adopted Budget Plan.

Other Payments and Obligations

- Funding of $543,232 is included to support annual wastewater treatment services for the Harborview community. The FY 2025 funding level represents an increase of $9,589 from the FY 2024 Adopted Budget Plan. The Colchester Wastewater Treatment Plant serving the Harborview residents is a private operator. The plant bills Fairfax County and in turn, Fairfax County bills each resident using County sewer rates. Annual funding in this project represents the difference between the bills received from the plant and what is collected from the homeowners based on the County rates.

- Funding of $50,000 is included for interest payments required on conservation bond deposits and is consistent with the FY 2024 Adopted Budget Plan. The County requires developers to make deposits to ensure the conservation of existing natural resources. Upon satisfactory completion of a development project, the developer is refunded the deposit along with accumulated interest at the current statement savings rate. Based on current trends and the existing balance in the project, an amount of $50,000 is required in FY 2025.

- Funding of $2,564,449 is included for the Northern Virginia Community College (NVCC) representing an unchanged per capita rate of $2.25 and a population figure of 1,139,755 for Fairfax County provided by the Weldon Cooper Center. The FY 2025 funding level represents a decrease of $12,550 from the FY 2024 Adopted Budget Plan due to a slight decline in the County's population estimate. The NVCC has indicated that all capital funds will be directed to the Early College and Workforce Education Programs and Workforce Credential Exams. Funding for capital construction projects will continue using balances that exist from previous year's jurisdictional contributions.

- Funding of $3,453,458 is included for the County's capital contribution to the Northern Virginia Regional Park Authority (NOVA Parks). For many years, this contribution has been supported by General Obligation bonds. The last referendum in fall 2020 provided $12.0 million to sustain the County's capital contribution of $3.0 million annually for FY 2021 through FY 2024. As part of the FY 2024 – FY 2028 Adopted Capital Improvement Program (CIP), staff recommended removing NOVA Parks from the General Obligation Bond Plan and supporting this contribution through the General Fund. The NOVA Parks system includes 34 parks and over 12,000 acres of land, 100 miles of trails, numerous historic sites, five waterparks, two family campgrounds, three golf courses, a nature center, botanical gardens, rental cabins and cottages, and five marinas. NOVA Park's capital improvement and land acquisition costs are shared by its six member jurisdictions: the counties of Fairfax, Arlington, and Loudoun, and the cities of Fairfax, Alexandria, and Falls Church. The primary focus of the capital program is to continue the restoration, renovation, and modernization of existing park facilities, many of which were developed or constructed more than 20 years ago. Other elements of the capital program include land acquisition, the development of interpretive and educational displays, and the addition of park features to meet the needs of the public.

- Funding of $679,540 is included for the annual payment associated with the Salona property based on the Board of Supervisors' approval of the purchase of this conservation easement on September 26, 2005. The total cost of the property was $18.2 million with payments scheduled through FY 2026.

- Funding of $1,000,000 is included for the County's annual contribution to FCPS to offset school operating and overhead costs associated with School-Age Child Care (SACC) Centers.

Park Authority Maintenance Program

FY 2025 funding in the amount of $5,113,000 is included for maintenance of Park facilities and grounds and represents an increase of $2,155,000 from the FY 2024 Adopted Budget Plan funding level. This additional funding is associated with Park Authority Bamboo Mitigation, Forestry Operations, and maintenance requirements. The Park facilities maintained include but are not limited to rental properties, historic properties, nature centers, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal, and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Without significant reinvestment in buildings and grounds, older facilities can fall into a state of ever decreasing condition and functionality, resulting in increased maintenance and repair costs in the future. Preventative maintenance and repair work is required for roofs, heating, ventilation, and air conditioning (HVAC), electrical and lighting systems, fire alarm systems, and security systems. Funding is essential for maintenance, repairs and building stabilization, including infrastructure replacement and upgrades at over 561,900 square feet of non-revenue supported Park Authority structures and buildings. Specific Park maintenance funding in FY 2025 includes:

Facility Maintenance

- An amount of $337,000 is provided for annual grounds maintenance requirements at non-revenue supported parks. This level of funding represents an increase of $120,000 from the FY 2024 Adopted Budget Plan to support increasing costs in contracts and the expanding park system. The Park Authority is responsible for the care of 23,854 acres of land, with 420 park site locations. This funding is used for mowing and other ground maintenance.

- An amount of $1,273,000 is included for Forestry Operations. This level of funding represents an increase in funding of $890,000 based on increased contractual requirements associated with high-risk tree removals. An increased volume of reported tree failures, posing a risk to life and property, as well as staffing challenges, have resulted in higher dependency on contracted services. Funding will help address annual requirements and ongoing high-risk tree work.

- An amount of $400,000 is included to continue the Bamboo Mitigation Program at Park Authority properties. This program was first funded as part of the *FY 2023 Third Quarter Review* and annual funding is required to begin to address the removal of running bamboo on a full-time, consistent basis. This mitigation program is in response to a new County code which was passed in March 2022. The Park Authority estimates that 200+ acres of park property is currently affected and anticipates that treatment of their properties will require a minimum of 12.5 years.

- An amount of $751,000 is included to provide corrective and preventive maintenance and inspections at over 561,900 square feet at non-revenue supported Park Authority structures and buildings. This maintenance includes the scheduled inspection and operational maintenance of HVAC, plumbing, electrical, security and fire alarm systems. Annual funding is critical to prevent the costly deterioration of facilities due to lack of preventative maintenance. This funding level represents an increase of $200,000 from the FY 2024 Adopted Budget Plan level of $551,000 and is related to the inventory of more than 400 athletic courts throughout the County, of which there is a backlog of 145 athletic courts in poor condition.

Infrastructure Replacement and Upgrades (Paydown)

- An amount of $1,320,000 is included for general Park Authority infrastructure replacement and upgrades at non-revenue supported Park facilities, including roof, plumbing, electrical, lighting, security/fire systems, sprinklers, and HVAC replacement. The facilities maintained include, but are not limited to, rental properties, historic properties, nature centers, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. This program also provides for emergency repairs associated with the stabilization of newly acquired structures and the preservation of park historic sites. The FY 2025 funding level represents an increase of $395,000 over the FY 2024 Adopted Budget Plan level of $925,000 to support increasing requirements for infrastructure replacement and upgrades at aging Park Authority facilities.

- An amount of $1,032,000 is included to provide improvements and repairs to park facilities and amenities including playgrounds, trails and bridges, athletic courts, fences, picnic shelters, parking lots, and roadways. In addition, funding will provide for annual reinvestment to 338 miles of trails and replacement of un-repairable wooden bridges with fiber glass bridges to meet County code. The FY 2025 funding level represents an increase of $150,000 from the FY 2024 Adopted Budget Plan level of $882,000 and will support increased annual needs for trail maintenance.

Reinvestment in County Roads and Walkways

FY 2025 funding of $1,500,000 is consistent with the FY 2024 Adopted Budget Plan level and includes the following:

- An amount of $500,000 is included for the reinvestment, repair, and emergency maintenance of County roads. The County is responsible for 38 miles of roadways not maintained by VDOT. Annual funding supports pothole repair, drive surface overlays, subgrade repairs, curb and gutter repairs, traffic and pedestrian signage repairs, hazardous tree removal, grading, snow and ice control, minor ditching, and stabilization of shoulders and drainage facilities. The Sinking Fund allocation has provided over $12 million to date for reinvestment in the most critical needs and continues to provide for roads that have been identified as deteriorating. In addition, an amount of $500,000 is included annually for emergency repairs.

- An amount of $1,000,000 is included to meet emergency and critical infrastructure requirements for County trails, sidewalks, and pedestrian bridges. Annual repairs include the correction of safety and hazardous conditions, such as damaged trail surfaces, retaining wall failures, handrail repairs, and the rehabilitation of bridges. DPWES and the Department of Transportation are responsible for the infrastructure replacement and upgrade of 683 miles of walkways and 78 pedestrian bridges. A walkway condition assessment is underway and will be used to develop a multi-year walkway plan and prioritize all required walkway improvements. This assessment will result in equitable funding and resources throughout the County, while implementing maintenance projects based on a condition rating. The Capital Sinking Fund allocation has provided over $15 million to date for reinvestment in the most critical trail needs and continues to provide for trails that have since been identified as deteriorating. A separate assessment for pedestrian bridges continues to be performed in accordance with the National Bridge Inspection Standards (NBIS). This assessment is used to identify bridge assets that are in need of repair or replacement. FY 2025 funding of $1,000,000 supports annual emergency repairs funding of $800,000 and $200,000 for the continuation of the assessment study.

Revitalization Maintenance

- An amount of $1,410,000 is included and is consistent with the FY 2024 Adopted Budget Plan to continue routine and non-routine maintenance in five major commercial revitalization areas (Annandale, Bailey's Crossroads/Seven Corners, McLean, Route 1, and Springfield) and provide landscaping maintenance associated with the Tyson's Silver Line area. This program provides an enhanced level of infrastructure and right-of-way features in these urban areas to facilitate pedestrian movements and create a "sense of place." Routine maintenance in the commercial revitalization areas currently includes grass mowing, trash removal, fertilization, mulching of plant beds, weed control, and plant pruning. Non-routine maintenance includes asset maintenance or replacement (e.g., trees, plants, bicycle racks, area signs, street furniture, bus shelters, and drinking fountains) to sustain the overall visual characteristics of the districts.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$328,182,090**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $328,182,090 due to the carryover of unexpended project balances in the amount of $245,854,494 and an adjustment of $82,327,596. This adjustment includes an increase to the General Fund transfer of $36,900,428, including: $2,500,000 to support turf field replacement; $1,000,000 to address small scale Capital Projects in each Supervisory District; $11,917,428 for the Capital Sinking Fund to support prioritized critical infrastructure replacement and upgrades; $1,000,000 for the Construction Escalation Reserve; $3,000,000 to support facility space planning initiatives; $233,000 to support the removal of illegal signs, $5,000,000 to support Park Authority CIP Projects; $500,000 to support the Park Authority Forestry Operations Division; $800,000 to support security assessments and improvements at County facilities; $3,000,000 to support the temporary re-location of clinical services from the Joseph Willard Health Center; $7,000,000 to provide building and site improvements at the Workhouse Campus; $500,000 for ADA improvements at the Old Firehouse; $100,000 for the Annandale Civic Space; $150,000 for the Springfield Branding project; and $200,000 for the Lake Anne Study. The adjustment also includes the appropriation of $45,427,168 in revenues received in FY 2023, including: $296,212 in higher than anticipated Athletic Service Fee revenues; $18,100 in Developer Contributions; $5,000,000 in bond premium associated with the January 2023 bond sale, partially offset by an amount of $605,753 required for final financing associated with the Original Mount Vernon High School redevelopment project; $475,075 in Developer Streetlights Program revenue; $179,698 in revenues from the sale of capital equipment; $23,100 in revenues associated with the Crossroads Interim Park agreement; $7,039 in Emergency Directive Program revenue; $7,829 in Grass Mowing Directive Program revenue; $20,464 in interest earnings from Economic Development Authority (EDA) bonds associated with the Lewinsville redevelopment project; $60,242 in Minor Streetlight Upgrades Program revenue; $34,332 in Strike Force Blight Abatement revenues; and $40,000,000 in EDA bonds to be sold in FY 2024 to support the full design and construction of the Tysons Community Center, partially offset by a decrease of $89,170 in anticipated Developer Default revenue that is no longer expected to be received.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$49,061,963**	**$0**	**$106,103,745**	**$0**
Revenue:				
Miscellaneous[1]	$434,023	$0	$0	$0
Sale of Bonds[2]	12,000,000	0	143,900,000	0
Bond Premium[2]	5,000,000	0	0	0
Bonds (NOVA Parks)[3]	3,000,000	3,000,000	3,000,000	0
Economic Development Authority Bonds[4]	0	0	40,000,000	0
Interest on Investments[5]	20,464	0	0	0
Developer Streetlight Program	475,075	0	0	0
Contributions for Minor Streetlights	60,242	0	0	0
City of Fairfax	37,087	0	0	0
Developer Defaults	135,400	0	0	0
Proffers for Turf Field Development[6]	0	0	1,277,917	0
Athletic Field Maintenance Fees[7]	1,771,212	1,475,000	1,475,000	3,202,836
Total Revenue	**$22,933,503**	**$4,475,000**	**$189,652,917**	**$3,202,836**
Transfers In:				
General Fund (10001)	$82,371,646	$23,735,848	$60,636,276	$28,658,933
Total Transfers In	**$82,371,646**	**$23,735,848**	**$60,636,276**	**$28,658,933**
Total Available	**$154,367,112**	**$28,210,848**	**$356,392,938**	**$31,861,769**
Total Expenditures	**$48,263,367**	**$28,210,848**	**$356,392,938**	**$31,861,769**
Total Disbursements	**$48,263,367**	**$28,210,848**	**$356,392,938**	**$31,861,769**
Ending Balance[8]	**$106,103,745**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue received in FY 2023 represents: $18,100 in developer contributions associated with Project ST-000005, Capital Projects – Dranesville District; $179,698 from the sale of surplus equipment associated with Project 2G25-128-000, DPWES Snow Removal; $23,100 in fees collected associated with Project 2G25-129-000, DPWES Transportation Maintenance; $7,039 in collections associated with Project 2G25-018-000, Emergency Directive Program; $7,829 in collections associated with Project 2G97-002-000, Grass Mowing Directive Program; $10,000 in contributions associated with Project 2G25-085-000, Joint Venture Development; $153,925 in revenue received from the Virginia Department of Transportation (VDOT) as the final payment for the McLean Streetscape project in Project CR-000012, Revitalization – McLean; and $34,332 in abatement collections associated with Project 2G97-001-000, Strike Force Blight Abatement.

[2] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 8, 2016, the voters approved a Human Services/Community Development Bond in the amount of $85.0 million. In addition, $7.0 million associated with the November 2016 Park Bond was appropriated to Fund 30010. On November 3, 2020, the voters approved a bond referendum in the amount of $79.0 million to support Health and Human Services Facilities including the Joseph Willard Health Center and the Crossroads Residential Treatment facility. An amount of $12.0 million from the 2016 referendum was sold in January 2023 and an amount of $5.0 million was applied to this fund in bond premium associated with the January 2023 sale. A balance of $143.9 million remains in authorized but unissued bonds for the fund.

[3] Represents Fairfax County's annual contribution to the Northern Virginia Regional Park Authority (NOVA Parks) Capital program. On November 3, 2020, the voters approved a Park Bond Referendum in the amount of $12.0 million to sustain the County's capital contribution to the NOVA Parks for four years beginning in FY 2021. An amount of $3.0 million was sold as part of the January 2023 Bond sale. Beginning in FY 2025, NOVA Parks will be removed from the General Obligation Bond Plan and the contribution will be supported through the General Fund.

[4] Reflects financing associated with Project 2G25-102-000, Original Mount Vernon High School Redevelopment. Requirements have been offset by bond premium received annually. In order to apply for historic tax credits associated with this project, all future funding will be included in Fund 81400, FCRHA Asset Management. The FY 2024 amount represents the amount of EDA bonds sold in December 2023 to support the design and construction of Project CC-000026, Tysons Community Center. This project is being developed as part of a partnership with the Department of Housing and Community Development (HCD) and a private developer.

[5] Represents EDA bond interest earned in FY 2023 associated with Project HS-000011, Lewinsville Redevelopment.

[6] Reflects anticipated revenue to be received from proffers associated with turf field development at Fairfax County Public Schools that did not have turf fields. An amount of $1,277,917 is anticipated in FY 2025 and beyond.

[7] Represents revenue generated by the Athletic Services Fee to support the athletic field and sports program.

[8] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
ADA Compliance - FMD (GF-000001)		$76,184.38	$1,257,965.58	$500,000
ADA Compliance - Housing (HF-000036)		32,382.50	221,982.76	50,000
ADA Compliance - Parks (PR-000083)		45,021.66	1,141,090.41	300,000
ADA Improvements - Old Firehouse (CC-000039)	500,000	0.00	500,000.00	0
Annandale Civic Space Improvements (PR-000162)	100,000	0.00	100,000.00	0
Athletic Fields - APRT Amenity Maintenance (2G79-220-000)		24,348.38	233,517.24	50,000
Athletic Fields - Equipment & Improvements (PR-000144)		485,637.60	400,325.40	0
Athletic Fields - FCPS Field Maintenance (2G51-001-000)		1,445,528.33	1,816,484.16	1,465,338
Athletic Fields - FCPS Lighting Upgrades (PR-000082)		1,834.56	1,239,250.53	250,000
Athletic Fields - Girls Softball Equity - Capital (PR-000161)	1,900,000	0.00	1,900,000.00	0
Athletic Fields - Girls Softball Equity (2G51-055-000)		0.00	300,000.00	300,000
Athletic Fields - Park Field Maintenance (2G51-002-000)		2,912,829.53	2,800,462.84	3,223,000
Athletic Services Fee - Custodial Support (2G79-219-000)		406,293.00	319,432.00	603,000
Athletic Services Fee - FCPS Diamond Fields (2G51-003-000)		1,318,156.22	1,337,657.00	1,294,000
Athletic Services Fee - Sports Scholarships (2G79-221-000)		341,685.76	300,208.58	473,000
Athletic Services Fee - Turf Field Development (PR-000080)		255,347.54	907,965.42	75,000
Athletic Services Fee - Turf Field Replacement (PR-000097)		530,000.00	7,169,778.71	3,182,836
Capital Projects - At Large (ST-000013)		4,000.00	431,772.48	0
Capital Projects - Braddock District (ST-000004)		7,975.46	523,128.91	0
Capital Projects - Dranesville District (ST-000005)		180,761.68	877,476.94	0
Capital Projects - Franconia District (ST-000007)		0.00	387,526.00	0
Capital Projects - Hunter Mill District (ST-000006)		0.00	550,095.86	0
Capital Projects - Mason District (ST-000008)		112,500.00	397,399.61	0
Capital Projects - Mt. Vernon District (ST-000009)		0.00	922,969.43	0
Capital Projects - Providence District (ST-000010)		0.00	589,680.01	0
Capital Projects - Springfield District (ST-000011)		5,375.56	359,998.26	0
Capital Projects - Sully District (ST-000012)		0.00	352,757.50	0
Capital Sinking Fund for County Roads (RC-000001)	11,756,806	681,079.06	6,141,448.88	0
Capital Sinking Fund for Parks (PR-000108)	29,577,476	3,131,495.56	14,317,876.55	0
Capital Sinking Fund for Revitalization (CR-000007)	6,210,771	237,977.57	3,565,493.70	0
Capital Sinking Fund for Walkways (ST-000050)	9,443,377	2,490,457.81	5,064,685.10	0
CIP Feasibility Studies (2G25-125-000)	2,000,000	0.00	2,000,000.00	0
Community Center Courts Renovations (CC-000017)		21,262.50	30,596.32	0
Confederate Name Changes - Parks (PR-000159)	350,000	0.00	350,000.00	0
Confederate Name Changes - Roads (2G40-204-000)	1,400,000	0.00	1,400,000.00	0
Construction Escalation Reserve (2G25-123-000)	3,900,000	0.00	3,900,000.00	0
Contingency - Bonds (2G25-090-000)		0.00	4,394,247.00	0
Contingency - General Fund (2G25-091-000)		0.00	3,976,818.35	0
Crossroads Renovation - 2020 (HS-000050)	21,000,000	328,626.61	20,564,422.75	0
CSB Facility Retrofits (HS-000038)	8,100,000	250,136.22	3,722,963.63	0
Developer Defaults (2G25-020-000)		307,766.65	1,069,204.72	200,000
Developer Streetlight Program (2G25-024-000)		738,891.38	1,049,142.95	0
DPWES Snow Removal (2G25-128-000)		717,802.89	3,461,895.11	1,500,000
DPWES Transportation Maintenance (2G25-129-000)		1,675,824.45	2,171,107.55	1,911,916
Eleanor Kennedy Shelter-2016 (HS-000019)	12,000,000	144,675.86	11,594,684.67	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Embry Rucker Shelter-2016 (HS-000018)	12,000,000	0.00	11,994,853.96	0
Emergency Directive Program (2G25-018-000)		10,670.51	459,957.70	0
Emergency Management Initiatives (GF-000024)	885,152	0.00	385,170.62	0
Facility Space Realignments (IT-000023)	18,424,000	2,517,300.13	10,670,985.31	0
Grass Mowing Directive Program (2G97-002-000)		6,018.25	32,887.27	0
Herndon Monroe Area Development Study (2G25-100-000)	625,000	36.41	99,245.19	0
Historic Courthouse Demo/Reno (CF-000008)	9,500,000	301,527.90	9,006,517.16	0
Human Services Facilities Studies (2G25-094-000)	892,868	8,662.82	0.00	0
Hybla Valley Community Center (CC-000022)	6,000,000	683,358.11	3,932,825.91	0
Illegal Sign Removal Program (2G97-003-000)	450,308	0.00	450,308.00	0
Joint Venture Development (2G25-085-000)	710,000	75,287.77	303,232.28	0
Judicial Center Redevelopment (GF-000066)	2,450,000	639,321.09	854,164.35	0
Justice Park Improvements (PR-000154)	175,000	0.00	175,000.00	0
Kingstowne Childcare Center (HS-000054)	9,500,000	1,574,059.61	7,917,495.86	0
Lake Accotink Playground Replacement (PR-000160)	300,000	0.00	300,000.00	0
Lake Anne Study - DPD (2G35-010-000)	443,991	112,725.00	331,265.92	0
Lake Anne Study (2G25-118-000)	106,009	11,345.00	0.00	0
Laurel Hill Development-DPZ (2G35-003-000)		2,800.00	8,730.19	0
Laurel Hill Maintenance-FMD (2G08-001-000)		15,960.97	3,259,043.05	0
Lewinsville Redevelopment (HS-000011)	19,266,834	5,855.51	1,685,044.15	0
Lorton Community Center-2016 (HS-000020)	18,500,000	2,844,454.34	716,037.87	0
Minor Streetlight Upgrades (2G25-026-000)		4,590.21	578,924.69	0
North County Study (2G25-079-000)	2,200,000	26,875.08	874,178.06	0
NOVA Community College Contribution (2G25-013-000)		2,578,867.00	2,576,999.00	2,564,449
NVRPA Contribution (2G06-003-000)		3,000,000.00	3,000,000.00	3,453,458
Park Infrastructure Improvements - 2016 (PR-000134)	7,000,000	499,207.95	5,492,511.89	0
Park Playground Assessment (2G51-054-000)	100,000	0.00	100,000.00	0
Parks - Bamboo Mitigation (2G51-051-000)		0.00	400,000.00	400,000
Parks - Building/Structures Reinvestment (PR-000109)		659,379.83	1,506,310.41	1,320,000
Parks - CIP Projects (PR-000153)	15,000,000	0.00	15,000,000.00	0
Parks - Forestry Maintenance (2G51-056-000)		0.00	1,188,057.49	1,273,000
Parks - Grounds Maintenance (2G51-006-000)		759,808.15	217,000.00	337,000
Parks - Infrastructure/Amenities Upgrades (PR-000110)		755,890.95	1,145,329.25	1,032,000
Parks - Preventative Maintenance and Inspections (2G51-007-000)		549,382.95	746,388.18	751,000
Parks Equipment - Zero Waste Initiative (PR-000163)	500,000	0.00	500,000.00	0
Patrick Henry Shelter-2016 (HS-000021)	15,000,000	806,903.53	13,192,930.15	0
Patriot Park North Playground (PR-000151)	300,000	288,193.45	11,806.55	0
Payments of Interest on Bond Deposits (2G06-002-000)		58,742.10	108,743.46	50,000
Planning and Development Studies (2G35-009-000)	435,000	131,205.28	241,568.18	0
Planning Initiatives (2G02-025-000)	400,000	29,736.25	178,999.54	0
Public Facilities in Tysons (GF-000062)	3,875,520	0.00	3,875,520.00	0
Reinvestment and Repairs to County Roads (2G25-021-000)		471,284.47	705,145.20	500,000
Reinvestment and Repairs to Walkways (ST-000049)		915,542.24	1,841,557.11	1,000,000
Revitalization - Mason District (CR-000014)	450,074	0.00	450,074.25	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Revitalization - McLean (CR-000012)	297,352	0.00	297,352.00	0
Revitalization - Mural Pilot Program (CR-000016)	300,000	0.00	300,000.00	0
Revitalization - Richmond Highway (CR-000013)	78,277	0.00	78,277.16	0
Revitalization - Springfield (CR-000011)	203,844	23,515.94	155,442.98	0
Revitalization - Springfield Branding (CR-000015)	150,000	0.00	150,000.00	0
Revitalization - Springfield Planning (2G35-011-000)	180,000	0.00	180,000.00	0
Revitalization Initiatives (2G35-007-000)	389,615	67,503.00	234,921.91	0
Revitalization Maintenance - CRP Areas (2G25-014-000)		329,114.04	5,269,308.24	1,410,000
SACC Contribution (2G25-012-000)		1,000,000.00	1,000,000.00	1,000,000
Salona Property Payment (2G06-001-000)		734,106.76	706,953.20	679,540
Security Studies and Improvements (2G93-003-000)	800,000	0.00	800,000.00	0
Solid Waste Storm Clean Ups (2G25-127-000)		10,336.33	184,663.67	75,000
Strike Force Blight Abatement (2G97-001-000)		97,977.00	1,083,731.74	0
Sully Community Center-2016 (HS-000022)	20,400,000	1,037,847.91	3,559,247.04	0
Sully Site Educational Initiatives (2G51-053-000)	250,000	0.00	250,000.00	0
Survey Control Network Monumentation (2G25-019-000)		104,995.74	95,105.42	95,000
Trail Snow Removal Pilot (2G25-121-000)	32,000	0.00	32,000.00	0
Transportation Planning Studies (2G40-133-000)	4,489,484	1,007,976.95	2,077,060.51	0
Tysons Community Center (CC-000026)	41,000,000	128,048.45	40,871,951.55	0
Wastewater Colchester Contribution (2G25-126-000)		494,484.00	533,643.00	543,232
Willard Health Center - 2020 (HS-000051)	71,295,287	269,826.07	70,572,382.71	0
Workhouse Campus Improvements (GF-000019)	11,400,000	3,700,782.92	5,332,576.20	0
Total	**$404,994,045**	**$48,263,366.69**	**$356,392,938.44**	**$31,861,769**

Fund 30015: Environmental and Energy Program

Focus

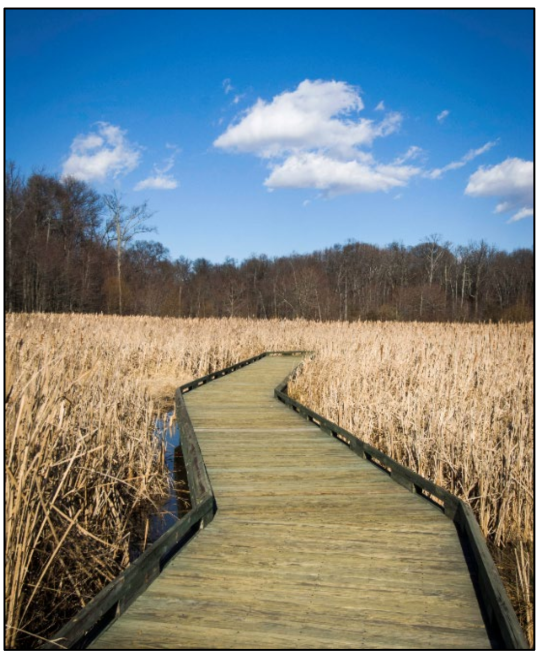
Fund 30015, Environmental and Energy Program, supports projects that advance the County's Environmental Vision and Operational Energy Strategy. The County's Environmental Vision focuses on seven core service areas: Land Use, Transportation, Water, Waste Management, Parks and Ecological Resources, Climate and Energy, and Environmental Stewardship. The Operational Energy Strategy, first adopted in 2018 and then updated in 2021, is intended to further the objectives of the Board's Environmental Vision by providing goals, targets, and actions in each of the following 11 focus areas: Greenhouse Gas Emissions Reductions, Energy Use and Efficiency, Water Use and Efficiency, Green Buildings, Renewables, Fleet Electrification, Goods and Services, Waste Management and Recycling, Awareness and Engagement, Utility Cost Management, and Reporting and Collaboration. The Operational Energy Strategy is designed to help the County achieve its goal of energy carbon neutrality by 2040, as stated in the Board's July 2021 Carbon Neutral Counties Declaration, by mandating interim emissions reductions, reducing energy use in County facilities, establishing ambitious green building standards for County facilities, meeting renewable energy targets, transitioning to an electric fleet for vehicles and buses by 2035, and targeting to be Zero Waste by 2030, along with other goals. Furthermore, it promotes cost-effective solutions and an energy-conscious culture for County government agencies and employees. The resulting reductions in energy use and associated greenhouse gas emissions will help mitigate escalating energy costs and promote a more sustainable future for Fairfax County. Overseeing implementation of the Operational Energy Strategy is Fairfax County's Office of Environmental and Energy Coordination (OEEC). Operating under the Office of the County Executive, the OEEC is responsible for the cross-organizational development and implementation of numerous environmental and energy policies, goals, programs, and projects.

Fund 30015 was created to consolidate all projects associated with Environmental and Energy Strategy Programs. Funding of $1,298,797 is included for FY 2025 and is consistent with the FY 2024 Adopted Budget Plan level. FY 2025 projects were selected based on a process supported by the Environmental Quality Advisory Council (EQAC) and provide for a variety of environmental initiatives. The project selection process includes the submission of proposals by County agencies, review of those proposals pursuant to program criteria, and identification of projects for funding. Projects that support the Operational Energy Strategy have typically been funded using one-time savings available at budget quarterly reviews. Specific projects and funding levels in FY 2025 include:

- An amount of $500,000 is included for the Climate Action Implementation Program. This is a comprehensive initiative that will focus on the following programs in FY 2025: Charge Up Fairfax, Climate Champions, Carbon-Free Fairfax, Green Business Partners, HomeWise Residential Energy Audits and Retrofits, Resilient Fairfax, and the Tree Canopy Program. Charge Up Fairfax will facilitate at-home electric vehicle charging for residents of multifamily residential communities, particularly homeowners associations and condominium associations. Climate Champions is designed to bolster climate action initiatives among local organizations, businesses, and individuals and to develop, market, and implement community-led best practices and programs to support Community-wide Energy and Climate Action Plan (CECAP) goals and targets. Carbon-Free Fairfax is an overarching public education and outreach component of CECAP and includes developing web content, social media posts, and other resources for residents to help them take climate action. The

Green Business Partners Program aims to partner with the business community to achieve CECAP goals. The HomeWise Program is designed to educate and enable County residents to make physical improvements in their homes to reduce energy use, water use, and the associated costs. Resilient Fairfax is a program designed to help the County adapt and become more resilient to changing climate-related conditions, such as extreme heat, severe storms, and flooding. The Tree Canopy Program will facilitate partnerships with homeowners, condominium associations, and nonprofit organizations to promote tree plantings and maintenance of native plants.

- An amount of $158,412 is included for the second phase of a gas-powered equipment upgrade project with more environmentally friendly electric equipment for Park property maintenance. In this phase, the Park Authority will upgrade small and handheld gas-powered maintenance equipment to electric battery-operated models for use by staff at four area maintenance shops and will replace gas-powered leaf blowers located at small facilities, including nature centers.



- An amount of $466,355 is included to support the Invasive Management Area (IMA) Program. The Park Authority manages this volunteer program which supports invasive plant removal initiatives. These initiatives restore hundreds of acres of important natural areas, protect tree canopy, and reach thousands of volunteers. More than 20,000 trained volunteers have contributed significant hours of service annually since the program's inception in 2005, improving over 1,000 acres of parkland. These activities ensure ecological integrity of natural areas and prevent further degradation of their native communities. This funding level represents an increase of $66,355 from the FY 2024 Adopted Budget Plan and will support increased costs associated with supplies, certifications, personal protective equipment, and contractors who are employed for Early Detection Rapid Response initiatives.

- An amount of $43,500 is included for the Parks' "Watch the Green Grow" Program. This education and outreach program aims to protect and expand park buffer zones by encouraging residents to adopt green yard care practices on private property, including erosion control, the removal of invasive plants, reductions in fertilizer and pesticide use, and the planting of native plants and trees. This initiative also supports the education of 4th and 5th grade students regarding watersheds, native and invasive plants, and biodiversity.

- An amount of $130,500 is included for the third phase of a three-year project to fund a multi-agency water chestnut early detection rapid response control program. This project is intended to suppress the spread and reduce the fruiting of an invasive species commonly known as water chestnut. This plant grows in dense, unsightly mats and impacts the functionality and aesthetics of ponds, including stormwater facilities. Funding will support engagement efforts with private pond owners and operators and the suppression of water chestnut plants at infested ponds on property owned by the Park Authority, Homeowners Associations, or places of worship.

In addition, an amount of $58,140 is provided in Fund 10030, Contributories, to continue partnering with two non-profit agencies to support tree planting efforts throughout the County.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$41,660,639**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $41,660,639 due to the carryover of unexpended project balances in the amount of $32,560,067 and an adjustment of $9,100,572. This adjustment included an increase to the General Fund transfer in the amount of $8,050,000 and the appropriation of revenues received in FY 2023 in the amount of $1,050,572. This revenue was primarily associated with plastic bag tax received since the *FY 2023 Third Quarter Review*. The General Fund transfer included $1,800,000 to support the fifth of a 5-year LED streetlight conversion plan and $6,250,000 to support the investment needed to continue to reduce carbon emissions consistent with the Board's Energy Carbon Neutral Declaration, the goals and targets of its updated Operational Energy Strategy (OES), and the goals of the Community-wide Energy and Climate Action Plan (CECAP).

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$26,950,443**	**$0**	**$33,610,639**	**$0**
Revenue:				
Plastic Bag Tax[1]	$2,626,264	$0	$0	$0
Miscellaneous Revenue[2]	7,208	0	0	0
Total Revenue	**$2,633,472**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$11,618,767	$1,298,767	$9,348,767	$1,298,767
Total Transfers In	**$11,618,767**	**$1,298,767**	**$9,348,767**	**$1,298,767**
Total Available	**$41,202,682**	**$1,298,767**	**$42,959,406**	**$1,298,767**
Total Expenditures	**$7,592,043**	**$1,298,767**	**$42,959,406**	**$1,298,767**
Total Disbursements	**$7,592,043**	**$1,298,767**	**$42,959,406**	**$1,298,767**
Ending Balance[3]	**$33,610,639**	**$0**	**$0**	**$0**

[1] On September 14, 2021, the Board of Supervisors adopted an ordinance to enact a $0.05 tax, effective January 1, 2022, on disposable plastic bags. Revenues from the plastic bag tax are to be used for environmental clean-ups, education programs designed to reduce environmental waste, the mitigation of pollution and litter, and the provision of reusable bags to recipients of certain Federal food support programs.

[2] Miscellaneous revenue represents rebates and refunds received during FY 2023.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Annandale Urban Park (PR-000149)	$363,250	$166,495.94	$196,754.06	$0
CECAP (2G02-033-000)	2,239,102	216,575.11	1,696,983.82	0
Climate Action Implementation (2G02-042-000)	2,225,000	0.00	1,725,000.00	500,000
Composting Program (2G02-027-000)	104,600	5,882.54	93,587.46	0
Contingency (2G02-034-000)		0.00	204,072.42	0
DPMM Green Intern (2G02-028-000)	25,000	0.00	25,000.00	0
DPMM Supply Chain GHG Emissions (2G02-037-000)	50,000	50,000.00	0.00	0
DVS Water Fountains (GF-000067)	36,400	9,656.19	16,821.81	0
Energy Contracts (ESCO) - Parks (2G51-057-000)	1,000,000	0.00	1,000,000.00	0
Energy Contracts (ESCO) (2G02-035-000)	19,863,823	2,423,018.07	15,305,580.23	0
EV Stations (GF-000063)	5,224,192	446,525.62	4,044,055.27	0
FMD Retrofits (GF-000064)	7,970,668	724,092.00	5,141,175.93	0
Green Bank Initiatives (2G02-039-000)	900,000	220,581.07	679,418.93	0
HomeWise Outreach Program (GF-000057)	280,000	6,446.64	263,191.78	0
Latino Conservation Week Support (2G51-050-000)	11,500	0.00	11,500.00	0
LED Streetlights (GF-000065)	7,715,496	1,653,772.31	2,663,894.80	0
Natural Landscaping (GF-000058)	198,000	38,580.35	74,977.25	0
NVSWCD CAP Program (2G02-036-000)	150,000	75,000.00	0.00	0
Parks Battery Leaf Blowers (PR-000158)	323,112	0.00	164,700.00	158,412
Parks Bike to Parks (PR-000140)	134,940	0.00	75,000.00	0
Parks Bottle Filling Stations (PR-000150)	97,290	86,806.40	10,483.60	0
Parks Dark Skies Education (2G51-049-000)	6,200	0.00	6,200.00	0
Parks Historic House Energy Improvements (PR-000128)	127,500	33,852.22	25,630.88	0
Parks Invasive Management Area Program (2G51-046-000)		296,281.24	457,006.87	466,355
Parks Lighting (PR-000135)	281,185	151,235.50	0.00	0
Parks Magnolia Bog Restoration (PR-000130)	86,000	5,694.91	63,648.72	0
Parks Meadow Restorations (PR-000131)	467,695	50,345.02	273,546.65	0
Parks Pool UV Replacement (PR-000143)	46,399	5,572.79	0.00	0
Parks Retrofits (PR-000136)	947,576	187,814.70	191,888.53	0
Parks Sully Woodlands Center (PR-000139)	250,000	183,641.00	66,359.00	0
Parks Unstaffed HVAC Controls (PR-000129)	44,969	38,169.00	0.00	0
Parks Watch the Green Grow (2G51-045-000)	165,000	26,959.06	87,801.17	43,500
Parks Water Chestnut Control (2G51-048-000)	336,427	0.00	205,927.00	130,500
Plastic Bag Tax Projects (2G02-041-000)	3,294,724	23,767.70	3,270,956.30	0
Recycling Education (2G02-040-000)	59,500	59,500.00	0.00	0
Renewable Energy Initiatives (GF-000073)	3,400,000	0.00	3,400,000.00	0
Reserve for Carbon Neutral Operations (2G02-038-000)	1,850,000	305,777.51	1,518,244.01	0
Zero Waste Initiatives (2G02-032-000)	100,000	100,000.00	0.00	0
Total	**$60,375,548**	**$7,592,042.89**	**$42,959,406.49**	**$1,298,767**

Fund 30020: Infrastructure Replacement and Upgrades

Focus

Fund 30020, Infrastructure Replacement and Upgrades, supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements, and restorations to make them suitable for organizational needs. Infrastructure replacement and upgrades is the planned replacement/upgrade of building subsystems such as roofs, electrical systems, heating, ventilation, and air conditioning (HVAC), plumbing systems, elevators, windows, flooring, parking lots, fire alarms, fire suppression, building automation systems, and emergency generators that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever-decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase. Fairfax County will have a projected FY 2025 facility inventory of approximately 12 million square feet of space (excluding schools, parks, and housing facilities). This inventory continues to expand with the addition of newly constructed facilities, the renovation and expansion of existing facilities, and the acquisition of additional property. With such a large inventory, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a large portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. These type of projects are prioritized based on maintenance reports and availability of parts. Roof and envelope replacement, repairs, and waterproofing are conducted in priority order based on an evaluation of maintenance and performance history. Repair and replacement of facility roofs and building envelopes are considered critical to avoid the serious structural deterioration that occurs from roof and envelope leaks. In addition, emergency generator systems and life safety systems are replaced based on equipment age, coupled with maintenance and performance history. Critical emergency repairs and renovations are accomplished under the category of emergency building repairs. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems. The following table outlines, in general, the expected service life of building subsystems used to project infrastructure replacement and upgrade requirements, coupled with the actual condition of the subsystem component:

General Guidelines for Expected Service Life of Building Subsystems

Conveying Systems	
Conveying Technology	7 to 10 years
Elevator	15 to 25 years
Escalator	15 to 25 years
Electrical	
Fire Alarms	15 years
Generators	25 years
Lighting	20 years
Service/Power	25 years
Finishes	
Broadloom Carpet	7 years
Carpet Tiles	15 years
Systems Furniture	20 to 25 years
HVAC	
Boilers	15 to 30 years
Building Control Systems	7 years
Equipment	20 years
Plumbing	
Fixtures	30 years
Pipes and Fittings	30 years
Pumps	15 years
Roofs	
Replacement	20 years
Site	
Paving	15 years

Each year, the Facilities Management Department (FMD) prioritizes and classifies infrastructure replacement and upgrade projects into five categories. Projects are classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

The Board of Supervisors policy is to dedicate a portion of year end balances to a Capital Sinking Fund as a budgetary mechanism for funding Infrastructure Replacement and Upgrade requirements. Each agency maintains a prioritized list of needed infrastructure replacement and upgrade projects and reviews that list periodically throughout the year. Once the Board approves the allocation of the Sinking Fund at the Carryover Review, funds become available for prioritized projects. The Sinking Fund is dedicated to projects that are capital in nature and considered an asset improvement. To date, a total of $84,020,366 has been allocated to FMD for critical infrastructure replacement and upgrade projects through the year-end allocation to the Sinking Fund. FMD has initiated several larger scale projects with funding from the Sinking Fund, including roof replacement at the Gerry Hyland South County Government Center, Huntington Community Center, and Juvenile Detention Center; HVAC system component replacement at the Herrity Building, Gerry Hyland South County Government Center, Annandale Center, Cathy Hudgins Community Center at Southgate and Michael R. Frey Animal Shelter; building improvements at the Bailey's Community Center, Adult Detention Center and Clifton Fire Station; fire alarm system replacement at the Government Center and Fairfax County Courthouse; elevator modernization at the Adult Detention Center; security gates replacement at the Fairfax County Courthouse and Courthouse Expansion; electrical improvements at the Government Center, and building automation system upgrades at Fairfax Center Fire Station, Great Falls Library, Mott Community Center, Providence Community Center, Sherwood Regional Library and the Fire Training Academy.

In February 2020, the Board of Supervisors and the School Board established a joint CIP working group to review the County's existing Financial Policies, consider the financing options available for capital projects, understand the capital project requirements identified for both the County and Schools, and evaluate the CIP and capital processes. The Committee arrived at a series of recommendations, which included gradually increasing General Obligation Bond Sale limits from $300 million to $400 million annually; dedicating the equivalent value of one penny on the Real Estate tax rate to the County and School capital program to support both infrastructure replacement and upgrade projects and debt service on the increased annual sales; and increasing the percentage allocated to the Capital Sinking Fund at year-end, as well as including Schools in the allocation. Based on resource constraints, the Committee's recommendation to dedicate the value of one penny has not been included in the FY 2025 Advertised Budget Plan. An investment totaling $5 million, split equally between the County and Schools, was included, with the anticipation that this investment will grow in the coming fiscal years. When fully implemented, these recommendations will provide significant funding for infrastructure replacement and upgrades in the future.

An amount of $2,500,000 has been included in FY 2025 to address six of the top priority category F projects. In addition, an amount of up to $12,500,000 is proposed to be funded as part of a future quarterly review for a total of $15,000,000 to support the most critical FY 2025 identified projects. In recent years, it has been the Board of Supervisors' practice to fund some or all of the infrastructure replacement and upgrade projects using one-time funding as available as part of quarterly reviews. These projects, all Category F, are outlined in the table below which includes projects proposed to be funded as part of the FY 2025 Advertised Budget Plan and projects that are proposed to be funded as part of a future quarterly review.

FY 2025 Infrastructure Replacement and Upgrade Program

Priority	Project Type	Facility	Category	Existing Conditions/Deficiencies	Estimate
Projects proposed to be funded as part of the FY 2025 Advertised Budget Plan:					
1	Elevator	Adult Detention Center	F	• Maintenance intensive and increased system failure • Parts are no longer available or are obsolete • Disruption to building operations/end users	$250,000
2	Fire Suppression	West Springfield Police, Fire and Government Center	F	• Existing system has exceeded its life cycle • Maintenance intensive • Elevated potential for loss of property and equipment	$250,000
3	Electrical	Fairfax County Government Center	F	• Shorter life expectancy of IT equipment • Shorter battery life due to frequent power outages • Limited operators' ability to access, control, and monitor building systems during power outages • Increased labor cost for IT personnel to reset equipment after each outage	$900,000
4	HVAC	Mott Community Center	F	• Maintenance intensive and increased system failure • Parts are no longer available or are obsolete • Disruption to building operations/end users	$550,000
5	Miscellaneous	Various Facilities	F	• Replacement of building subsystem components such as small water heaters and power distribution units • Projects are prioritized based on existing conditions, availability of parts, and critical nature of failure	$250,000
6	HVAC	Mount Vernon Government Center and Police Station (partial funding)	F	• Maintenance intensive and increased system failure • Parts are no longer available or are obsolete • Disruption to building operations/end users	$300,000

Projects proposed to be funded as part of a future quarterly review:					
7	HVAC	Mount Vernon Government Center and Police Station (partial funding)	F	• Maintenance intensive and increased system failure • Parts are no longer available or are obsolete • Disruption to building operations/end users	$400,000
8	Roof	North County Government Center and Reston Police Station	F	• Damaged areas of the roof • Water leaks • Lightning protection system requires certification	$350,000
9	Fire Alarm	Herrity Building	F	• Maintenance intensive • Parts difficult to obtain • Elevated risk due to potential system malfunction	$4,000,000
10	Miscellaneous (Doors)	Herrity Building	F	• Increased failure • Aluminum is corroding and seals are missing • Maintenance no longer feasible • Increased utilities costs • Safety hazard • Disruption to building operations/end users	$1,700,000
11	Building Envelope	Various Parking Garages (First phase of a multi-year program)	F	• Maintenance intensive and increased system failure • Leaks through openings and failed drainage systems resulting in flooding and ponding • Deterioration and corrosion of existing structures • Pedestrian and vehicle hazards	$2,000,000
12	Paving	Fire Training Academy	F	• Maintenance no longer feasible • Deteriorating conditions • Potential for injuries to pedestrians	$300,000
13	Roof	Kings Park Library and Braddock District Government Center	F	• Maintenance intensive • Water leaks • Increased utilities costs • Disruption to building operations/end users	$1,300,000
14	Electrical	Fairfax County Government Center	F	• Maintenance intensive • Safety hazard • Increased utilities costs • Disruption to building operations/end users	$1,150,000

15	HVAC	Old Historic Jail	F	• Maintenance intensive and increased system failure • Parts are obsolete • Disruption to building operations/end users	$600,000
16	Building Automation System	Old Historic Jail	F	• Maintenance intensive • Parts are no longer available or are obsolete • Increased utilities costs • Disruption to building operations/end users	$450,000
17	Generator	West Springfield Police, Fire and Government Center	F	• Maintenance intensive • Elevated potential for loss of operations controls due to inability to support power outages • Disruption to building operations/end users	$250,000
				Total	**$15,000,000**

Analysis of these requirements is conducted annually, and projects may shift categories, become an emergency and be funded by the emergency systems failures project, or be eliminated based on other changes, such as a proposed renovation project.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$97,378,392**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $97,378,392 due to the carryover of unexpended project balances in the amount of $74,168,525 and an adjustment of $23,209,867. This adjustment included an increase to the General Fund transfer of $22,876,145, including: $5,000,000 to support emergency systems failures that occur at aging County facilities throughout the year and $17,876,145 for the Capital Sinking Fund. In addition, the adjustment included the appropriation of revenues in the amount of $333,722 received in FY 2023 associated with reimbursements from the Virginia Department of Transportation (VDOT) and the Virginia State Police for their share of the operational costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC) as well as the state share of future projected capital requirements at this facility.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$60,635,837**	**$0**	**$74,502,247**	**$0**
Revenue:				
MPSTOC Reimbursement[1]	$333,722	$0	$0	$0
Total Revenue	**$333,722**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$31,415,961	$1,500,000	$24,376,145	$2,500,000
Total Transfers In	**$31,415,961**	**$1,500,000**	**$24,376,145**	**$2,500,000**
Total Available	**$92,385,520**	**$1,500,000**	**$98,878,392**	**$2,500,000**
Total Expenditures	**$17,883,273**	**$1,500,000**	**$98,878,392**	**$2,500,000**
Total Disbursements	**$17,883,273**	**$1,500,000**	**$98,878,392**	**$2,500,000**
Ending Balance[2]	**$74,502,247**	**$0**	**$0**	**$0**

[1] A total of $333,722 represents revenue received from the Virginia Department of Transportation (VDOT) and Virginia State Police associated with the state share of operating costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC). These funding reimbursements will be held in projects for future infrastructure replacement and upgrade requirements. State reimbursement is based on actual operational expenditures, eliminating the need to reconcile estimates and actuals each year.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Capital Sinking Fund for Facilities (GF-000029)	$84,020,366	$8,225,956.84	$51,930,869.89	$0
Electrical System Upgrades and Replacements (GF-000017)		0.00	371,658.13	900,000
Elevator/Escalator Renewal (GF-000013)		2,416,549.28	527,257.53	250,000
Emergency Generator Replacement (GF-000012)		48,166.00	1,796,900.60	0
Emergency Systems Failures (2G08-005-000)		3,680,350.05	16,181,928.52	0
HVAC and Plumbing System Upgrades and Replacement (GF-000011)		1,819,569.14	12,010,807.16	850,000
Life Safety System Replacements (GF-000009)		240,963.75	2,577,602.31	250,000
Miscellaneous Building Repairs (GF-000008)		648,236.23	6,830,007.12	250,000
MPSTOC County Support For Renewal (2G08-008-000)		121,292.00	2,560,372.30	0
MPSTOC State Support For Renewal (2G08-007-000)		0.00	994,869.00	0
Parking Lot and Parking Garage Improvements (GF-000041)		168,103.50	521,408.81	0
Roof and Envelope Repairs and Waterproofing (GF-000010)		514,086.08	2,574,711.12	0
Total	**$84,020,366**	**$17,883,272.87**	**$98,878,392.49**	**$2,500,000**

Fund 30030: Library Construction

Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage, and demand for services in underserved areas of the County. Renovated library facilities are designed to utilize new information resource delivery, and existing facilities from the early 1960s are being redesigned and updated to replace aging building systems, maximize space, and accommodate modern technology. Each project is also evaluated to maximize energy and sustainability goals.

In the fall of 2020, the voters approved a bond referendum in the amount of $90.0 million to support four priority library facilities. These libraries include Kingstowne Regional, Patrick Henry Community, Sherwood Regional, and George Mason Regional libraries. The Kingstowne Library site was previously purchased by the County to replace the existing leased space with a newly constructed library. The Kingstowne Complex, which collocates the Kingstowne Regional Library with the Franconia Police Station, the Franconia District Supervisor's Office, the Franconia Museum, an Active Adult Center, and a childcare facility in one comprehensive facility on the library site, is currently in construction. The design also includes garage parking and a County fueling station. The Patrick Henry Library project will support a proposed joint development project between Fairfax County and the Town of Vienna to replace the library and provide additional parking structures for the Library and the Town. The Sherwood Regional and George Mason Regional Library renovations will support upgrades to all the building systems which have outlived their useful life, including major replacements such as roof and heating, ventilation, and air conditioning (HVAC) replacement. In addition, the renovations will accommodate current operations, provide energy efficiency and a more efficient use of the available space, meet customers' technological demands, and better serve students and young children. Quiet study areas and group study rooms will be improved, with space to accommodate a higher number of public computers and wireless access.

No funding has been included in Fund 30030, Library Construction, for FY 2025. Work will continue on existing and previously funded projects. It should be noted that as part of on-going project monitoring, additional project funding may be required to adjust previously approved budgets for building projects to support the Board of Supervisors' updated Operational Energy Strategy requirements, trends associated with market escalation, and costs resulting from the Board-adopted Prevailing Wage Rate Ordinance.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$95,571,141**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $95,571,141 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$13,287,604**	**$0**	**$5,567,815**	**$0**
Revenue:				
Sale of Bonds[1]	$0	$0	$90,000,000	$0
Total Revenue	**$0**	**$0**	**$90,000,000**	**$0**
Total Available	**$13,287,604**	**$0**	**$95,567,815**	**$0**
Total Expenditures[2]	**$7,719,789**	**$0**	**$95,567,815**	**$0**
Total Disbursements	**$7,719,789**	**$0**	**$95,567,815**	**$0**
Ending Balance[3]	**$5,567,815**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 2020, the voters approved a bond referendum in the amount of $90.0 million to support four libraries including George Mason, Kingstowne, Patrick Henry, and Sherwood. An amount of $90.0 million remains in authorized but unissued bonds for this fund.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as an increase of $3,325.60 to FY 2023 expenditures to record an expenditure accrual. This impacts the amount carried forward resulting in a decrease of $3,325.60 to the *FY 2024 Revised Budget Plan*. The project affected by this adjustment is LB-000015, Patrick Henry Community Library – 2020. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Contingency - Bonds (5G25-057-000)		$0.00	$574,007.40	$0
George Mason Regional Library - 2020 (LB-000016)	15,000,000	146,829.37	14,724,352.68	0
John Marshall Community Library - 2012 (LB-000008)	5,810,086	837.00	0.00	0
Kingstowne Regional Library - 2020 (LB-000012)	36,500,000	5,772,316.86	28,358,233.10	0
Lorton Community Library (LB-000013)	8,730,000	1,235,935.42	1,115,271.72	0
Patrick Henry Community Library - 2020 (LB-000015)	23,663,000	563,761.01	22,848,128.30	0
Reston Regional Library - 2012 (LB-000010)	10,000,000	109.23	9,948,706.55	0
Sherwood Regional Library - 2020 (LB-000014)	18,000,000	0.00	17,999,115.74	0
Total	**$117,703,086**	**$7,719,788.89**	**$95,567,815.49**	**$0**

Fund 30070: Public Safety Construction

Focus

Fund 30070, Public Safety Construction, supports the construction of fire and police stations, governmental centers with police substations, and other public safety facilities. Projects are funded by several public safety bond referenda and by the General Fund. Projects approved as part of the 2012 and 2015 Public Safety Bond referenda are currently underway or nearing completion.

In the most recent Public Safety Bond Referendum in 2018, the voters approved $182.0 million to support the expansion, renovation, and/or construction of five fire stations and three police facilities. All of these fire stations, including the Mount Vernon, Fairview, Gunston, Fort Buffalo (formerly Seven Corners) Stations, and the West Annandale Volunteer Station require replacement of major building subsystems such as heating, ventilation, and air conditioning (HVAC) and electrical systems, which have reached the end of their useful life. The existing stations continue to be challenged by the need for female living space and larger apparatus bays and do not meet the current and future operational needs of the Fire and Rescue Department. These stations were constructed approximately 40 to 50 years ago and lack women's accommodations to include bunkrooms, lockers, and bathroom facilities. Without these facilities, it can be difficult to meet the minimum shift staffing requirements per station. Additionally, the existing apparatus bays barely fit the current equipment assigned to the stations with no room to add units for future growth. Continuous fire and rescue services will be provided to the communities during construction.

In addition, several Police Department facilities, including the Police Evidence Storage Annex, the Criminal Justice Academy, and the Mason District Police Station, are operating with building systems well beyond their useful life expectancy and are currently undersized to meet the current functions/operations of the Police Department. The Public Safety bond also included funding for the renovation of several General District Court and Circuit Court courtrooms in the Jennings Judicial Center in order to provide for safe, efficient and Americans with Disabilities Act (ADA) compliant rooms, and funding for the infrastructure replacement/upgrades and a full renovation of the Adult Detention Center.

No funding has been included in this fund for FY 2025. Work will continue on existing and previously funded projects. It should be noted that as part of on-going project monitoring, additional project funding may be required to adjust previously approved budgets for building projects to support the Board of Supervisors' updated Operational Energy Strategy requirements, trends associated with market escalation and costs resulting from the Board-adopted Prevailing Wage Rate Ordinance.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$284,932,595**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $284,932,595 due to the carryover of unexpended project balances of $274,654,779 and an adjustment of $10,277,816. The adjustment included the appropriation of bond premium in the amount of $6,100,000 associated with the January 2023 bond sale; funding of $4,000,000 to support construction project cost escalation; the appropriation of interest revenue in the amount of $126,218 received in FY 2023 associated with public improvements in the Scotts Run South area; and the appropriation of additional proffer revenue in the amount of $51,598 received in FY 2023 associated with the Fire Department's Emergency Vehicle Preemption Program.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$11,602,629**	**$0**	**$31,199,356**	**$0**
Revenue:				
Sale of Bonds[1]	$41,900,000	$0	$249,610,000	$0
Bond Premium[1]	6,100,000	0	0	0
Interest on Investments[2]	126,218	0	0	0
Fire Department's Emergency Vehicle Preemption Program Proffers	206,106	0	0	0
Total Revenue	**$48,332,324**	**$0**	**$249,610,000**	**$0**
Transfers In:				
General Fund (10001)[3]	$17,600,000	$0	$4,000,000	$0
Total Transfers In	**$17,600,000**	**$0**	**$4,000,000**	**$0**
Total Available	**$77,534,953**	**$0**	**$284,809,356**	**$0**
Total Expenditures[4]	**$46,325,739**	**$0**	**$284,809,356**	**$0**
Transfers Out:				
Consolidated County and Schools Debt Service (20000)[5]	$9,858	$0	$0	$0
Total Transfers Out	**$9,858**	**$0**	**$0**	**$0**
Total Disbursements	**$46,335,597**	**$0**	**$284,809,356**	**$0**
Ending Balance[6]	**$31,199,356**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 3, 2015, the voters approved a $151.0 million Public Safety Bond, and on November 6, 2018, the voters approved a $182.0 million Public Safety Bond. An amount of $41.9 million from the 2015 referendum was sold in January 2023. An amount of $6.1 million was also applied to this fund in bond premium associated with the January 2023 sale. A balance of $249.61 million remains in authorized but unissued bonds for this fund.

[2] Interest on Investments revenue represents interest earned associated with public improvements in the Scotts Run South area.

[3] Represents a Transfer In from Fund 10001, General Fund, to support current experience with construction project cost escalation.

[4] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $123,238.56 to FY 2023 Total Expenditures to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $123,238.56 to the *FY 2024 Revised Budget Plan*. The projects affected by this adjustment are CF-000003, Courtroom Renovations – Bond Funded -2012; FS-000011, Lorton Volunteer Fire Station; FS-000014, Reston Fire Station – 2015; FS-000017, Edsall Fire Station – 2015; FS-000042, Tysons Fire Station; FS-000053, Fairview Fire Station – 2018; FS-000056, Fort Buffalo Fire Station -2018 (formerly Seven Corners); FS-000057, Volunteer Fire Station – 2018; and PS-000026, Mason Police Station – 2018. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[5] The Public Safety Headquarters project is now complete. Therefore, the available project balance of $9,858 from Project PS-000006, Public Safety Headquarters, was transferred to Fund 20000, Consolidated County and Schools Debt Service, as remaining project balances are required to offset debt requirements associated with the bonds. This transfer was based on the final project reconciliation.

[6] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Adult Detention Center Renovation – 2018 (AD-000002)	$55,000,000	$6,320,314.78	$42,728,211.20	$0
Construction Escalation Reserve (2G25-124-000)	11,500,000	0.00	11,500,000.00	0
Contingency - Bonds (2G25-061-000)		0.00	11,267,322.04	0
Contingency - General Fund (2G25-096-000)		0.00	1,878,154.71	0
Courtroom Renovation Equipment/Furniture (2G08-017-000)	1,589,169	210,308.40	504,563.55	0
Courtroom Renovations - Bond Funded - 2012 (CF-000003)	29,100,000	2,080,520.93	11,377,119.35	0
Criminal Justice Academy - 2018 (OP-000007)	18,000,000	45,714.02	17,523,357.26	0
Edsall Fire Station - 2015 (FS-000017)	13,970,000	645,345.21	280,901.07	0
Emergency Vehicle Operations and K9 Center - 2015 (PS-000012)	3,600,000	0.00	2,378,565.41	0
Fairview Fire Station - 2018 (FS-000053)	16,000,000	656,459.39	14,066,808.51	0
Feasibility Studies (2G25-103-000)	591,487	15,867.61	452,830.47	0
Fire and Rescue Training Facilities (2G25-108-000)	875,000	2,973.86	70,569.18	0
Fort Buffalo Fire Station - 2018 (formerly Seven Corners) (FS-000056)	15,950,000	5,206,568.87	8,948,066.11	0
Franconia Police Station - 2015 (PS-000013)	33,500,000	5,398,451.08	26,245,297.98	0
Gunston Fire Station - 2018 (FS-000054)	13,000,000	459,153.47	12,174,179.88	0
Jefferson Fire Station-2012 (FS-000010)	16,250,000	304,341.26	431,825.17	0
Lorton District Police Station/Animal Shelter - 2015 (PS-000009)	33,700,000	10,818,131.11	4,723,711.42	0
Lorton Volunteer Fire Station (FS-000011)	15,340,000	273,597.44	796,337.09	0
Mason Police Station - 2018 (PS-000026)	23,000,000	820,832.99	21,651,067.88	0
Merrifield Fire Station - 2015 (FS-000013)	9,000,000	1,007,038.36	503,608.58	0
Mount Vernon Fire Station - 2018 (FS-000055)	16,000,000	0.00	15,992,594.45	0
Penn Daw Fire Station - 2015 (FS-000015)	15,400,000	120,167.64	11,710,992.32	0
Police Evidence Storage Annex - 2018 (OP-000008)	18,000,000	2,169,144.57	15,650,598.93	0
Police Facilities Security Assessment (2G25-115-000)	193,478	206.10	0.00	0
Police Heliport - 2015 (PS-000010)	14,100,000	1,717,660.71	641,743.11	0
Police Tactical Operations - 2015 (PS-000011)	37,500,000	7,453,506.56	27,761,510.72	0
Reston Fire Station - 2015 (FS-000014)	16,000,000	242,424.54	354,788.11	0
Scotts Run Public Improvements-Stormwater (SD-000042)	4,845,329	0.00	4,113,424.19	0
Traffic Light Preemptive Devices (PS-000008)	3,168,222	47,517.39	2,516,689.23	0
Traffic Light Preemptive Maintenance (2G92-013-000)	16,628	0.00	16,627.99	0
Tysons East Fire Station (FS-000043)	751,809	44,264.50	0.00	0
Tysons Fire Station (FS-000042)	1,417,152	57,832.11	1,213,043.75	0
USAR Site Remediation (FS-000124)	400,000	0.00	400,000.00	0
Volunteer Fire Station - 2018 (FS-000057)	15,000,000	156,190.06	14,279,867.43	0
Woodlawn Fire Station - 2015 (FS-000016)	11,950,000	51,205.75	654,979.05	0
Total	**$464,708,274**	**$46,325,738.71**	**$284,809,356.14**	**$0**

Fund 30090: Pro Rata Share Drainage Construction

Focus

Fund 30090, Pro Rata Share Drainage Construction, supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

On January 27, 2015, the Board of Supervisors approved an amendment to the County's Uniform Pro Rata Share Assessment Program. The previous program stipulated that funds collected from a specific watershed could only be utilized for the construction of drainage improvement projects located within that watershed. The current program includes a single countywide rate for assessment purposes and a single project across all 30 major watersheds. All assessments collected are aggregated and used for any eligible project within the County.

No funding has been included for Fund 30090 in FY 2025. All funding for this program is from private sources and is appropriated at year end. Existing projects will utilize Pro Rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$10,878,047**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $10,878,047 due to the carryover of unexpended project balances in the amount of $8,368,111 and an adjustment of $2,509,936 to appropriate pro rata share revenues received during FY 2023.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$8,607,972**	**$0**	**$10,878,047**	**$0**
Revenue:				
Pro Rata Shares	$2,509,936	$0	$0	$0
Total Revenue	**$2,509,936**	**$0**	**$0**	**$0**
Total Available	**$11,117,908**	**$0**	**$10,878,047**	**$0**
Total Expenditures	**$239,861**	**$0**	**$10,878,047**	**$0**
Total Disbursements	**$239,861**	**$0**	**$10,878,047**	**$0**
Ending Balance[1]	**$10,878,047**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Bull Run Watershed (SD-000003)	$262,324	$75,355.76	$0.00	$0
Countywide Watershed Improvements (SD-000040)	20,172,476	0.00	10,878,047.49	0
Horse Pen Creek Watershed (SD-000012)	2,630,500	164,488.93	0.00	0
Johnny Moore Creek Watershed (SD-000013)	15,734	16.00	0.00	0
Total	**$23,081,034**	**$239,860.69**	**$10,878,047.49**	**$0**

Fund 30400: Park Authority Bond Construction

Focus

Fund 30400, Park Authority Bond Construction, provides for the continued design, construction, and renovation of Fairfax County parks and park facilities, and is primarily supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails, and recreation center/swimming pool complexes. The existing program is most recently supported by $100.0 million in General Obligation bonds approved by the voters on November 3, 2020. This funding will support priority needs including equity throughout the County, reinvestment in aging facilities, investment in land and cultural resources protection, advancement of phased projects, and improving the park experience.

Photo of the Huntley Meadows wetland restoration project

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

No funding is included for Fund 30400 in FY 2025. Work will continue on existing and previously funded projects.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$118,705,016**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $118,705,016 due to the carryover of unexpended project balances in the amount of $117,705,016 and an adjustment of $1,000,000. This adjustment was due to the appropriation of bond premium associated with the January 2023 bond sale.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$3,333,710**	**$0**	**$1,624,619**	**$0**
Revenue:				
Sale of Bonds[1]	$24,000,000	$0	$117,070,000	$0
Bond Premium[1]	1,000,000	0	0	0
Total Revenue	**$25,000,000**	**$0**	**$117,070,000**	**$0**
Total Available	**$28,333,710**	**$0**	**$118,694,619**	**$0**
Total Expenditures[2]	**$26,709,091**	**$0**	**$118,694,619**	**$0**
Total Disbursements	**$26,709,091**	**$0**	**$118,694,619**	**$0**
Ending Balance[3]	**$1,624,619**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 8, 2016, the voters approved a Park bond in the amount of $94.7 million, of which $87.7 million was appropriated to Fund 30400 and $7.0 million was appropriated to Fund 30010, General Construction and Contributions. In addition, on November 3, 2020, the voters approved a Park bond in the amount of $100.0 million. An amount of $24.0 million from the 2016 referendum was sold in January 2023 and an amount of $1.0 million was applied to this fund in bond premium associated with the January 2023 sale. Including prior sales, an amount of $117.07 million remains in authorized but unissued bonds for this fund.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $10,397.59 to FY 2023 Total Expenditures to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $10,397.59 to the *FY 2024 Revised Budget Plan*. The projects affected by this adjustment are PR-000078, Park Renovations and Upgrades – 2016, and PR-000147, Park Renovations and Upgrades - 2020. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Community Parks/New Facilities - 2012 (PR-000009)	$7,285,000	$17,970.59	$478,618.72	$0
Existing Facility Renovations - 2012 (PR-000091)	45,556,673	7,848,304.49	0.00	0
Grants and Contributions (PR-000010)	4,070,982	6,183.52	996,426.48	0
Land Acquisition and Open Space - 2016 (PR-000077)	7,000,000	0.00	743,238.86	0
Land Acquisition and Open Space - 2020 (PR-000145)	7,000,000	0.00	3,888,400.00	0
Land Acquisition and Stewardship - 2012 (PR-000093)	12,915,000	2,632,690.64	0.00	0
Natural and Cultural Resource Stewardship - 2016 (PR-000076)	7,692,000	378,268.33	3,634,576.05	0
Natural and Cultural Resource Stewardship - 2020 (PR-000148)	12,239,400	287,637.40	11,880,716.56	0
New Park Development - 2016 (PR-000079)	19,820,000	6,043,229.80	5,111,171.07	0
New Park Development - 2020 (PR-000146)	27,712,000	215,484.67	18,759,198.45	0
Park Renovations and Upgrades - 2016 (PR-000078)	53,266,663	4,313,282.58	22,809,264.38	0
Park Renovations and Upgrades - 2020 (PR-000147)	56,698,600	4,966,039.35	50,393,008.33	0
Total	**$261,256,318**	**$26,709,091.37**	**$118,694,618.90**	**$0**

Fund S31000: Public School Construction

Focus

Fund S31000, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding from 2019, 2021, and 2023 bond referenda support capital construction projects in this fund.

In FY 2025, progress will continue on the school bond referendum projects and projects funded by Fund S10000, School Operating. Major projects for FY 2025 include facility modifications, building maintenance, renovations, capacity enhancement, and infrastructure management.

All financial schedules included in the County's FY 2025 Advertised Budget Plan include a General Fund transfer of $15,600,000 for Public School Construction. Based on recommendations from the Joint CIP Committee, the School bond sales limit is expected to gradually increase over several years, from $205 million in FY 2023 and FY 2024, to $230 million in FY 2025, with commensurate increases for the County. It should be noted that the Joint CIP Committee recommendations also included an increase to the percentage allocated to the Sinking Fund at year-end and includes the Schools in the allocation.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$76,642,886**	**$0**	**$132,060,444**	**$0**
Reserves:				
Reserve for Turf Replacement	$1,264,926	$1,293,010	$815,971	$844,057
Total Reserve	**$1,264,926**	**$1,293,010**	**$815,971**	**$844,057**
Revenue:				
Sale of Bonds[2]	$205,000,000	$205,000,000	$205,000,000	$230,000,000
State School Construction Grant	24,219,184	0	0	0
TJHSST Tuition - Capital Costs	1,296,250	800,000	800,000	800,000
Fairfax City	1,821,351	0	352,697	0
Miscellaneous Revenue	7,601,308	306,000	306,000	306,000
Miscellaneous Recovered Costs	1,000,000	0	8,697,506	0
Turf Field Replacement Revenue	243,483	345,000	345,000	345,000
Subtotal Revenue	**$241,181,576**	**$206,451,000**	**$215,501,203**	**$231,451,000**
Initiated Projects But Unissued Bonds	$0	$0	$213,166,344	$0
Total Revenue	**$241,181,576**	**$206,451,000**	**$428,667,547**	**$231,451,000**
Transfers In:				
School Operating Fund (S10000)				
Building Maintenance	$13,500,000	$6,449,030	$13,500,000	$6,449,030
Classroom Equipment	592,000	1,848,000	1,848,000	1,848,000
Facility Modifications	9,593,325	600,000	600,000	600,000
Synthetic Turf Field Replacement	2,400,097	1,650,097	3,650,097	3,650,097
County General Fund (10001)				
Joint BOS/SB Infrastructure Sinking Reserve	$25,053,312	$15,600,000	$25,531,192	$15,600,000
Turf Fields	7,500,000	0	0	0
Total Transfers In	**$58,638,734**	**$26,147,127**	**$45,129,289**	**$28,147,127**
Total Available	**$377,728,122**	**$233,891,137**	**$606,673,251**	**$260,442,184**
Expenditures:				
Subtotal Expenditures	$244,851,707	$232,570,043	$392,662,850	$259,570,043
Contractual Commitments	0	0	213,166,344	0
Total Expenditures[3]	**$244,851,707**	**$232,570,043**	**$605,829,194**	**$259,570,043**
Total Disbursements	**$244,851,707**	**$232,570,043**	**$605,829,194**	**$259,570,043**
Ending Balance	**$132,876,415**	**$1,321,094**	**$844,057**	**$872,141**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Reserves:				
Reserve for Turf Replacement	$815,971	$1,321,094	$844,057	$872,141
Available Ending Balance	**$132,060,444**	**$0**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] The actual sale of bonds is based on a review of cash needs rather than cash and encumbrances presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of $767,260,000 in authorized but unissued school bonds.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $2,398,269 have been reflected as an increase to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Special Revenue Funds

FY 2025

Advertised Budget Plan

Special Revenue Funds

Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue, and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

Program Activity Revenue

These funds support the County's cable operations as well as land development services. The primary sources of revenue for program activity funds are derived from receipts generated through program operations.

- Fund 40030 – Cable Communications
- Fund 40200 – Land Development Services

County and Regional Transportation

These funds provide for planning, coordinating and implementing a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. Fund 40000, County Transit Systems, combines state, regional and local funds to support the Fairfax Connector Bus system and Virginia Railway Express (VRE) commuter rail. Fund 40010, County and Regional Transportation Projects, is supported by commercial and industrial taxes for transportation, as well as regional transportation funds allocated to Northern Virginia from the state.

- Fund 40000 – County Transit Systems (Refer to the Transportation Overview)
- Fund 40010 – County and Regional Transportation Projects (Refer to the Transportation Overview)

Fairfax-Falls Church Community Services Board

Funding to support Community Services Board programs for individuals and families affected by developmental delay, intellectual disability, serious emotional disturbance, mental illness and/or substance use disorders is derived from a variety of sources including the Cities of Fairfax and Falls Church, the state and federal governments, client/program fees and a transfer from the General Fund.

- Fund 40040 – Fairfax-Falls Church Community Services Board

Early Childhood Birth to 5

This fund supports a comprehensive approach to advancing and expanding the County's early childhood system by providing full and equitable access to high quality, affordable, early care and education for young children.

- Fund 40045 – Early Childhood Birth to 5

Community Centers

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- Fund 40050 – Reston Community Center
- Fund 40060 – McLean Community Center
- Fund 40070 – Burgundy Village Community Center

Service Districts

These funds are service districts that provide a specific service to County residents. The Integrated Pest Management Program generates revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment and prevention of state approved forest insects and diseases in the County, and the prevention of the West Nile Virus, Lyme disease, and other tick-borne diseases. The Stormwater Services Program supports staff and operating requirements and stormwater capital projects, including repairs to stormwater infrastructure, measures to improve water quality, stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports implementation of watershed master plans, increased public outreach efforts and stormwater monitoring activities. The Board of Supervisors established the Tysons Service District on January 8, 2013, as part of a multi-faceted approach to funding transportation infrastructure in Tysons. The Service District will fund projects that benefit all of the residential and non-residential landowners within Tysons. Similarly, the Reston Service District was established by the Board of Supervisors on April 4, 2017, to provide funding for road and transportation projects that will benefit both residential and non-residential landowners within Reston Transit Station Areas.

- Fund 40080 – Integrated Pest Management Program
- Fund 40100 – Stormwater Services
- Fund 40180 – Tysons Service District
- Fund 40190 – Reston Service District

E-911

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- Fund 40090 – E-911

Dulles Rail Phase I Transportation Improvement District

The District was formed by the Board of Supervisors on February 23, 2004 based on a petition of the owners of commercial and industrial property to fund the Metrorail Silver Line in the vicinity of West Falls Church to Wiehle Avenue in Reston. Fairfax County's share of Phase I, $400 million, was financed from the Phase I Transportation Improvement District.

- Fund 40110 – Dulles Rail Phase I Transportation District Improvements (Refer to the Transportation Overview)

Dulles Rail Phase II Transportation Improvement District

The District was formed by the Board of Supervisors on December 21, 2009. Phase II of the Dulles Metrorail project opened for service on November 15, 2022, and runs from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension serves Reston Town Center, Herndon, Innovation Center, Dulles Airport, Route 606 and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the Dulles Metrorail on either side of the right-of-way of the Dulles Airport Access Road (DAAR) and Dulles Toll Road (DTR) within Fairfax County, are taxed to help Fairfax County fund $330 million towards the County's share of Phase II costs. In October 2023, a partial defeasance of the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan with the United States Department of Transportation was conducted utilizing $27.7 million in cash available in this fund.

- Fund 40120 – Dulles Rail Phase II Transportation District Improvements (Refer to the Transportation Overview)

Metrorail Parking System Pledged Revenues

This fund supports collection and disbursement of funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County, including debt service, operating and maintenance expenses of those facilities.

- Fund 40125 – Metrorail Parking System Pledged Revenues (Refer to the Transportation Overview)

Solid Waste Management

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- Fund 40130 – Leaf Collection
- Fund 40140 – Refuse Collection and Recycling Operations
- Fund 40150 – Refuse Disposal
- Fund 40170 – I-95 Refuse Disposal

Housing

These funds include housing programs which have a variety of sources of revenue, including rental income, federal or state support, bank funds, or proffered contributions.

- Fund 40300 – Housing Trust (Refer to the Housing Overview)
- Fund 40330 – Elderly Housing Programs (Refer to the Housing Overview)
- Fund 50800 – Community Development Block Grant (Refer to the Housing Overview)
- Fund 50810 – HOME Investment Partnerships Program (Refer to the Housing Overview)

State and Federal Aid

This fund administers programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; and aid aging residents within Fairfax County.

- Fund 50000 – Federal-State Grants

Operation of the Public School System

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- Fund S10000 – Public School Operating
- Fund S40000 – Public School Food and Nutrition Services
- Fund S43000 – Public School Adult and Community Education
- Fund S50000 – Public School Grants and Self-Supporting Program

Fund 40030: Cable Communications

Mission

To promote the County's cable communications policy; to enforce public safety, customer service, and regulatory requirements among the County's franchised cable operators; to produce television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network; and to provide video production services to County agencies.

To accomplish the mission, Communications Policy and Regulation, and Communications Productions encourage competition, innovation, and inclusion of local community interests in the countywide deployment of cable communications services; negotiate, draft, and provide regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; protect the health, safety, and welfare of the public by enforcing safety codes and construction standards; ensure community access to public, educational, and governmental programming; maintain a reliable means of mass communication of official information during emergencies; provide digital media production services to create informational programming for the public accessible through a variety of distribution channels; and support internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Cable Communications Fund primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

Fund 40030, Cable Communications, was established to provide accurate and auditable accounting of revenues and expenses associated with the administration of the County's cable communications ordinance and franchise agreements, communications productions, and cable-related consumer and policy services. Revenue supporting this fund comes from Public, Educational, and Governmental (PEG) access capital grants and Virginia communications sales and use taxes.

The Communications Policy and Regulation division negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers, serving over 160,000 cable subscribers. Communications Policy and Regulation ensures that cable operators provide quality customer service, safe cable system construction and operation, access to PEG programming, and emergency information.

Communications Policy and Regulation enforces construction codes and standards on a competitively neutral basis. In FY 2023, 96 percent of inspected work sites were in compliance with applicable codes.

Communications Policy and Regulation consults with the Department of Information Technology and monitors new developments in cable and broadband legislation, regulation, and technology, and tracks cable and broadband regulatory matters before the U.S. Federal Communications Commission.

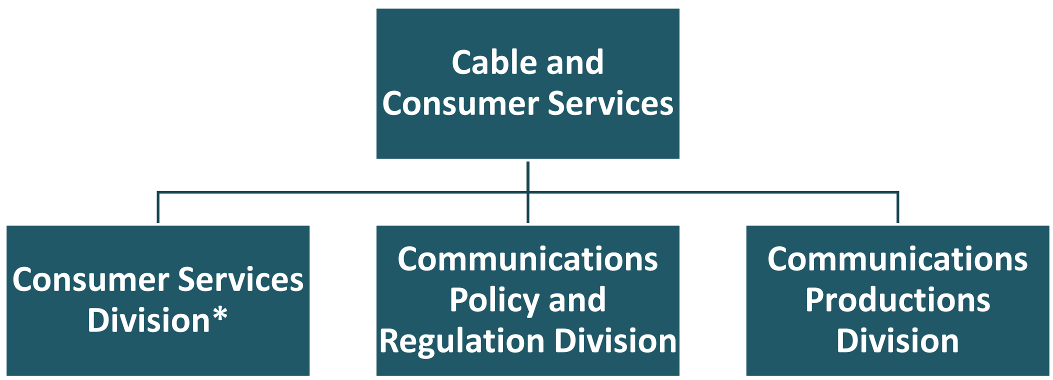
Communications Policy and Regulation administers financial support for the Institutional Network (I-Net) fiber optic network serving County and Fairfax County Public Schools (FCPS) locations. These locations provide video, high-speed data, and voice services via the I-Net, the backbone of the County Enterprise-Wide Network. The I-Net's operational management is the responsibility of the Department of Information Technology. The I-Net is composed of more than 4,000 kilometers of fiber, linking over 400 County and FCPS locations.

The Communications Productions division operates Fairfax County Government Channel 16 and the Fairfax County Training Network. Channel 16 televises and streams meetings of the Board of Supervisors, Planning Commission, and Board of Zoning Appeals; County Executive projects; Board-directed special programming; town meetings; Board of Supervisors district programs; and informational shows highlighting the services of County agencies. Channel 16 also produces podcasts for members of the Board of Supervisors, the County Executive, and County agencies. Channel 16 reaches an estimated 455,000 residents via cable television and reaches an even larger audience through Channel 16's streaming; video-on-demand (VOD); and social platforms including YouTube, Apple iTunes, and SoundCloud. In FY 2023, Channel 16 video-on-demand was accessed 331,817 times, averaging 900 views a day. Channel 16 reaches a diverse community by offering programs translated into Amharic, Arabic, Chinese, Farsi, French, Korean, Mandarin, Spanish, Urdu, and Vietnamese. Spanish closed captions are also provided for all public meetings including meetings of the Board of Supervisors, Planning Commission, and Board Zoning Appeals, as well as live events such as District Town Halls, press conferences, and all new Channel 16 programming. All Channel 16 programming is closed captioned in English. These services further increase public access and engagement with the County. Channel 16 bilingual VOD viewership has increased 230 percent since FY 2022.

Communications Productions televises training and internal communication programming on the Fairfax County Training Network through the Fairfax County I-Net, reaching approximately 36,000 Fairfax County Government and FCPS employees. Communications Productions operates an emergency message system and supports video teleconferencing.

During the period from FY 2012 – FY 2025, approximately $23.2 million of the fund balance has been used to support critical Information Technology (IT) projects funded out of Fund 10040, Information Technology Projects, including the Tax System Modernization Project, the Police In-Car Video Project, and several other IT-related projects. During the same period, approximately $53.9 million of the Fund 40030 balance has been used to support staff and equipment costs related to construction, maintenance, and refresh of the I-Net.

Organizational Chart



All staffing and operating support for the Communications Policy and Regulation division and the Communications Productions division is included in Fund 40030, Cable Communications in Volume 2.

* All staffing and operating support for the Consumer Services Division is found in the Public Safety Program Area in Volume 1.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,535,286	$7,108,556	$7,108,556	$7,363,057
Operating Expenses	3,981,708	3,573,233	8,805,931	4,233,177
Capital Equipment	16,891	400,000	1,605,353	400,000
Total Expenditures	**$9,533,885**	**$11,081,789**	**$17,519,840**	**$11,996,234**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	48 / 48	47 / 47	47 / 47	47 / 47

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$271,829**

An increase of $271,829 in Personnel Services includes $133,745 for a 2.00 percent market rate adjustment (MRA) for all employees and $87,771 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $50,313 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Operating Expenses **$659,944**

An increase of $659,944 in Operating Expenses is based on actual experience from prior years and expenditure adjustments to support I-Net data and video.

Other Post-Employment Benefits **($17,328)**

A decrease of $17,328 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$6,438,051**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $6,438,051, due to encumbered carryover totaling $1,444,472 and the appropriation of $4,993,579 to support I-Net for the Department of Information Technology, and the upgrade and replacement of Channel 16 video equipment as well as Government Center Conference Center A/V upgrades.

Cost Centers

The three cost centers within Fund 40030, Cable Communications, are the Communications Policy and Regulation Division, the Communications Productions Division, and the Institutional Network. They work together to achieve the mission of the Fund.

Communications Policy and Regulation Division

The Communications Policy and Regulation division negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,425,840	$3,738,352	$3,895,791	$3,864,947
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	20 / 20	19 / 19	19 / 19	19 / 19

Communications Productions Division

The Communications Productions division produces programming for Fairfax County Government Channel 16, video streaming, and the Fairfax County Training Network.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$3,539,724	$4,460,249	$4,577,068	$4,566,351
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	28 / 28	28 / 28	28 / 28	28 / 28

Institutional Network

The Institutional Network cost center is responsible for the County Enterprise-Wide Network Services and is managed by the Department of Information Technology.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$3,568,321	$2,883,188	$9,046,981	$3,564,936
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

COMMUNICATIONS POLICY AND REGULATION DIVISION – 19 Positions			
Office of the Director			
1	Director		
Consumer Services Division			
1	Director, Consumer Services Division		
Administrative Services			
1	Financial Specialist III	1	Financial Specialist II
Communications Policy and Regulation Division			
1	Director, Policy and Regulation	1	Administrative Assistant IV
Policy and Regulation			
2	Management Analysts III		
Regulation and Licensing			
1	Administrative Assistant III		
Inspections and Enforcement			
1	Engineering Technician III	5	Senior Electrical Inspectors
1	Communications Engineer		
Consumer Affairs			
1	Consumer Specialist II	1	Consumer Specialist I
1	Administrative Assistant II		
COMMUNICATIONS PRODUCTIONS DIVISION – 28 Positions			
Communications Productions Division			
1	Director, Comm. Productions Division	1	Administrative Assistant II
1	Administrative Assistant IV		
Communications Productions			
1	Instructional Cable TV Specialist	1	Graphic Artist IV
5	Producers/Directors	4	Media Technicians
5	Assistant Producers		

Communications Engineering			
1	Network/Telecom Analyst III	1	Network/Telecom Analyst I
2	Network/Telecom Analysts II		
Conference Center			
1	Administrative Associate	1	Administrative Assistant III
1	Video Engineer	1	Administrative Assistant II
Regulation and Licensing			
1	Administrative Assistant III		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

In FY 2023, Communications Inspections and Enforcement staff inspected 8,762 cable communications construction work sites.

In FY 2023, the Communications Productions division produced 869.1 hours of original programming and maintained a 100 percent successful transmission rate.

In FY 2023, seven I-Net locations were constructed, and three I-Net locations were activated for video transport, which was slightly higher than estimated due to one project from FY 2022 being completed in FY 2023. In addition, 37 I-Net incidents were repaired, which was significantly lower than estimated due to a slower return-to-work rate than anticipated. These trends are expected to continue in FY 2024 and FY 2025. However, the number fluctuates from year to year based on the amount of construction and road repair activity within the County.

Safety and Security

In FY 2023, 96 percent of cable communications construction work sites inspected were in compliance with applicable codes.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Effective Technology and Quality Facilities						
Percent of I-Net locations constructed	17%	100%	70%	117%	80%	80%
Percent of total I-Net locations activated for video[1]	17%	100%	100%	150%	100%	100%
Percent of I-Net overall uptime	99.9%	99.9%	99.9%	99.9%	99.9%	99.9%
Percent of program transmission uptime	99.74%	100.00%	99.50%	99.67%	99.50%	99.50%
Percent of reservation requests scheduled	99.98%	99.94%	100.00%	99.95%	100.00%	100.00%
Customer Satisfaction with County Services						
Percent of homeowner cable construction complaints completed[1]	97%	106%	95%	105%	99%	99%
Percent of inquiries completed[1]	103%	97%	97%	96%	98%	97%
Percent of requested programs completed	99%	100%	98%	99%	98%	98%
Safety and Security						
Following Laws and Regulations						
Percent of inspected work sites in compliance with applicable codes	100%	99%	95%	96%	95%	96%

[1] Actuals may total more than 100 percent due to open inquiries and projects that were carried over from prior years.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$10,192,481**	**$3,958,624**	**$11,206,416**	**$2,592,295**
Revenue:				
Franchise Operating Fees	$12,374,750	$12,866,130	$12,866,130	$12,006,292
I-Net and Equipment Grant	5,881,988	5,563,105	5,563,105	5,764,936
Miscellaneous Revenue	11,056	0	0	0
Total Revenue	**$18,267,794**	**$18,429,235**	**$18,429,235**	**$17,771,228**
Total Available	**$28,460,275**	**$22,387,859**	**$29,635,651**	**$20,363,523**
Expenditures:				
Personnel Services	$5,535,286	$7,108,556	$7,108,556	$7,363,057
Operating Expenses	3,981,708	3,573,233	8,805,931	4,233,177
Capital Equipment	16,891	400,000	1,605,353	400,000
Total Expenditures	**$9,533,885**	**$11,081,789**	**$17,519,840**	**$11,996,234**
Transfers Out:				
General Fund (10001)[1]	$2,527,936	$2,679,707	$2,679,707	$2,250,467
Technology Infrastructure Services (60030)[2]	2,314,102	3,814,102	3,814,102	3,314,102
Schools Operating Fund (S10000)[3]	875,000	875,000	875,000	875,000
Schools Grants & Self Supporting (S50000)[3]	1,652,936	1,804,707	1,804,707	1,375,467
Schools Grants & Self Supporting (S50000)[4]	350,000	350,000	350,000	350,000
Total Transfers Out	**$7,719,974**	**$9,523,516**	**$9,523,516**	**$8,165,036**
Total Disbursements	**$17,253,859**	**$20,605,305**	**$27,043,356**	**$20,161,270**
Ending Balance[5]	**$11,206,416**	**$1,782,554**	**$2,592,295**	**$202,253**

[1] The Transfer Out to the General Fund represents compensation for staff and services provided by the County primarily for cable-related activities and is calculated as 20 percent of the franchise operating fees. In addition, annual reconciliation of the revenue and subsequent transfer is conducted, and necessary adjustments have been incorporated into the FY 2025 budget.

[2] FY 2025 funding of $3,314,102 reflects a Transfer Out to Fund 60030, Technology Infrastructure Services, to support staff and equipment costs related to construction of the I-Net.

[3] The Transfer Out to Funds S10000 and S50000 reflects compensation for staff and services provided by FCPS and is calculated as 20 percent of the franchise operating fees. Of this total, FCPS directs $875,000 to Fund S10000, School Operating Fund, with the remaining directed to Fund S50000, Schools Grants & Self Supporting. Annual reconciliation of the revenue and subsequent transfer is conducted, and necessary adjustments have been incorporated in the FY 2025 budget.

[4] This funding reflects a direct transfer of $350,000 to FCPS to support a replacement equipment grant.

[5] Actual ending balances fluctuate year to year, as ending balances are reappropriated within Fund 40030. Equipment and services expenditure requirements fluctuate year to year based on I-Net construction and maintenance schedule.

Fund 40040: Fairfax-Falls Church Community Services Board

Mission

To provide and coordinate a system of community-based supports for individuals and families of Fairfax County and the Cities of Fairfax and Falls Church that are affected by developmental disabilities, mental illness and/or substance use disorders.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Fairfax-Falls Church Community Services Board primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Empowerment and Support for Residents Facing Vulnerability	*All people facing vulnerability are empowered and supported to live independent lives to their fullest potential.*
Healthy Communities	*All people can attain their highest level of health and well-being.*
Lifelong Education and Learning	*All people at every stage of life are taking advantage of inclusive, responsive and accessible learning opportunities that enable them to grow, prosper and thrive.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

The Fairfax-Falls Church Community Services Board (CSB) is the public provider of services and supports to people with developmental disabilities, mental illness, and/or substance use disorders in Fairfax County and the Cities of Fairfax and Falls Church. As one of Fairfax County's Boards, Authorities, and Commissions (BACs), it operates as part of the health and human services system, governed by a policy-administrative board with 16 members, 13 appointed by the Fairfax County Board of Supervisors, one by the Office of the Sheriff, and one each by the Councils of the Cities of Fairfax and Falls Church. State law requires every jurisdiction to have a CSB or Behavioral Health

Authority (BHA). The Fairfax-Falls Church CSB is one of 40 such entities (39 CSBs and one BHA) in the Commonwealth of Virginia (Commonwealth).

All residents of Fairfax County and the Cities of Fairfax and Falls Church can access CSB's Engagement, Assessment, and Referral services, as well as its Wellness, Health Promotion, and Prevention Services (WHPP). Most of CSB's other non-emergency services are targeted primarily to people whose conditions seriously impact their daily functioning. As the single point of entry into publicly funded behavioral health care services, CSB prioritizes access to services for those who are most disabled by their condition and have no access to alternative service providers.

CSB's community-based services and supports are designed to improve mental, emotional, and physical health and quality of life for many of the community's most vulnerable residents. This continuum of services is provided primarily by over 1,100 CSB employees, including psychiatrists, psychologists, nurses, counselors, therapists, case managers, support coordinators, peer specialists, and administrative and support staff. Their efforts are combined with those of contracted service providers, dedicated volunteers and interns, community organizations, concerned families, faith communities, businesses, local public and private schools and other Fairfax County agencies to provide a system of community-based supports for individuals and families that are affected by developmental delay, intellectual disability, serious emotional disturbance, mental illness, and/or substance use disorders.

Strategic Priorities and Integrated Services

CSB has continued to evaluate and improve business and clinical operations strategically and systematically to enhance delivery of behavioral healthcare services. The CSB has extended its current strategic plan due to the COVID-19 pandemic and challenges with position vacancies. However, the CSB anticipates beginning a new strategic planning process before the end of FY 2024 and is also working to ensure the efficient and effective use of resources with a new electronic health record system.

CSB continues to integrate services and incorporate evidence-based practices. For instance, CSB merged mental health and substance use disorder outpatient and case management services to target resources and supports to individuals with co-occurring mental illness and substance use disorders. In addition, CSB assessment staff members are now all trained to assess substance use disorders as well as mental health and co-occurring disorders. Adults and children can walk into the Sharon Bulova Center for Community Health (formerly Merrifield Center), without prior appointment, and receive a free, face-to-face screening to determine if they meet CSB priority access guidelines for services. If they do meet the guidelines, they are often seen that same day, often by the same staff member, for a full assessment. With this improved, more efficient system, people who need CSB services no longer must wait weeks for assessments.

The integration of primary and behavioral health care continues to be a strategic priority for CSB and the Health and Human Services System. Continued partnerships with Inova Behavioral Health, Neighborhood Health's Community Health Center Network, and the Northern Virginia Dental Clinic at the Sharon Bulova Center for Community Health allows individuals to access and receive comprehensive and coordinated services – for behavioral and primary health care – in an integrated manner.

Also located at the Sharon Bulova Center for Community Health is the Merrifield Crisis Response Center (MCRC) for individuals with mental illness, developmental disabilities, and co-occurring substance use disorders who encounter the criminal justice system. The MCRC serves as a key intercept point of the County's Diversion First initiative. Law enforcement officers can transfer custody of individuals who need mental health services to a specially trained officer at the MCRC 24 hours a day, seven days a week, 365 days a year, where emergency mental health professionals can provide clinical assessment and stabilization, as well as referral and linkage to appropriate services. On-site medical clearance is available at the MCRC, which helps to reduce lengthy wait times for individuals at local emergency departments and expedite transfer of custody throughout the medical assessment process.

Another priority for CSB and Fairfax County is the need for suicide prevention and intervention strategies. In Virginia, suicide is the second leading cause of death among 10 to 34-year-olds. CSB also continues to support a contract partnership with PRS/CrisisLink to provide a crisis and suicide prevention text line and call-in hotline, which are broadly promoted throughout the County and Fairfax County Public Schools (FCPS). This partnership has been strengthened and expanded with the recent 988 crisis hotline rollout, a national initiative that aligns with the Commonwealth's transformation of crisis services. CSB has a lead role with the regional Suicide Prevention Alliance of Northern Virginia (SPAN), launched by the Northern Virginia Health Planning Region II (Planning District 8) with grant funding from the Virginia Department of Behavioral Health and Developmental Services (DBHDS). The group includes regional stakeholders from the community, CSBs, local public and private schools, and advocacy groups. SPAN coordinates and implements a regional suicide prevention plan, expanding public information, training, and intervention services throughout the broader Northern Virginia community.

CSB continues to provide a nationally certified Mental Health First Aid (MHFA) program that introduces key risk factors and warning signs of mental health and substance use problems, builds understanding of their impact, and describes common treatment and local resources for help and information. As part of the County's Diversion First initiative, CSB provides MHFA training to the Office of the Sheriff's jail-based staff, Fire and Rescue Department (FRD) personnel, and other first responders.

CSB recognizes and supports the unique role of individuals who have experienced mental illness or substance use disorders and who are themselves in recovery. People can and do recover and are well-suited to help others achieve long-term recovery. Within the behavioral health care field, this service is known as peer support services. CSB continues to expand its use of peer support specialists across the continuum of services for substance use/co-occurring disorders. The Peer Outreach Response Team (PORT) is now receiving overdose referrals directly from law enforcement personnel in addition to FRD personnel.

CSB has also integrated cross-system supports. The CSB intern and volunteer program contributes significantly to the agency's overall mission, with volunteers and interns providing support to individuals and families throughout the CSB service continuum. Internships also provide an excellent training ground for future clinicians in CSB's workforce. In FY 2023, the intern and volunteer program had 81 participants who provided over 27,000 hours of service to the CSB community and the value of a volunteer's time to the CSB was estimated to be $31.80 per hour.

Behavioral Health Workforce Planning

Since FY 2021, the workforce crisis brought about by the COVID-19 pandemic have continued to impact the CSB. While most services continued, there were less staff to meet the growing needs of the community. CSB continues to struggle with staff vacancies in critical service positions and reached an all-time high of 206 in May 2022. While focused local efforts and increased local investments did decrease vacancies in FY 2023, vacancies remain around 121. These continued vacancies only heighten service challenges due to lack of qualified clinical staff needed to operate community programs. CSB remains focused on increasing its workforce planning efforts. Most of the CSB's clinical positions, including those in nursing, behavioral health, developmental disabilities, and substance use disorders, require mandated specialty degrees, certifications, and licensure, as determined by state laws and licensing requirements. Due to these requirements, most health care related employers in the area are competing for the same group of qualified candidates.

Implementing new strategies around recruitment and retention remains a strategic priority in FY 2024 and will remain critical to attract qualified talent and to ensure the retention of existing staff. Efforts include incentivizing referral, recruitment, and retention and one-time hiring bonuses for vacant positions that are chronically hard to fill. Additionally, reviewing and reflecting on the results of employee surveys for newly hired/existing staff and conducting staff exit interviews has been prioritized. CSB continues to expand its outreach efforts to build upon connections with university partners.

Diversion First

Diversion First is a cross-system initiative providing alternatives to incarceration for people with mental illness, co-occurring substance use disorders and/or developmental disabilities who come in contact with the criminal justice system for low-level and/or nonviolent offenses. This program continues to have a positive impact in the community and is possible due to Fairfax County's commitment and solid partnerships between the CSB, Office of the Sheriff, Fairfax County Police Department, FRD, Courts, Department of Public Safety Communications (DPSC), other County agencies and the community.

Diversion First uses the Sequential Intercept Model, a national framework to inform strategies and community-based responses to the involvement of people with behavioral health issues in the criminal justice system. The MCRC continues to grow to meet community needs to provide a continuum of crisis services and provides onsite medical assessment, a partnership with Neighborhood Health, a Federally Qualified Health Center, to divert individuals from local hospital emergency rooms. In the coming year, the CSB will add 23-hour crisis stabilization, a service designed for individuals who may need ongoing assessment and crisis intervention in a safe environment that is less restrictive than a hospital.

In FY 2022, the CSB and Fairfax County Police Department launched a co-responder team, comprised of a Crisis Intervention Team (CIT) trained Police Officer and a CSB Crisis Intervention Specialist. The team responds to calls for public safety services related to behavioral health issues and provides crisis de-escalation, resources, and linkages to needed services. Plans to expand include Peer Support Specialists and a CSB "Behavioral Health Liaison" based at the Department of Public Safety Communications.

The CSB continues to provide Mobile Crisis Unit (MCU) services for individuals who are experiencing a mental health emergency and who need, but are unwilling or unable to seek, mental health treatment. In addition, the Community Response Team (CRT), a CSB collaboration with FRD, provides outreach and care coordination to frequent utilizers of public safety services, with the goal of better outcomes for individuals served and more efficient utilization of public safety resources.

The CSB also supports the Office of the Sheriff's Striving to Achieve Recovery (STAR) program, a peer led, trauma informed, jail-based addiction recovery program. In addition, the CSB Jail Diversion program, comprised of clinicians, peer support specialists and medical staff, provide intensive, community-based case management to individuals involved in the criminal justice system, assisting critical needs such as treatment, health care and housing.

Through a strong partnership with the specialty dockets, the CSB provides program and treatment coordination for participants of the Veterans Treatment Docket, Drug Court Docket, and Mental Health Docket. Those who are diverted to one of these dockets participate in a structured program integrating treatment with court supervision. The CSB also closely collaborates with Court Services to serve individuals in the Supervised Release Program, which provides intensive supervision in the community in lieu of incarceration.

Diversion First also includes a robust system of community-based behavioral health treatment, peer recovery support and housing to support stability, self-sufficiency skills and long-term independence. Diversion First is grounded in the commitment of multiple agencies to collaboratively develop innovative solutions and fill identified gaps to serve this vulnerable population. Full implementation of Diversion First will require not only a sustained commitment from County and community leaders, but also additional investments from the Commonwealth to support the full continuum of crisis services.

Increased Use of Opioids

While there was a reduction of opioid overdoses through 2019, the COVID-19 pandemic brought new challenges requiring the CSB to adjust opioid response strategies. The focus remained on reducing deaths from opioids, improving the quality of life of individuals impacted by opioid use disorder, and using data to describe the problem, target and improve interventions, and evaluate effectiveness. In the Fairfax Health District (inclusive of the County of Fairfax and Cities of Fairfax and Falls Church), the number of fatal overdoses remained elevated in 2022, relative to 2019, but the increase was not as dramatic as that observed both nationally and statewide.

According to the Fairfax County Opioid Response Plan between 2007 and 2021, a total of 1,247 drug overdose deaths (of all types) were reported among residents of the Fairfax Health District. Notably, between 2007 and 2015, the number of all drug overdose deaths ranged from 40 to 89, but since 2016, over 100 fatal overdoses have occurred every year. Throughout this period, opioid overdoses accounted for most of the overdose deaths. Within the opioid deaths, there was a shift from overdose deaths being mostly caused by prescription opioid drugs in 2007 (34 of 45 deaths, or 76 percent) to most deaths in 2021 being caused by fentanyl (103 of 111, or 93 percent). Throughout the same period, heroin deaths declined from 29 percent of deaths in 2007 to 11 percent of deaths in 2021. Statewide, there has been a similar upward trend in deaths from fentanyl overdoses while deaths from heroin and prescription opioid drugs have remained steady in the last few years. National data shows a spike in overdose deaths from synthetic opioids other than methadone (primarily fentanyl) starting in 2016 and continuing into 2020 (the last year for which complete data are available).

Since most recent fatal overdoses in the Fairfax Health District involve fentanyl, the CSB now provides fentanyl test strips (FTS) to individuals participating in various programs. Expansion of this practice to other County agencies is being explored. Individuals who are using any type of opioid have priority for CSB substance use disorder services and can walk into the Sharon Bulova Center for Community Health, without prior appointment, to receive a screening and assessment for services. CSB also continues to expand the use of Medication Assisted Treatment (MAT), which involves the provision of medications plus nursing services, community case management, and in-home supports to help individuals remain opioid-free. To promote recovery and community inclusion, CSB is expanding peer support services to help meet the needs of various populations. Additional peer support specialists are being used across the continuum of services for substance use/co-occurring disorders. CSB is also expanding its telehealth services, which was expedited through changes to federal and state rules/regulations during the COVID-19 pandemic. Many of these changes will remain in the future. This is positive for CSB's substance use treatment services as innovative solutions are needed to ensure timely treatment and access to needed medications.

In addition to providing treatment, CSB is the lead County agency for the education component of the County's Opioid and Substance Abuse Task Force. The CSB provides frequent community and media presentations about opioid use and resources for treatment. CSB's community efforts also include training non-medical personnel to administer the life-saving opioid reversal medication, naloxone.

Identified Trends and Future Needs

In the dynamic field of behavioral health care, multiple influences such as changes in public policy and community events shape priorities and future direction. Some of the current trends on the horizon include:

Virginia Legislative Reforms

Building on mental health reforms made in recent years, the 2017 Virginia General Assembly enacted STEP-VA (System Transformation Excellence and Performance in Virginia), which mandated that CSBs provide new core behavioral health services. Despite state funding gaps, the CSB has been able to begin providing all mandated services required by the legislation.

The implementation of mandated STEP-VA services continues to be complicated by the nationwide shortage in behavioral health workers, compounded by high attrition. This is further complicated by the administrative burden of evolving regulatory requirements for service delivery. As additional mandates are implemented, the chasm between state funding and actual costs of providing such services in Fairfax County will continue to grow. As the Commonwealth works to transition to the nationally recognized Certified Community Behavioral Health Clinic (CCBHC) model, funding challenges are expected to continue.

The Fairfax-Falls Church CSB is one of 14 selected in the state to participate in the process to assess readiness to become a certified CCBHC. The assessment consists of community needs and self-readiness assessments, which will help evaluate current compliance with CCBHC services and criteria. Any gaps identified by the assessment will inform plans for capacity and infrastructure development as the model is expanded to all 40 CSBs.

Behavioral Health System Transformation and Managed Care

In FY 2018, Virginia expanded Medicaid. Since that time, the CSB has significantly reduced the number of uninsured individuals and made significant changes to its healthcare revenue cycle business operations to reflect best practices in the industry. Driven by Medicaid expansion and Virginia's worsening state hospital bed crisis, the Virginia Department of Medical Assistance Services (DMAS) is implementing a new state model in collaboration with DBHDS to bring significant changes to Medicaid-funded behavioral health services. Medicaid is the single largest payment source for many of Virginia's mental health providers. The Behavioral Health Redesign for Access, Value and Outcomes project (Project BRAVO) is transforming services and reimbursement for intensive community based and crisis services covered by DMAS.

The Hospital Bed Crisis

The Fairfax-Falls Church CSB continues to implement strategies to address the hospital bed crisis. The ongoing local investments in behavioral health services help ensure one of the lowest per capita hospitalization rates in the state (four residents per every 100,000 compared to the statewide average of 11 per 100,000). The Fairfax-Falls Church CSB and other CSBs in the Northern Virginia region also continue efforts to increase Temporary Detention Order (TDO) acceptance rates at private hospital partner facilities to decrease TDOs at state hospitals. CSB has also dedicated two full-time staff to continuously search for vacant psychiatric hospital beds.

The Extraordinary Barriers List (EBL) is a measure of community capacity to meet individuals' needs in the community who are in state hospitalization. This inadequate community capacity remains one of the main contributing factors to the bed crisis. In June 2023, 95 percent of Region 2 individuals on the Northern Virginia Mental Health Institute (NVMHI) EBL needed a specialized residential treatment program in order to successfully discharge to the community. The cost to keep these individuals hospitalized for one year is far greater than the cost to provide appropriate community based residential services.

Developmental Disabilities Services

The CSB continues to experience significant changes as the Commonwealth continues to address the 2012 United States Department of Justice Settlement Agreement (DOJSA). The Commonwealth closed institutions (training centers), shifted services into the community, and restructured Medicaid waiver funding to comply with the agreement. The redesigned waivers only partially address the chronic underfunding of community services, and waiver rates continue to be well below the cost of providing necessary services due to high costs in Northern Virginia. Without sufficient Medicaid waiver reimbursement rates, providers will continue to struggle with increasing capacity.

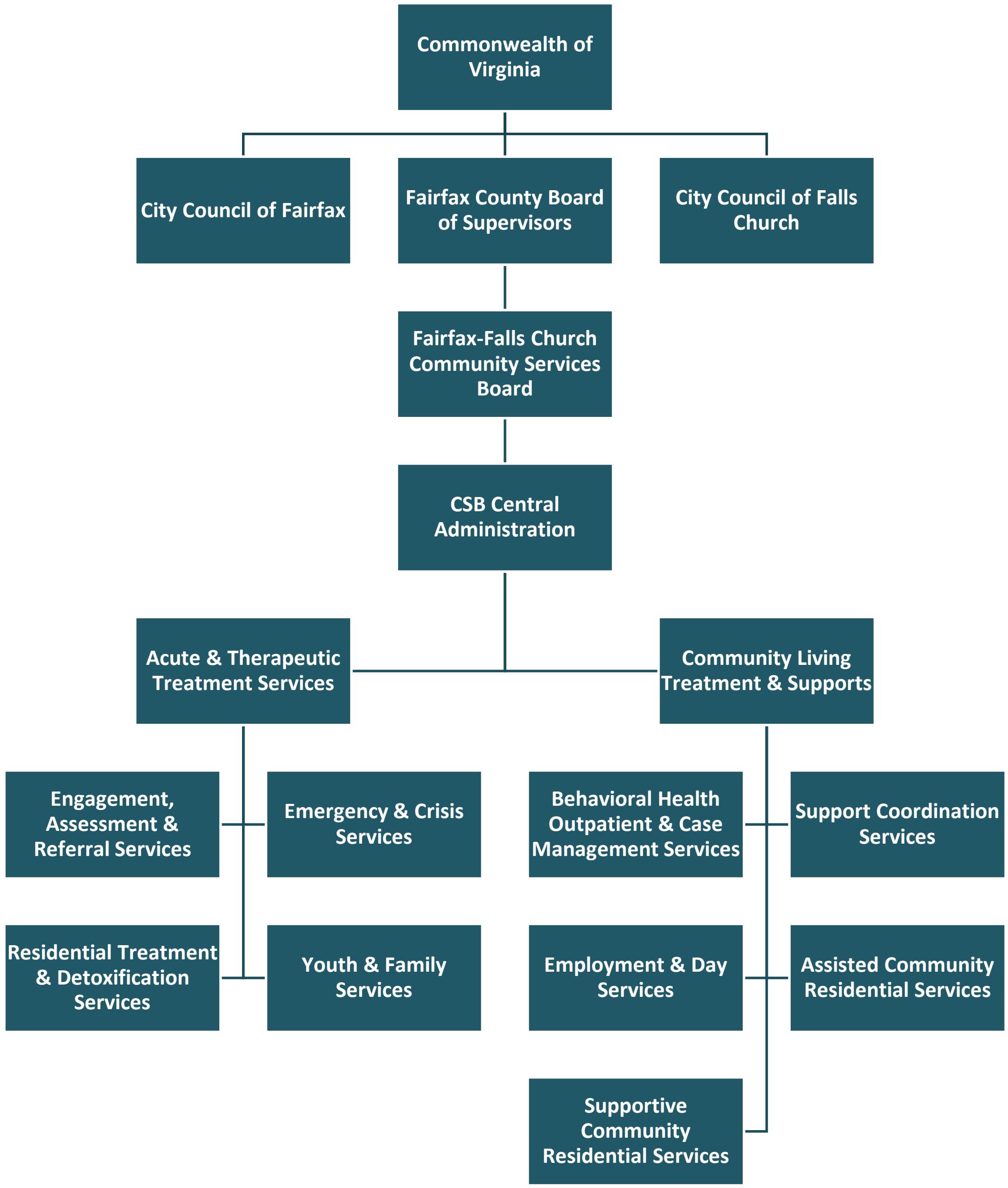
The new requirements for enhanced support coordination include monthly, rather than quarterly, face-to-face visits, increased monitoring, and extensive documentation. The DOJSA also requires enhanced support coordination services for certain individuals on the Medicaid Waiver waitlist, those with waivers who live in larger group homes, or have other status changes. With the Commonwealth unable to exit the settlement agreement at the assigned date of July 1, 2021, DBHDS has continued to implement new service requirements for CSBs. It is expected that these requirements will continue as the Department of Justice has made clear the agreement will continue until all settlement provisions have been met.

Pursuant to the DOJSA, CSBs throughout the Commonwealth are now the single point of eligibility determination and case management for individuals with developmental disabilities. As a result, role and oversight responsibilities have grown for CSBs, and the number of people served continues to increase. This increase in demand and responsibility has led to resource challenges, including insufficient public and private provider capacity, inadequate Medicaid waiver rates for the Northern Virginia area, and insufficient state/federal funding to support the system redesign costs. For CSB to manage the workload of coordinating support for individuals receiving new Medicaid waivers, it is estimated to require one new support coordinator position for every 20 new Medicaid waivers. CSB staff are also working to meet the case management needs of more than 2,944 Fairfax-Falls Church residents on the state waiting list for Medicaid waivers as of September 2023.

Relationship with Boards, Authorities, and Commissions
As one of the County's official Boards, Authorities, and Commissions (BACs), the CSB works with other BACs and numerous other community groups and organizations. It is through these relationships that broader community concerns and needs are identified, information is shared, priorities are set, partnerships are strengthened, and the mission of the CSB is carried out in the community. Examples include:

- Alcohol Safety Action Program Local Policy Board
- Community Action Advisory Board (CAAB)
- Community Criminal Justice Board (CCJB)
- Community Policy and Management Team (CPMT), Fairfax-Falls Church
- Community Revitalization and Reinvestment Advisory Group
- Criminal Justice Advisory Board (CJAB)
- Fairfax Area Disability Services Board
- Fairfax Community Long-Term Care Coordinating Council
- Health Care Advisory Board
- Oversight Committee on Drinking and Driving
- Fairfax County Redevelopment and Housing Authority
- Fairfax County Planning Commission
- Northern Virginia Regional Commission

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$141,482,053	$154,993,863	$154,993,863	$171,106,522
Operating Expenses	47,228,816	59,726,990	65,696,058	50,905,023
Capital Equipment	264,015	0	247,749	0
Subtotal	**$188,974,884**	**$214,720,853**	**$220,937,670**	**$222,011,545**
Less:				
Recovered Costs	($1,532,187)	($1,568,760)	($1,568,760)	($1,568,760)
Total Expenditures	**$187,442,697**	**$213,152,093**	**$219,368,910**	**$220,442,785**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1105 / 1100.5	1102 / 1097.5	1120 / 1114	1122 / 1116

This department has 86/81.6 FTE Grant Positions in Fund 50000, Federal-State Grants.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$7,073,962**

An increase of $7,073,962 in Personnel Services includes $2,967,906 for a 2.00 percent market rate adjustment (MRA) for all employees and $2,527,823 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $1,578,233 is primarily included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Contract Rate Increases **$2,251,848**

An increase of $2,251,848 in Operating Expenses supports negotiated contract rate adjustments for eligible providers of developmental disabilities, serious emotional disturbance, mental illness and/or substance use disorders, FASTRAN, as well as CSB-wide administrative services.

Support Coordination **$2,096,829**

An increase of $2,096,829 and 7/7.0 FTE new positions includes $2,026,829 in Personnel Services and $70,000 in Operating Expenses to provide support coordination services to an additional 240 individuals with developmental disabilities in the community as a result of new Medicaid Waivers allocated by the state, effective January 1, 2024 and July 1, 2024. As Medicaid Waivers are allocated to the County, additional support coordinators are needed in order to comply with state and federal requirements, primarily those pursuant to the Department of Justice Settlement Agreement and implementation of Virginia's Medicaid Waiver redesign, effective July 1, 2016. It should be noted that in order to implement support coordination services to those individuals who received a Medicaid Waiver effective in January 2024, additional positions will be included in the *FY 2024 Third Quarter Review*. The expenditure increase is partially offset by an increase of $838,728 in Medicaid Waiver revenue for a net cost to the County of $1,258,101.

Fringe Benefit Support **$2,011,868**

An increase of $2,011,868 in Personnel Services is required to support increased fringe benefit requirements in FY 2025 based on increases in employer contribution rates to the retirement systems.

Department of Vehicle Services Charges **$22,735**

An increase of $22,735 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance, and operating-related charges.

Reductions **($6,166,550)**

A decrease of $6,166,550 and 5/5.0 FTE positions reflect reductions utilized to balance the FY 2025 budget. In addition, a total of $1,000,000 in revenue enhancements is included to align actual revenue received for the administration of department programs. The following table provides details on the specific reductions followed by revenue enhancements:

Title	Impact	Positions	FTE	Reduction
Align the Employment and Day Services Program Budget with Actual Spending	The Fairfax-Falls Church Community Services Board provides Employment and Day Services to individuals with developmental disabilities. New participants are primarily graduates from Fairfax County Public School and eligible individuals from the community. Beginning with the COVID-19 pandemic, utilization of Employment and Day Services has decreased and are projected to remain low for the next several years. This reduction realizes savings of $5,500,000 and is based on current service levels. Sufficient funding remains to maintain these service levels, along with modest growth. Since this reduction is based on actual spending over the past several years, it is not expected that it will impact agency operations and/or service delivery; however, when participation increases additional funding may be required in the future.	0	0.0	$5,500,000
Operating Savings due to Efficiencies and Cost Savings	As a result of the COVID-19 pandemic and the County's shift to a hybrid in-office and telework policy, the Fairfax-Falls Church Community Services Board has realized efficiencies and cost savings in general office supplies such as cell phone usage and furniture replacement. It is not expected this reduction will have a negative impact on agency operations.	0	0.0	$500,000
Realize Savings Associated with County Lease	The Facilities Management Department (FMD) is responsible for negotiating and managing leases on behalf of County agencies. FMD has negotiated rental abatements and lower rates on several large leases, one of which the funding resides in the Fairfax-Falls Church Community Services Board budget. These savings have reduced CSB lease expenses by $166,550. It is not expected that this reduction will negatively impact agency operations.	0	0.0	$166,550
Eliminate Vacant Positions	This reduction eliminates 5/5.0 FTE positions that have been vacant ranging between 18 months and three years. Given the length of time these positions have been vacant and the Fairfax-Falls Church Community Services Board ability to absorb the associated workload across the remaining staff, it is not expected that this reduction will adversely impact agency operations.	5	5.0	$0

Title	Impact	Positions	FTE	Reduction
Revenue Enhancements				
Align Budget to Actual Revenue	The Fairfax-Falls Church Community Services Board generates revenue for the delivery of services from the federal and state government, Medicaid and other program/client fees. CSB has implemented process improvements which have resulted in actual revenue exceeding budget the last several fiscal years. This revenue enhancement recognizes $1,000,000 in additional revenue in an effort to more closely align budget to actuals and thus allowing the General Fund Transfer In to decrease by a corresponding amount.	0	0.0	$1,000,000

General Fund Transfer

The FY 2025 budget for Fund 40040, Fairfax-Falls Church Community Services Board, requires a General Fund Transfer of $181,447,151 an increase of $5,451,964 over the FY 2024 Adopted Budget Plan, primarily due to additional funding to support employee pay increases and contract rate adjustments for eligible providers, new positions for support coordination, and an increase in funding in fringe benefits due to increases in employer contribution rates to the retirement systems. These increases are partially offset by agency reductions totaling $7,166,550.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$6,216,817**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $6,216,817, and includes an appropriation of $913,915 for a settlement payment to the Department of Housing and Community Development to remove the CSB from the lease agreement for the Sojourn House property, at which CSB no longer provides services. The remaining amount of $5,302,902 is included for encumbered carryover.

Youth Mental Health **$0**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved a total of 18/16.5 FTE positions, to be absorbed within current CSB appropriations, to combat the youth mental health crisis. These positions make up three teams of healthcare positions that will work in targeted areas of the County. These teams will provide initial mental health screenings, engagement, assessment, therapy, and both case management and medication services. It is expected that each team will serve 300 clients for a total of 900 youth clients annually.

Cost Centers

CSB Central Administration

CSB Central Administration Unit (CAU) provides leadership to the entire CSB system, supporting over 21,000 individuals and their families, more than 70 nonprofit partners, and CSB employees. The CSB executive staff oversees the overall functioning and management of the agency to ensure effective operations and a seamless system of community services and key supports. CAU staff also provides support to the 16 resident members of the CSB Board and serves as the liaison between the CSB; Fairfax County, the Cities of Fairfax and Falls Church; DBHDS; Northern Virginia Regional Planning; and the federal government.

The CAU is responsible for the following functions: health care regulatory compliance and risk management; communications and public affairs; consumer and family affairs; facilities management and emergency preparedness; business and administrative support operations, inclusive of the benefits/eligibility team and patient assistance program; management of the technology functions including the Electronic Health Record; oversight of Health Planning Region initiatives; organizational development and training; and data analytics and evaluation.

Medical Services

Medical Services provides and oversees psychiatric/diagnostic evaluations; medication management; pharmacy services; physical exams/primary health care and coordination with other medical providers; psychiatric hospital preadmission medical screenings; crisis stabilization; risk assessments; residential and outpatient detoxification; residential and outpatient addiction medicine clinics using medication assisted treatment; intensive community/homeless outreach; jail-based forensic services; public health and infectious diseases; and addiction medicine and associated nursing/case management. Nurses work as part of interdisciplinary teams and have several roles within the CSB, including medication administration and monitoring, psychiatric and medical screening, case management, and assessment and education and counseling.

A focus on whole health is a priority for Medical Services and key to the overall wellness of people served by the CSB. A current strategic priority is the development and implementation of integrated primary and behavioral health care. Another priority is responding to the opioid crisis by significantly expanding capacity to provide medication assisted treatment. CSB's Patient Assistance Program (PAP) arranges for the provision of ongoing, free prescription medications to eligible consumers with chronic conditions.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$48,692,966	$56,624,809	$58,871,866	$63,344,739
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	256 / 255.5	256 / 255.5	260 / 258.5	260 / 258.5

Acute and Therapeutic Treatment Services

Engagement, Assessment, and Referral Services

Engagement, Assessment, and Referral (EAR) Services are the primary point of entry for the CSB to help individuals get appropriate treatment that meets their needs. CSB’s Priority Access Guidelines determine which individuals are referred to services in the community versus those who qualify for CSB services. EAR provides information about accessing services both in the CSB and the community, as well as assessment services for entry into the CSB service system. These services include an Entry and Referral Call Center that responds to inquiries from people seeking information and services and an Assessment Unit that provides comprehensive screening, assessment, and referral. Individuals can come in person to the CSB’s Sharon Bulova Center for Community Health, without a prior appointment, to be screened for services. CSB also offers a free, online screening tool from the County website to help people assess whether they, or someone they care about, need to seek help for a mental health or substance use issue. The goal of EAR is to engage people in need of services and/or support, triage people for safety, and connect people to appropriate treatment and support. People seeking information about available community resources or who are determined to be ineligible for CSB services are linked with other community services when possible.

Wellness, Health Promotion, and Prevention Services (WHPP) focuses on strengthening the health of the entire community. By engaging the community, increasing awareness, and building and strengthening skills, people gain the capacity to handle life stressors. Requests for trainings such as Mental Health First Aid (MHFA), QPR (Question, Persuade, Refer) continue to increase in demand from parents, professionals, and the community. Another important and much attended training, REVIVE! Rescuer Training helps participants understand opioids and how opioid overdoses happen. Participants learn the signs of an overdose and how to respond to an overdose emergency. All WHPP's trainings and initiatives play a vital role in the community's emotional health and ability to handle challenges related to mental health concerns and substance misuse.

Emergency and Crisis Services

Emergency and Crisis Services are available to anyone in the community with an immediate need for short-term crisis intervention related to substance use or mental illness. CSB Emergency Services staff provides recovery-oriented crisis intervention, crisis stabilization, risk assessments, evaluations for emergency custody orders, voluntary and involuntary admission to public and private psychiatric hospitals, and assessment for admission for services in three regional crisis stabilization units. The CSB's emergency services site at the Sharon Bulova Center for Community Health is open 24 hours a day, seven days a week. Staff can also provide psychiatric and medication evaluations and prescribe and dispense medications. Twenty-three-hour crisis stabilization services are scheduled to launch in the coming months to provide outpatient crisis stabilization for up to four individuals at a time as a least restrictive alternative to inpatient psychiatric admission.

Located within CSB emergency services is the Merrifield Crisis Response Center, part of the County's Diversion First initiative. Law enforcement officers who encounter individuals in need of mental health services can bring them to the MCRC, rather than to jail, and transfer custody to a specially trained Crisis Intervention Team law enforcement officer at MCRC. The individual receives a clinical assessment from emergency mental health professionals and links to appropriate services and supports. On-site medical clearance for psychiatric hospitalization and/or admission to crisis stabilization units is available by Neighborhood Health, a Federally Qualified Health Center. Based out of the MCRC are mobile teams including a mobile crisis unit and co-responder teams with the FRD and Fairfax County Police Department that provide response in the community for individual's that are super utilizers of public safety and 911 behavioral health calls for service.

The Court Civil Commitment Program provides "Independent Evaluators" (clinical psychologists) to evaluate individuals who have been involuntarily hospitalized prior to a final commitment hearing, as required by the Code of Virginia. They assist the court in reaching decisions about the need and legal justification for longer-term involuntary hospitalization.

The Wellness Circle Crisis Stabilization Unit program offers individuals experiencing an acute psychiatric crisis an alternative to hospitalization. It is an intensive, short-term (seven to 10 days), community-based residential program for adults with severe and persistent mental illness, including those who have co-occurring substance use disorders and provides medical detox services for individuals with a primary mental health diagnosis.

Residential Treatment & Detoxification Services

Residential Treatment Services (Fairfax Detoxification Center, Crossroads, New Generations, A New Beginning, A New Direction, Residential Support Services, and Cornerstones) offers comprehensive services to adults with substance use disorders and/or co-occurring mental illness who have been unable to maintain stability on an outpatient basis. Individuals served have significant impairments affecting various life domains, which may include criminal justice involvement, homelessness, employment, impaired family and social relationships, and health issues.

The Fairfax Detoxification Center provides a variety of services to individuals in need of assistance with their intoxication/withdrawal states. The center provides clinically managed (social) and medical detoxification; buprenorphine detoxification; daily acupuncture; health, wellness, and engagement services; assessment for treatment services; Human Immunodeficiency Virus/Hepatitis C Virus/Tuberculosis education; universal precautions education; case management services; referral services for follow-up and appropriate care; and an introduction to the 12-Step recovery process. The residential setting is monitored continuously for safety by trained staff in an environment designed to promote rest, reassurance, and recovery.

Continuing care services are provided to help people transition back to the community. Specialized services are provided for individuals with co-occurring disorders, pregnant and post-partum women, and people whose primary language is Spanish.

Youth and Family Services

Youth and Family Services (Y&F) provides assessment, education, therapy and case management services for children and adolescents ages 3 through 18 who have mental health, substance use and/or co-occurring disorders. All services support and guide parents and treat youth who have, or who are at-risk for, serious emotional disturbance. The CSB maintains a close partnership with the Children's Services Act (CSA) and Healthy Minds Fairfax in the Department of Family Services. Together, CSB and these partners work to maximize local and state funds to provide comprehensive services to at-risk youth. Programs are funded through state block grants, as well as County, state, and federal funding. Revenue is also received from Medicaid, private insurance, and fees for service. Services are provided at four CSB clinics located throughout the County, as well as FCPS and juvenile court programs.

Child, Youth, and Family Outpatient Services provides mental health and substance use disorder treatment and case management for children, adolescents, and their families. Services are provided using evidenced-based and evidence-informed practices for youth who have, or who are at-risk of developing, a serious emotional disturbance and for those who have issues with substance use or dependency. Youth may be experiencing emotional or behavioral challenges, difficulties in family relationships, alcohol use, or drug use. Youth services include psychological evaluations, behavioral health care assessments, competency evaluations, urgent and crisis interventions, psycho-educational groups, and short-term individual and family treatment.

Youth and Family Intensive Treatment Services offers a variety of services to support youth and their families. The Resource Team provides state-mandated hospital discharge planning, behavioral health consultation, case management, and access to privately provided intensive treatment funded through CSA and the Mental Health Initiative. Wraparound Fairfax provides an intensive level of support for youth with complex behavioral health issues who are at high-risk for out-of-home placement, or who are currently served away from home and are transitioning back to the community.

Across the Commonwealth, there are rising concerns about youth behavioral health and the increase in demand for mental health and substance use support for the youth population. Fairfax County is experiencing increased visits to local emergency departments and receiving consistent reports from local providers of increasing acuity of needs for youth and their families. Youth visits for suicidal ideation and/or self-harm continue to rise more than any other group. The CSB has seen a continual increase in referrals of opioid using youth, primarily from County public safety agencies. CSB is working closely with County leaders on addressing this significant growth in the need for targeted youth services, which included a pilot Youth Medication Assisted Treatment clinic. During FY 2024, the goal is to increase local capacity and expand crisis programs in the region.

Healthy Minds Fairfax coordinates a full range of mental health and substance abuse services for children and youth across multiple County agencies, FCPS and private treatment providers. The program works to help youth and families in the Fairfax-Falls Church community access mental health and substance abuse services and improve the quality of those services. Staff continued to build and strengthen partnerships with stakeholders and community service providers towards meeting the needs of the children's mental health crisis and filling the gaps in services as well as providing more resources.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$55,608,537	$59,109,147	$60,074,691	$62,985,687
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	369 / 366.5	366 / 363.5	379 / 376	376 / 373

Community Living Treatment and Supports

Behavioral Health Outpatient and Case Management Services

Behavioral Health Outpatient and Case Management Services (BHOP) includes outpatient programming, case management, nurse and medication management, adult partial hospitalization, and continuing care services for people with mental illness, substance use disorders and/or co-occurring disorders. Individuals served may also have co-occurring developmental disabilities.

Outpatient programs include counseling (individual, group, and family) for adults. Services help people make behavioral changes that promote recovery, develop problem-solving skills and coping strategies, and develop a positive support network in the community. Intensive outpatient services are provided for individuals who would benefit from increased frequency of services. Continuing care services are available for individuals who have successfully completed more intensive outpatient services but who would benefit from periodic participation in group therapy, monitoring, and service coordination to connect effectively to community supports.

Case management services are strength-based, person-centered services for adults with serious and persistent mental or emotional disorders and who may also have co-occurring substance use disorders. Services focus on interventions that support recovery and independence and include supportive counseling and employment services focused on improving quality of life, crisis prevention and management, psychiatric and medication management and group and peer supports. The goal of case management services is to work in partnership with individuals to stabilize behavioral health crises and symptoms, facilitate a successful life in the community, help manage symptom reoccurrence, build resilience, and promote self-management, self-advocacy, and wellness. In addition to outpatient case management, staff are deployed to case management at community facilities including Lincolnia and Stevenson Place assisted living facilities, and New Horizons, an intensive residential services program.

BHOP provides medication management at four major sites via medication clinics that are staffed by Licensed Practical Nurses (LPNs), Registered Nurse (RN) Case Managers, and Prescribers. The medical staff work collaboratively with the rest of the team and an on-site pharmacy to provide routine psychotropic medication management and distribution to include injections, linkage to primary care providers, metabolic profiling, and acute care as it arises on site.

Adult Partial Hospitalization (APH) programs provide intensive recovery-oriented services to adults with mental illness or co-occurring disorders coupled with other complex needs. Services are provided within a day programming framework and are designed to help prevent the need for hospitalization or to help people transition from recent hospitalization to less-intensive services. APH focuses on helping individuals develop coping and life skills, and on supporting vocational, educational, or other goals that are part of the process of ongoing recovery. Services provided include service coordination, medication management, psycho-educational groups, group and family therapy, supportive counseling, relapse prevention, and community integration.

Psychosocial rehabilitation services provide a period for adjustment and skills development for persons with serious mental illness, substance use, and/or co-occurring disorders who are transitioning to employment. Services include psycho-educational groups, social skills training, services for individuals with co-occurring disorders, relapse prevention, training in problem solving and independent living skills, health literacy, pre-vocational services, and community integration. CSB contracts with community partners to provide psychosocial rehabilitation services to individuals who have limited social skills, have challenges establishing and maintaining relationships, and need help with basic daily living activities.

Turning Point First Episode Psychosis Program is an evidence-based, grant-funded, Coordinated Specialty Care (CSC) program for young adults between the ages of 16 and 30 who have experienced the onset of psychosis within the past 24 months. Turning Point helps participants and their families to better understand and manage symptoms of psychosis, while building skills and supports that allow them to be successful in work, school, and life. Turning Point is a transitional treatment program, and participants typically receive specialized services for approximately two years. Services include supported employment and education, peer support, psychiatric services, individual and group therapy, and family psychoeducation and support. Turning Point - Clinically High Risk for Psychosis (CHRP) provides additional services for those ages 14 to 25 who are at a high-risk for a first episode of psychosis.

Support Coordination Services

Support Coordination Services provide a continuum of case management services for people with developmental disabilities and their families, engaging with them to provide long-term, intensive level services and supports. Services provided include assessment and eligibility, targeted and monitoring case management, and school transition. CSB support coordinators engage with individuals and families in a collaborative, person-centered process to identify needed services and resources through an initial and ongoing assessment and planning process. Support coordinators then link individuals to services and supports, coordinate and monitor services, provide technical assistance, and advocate for the individual. These individualized services and supports may include medical, behavioral, educational, employment/vocational, housing, financial, transportation, recreational, legal, and problem-solving skills development services.

Support Coordination Services are directly impacted by the Department of Justice Settlement Agreement with the Commonwealth of Virginia DBHDS. A critical priority of the settlement is to reduce the Priority 1 (P1) waitlist for Medicaid Waivers. As of September 2023, the CSB has 1,152 individuals on the P1 waiting list. Strategies to mitigate workforce and private provider capacity challenges are needed to manage significant growth associated with investment in Medicaid Waiver reduction for support coordination and related services.

Employment and Day Services

Employment and Day Services (EDS) provides assistance and employment training to improve individual independence and self-sufficiency to help individuals enter and remain in the workforce.

Employment and day services for people with serious behavioral health conditions and/or developmental disabilities are provided primarily through contracts and partnerships with private, nonprofit, and/or public agencies. This service area includes developmental services; sheltered, group, and individualized supported employment; self-directed employment services; and psychosocial rehabilitation, including the Turning Point program.

Developmental services provide self-maintenance training and nursing care for people with developmental disabilities who have severe disabilities and conditions and need various types of services in areas such as intensive medical care, behavioral interventions, socialization, communication, fine and gross motor skills, daily and community living skills, and employment. Sheltered employment provides employment in a supervised setting with additional support services for habilitative development. Group supported employment provides intensive job placement assistance for community-based, supervised contract work and competitive employment in the community, as well as support to help people maintain successful employment. Individualized supported employment helps people work in community settings, integrated with workers who do not have disabilities.

The Self-Directed Services (SDS) program provides a programmatic and cost-saving alternative to traditional day support and employment services. CSB provides funds directly to families who can purchase customized services for a family member. Services can include community participation and integration; training in safety, work environment, and social/interpersonal skills; and participation in community-based recreational activities, work, or volunteer activities. SDS staff helps families identify resources and provides technical assistance. Funding for each SDS contract is calculated at 80 percent of the weighted average cost of traditional day support and employment services. The annualized cost avoidance is approximately $4,000 per person. This results from families not having to pay for personnel, overhead, and other expenses that a traditional service provider must incur.

Psychosocial rehabilitation services provide a period for adjustment and skills development for persons with serious mental illness, substance use, and/or co-occurring disorders who are transitioning to employment. Services include psycho-educational groups, social skills training, services for individuals with co-occurring disorders, relapse prevention, training in problem solving and independent living skills, health literacy, pre-vocational services, and community integration. CSB contracts with community partners to provide psychosocial rehabilitation services to individuals who have limited social skills, have challenges establishing and maintaining relationships, and need help with basic daily living activities.

Turning Point is an evidence-based, grant-funded, Coordinated Specialty Care (CSC) program for young adults between the ages of 16 and 25 who have experienced the onset of psychosis within the past 24 months. Turning Point helps participants and their families to better understand and manage symptoms of psychosis, while building skills and supports that allow them to be successful in work, school, and life. Turning Point is a transitional treatment program, and participants typically receive specialized services for approximately two years. Services include supported employment and education, peer support, psychiatric services, individual and group therapy, and family psychoeducation and support.

The CSB's Supported Employment program helps people with disabilities and/or people who are in recovery work towards life goals that involve getting and keeping a job in the competitive labor market, learning about career choices and barriers to employment, volunteering in the community, completing a GED, and continuing their education through college or industry certification. An employment specialist assists individuals to find and maintain employment. The Supported Employment program works with individuals who are receiving mental health and/or substance use disorder services from the CSB and can also work with people who are receiving services from another provider in the community.

Special Housing Projects are also supported under the EDS Division Director as appropriate for the planned over-arching name change to Contracts and Supportive Services. The CSB's special housing projects area includes DBHDS Permanent Supportive Housing (PSH), Brain Foundation collaboration, coordination of the CSB portion of mainstream housing vouchers, multiple housing projects coordinated with the Department of Housing and Community Development through coordinated entry process, Flexible Funding program, Tenancy Supports program and other special leasing or property management projects. All programs support CSB individuals in need of prioritized housing for special need populations.

Community Residential Services: Assisted and Supportive

Assisted Community Residential Services (ACRS) provides an array of needs-based, long-term residential supports for individuals with developmental disabilities. Supports are not time limited, designed around individual needs and preferences, emphasize full inclusion in community life, and a living environment that fosters independence. These group homes and supervised apartment programs are directly operated by ACRS and include nursing care coordination, staff training on integrated healthcare protocols and nursing services to meet increasingly complex medical needs of program participants. Along with medical and healthcare assistance, supports provided include assistance with activities of daily living; educational and civic interests; transportation; and sustaining day and employment services.

Supportive Community Residential Services (SCRS) provides a continuum of residential services with behavioral health supports that help adults with serious mental illness or co- occurring substance use disorders live successfully in the community. Individuals live in a variety of settings (treatment facilities, apartments, condominiums, and houses) across the County. The services are provided based on individual need, and individuals can move through the continuum of care. Individuals admitted to SCRS typically have had multiple psychiatric hospitalizations, periods of homelessness, justice system involvement, and interruptions in income and Medicaid benefits. The programs offer secure residence, direct supervision, counseling, case management, psychiatric services, medical nursing, employment, and life-skills instruction to help individuals manage, as independently as possible, their primary care, mental health, personal affairs, relationships, employment, and responsibilities as good neighbors. SCRS is comprised of Residential Intensive Care (RIC) programs and Supportive Shared Housing Program (SSHP) programs. RIC offers community-based, intensive residential services of up to 24 hours a day, seven days a week monitoring of medication and psychiatric stability. Counseling, supportive, and treatment services are provided daily in a therapeutic setting. SSHP provides residential support and case management in a community setting. The Department of Housing and Community Development and the CSB operate these long-term permanent subsidized units that are leased either by individuals or the CSB. As DBHDS continues to drive adaptation of supervised programs towards a permanent supportive housing model with the use of housing vouchers and grant funded housing services, it is anticipated that SCRS will adapt, and transition staff supports from CSB leased settings to service recipient-leased residences.

Many of the assisted and supportive residential programs are provided through various housing partnerships and contracted service providers. While services are primarily provided directly to adults, some contracted support is provided to families for family-arranged respite services to individuals with developmental disabilities, regardless of age. Contracted services include: an Assisted Living Facility (ALF) with 24 hours a day, seven days a week care for people with serious mental illness and medical needs; an intensive residential program for 16 individuals with serious mental illness, many of whom are transitioning from psychiatric hospitals or seeking more intensive services to avoid hospitalization; Intermediate Care Facilities (ICFs) that provide 24 hours a day, seven days a week supports for individuals with developmental disabilities and highly intensive medical and/or behavioral support needs; group homes that provide 24 hours a day, seven days a week supports (small group living arrangements, usually four to six residents per home); supervised apartments that provide community-based group living arrangements with less than 24 hour care; daily or drop-in supports based on individual needs and preferences to maintain individuals in family homes, their own homes, or in shared living arrangements (such as apartments or town homes); short-term, in-home respite services and long-term respite services provided by a licensed 24 hour home for individuals with developmental disabilities; and emergency shelter services. Individualized Purchase of Service (IPOS) is provided for a small number of people who receive other specialized long-term community residential services via contracts.

Diversion and Jail-Based Services

Diversion and Jail-Based Services provides treatment, engagement, and services to justice-involved individuals with behavioral health concerns. This treatment area includes community-based multi-disciplinary teams focused on diverting individuals away from the criminal justice system and into treatment. It also includes an interdisciplinary team at the Fairfax County Adult Detention Center to provide crisis intervention, stabilization, and continuation of psychiatric medications, facilitation of emergency psychiatric hospitalization for individuals who are a danger to themselves or others, facilitation of substance use disorder treatment groups, release planning, and re-entry case management connecting individuals with community treatment and supports. The Diversion teams engage individuals prior to arrest, from the magistrates, with probation and pre-trial services, or from the courts. They provide an intensive level of treatment and support to enhance the individual's existing resources, link to ongoing supports, and help them attain their goals of community living without further justice involvement. Diversion and Jail-Based Services works closely with law enforcement, probation and pre-trial services, magistrates, courts, and with other CSB services such as Emergency, Detox, MAT, and Intensive Community Treatment Services. CSB partners with specialty courts to provide direct support for the Veterans Treatment Docket, the Drug Court Docket and the Mental Health Docket. Each of these efforts is focused in enhancing an individual's linkages to treatment services with the goal of reducing recidivism.

Intensive Community Treatment Services

Intensive Community Treatment Services includes Discharge Planning, Assertive Community Treatment (ACT), services for individuals who are adjudicated Not Guilty by Reasons of Insanity (NGRI), Projects for Assistance in Transition from Homelessness (PATH), and Intensive Case Management (ICM). Discharge planning services are provided to individuals in state psychiatric hospitals to link individuals to community-based services that enhance successful community-based recovery. Discharge Planners work collaboratively with the state hospital treatment team to develop comprehensive discharge plans. ACT is a multi-disciplinary team that provides enhanced treatment and support services for individuals with mental illness and co-occurring disorders. NGRI services include collaborating with state hospital staff, preparing and implementing conditional release plans, and submitting reports to the court on the person's progress and adjustment in the community. PATH is an outreach team meeting individuals in the community who are homeless and connecting them to needed services, including healthcare, substance use treatment, shelter, and behavioral health services. ICM Teams provide intensive, community-based case management and outreach services to persons who have serious mental illness and/or co-occurring serious substance use disorders. Both ACT and ICM teams work with individuals who have acute and complex needs and provide appropriate levels of support and services where individuals live, work, and relax in the community. Many of the individuals served in these programs are homeless and have previously been hospitalized or involved with the criminal justice system. Services include case management, linking to community resources, crisis intervention, and medication management.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$83,141,194	$97,418,137	$100,422,353	$94,112,359
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	480 / 478.5	480 / 478.5	481 / 479.5	486 / 484.5

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

CSB CENTRAL ADMINISTRATION – 260 Positions			
Administration			
1	Executive Director	6	Human Resources Generalists II
1	Deputy Director	1	Training Specialist III
1	Comm. Svs. Planning/Devel. Dir.	2	Training Specialists II
1	Finance Manager CSB	1	DD Specialist III
2	Policy and Information Managers	1	Info Tech Program Manager I
4	Management Analysts IV	1	Information Security Analyst I
13	Management Analysts III	1	Statistical and Data Specialist IV
12	Management Analysts II	3	Statistical and Data Specialists III
3	Management Analysts I	3	Statistical and Data Specialists II
2	Financial Specialists IV	1	Statistical and Data Specialist I
5	Financial Specialists III	1	Data Analyst I
6	Financial Specialists II	3	Communications Specialists II
6	Financial Specialists I	1	Human Service Worker IV
2	Business Analysts IV	1	Human Service Worker III
5	Business Analysts III	9	Human Service Workers II
5	Business Analysts II	37	Human Services Assistants, 2 PT
1	Residential & Facility Development Manager	1	Volunteer Services Program Manager
1	Information Officer III	1	Administrative Associate
1	Assistant Human Resources Manager	5	Administrative Assistants V
1	Licensed Practical Nurse	1	Human Resource Manager
2	Behavioral Health Senior Clinicians	21	Administrative Assistants IV
1	BHN Clinician/Case Manager	14	Administrative Assistants III
1	Admin & Policy Division Director	4	Administrative Assistants II
1	Policy and Information Manager		
CSB Clinical Operations			
1	CSB Division Director	1	BHN Clinician/Case Manager
2	Deputy Directors	7	Behavioral Health Specialists II
1	Psychiatrist	1	Behavioral Health Specialist I
1	Program Manager	1	Human Service Worker V
1	BHN Supervisor	1	Management Analyst I
1	Behavioral Health Supervisor	2	Licensed Practical Nurses
1	Behavioral Health Sr. Clinician	4	Peer Support Specialists
Medical Services			
1	Medical Director of CSB	1	BHN Clinician/Case Manager
1	Public Health Doctor, PT	1	Physician Assistant
24	Psychiatrists	6	Psychiatric Nurse Practitioners
2	Behavioral Health Managers	1	Nurse Practitioners
1	Behavioral Health Supervisor		

ACUTE AND THERAPEUTIC TREATMENT SERVICES – 376 Positions			
Engagement, Assessment and Referral Services			
1	CSB Service Area Director	11	Behavioral Health Senior Clinicians
1	Behavioral Health Manager	8	Behavioral Health Specialists II, 1 PT
4	Behavioral Health Supervisors	2	Licensed Practical Nurses
Emergency and Crisis Services			
1	CSB Service Area Director	4	BHN Clinicians/Case Managers
3	Behavioral Health Managers	20	Behavioral Health Specialists II [-1]
2	Clinical Psychologists	8	Behavioral Health Specialists I
9	Emergency/Mobile Crisis Supervisors	1	Cook
3	Behavioral Health Supervisors	0	Peer Support Specialists [-1]
34	Crisis Intervention Specialists, 1 PT	4	Human Service Workers I
6	Behavioral Health Senior Clinicians		
Residential Treatment and Detoxification Services			
1	CSB Service Area Director	6	Behavioral Health Managers
1	Substance Abuse Counselor III	26	Behavioral Health Specialists I
1	Substance Abuse Counselor II	7	Licensed Practical Nurses
5	Substance Abuse Counselors I	2	Administrative Assistants V
3	BHN Supervisors	3	Food Service Supervisors
15	Behavioral Health Supervisors	1	Peer Support Specialist [-1]
7	Behavioral Health Senior Clinicians	8	CSB Aides/Drivers
11	BHN Clinicians/Case Managers	2	Day Care Center Teachers I, 1 PT
37	Behavioral Health Specialists II, 1 PT	6	Cooks
Wellness, Health Promotion and Prevention Services			
1	Behavioral Health Manager	11	Behavioral Health Specialists II
1	Behavioral Health Supervisor		
Youth and Family Services			
1	Director Healthy Minds Fairfax	27	Behavioral Health Specialists II
2	Clinical Psychologists	2	Peer Support Specialists
6	Behavioral Health Managers	1	Psychiatric Nurse Practitioner
14	Behavioral Health Supervisors	1	Psychiatrist, PT
45	Behavioral Health Sr. Clinicians, 1 PT		
COMMUNITY LIVING TREATMENT AND SUPPORTS – 486 Positions			
Behavioral Health Outpatient and Case Management Services			
1	CSB Service Area Director	5	Behavioral Health Managers
5	BHN Supervisors	11	BHN Clinician/Case Managers
17	Behavioral Health Supervisors	45	Behavioral Health Specialists II
40	Behavioral Health Sr. Clinicians, 1 PT	6	Licensed Practical Nurses
Support Coordination Services			
1	Management Analyst I	107	DD Specialists II [+6]
5	DD Specialists IV	3	DD Specialists I
17	DD Specialists III [+1]	1	Management Analyst I
Employment and Day Services			
1	CSB Service Area Director	1	Management Analyst III
2	Behavioral Health Managers	2	Management Analysts I
1	DD Specialist IV	1	Behavioral Health Senior Clinician
1	DD Specialist II [-1]	1	Behavioral Health Supervisor
2	DD Specialists I	1	CSB Aide/Driver
Assisted Community Residential Services			
1	CSB Service Area Directors	1	BHN Supervisor
2	DD Specialists IV	3	BHN Clinician/Case Managers
2	DD Specialists III	1	Management Analyst I
6	DD Specialists II	2	Licensed Practical Nurses
49	DD Specialists I		

Supportive Community Residential Services			
1	CSB Service Area Director	12	Behavioral Health Specialists I, 1 PT
3	Behavioral Health Managers	1	Housing/Community Develop Division Director
1	DD Specialist IV	5	Mental Health Counselors
7	Behavioral Health Supervisors	3	Licensed Practical Nurses
3	Behavioral Health Senior Clinicians	0	Residential & Facility Devel. Managers [-1]
12	Behavioral Health Specialists II		
Diversion and Jail-Based Services			
1	CSB Service Area Director	3	BHN Clinician/Case Managers
2	Behavioral Health Managers	15	Behavioral Health Specialists II
8	Behavioral Health Supervisors	5	Behavioral Health Specialists I
12	Behavioral Health Senior Clinicians	1	Peer Support Specialist
1	Crisis Intervention Specialist		
Intensive Community Treatment Services			
1	CSB Service Area Director	1	Behavioral Health Specialist I
2	Behavioral Health Managers	1	Licensed Practical Nurse
8	Behavioral Health Supervisors	1	Mental Health Therapist
6	Behavioral Health Senior Clinicians	2	Peer Support Specialists [-1]
6	BHN Clinicians/Case Managers	2	Administrative Assistants III
16	Behavioral Health Specialists II		
+	**Denotes New Position(s)**		
-	**Denotes Abolished Position(s) due to Budget Reductions**		
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results by Community Outcome Area

Empowerment and Support for Residents Facing Vulnerability

In FY 2023, the CSB met 47 percent of its service quality objectives (seven out of 15) and 60 percent of its outcome objectives (nine out of 15) as compared to the targets of 80 percent, with several objectives only slightly below the target level. Although the CSB was able to make changes in the service system, such as providing services through telehealth, the effects of the COVID-19 pandemic have continued to have an impact on the CSB service system and may have played a role in fewer objectives being met this fiscal year. A variety of other factors also may have influenced the outcomes achieved. These include changes in policy at the federal and state levels, changes in program and service delivery, focus on priority population, and staffing levels. CSB leadership and program staff regularly review service and outcome data to improve data collection, service delivery, and individual outcomes. The CSB has begun to use new measurement tools to evaluate changes in client functioning. These tools and measures will be explored to determine applicability and reliability for use as outcome measures in the future.

In FY 2023, 5,210 individuals with a developmental disability received an assessment, case coordination, and/or Targeted Support Coordination services, at an average cost of $5,896 per person. While most individuals received assessment and case coordination services, 1,679 individuals received Targeted Support Coordination services, missing the target of 1,900. This was due to DBHDS holding the allocation of 150 FY 2022 Waiver Slots until June 2022, which delayed the start of services for these individuals into FY 2023. The number of individuals receiving support coordination increases as the number of Medicaid Waivers assigned by the state increases. DBHDS did not allocate any new slots in FY 2023 due to the funding being reallocated to increase Medicaid rates for Medicaid Waiver Services. DBHDS allocated 600 new Waiver Slots for FY 2024 with more waiver slots allocated in January 2024. Overall, it is expected that 1,900 individuals will be served in FY 2024 and FY 2025.

Each individual that receives Targeted Support Coordination services has monthly contacts with a support coordinator and has a team consisting of professionals and family members who meet at least every 90 days with the individual to ensure needs are being addressed and progress towards outcomes is accomplished and reflected in the Individual Support Plan (ISP). During these meetings, 96 percent of individuals indicated they were satisfied with services. Ninety-six percent of Person-Centered Plan outcomes were met for individuals served in Targeted Support Coordination. This outcome represents the Person-Centered Plan outcomes developed by CSB support coordinators, with active participation from the individual as well as family members. Challenges to meeting service outcomes include finding specialized providers who can meet the complex medical and behavioral needs of the individuals served, transportation throughout the region, and ensuring vendors are able to apply for and obtain customized rates through Medicaid.

In FY 2023, 84 individuals were served in directly operated group homes, contracted group homes and supported apartments throughout the community. The number of individuals in this service area has decreased over the past several years due to natural attrition. The lowered estimate of individuals served in FY 2025 reflects changes in individual needs which impact funding streams and continuity of services with the CSB. As this population ages, more individuals will require services provided through state funded Medicaid Waivers or a higher level of care. The average cost per individual served increased to $109,933, which was partially due to the decrease in individuals served and an increase in staffing levels in group homes in response to the acute needs of this aging and intensely medically and behaviorally involved population.

This service area maintains contracts with community-based providers to support a continuum of residential services and supports to include congregate group homes, respite facility, respite subsidy, and in-home supports. This service area is designed to enhance community capacity and maintain the quality of care for individuals served. The CSB will continue serving individuals directly and through contracts in the future, shifting this level of care to community-based providers throughout the County and focusing on the identified priority populations. In addition, CSB staff members provide consultation and assistance to community-based providers in navigating new Medicaid funding structures to maximize their state funding and capacity to serve this population.

The individuals who receive residential services generally show high levels of satisfaction with their living arrangement and the supports and activities offered. In FY 2023, 96 percent of those surveyed indicated satisfaction. This is slightly below the target of 98 percent and is largely due to limitations that were required to maintain individuals' health and safety during the COVID-19 pandemic. Examples of these limitations include decreased community activities/engagement, limited options for employment and vocational activities, and visitor restrictions in the home. It is anticipated that satisfaction levels will increase as these limitations subside and day programs reopen. Additionally, 85 percent of those served were able to maintain their existing level of residential independence, which affords a higher level of independence for individuals with developmental disability.

Healthy Communities

In FY 2023, 237 individuals received Adult Residential Treatment for substance use, including those who received services through primary treatment, community re-entry, and aftercare services, at an average cost of $56,755 per person. This was similar to the number of individuals served in FY 2022 and was partly due to social distancing requirements that maintained client and staff safety but reduced program capacity. The CSB continues to balance the census (number served) against the need to maintain sufficient staff to client ratios to provide the increased Medicaid mandated documentation needed for billing, as Medicaid reimbursement began during the COVID-19 pandemic restrictions. Now that social distancing requirements are no longer needed and as staffing improves, it is expected that the program census will increase and program utilization will normalize to levels seen prior to the COVID-19 pandemic. However, the cost of staff salaries increased in FY 2022 and is expected to remain high as turnover continues within the program, offsetting potential decreases in the cost per person served in future fiscal years. Aside from limitations on the number of individuals that can be served, as the residential facilities age, additional maintenance and repair costs are incurred. Capital Improvement Plans are being finalized and will begin in January 2025, encompassing a division-wide upgrade to all treatment facilities. Many of the residential treatment programs in this service area are large, allowing them to produce an economy of scale that, when combined with successful outcome measures, will continue to provide a positive return on investment.

Outcome surveys are completed one-year post discharge and individuals are surveyed about overall satisfaction with the services received, their current substance use status, and employment. Ninety-three percent of respondents indicated that they were satisfied with the services. Of the respondents, 48 percent reported that they had reduced their substance use at one-year post discharge as compared to their substance use prior to entering the program, which did not meet the target of 80 percent. This is likely due to fewer surveys being collected, the decrease in the total number served (e.g., smaller recovery peer groups), and the general isolation experienced in the recovery community as many self-help recovery services experienced a significant reduction in face-to-face attendance that has yet to return to pre- pandemic levels. With all programs now operating it is anticipated that survey responses will be more robust in FY 2024.

Residential treatment programs recognize the importance of employment in ensuring economic stability and the benefits of daily structure, responsibility, and accountability in an individual's recovery. During the past fiscal year, 71 percent of respondents were employed one-year post discharge. Although the target was not met, a significant number of individuals were also connected to entitlement benefits due to receiving case management services at the programs, improving their economic stability. With federal pandemic benefits expiring and a return to pre-pandemic funding, it is predicted that more individuals will return to the work force in the future. In addition, the service delivery model remains shortened, and individuals are often less prepared for future employment upon entering the program and there is less time for them to connect with job supports during treatment. In the future, the residential programs may look to partner with the Virginia Department of Aging and Rehabilitative Services (DARS) to link individuals to employment opportunities more quickly and/or refer clients to other programs for continued case management services (e.g., ARTS case management for individuals with substance use disorder).

In FY 2023, Behavioral Health Outpatient and Case Management Services provided services to 4,342 adults with mental health, substance use, and/or co-occurring disorders at an average cost of $3,545 per individual. Eighty-four percent of individuals indicated that they were satisfied with services. This service area has implemented several business process improvements to enhance efficiencies around service delivery, including client engagement, collaborative documentation, centralized scheduling, no-show policy, and utilization review. In the past year, BHOP has made several improvements including expansion of the provision of evidence-based trauma-informed care and the implementation of The Rapid Engagement and Assessment Transition (TREAT) teams. The goal of the TREAT teams is to increase program capacity, facilitate the initiation of individuals into treatment services, and allow clinicians to refer more people to community-based providers when stable. Staff are enhancing linkages with community partners, including Neighborhood Health, to move stable individuals to community-based care along with providing increased collaboration to allow for rapid re-entry into CSB outpatient services if needed. During the COVID-19 pandemic, BHOP was able to quickly move to primarily telehealth services in March 2020 and has since transitioned to a hybrid model consisting of telehealth and in-person service delivery.

For the past several years, this service area has tracked employment outcomes for those receiving treatment primarily for substance use. In FY 2023, 74 percent of those served obtained or maintained employment, which was 13 percent higher than FY 2020. This program has seen a change in population and referrals during the COVID-19 pandemic and is examining options for potential changes to programming to better meet client needs. Additional measures that are reflective of the goals of current programming are also being explored.

In FY 2023, CSB clinicians housed in the Adult Detention Center (ADC) served a total of 2,675 individuals at a cost of $650 per individual. In addition, 2,723 forensic assessments were conducted with 2,026 individuals (unduplicated) during the fiscal year. Diversion and Jail-Based Services staff had a total of 27,768 service hours during FY 2023. As part of the Diversion First Initiative, ADC staff members screen all individuals for mental health issues as part of the medical assessment. The results from the evidence-based tool are used to identify individuals for more in-depth clinical assessments or referral to other providers. This helps to ensure that those who are incarcerated and in need of behavioral health services are properly identified and referred for treatment.

Timeliness of assessment and services correlates with better behavioral health outcomes. In FY 2023, 85 percent of those referred for a forensic assessment received that assessment within two days of referral, which did not meet the of the target of 90 percent. The assessments that did not occur within two days were largely due to staffing shortages the program experienced during the fiscal year. However, individuals with acute needs were seen within two days of referral. In addition, nearly all individuals, 99.7 percent, were seen within 14 days of referral, aligning with standards developed by the National Commission on Correctional Health Care (NCCHC). Of those individuals who received a full forensic assessment, 82 percent received follow-up treatment services while in jail, which could include services to address mental health and/or substance use disorder.

The CSB Jail Services team has expanded the scope of its work to include Emergency Custody Orders (ECOs) and Temporary Detention Orders (TDOs) to help stabilize acute mental health needs while individuals are incarcerated or upon release. In FY 2021, the Office of the Sheriff expanded services for MAT for individuals with opioid use disorder. The CSB provides coordination of care and release planning for MAT participants prior to and post release. This service area continues to collaborate with the specialty courts and other Diversion First services to provide needed supports to individuals while incarcerated and to link them with appropriate services upon release. With the increased focus on individuals with opioid use disorder and providing MAT services, it is anticipated that the number of individuals served will increase significantly. The CSB is also applying for funding from the Opioid Abatement Authority, which may increase the number of staff able to provide services to individuals with opioid use disorder.

In FY 2023, CSB discharge planners served 482 adults, at an average cost of $1,262 per individual. This represents a 33 percent decrease from FY 2022. From FY 2017 to FY 2020, there was a significant increase in the adults served each year, due to state legislative changes requiring shorter time frames to locate alternative treatment. This resulted in more admissions to state hospitals as a last resort placement. However, during the past year, some state hospitals were closed at various times because of a staffing shortage due to the challenges of hiring and retaining behavioral health professionals. This resulted in limited capacity and pressure for staff to locate alternatives to state hospitals. An additional reason for the decline of adults served includes Medicaid expansion, which resulted in more people who were able to obtain insurance and could be served in community hospitals or a crisis care program. Community hospitals also expanded their bed capacity, allowing for more people to be served in the community rather than the state hospitals.

Although the number of individuals served is leveling off, clients continue to have multiple complex treatment needs, which necessitates responsive discharge planning services. Eighty seven percent of all adults were scheduled for a CSB assessment within seven days of hospital discharge. An additional 13 percent of clients were scheduled within 15 days for an assessment. Staff continue to work on improving coordination between multiple systems to provide more timely access to assessment services, including court-related cases. For individuals who had been discharged and were waiting for an assessment, discharge planners remained involved to ensure continuity until individuals could begin receiving other CSB services. One hundred percent of clients who returned satisfaction surveys indicated they were satisfied with services in FY 2023; however, there were a limited number of survey responses, partly due to limited staffing resources in FY 2023. Program staff are revising procedures for administering surveys and it is expected that the survey response rate will increase in future fiscal years.

As individuals re-integrate into community-based settings, access to ongoing care supports their reintegration and recovery. Of the individuals referred for assessment and CSB treatment services, 67 percent remained in CSB services after 90 days, which just missed the target of 70 percent. Individuals are required to be discharged from hospitals as soon as possible, while also presenting with a higher acuity and complexity. As individuals may not be as well prepared to adjust to community-based treatment, this requires more complex planning between providers to help ensure individuals remain in treatment and impacts the overall outcomes. Additionally, the COVID-19 pandemic has put stress on the behavioral health care system nationwide, which has limited the availability of treatment resources and may have impacted client engagement. The CSB is working to mitigate these issues and anticipates that as more resources become available, this will improve client engagement, staffing consistency, and retention in services.

In FY 2023, EAR served 3,088 adults in walk-in assessment at the Sharon Bulova Center for Community Health at an average cost of $1,148 per individual served. This represented a 49 percent increase in the number of individuals served compared to FY 2021, suggesting that the impact of the COVID-19 pandemic is waning, and the number of adults served is gradually returning to pre-pandemic levels. The CSB continues to utilize virtual options along with providing in-person services, and it is expected that this will allow the CSB to serve clients at levels seen prior to the COVID-19 pandemic in the upcoming year.

In FY 2019, the Virginia DBHDS launched a Same Day Access screening model throughout the state. Fairfax has utilized this model for several years, with the goal of shortening the amount of time that it takes for an individual to begin receiving appropriate behavioral health treatment. Additional enhancements to the assessment process in recent years include a new triage process, nursing and peer specialist positions, and contracted telehealth providers, which streamline the process for clinical staff, provide resources to link clients with services in the community, and enhance the client experience. In FY 2023, 69 percent of individuals who provided their opinion in a satisfaction survey were satisfied with their assessment services. Although this result did not meet the 85 percent target, it is expected that improvements in staffing and the assessment process will result in increased client satisfaction in FY 2024. Program leadership will continue to place a stronger emphasis on clinical training related to mental health and substance use disorders, in addition to individuals who are diagnosed with an intellectual and developmental disability.

Once an individual is assessed and recommended for services, best practice is to begin treatment services as soon as possible. Of the individuals who received an assessment and were referred to CSB services, 62 percent attended their first scheduled CSB service appointment. The CSB continues to address this issue by maximizing existing staff resources, offering more groups in additional locations and times, providing outreach and engagement services during the transition from assessment to treatment, enhancing utilization management, and linking clients to appropriate services in the community. To align with a new DBHDS statewide measure related to treatment engagement with an expectation that 70 percent of individuals will attend their first scheduled service appointment, the CSB adjusted its target for FY 2023 to reflect the state's benchmark.

Supportive Community Residential Services served 280 individuals in FY 2023 at an average cost of $38,397 per person. Continued expansion of state and federal housing programs, along with additional Medicaid accessibility, will allow this service area to decrease reliance on local funding for housing and services over time. Contracts with community-based providers have created a better flow for a continuum of services. As expected, fewer individuals were served in this service area in FY 2023 due to contract and service delivery re-alignment which allows more individuals to be served by community-based providers. Overall, 95 percent of individuals reported being satisfied with services in FY 2023.

One of the goals in this service area is for clients to reach a stage where they are at a self-sufficiency level in which they can move to a more independent housing arrangement. Clients must be able to consistently manage their own medication administration, appointments, finances, and work schedules with minimal staff intervention to move out of a level of care that provides daily interaction with clinical staff. Clients are making progress towards independent living, however the transition to a community-based setting requires a significant amount of skill training and rehabilitation for clients to reach a level of functioning that allows for a successful move to a more independent living arrangement, a process which typically takes 12 to 18 months.

As the agency decreases the directly operated census and moves clients to more independent settings, the percentage of remaining clients needing more independent residential settings will decrease. As such, the percentage of individuals who were ready to move to a more independent residential setting within one year was 5 percent, which did not meet the target. The clients remaining in SCRS programs often require the same level or more intensive residential supports and the target percentage will need to decrease in future fiscal years to better reflect the clinical acuity of the population being served. This service area continues to manage waitlists, need for services, and available slots based on resources in the community.

Lifelong Education and Learning

In FY 2023, Youth and Family Outpatient Services served 1,590 youth at an average cost of $4,446 per person. As a result of impacts from the COVID-19 pandemic and the nationwide staffing shortage, the CSB received fewer direct referrals from the school and court systems throughout the fiscal year. As the year progressed, there was a steady increase in referrals due to the incalculable increase in youth using opioids, specifically the lethal drug, fentanyl, contributing to the national decline in youth mental health. Additionally, the opioid epidemic and the recent overdoses amongst this population has forged increased collaboration between the CSB, youth-serving agencies in the community, and public safety. These strong partnerships are expected to result in additional referrals and the expansion of CSB services in the upcoming years. Throughout the COVID-19 pandemic, the CSB has maintained the capacity to serve youth and families in the community, through a combination of telehealth and in-person services. Behavioral health needs of youth are met through individualized plans which include outpatient individual, family and group treatment, case management and/or psychiatric services. Youth and Family Outpatient staff coordinate closely with education, child welfare, and juvenile justice to meet the needs of youth involved in multiple systems. Through case management, youth with especially complex and high-risk behaviors can access intensive services funded through the Children's Services Act or Medicaid.

Overall, 81 percent of families indicated satisfaction with services in FY 2023, which was below the target of 95 percent. A variety of factors may have contributed to this result, including families facing difficulties scheduling after-school sessions and not wanting to take their child out of school for services, a waitlist for services at the Sharon Bulova Center for Community Health, the challenges of the opioid epidemic on youth mental health, and a lack of resources in the community. In the upcoming year, as the programs become fully staffed and can offer more in-person and evening services, along with expanded services delivered in the school system, it is expected that the satisfaction rate will improve. The CSB utilizes a research-backed outcomes measurement tool, the Daily Living Activities-20 (DLA-20), which assesses individual functioning on 20 daily living skills and identifies where outcomes are needed so that clinicians can address functional deficits through individualized service plans. Results from these assessments show that 82 percent of youth served maintained or improved functioning on school-related measures, which fell below the 90 percent target. The CSB is exploring options to utilize the DLA-20 for tracking client outcomes and improvements in the future.

In FY 2023, 1,324 individuals with developmental disability received directly operated and contracted day support and employment services. Of these individuals, 818 received services fully funded by Fairfax County while 506 received services partially funded through Medicaid Waiver and partially by Fairfax County. The average cost to serve these individuals was $20,727 per person. Programs are continuing to face capacity challenges due to staffing shortages and it is unclear when these issues will be fully resolved. As programs began to reopen, interest in returning to service outpaced staff recruitment. Providers used creative solutions such as part-time attendance so individuals could at least participate in programming two to three days each week until staffing was further addressed. Some providers have seen some success in decreasing job vacancies with hiring incentives such as more competitive compensation and retention bonuses. The CSB has been working with community providers to continue to mitigate the impacts of the COVID-19 pandemic and identify opportunities to increase community capacity. It is anticipated that the number of individuals served will increase, based on the estimated number of graduates from Fairfax County Public Schools who may be eligible for CSB Employment and Day Support Services. It is expected that these graduates will begin placements in Day Support and Employment Services in FY 2024, dependent upon increases in capacity.

For those that receive services, one factor that leads to improved outcomes is driven by enjoyment of the activity in which they are engaged. In FY 2023, 98 percent of individuals reported satisfaction with their services. Of the individuals who received group supported employment services, the average annual wage was $9,640, and for those who received individual supported employment, $16,738 was the average annual wage. Staff are exploring additional ways to support members in the community, including options to utilize the Adult Day Health Care program and the senior centers both operated by the Department of Neighborhood and Community Services.

This service area also provides employment services to individuals with serious mental illness, substance use and/or co-occurring disorders. In FY 2023, 424 adults received supported employment services, which included individual and group employment coaching and support, at a cost of $3,793 per individual. The number of individuals served was lower than typical due to staffing shortages, along with continued impacts of the COVID-19 pandemic, and is partly due to client reluctance to work in face-to-face, service-oriented employment, due to the COVID-19 pandemic and reduced number of referrals for this service. This program is also continuing to undergo a baseline fidelity review related to evidence-based best practices. Recommendations include reducing caseload sizes to provide more intensive services to those who have a greater need for the service with the expectation of more individuals gaining employment with benefits. In addition to updating business processes, this may result in reductions in the number of individuals served in future years. This review will conclude in March 2024.

In FY 2023, Employment Services staff and contractors continued to focus on individual job development and placement. Overall, 420 individuals, or 99 percent of those served, received individual supported employment services while four individuals, or 1 percent, received group supported employment services. Of the 424 individuals who received individual, or group supported employment, 93 percent indicated satisfaction with services, and 60 percent obtained paid or volunteer employment. In this area, the program is beginning to see improvement and is nearing the success rates in job placement seen prior to the COVID-19 pandemic. This program continued to provide educational supports to many individuals to prepare them for future employment. This included guidance to enroll and attend college courses, support for skills training classes, and study to obtain professional certifications or licenses. As the new program model is implemented in the upcoming year, it is expected that employment outcomes will increase in FY 2024 and beyond.

The individuals who obtained paid employment worked an average of 23 hours per week and received an average hourly wage of $17.46, surpassing the target of $12.00. This is primarily due to individuals with prior professional experience who worked with job coaches to successfully secure employment in their career fields, which increased the average wage. There was also an increase in starting wages offered by employers. Additional employment included work in the education, government, restaurant, and retail sectors within the region and was reflective of many job placements. There was a significant number of individuals working in customer service call centers and entry level IT positions. Due to the recent increases in the state minimum wage and the hourly wage increases of local employers, it is estimated that this will continue to increase over the next several fiscal years.

In FY 2023, the Wellness, Health Promotion and Prevention (WHPP) team provided Mental Health First Aid (MHFA) training to 884 individuals at an average cost of $174 per individual. MHFA is an evidence-based international health education program that helps participants identify, understand, and respond to individuals experiencing a crisis due to mental health and/or substance use disorders. Of the participants receiving MHFA training, 95 percent passed the standard exam required to obtain MHFA certification and 94 percent of the participants were satisfied with the training.

In FY 2023, there were 30 virtual Youth MHFA courses (for 448 adults who interact with youth), 32 Adult MHFA courses (420 participants), and three Public Safety MHFA courses for the Office of the Sheriff (16 participants) for a total of 65 courses. During Spring 2023, the WHPP team saw an increase in requests for customized in-person training sessions. In January 2022, the National Council issued the updated in-person curriculum for MHFA Youth and Adult. The WHPP team continues to deliver monthly open enrollment virtual training. In addition, the WHPP team offers customized in-person or virtual training for groups and organizations as requested. In FY 2023, some of the customized MHFA courses were delivered to the following groups: Food for Others, Creekside Village Community Center, Boy Scouts (virtual and in-person), Office to Prevent and End Homelessness (within the Department of Housing and Community Development), Volunteer Solutions, Zeta Phi Beta Sorority, Inc., Health Department (Maternal Child Health and School Nurses), Department of Neighborhood and Community Services (Head Start), Falls Church City Public School Teachers and Parents, Community Emergency Response Team (CERT), and the Town of Vienna recreation and public works staff.

Safety and Security

In FY 2023, the Merrifield Crisis Response Center served 6,639 individuals through general emergency services and two mobile crisis units at an average cost of $1,330 per person. Since FY 2021, the number served increased by 5 percent, exceeding the target and suggesting that Emergency Services usage is returning to pre-pandemic levels. Emergency Services operates 24 hours per day, seven days per week, and aids every individual who presents for services. In FY 2023, 85 percent of individuals received face-to-face services within one hour of check-in, missing the 90 percent target. Individuals are triaged and served in priority order, those with lower acuity needs may have extended wait times of longer than one hour.

In 2018, a Community Response Team began providing services. This is a co-responder model partnership with CSB, law enforcement, the Fire and Rescue Department and DPSC to provide proactive case management, engagement, and referral services to individuals that are identified as super-utilizers of public safety services and whose needs may be better met through CSB or other community services. A second Community Response Team began providing a broader scope of services in April 2023. In May 2021, FRD began conducting direct transport to MCRC for individuals in behavioral health crisis.

Staff have also implemented a multi-agency initiative that has created three full-time (12-hour, seven day a week) co-responder teams involving a mental health clinician and CIT trained police officer to respond to requests for mental health interventions through the 911 call center. During FY 2024, a fourth co-responder team launched, and a telehealth component will be piloted with an aim to increase availability of services. These co-responses could increase the number of individuals served in future fiscal years.

In October 2020, the CSB implemented on-site medical clearance services for individuals in need of psychiatric hospitalization and admission to crisis stabilization units. This effort is expected to reduce utilization of emergency departments, increase efficiency for CSB and law enforcement staff and provide a better client experience. In addition, Emergency Services staff continue to explore better ways of serving the community and expanding crisis services to offer alternatives to psychiatric hospitalization such as piloting a 23 hour crisis stabilization program. A 23 hour program allows an individual to receive increased monitoring and support in an outpatient setting up for to 23 hours. It is anticipated that this expanded continuum of crisis services may increase the number of individuals served in the future.

A goal for the Emergency and Crisis service area is to identify the best options and least restrictive services for individuals who are experiencing severe behavioral health issues. In FY 2023, 71 percent of crisis intervention and stabilization services provided by the general emergency service and the mobile crisis units were less restrictive than psychiatric hospitalization, surpassing the target of 65 percent. For FY 2024, it is expected that 70 percent of crisis intervention and stabilization services will be less restrictive than psychiatric hospitalization due to the implementation of the continuum of crisis services, including expanded co-responder teams and a 23 hour crisis stabilization program. There are a variety of factors that drive the number of hospitalizations. The CSB is continuing to see an increase in the acuity of individuals seeking emergency services, partly due to the impacts of the COVID-19 pandemic with lower treatment compliance rates and the ongoing hospital bed shortage which has limited available access to inpatient psychiatric care.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Empowerment and Support for Residents Facing Vulnerability[1]						
Services Are High Quality and Coordinated[1]						
Percent of CSB service quality objectives achieved	80%	53%	80%	47%	80%	80%
Percent of CSB outcome objectives achieved	67%	53%	80%	60%	80%	80%
Percent of individuals served in directly operated and contracted group homes and supported apartments who maintain their current level of residential independence and integration in the community	98%	95%	98%	85%	98%	98%
Percent of Person-Centered Plan objectives met for individuals served in Targeted Support Coordination	98%	98%	88%	96%	90%	90%
Healthy Communities[1]						
Improving Physical and Behavioral Health Conditions						
Percent of individuals receiving an assessment who attend their first scheduled service appointment	65%	64%	70%	62%	70%	70%
Percent of individuals receiving intensive or supervised residential services who are able to move to a more independent residential setting within one year	12%	14%	18%	5%	18%	5%
Percent of individuals served who are employed at one year after discharge	75%	75%	85%	71%	85%	85%
Percent of individuals served who have reduced alcohol and drug use at one-year post-discharge	85%	89%	80%	48%	80%	80%
Percent of individuals who had a forensic assessment that attend a follow-up appointment after their assessment	85%	83%	75%	82%	75%	75%
Percent of individuals who maintain or improve employment status after participating in at least 30 days of substance use treatment	58%	68%	65%	74%	65%	65%
Access to Health Services						
Percent of adults referred to the CSB for discharge planning services that remain in CSB services for at least 90 days	52%	68%	70%	67%	70%	70%
Percent of individuals trained who obtain Mental Health First Aid certification	100%	100%	92%	95%	92%	92%
Lifelong Education and Learning[1]						
Supporting Career-Based Training						
Average annual wages of individuals with a developmental disability receiving group supported employment services	$8,524	$7,089	$6,250	$9,640	$6,250	$6,250
Average annual wages of individuals with a developmental disability receiving individual supported employment services	$13,949	$12,776	$15,500	$16,738	$15,500	$15,500
Average hourly rate of individuals with serious mental illness, substance use, and/or co-occurring disorders receiving individual-supported employment services	$13.79	$15.23	$12.00	$17.46	$13.00	$15.00
Supporting Academic Achievement						
Percent of youth who maintain or improve school functioning after participating in at least 90 days of outpatient services	93%	88%	90%	82%	90%	90%
Safety and Security[1]						
Percent of crisis intervention/stabilization services provided that are less restrictive than psychiatric hospitalization	79%	72%	65%	71%	70%	70%

[1]It should be noted that an improved methodology has been identified and previously reported results have been recalculated for improved accuracy.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$45,581,191**	**$26,041,861**	**$61,279,071**	**$48,192,397**
Revenue:				
Local Jurisdictions:				
Fairfax City	$2,479,063	$2,479,063	$2,479,063	$2,479,063
Falls Church City	1,123,651	1,123,651	1,123,651	1,123,651
Subtotal - Local	**$3,602,714**	**$3,602,714**	**$3,602,714**	**$3,602,714**
State:				
State DBHDS	$9,290,026	$8,451,543	$8,451,543	$8,451,543
Subtotal - State	**$9,290,026**	**$8,451,543**	**$8,451,543**	**$8,451,543**
Federal:				
Block Grant	$4,410,526	$4,053,659	$4,053,659	$4,053,659
Direct/Other Federal	110,433	154,982	154,982	154,982
Subtotal - Federal	**$4,520,959**	**$4,208,641**	**$4,208,641**	**$4,208,641**
Fees:				
Medicaid Waiver	$9,656,133	$7,000,000	$7,000,000	$8,838,728
Medicaid Option	14,136,282	8,582,708	8,582,708	8,582,708
Program/Client Fees	5,386,380	4,296,500	4,296,500	4,296,500
CSA Pooled Funds	933,861	890,000	890,000	890,000
Subtotal - Fees	**$30,112,656**	**$20,769,208**	**$20,769,208**	**$22,607,936**
Other:				
Miscellaneous	$168,744	$124,800	$124,800	$124,800
Subtotal - Other	**$168,744**	**$124,800**	**$124,800**	**$124,800**
Total Revenue	**$47,695,099**	**$37,156,906**	**$37,156,906**	**$38,995,634**
Transfers In:				
General Fund (10001)	$165,445,478	$175,995,187	$175,995,187	$181,447,151
Total Transfers In	**$165,445,478**	**$175,995,187**	**$175,995,187**	**$181,447,151**
Total Available	**$258,721,768**	**$239,193,954**	**$274,431,164**	**$268,635,182**
Expenditures:				
Personnel Services	$141,482,053	$154,993,863	$154,993,863	$171,106,522
Operating Expenses	47,228,816	59,726,990	65,696,058	50,905,023
Recovered Costs	(1,532,187)	(1,568,760)	(1,568,760)	(1,568,760)
Capital Equipment	264,015	0	247,749	0
Total Expenditures	**$187,442,697**	**$213,152,093**	**$219,368,910**	**$220,442,785**
Transfers Out:				
General Fund (10001)	$10,000,000	$0	$0	$0
Information Technology Projects (10040)	0	0	6,869,857	0
Total Transfers Out	**$10,000,000**	**$0**	**$6,869,857**	**$0**
Total Disbursements	**$197,442,697**	**$213,152,093**	**$226,238,767**	**$220,442,785**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Ending Balance	**$61,279,071**	**$26,041,861**	**$48,192,397**	**$48,192,397**
DD Medicaid Waiver Redesign Reserve[1]	$2,500,000	$2,500,000	$0	$0
Opioid Use Epidemic Reserve[2]	8,000,000	8,000,000	10,000,000	10,000,000
Diversion First Reserve[3]	5,853,866	5,853,866	7,839,174	7,839,174
Medicaid Replacement Reserve[4]	2,800,000	2,800,000	0	0
Youth Mental Health Crisis Care Center Reserve[5]	0	0	15,000,000	15,000,000
Unreserved Balance[6]	**$42,125,205**	**$6,887,995**	**$15,353,223**	**$15,353,223**

[1] The DD Medicaid Waiver Redesign Reserve ensures the County has sufficient funding to provide services to individuals with developmental disabilities in the event of greater than anticipated costs due to the Medicaid Waiver Redesign effective July 1, 2016.

[2] The Opioid Use Epidemic Reserve provides flexibility, consistent with the Board of Supervisors' FY 2018-FY 2019 Budget Guidance, as the County continues to work with national, state, and regional partners on strategies to combat the opioid epidemic.

[3] The Diversion First Reserve represents one-time savings realized since FY 2017 that will be appropriated as part of a future budget process based on priorities identified by the Board of Supervisors.

[4] The Medicaid Waiver Expansion Reserve ensures the County has sufficient funding to provide services to individuals newly eligible under Medicaid Expansion.

[5] The Youth Mental Health Crisis Care Center Reserve provides funding to purchase or lease a facility for youth mental health services, consistent with the Board of Supervisor's FY 2024-FY 2025 Budget Guidance.

[6] The Unreserved Balance fluctuates based on specific annual program requirements.

Fund 40045: Early Childhood Birth to 5

Mission

The mission of the Early Childhood Birth to 5 Fund is to build capacity and support the expansion of the County's Equitable Early Childhood System. The fund supports a comprehensive approach to advancing and expanding the County's early childhood system by providing full and equitable access to high-quality affordable early care and education for young children. This advances the goal of the Board of Supervisors to ensure that every child in Fairfax County has equitable opportunities to thrive.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 40045, Early Childhood Birth to 5, primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Economic Opportunity	*All people, businesses, and places are thriving economically.*
Lifelong Education and Learning	*All people at every stage of life are taking advantage of inclusive, responsive and accessible learning opportunities that enable them to grow, prosper and thrive.*

Focus

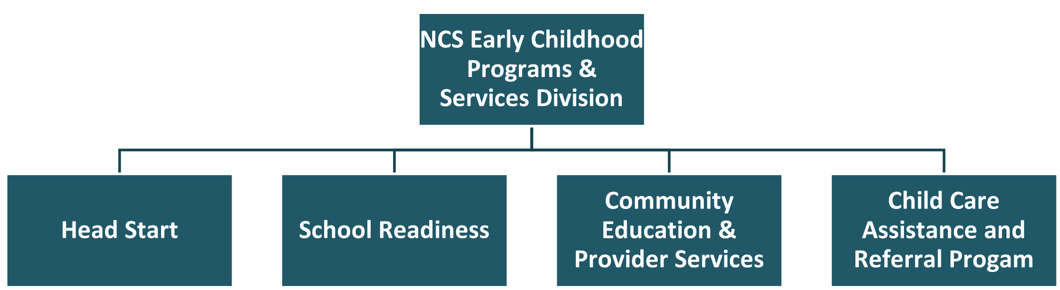
Fund 40045, Early Childhood Birth to 5, was established to serve as a dedicated funding source to build capacity and support the expansion of the County's Equitable Early Childhood System. Funding which supports early childhood programs is included in the fund. The Early Childhood Birth to 5 fund is administered by the Department of Neighborhood and Community Services (NCS), Early Childhood Programs and Services (ECPS) division.

Young children who begin kindergarten with a strong social, emotional, and cognitive foundation are more likely to reach high levels of academic achievement and earn higher incomes as well as be less likely to drop out of school and experience negative health factors. These positive outcomes benefit not only individual children and families, but also contribute to the enduring well-being of the community. However, not all children have access to the high-quality early childhood education supports and services they need to develop a strong foundation for school success. Lack of access to resources is pronounced in neighborhoods throughout the County in which family income is low, a contributing factor to inequity of opportunity.

Providing access to affordable high-quality early childhood education is a two-generational strategy which supports parents' workforce participation while also preparing young children for lifelong and future workforce success. The Fairfax County Equitable School Readiness Strategic Plan (ESRSP) lays out a vision and roadmap for ensuring that all young children in Fairfax County have the supports they need to be successful in school and beyond. Reflecting the goals of One Fairfax, which lifts up equity as a core policy principle, the ESRSP identifies goals and strategies to expand and enhance the County's Equitable Early Childhood System in order to ensure that all children enter kindergarten at their optimal developmental level with equitable opportunity for success. The plan seeks to advance racial and social equity so that every family has access to high-quality and affordable early childhood programs in the setting that best meet their family's needs.

A School Readiness Resources Panel (SRRP) was convened to identify innovative and bold expansion goals and long-term funding strategies for school readiness supports and services. In September 2019, the SRRP presented to the Board of Supervisors their recommended goal of ensuring that all children ages birth to 5 living in households with income below 300 percent of the federal poverty level have access to publicly funded early childhood programs in the public and private sectors. A primary strategy for reaching this goal is to pursue local revenue and funding options to support a sustainable dedicated funding stream for early childhood education.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$6,044,659	$6,829,119	$6,829,119	$7,176,331
Operating Expenses	20,033,877	27,458,794	28,272,035	27,825,500
Total Expenditures	**$26,078,536**	**$34,287,913**	**$35,101,154**	**$35,001,831**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	53 / 52	53 / 52	52 / 51.25	52 / 51.25

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$350,715**

An increase of $350,715 in Personnel Services includes $126,363 for a 2.00 percent market rate adjustment (MRA) for all employees and $92,230 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $132,122 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

School Readiness **$1,720,400**

An increase of $1,720,400 in Operating Expenses is included to support early childhood activities including $1,300,000 to continue the 72 Early Childhood Development and Learning Program slots that were originally funded from a federal Community Funding Project in FY 2024, $300,000 for part-time early childhood/Pre-K programs in community settings and $100,000 for professional learning and development programs for early childhood educators in the County. This adjustment is the result of aligning the local Child Care Assistance and Referral program to actual funding. The Child Care Assistance and Referral (CCAR) program provides financial assistance for child care to eligible Fairfax County families. Financial assistance may come from state funds or local funds. The County continues to maximize state resources which has reduced the reliance on local funding. There is currently no waitlist for services. Since the state is providing additional resources, the County has realized savings the last several fiscal years. A corresponding reduction of $1,700,000 is included as a FY 2025 reduction.

Contract Rate Increases **$414,451**

An increase of $414,451 in Operating Expenses is included to support the cost of contract rate increases that serve infants, toddlers, young children, families of young children, and child care providers.

Fringe Benefit Support **$82,437**

An increase of $82,437 in Personnel Services is included to support increased fringe benefit requirements in FY 2025 based on increases in employer contribution rates to the retirement systems.

Department of Vehicle Services Charges **$2,255**

An increase of $2,255 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance, and operating-related charges.

Position Adjustment **($85,940)**

A decrease of $85,940 in Personnel Services is associated with a position transferred from Fund 40045, Early Childhood Birth to 5 to Agency 67, Department of Family Services (DFS) in FY 2024. Increases are included in Agency 67, DFS (compensation) and Agency 89, Employee Benefits (fringe benefits) for no net impact to the County.

Reductions **($1,770,400)**
A decrease of $1,770,400 reflects reductions utilized to balance the FY 2025 budget. The following table provides details on the specific reductions:

Title	Impact	Positions	FTE	Reduction
Align Local Child Care Assistance and Referral Subsidy Funding to Actual Spending	The Child Care Assistance and Referral (CCAR) program provides financial assistance for child care to eligible Fairfax County families. Financial assistance may come from state funds or local funds. The County continues to maximize state resources which has reduced the reliance on local funding. There is currently no waitlist for services. Since the state is providing additional resources, the County is less reliant on local funding and has realized savings the last several fiscal years. It is recommended that $1.7 million of these savings be reinvested in other early childhood activities including $1.3 million required to continue the 72 Early Childhood Development and Learning Program slots that were originally funded from a federal Community Funding Project in FY 2024, $0.3 million for part-time early childhood/Pre-K programs in community settings and $0.1 million for professional learning and development programs for early childhood educators in the County. It should be noted that this leaves another $0.6 million in available funding should there be an increase in the demand for CCAR services and/or other early childhood initiatives.	0	0.0	$1,720,400
Reduce Operating Budget due to Efficiencies and Cost Savings	As a result of the COVID-19 pandemic and the County's shift to a hybrid in-office and telework policy, the Early Childhood Birth to 5 fund has realized efficiencies and cost savings in general office supplies such as printing and copying, postage, cell phone usage, training, and travel. It is not expected this reduction will have a negative impact on program and services provided in this fund.	0	0.0	$50,000

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$813,241**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $813,241 due to encumbered funding in Operating Expenses.

Position Adjustments **$0**
A net decrease of 1/0.75 FTE is a result of an increase of 0/0.25 FTE position to align position FTE to the actual incumbent work schedule due to increased workload and a decrease of 1/1.0 FTE position due to a transfer from Fund 40045, Early Childhood Birth to 5, to Agency 67, Department of Family Services to better align resources in the Health and Human Services System.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

EARLY CHILDHOOD BIRTH TO 5 FUND - 52 Positions			
HEAD START - 13 Positions			
1	Child Care Program Administrator II	3	Day Care Center Teachers II
1	Child Care Specialist III	4	Day Care Center Teachers I
1	Child Care Specialist II	1	Business Analyst II
2	Human Service Workers II		
SCHOOL READINESS - 12 Positions			
2	Child Care Program Administrators II	6	Child Care Specialists II, 3 PT
1	Child Care Program Administrator I	1	Management Analyst III
1	Child Care Specialist III	1	Administrative Assistant II
COMMUNITY EDUCATION & PROVIDER SERVICES - 27 Positions			
1	Child Care Program Administrator II	4	Child Care Specialists II
2	Child Care Program Administrators I	6	Child Care Specialists I
1	Business Analyst I	6	Administrative Assistants IV
1	Human Service Worker I	2	Administrative Assistants III
3	Child Care Specialists III	1	Administrative Assistant II
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results by Community Outcome Area

The School Readiness performance measures are new beginning in FY 2025. When available, data has been provided for previous fiscal years; however, for some of the measures, data collection started in FY 2025 so previous years are not available.

Economic Opportunity

The Child Care Assistance and Referral (CCAR) program provides financial assistance for child care to working families with low to moderate incomes in Fairfax County. CCAR services are funded by both the state and County. Payment to child care programs caring for children whose child care subsidies are funded by the state are made directly by the Virginia Department of Social Services (VDSS) and Virginia Department of Education (VDOE). Payments made to child care programs caring for children whose child care subsidies are funded by the County are made by the Department of Neighborhood and Community Services. In FY 2023, there was a 7 percent decline in children enrolled in the local subsidy program compared to FY 2022 due to the ongoing focus to utilize state child care subsidy funding before local dollars. Consistent with state actions, the County expanded eligibility for the local subsidy program thus increasing child care support for families. The expanded eligibility resulted in a slight increase in expenditures despite the lower enrollment.

While the number of County permitted homes decreased 3 percent in FY 2023, the data revealed several positive signs of recovery from the COVID-19 pandemic. There was a 30 percent increase in initial applications received (124 in FY 2023 compared to 95 in FY 2022). There was also an 18 percent increase in the number of initial permits issued in FY 2023 (83 initial permits) compared to FY 2022 (70 initial permits). This increase is due to a targeted emphasis focused on supporting interested applicants through the permit process by offering in-person appointments, technical assistance, and consistent follow-up.

FY 2023 saw the number of providers who did not renew their permit improve from the previous year (114 in FY 2023 versus 125 in FY 2022). When examining the reasons from providers who did not renew their permit in comparison to the previous year, FY 2023 saw slight decreases in providers retiring, closing their business due to having no children in care, moving out of the County, and transitioning to be a state licensed family child care provider. Continued emphasis on retention efforts helped mitigate a potentially larger decrease.

Lifelong Education and Learning

In FY 2023, the Head Start/Early Head Start program continued to stabilize services to children and families; however, the program still experienced under enrollment. Staffing challenges were experienced by all programs, with veteran teachers retiring and the need to recruit and orient new educators.

The Head Start/Early Head Start program collects and analyzes data at three intervals during the program year to determine children's progress towards meeting school readiness benchmarks. Data collection in FY 2023 demonstrated that educators were able to provide quality services despite personnel turnover, with child assessment data showing progress from FY 2022 in all three indicators of readiness for kindergarten entry.

School Readiness supports Early Childhood programs with participation in Virginia Quality Birth – Five (VQB5) and provides coordination of program and classroom level supports for continuous quality improvement in the Ready Region Capital Area (which includes Fairfax County, Arlington County, City of Fairfax, City of Falls Church, and City of Alexandria). In addition, this program seeks to advance family connections and partnerships to increase access to quality early childhood education programs and experiences. School Readiness supports access to quality early childhood by administering the Virginia Preschool Initiative (VPI) and Early Childhood Development Learning Program (ECDLP). These programs provide a comprehensive preschool experience that assists children with being prepared to successfully enter kindergarten by meeting school readiness benchmarks, with an emphasis on social emotional development. It also supports early childhood educators by providing professional development through the Institute for Early Learning (IFEL). The School Readiness measures are new in FY 2025 and actuals have been reported where possible.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Economic Opportunity						
Economic Stability and Upward Mobility for All People						
Percent change in number of children served in CCAR	(22%)	(10%)	0%	(7%)	7%	0%
Percent change in number of permitted child care slots	(10%)	(8%)	16%	(3%)	8%	0%
Lifelong Education and Learning						
Supporting Academic Achievement						
Percent of 4-year-old children reaching benchmarks in socioemotional skills[1]	NA	85%	85%	93%	86%	94%
Percent of 4-year-old children reaching benchmarks in literacy and language skills[1]	NA	78%	78%	91%	79%	92%
Percent of 4-year-old children reaching benchmarks in math skills[1]	NA	76%	76%	92%	77%	93%
Percent change in number of participants in the Virginia Quality Birth to Five System (VQB5) within the Ready Region Capital Area[2]	NA	NA	NA	NA	52%	0%

[1] The Head Start/Early Head Start Program collects and analyzes data at three intervals each year – Fall, Winter and Spring checkpoints – to determine children's progress across all areas of development throughout the program year. The survey of parents on service quality is completed in the Fall and Spring. The onset of the COVID-19 pandemic in mid-March 2020 interrupted that schedule of data collection. The program was subsequently unable to report child outcomes for program year 2019-2020 and program year 2020-2021.

[2] This performance measure is new for FY 2025. When available, historical data will be provided for previous fiscal years.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$10,583,969**	**$10,180,432**	**$17,874,377**	**$17,061,136**
Revenue:				
Child Care Services for Other Jurisdictions	$6,448	$155,918	$155,918	$155,918
USDA Grant-Gum Springs Head Start	55,038	44,689	44,689	44,689
Home Child Care Permits	10,192	15,353	15,353	15,353
Late Payment and Returned Check Fees	11,153	0	0	0
Total Revenue	**$82,831**	**$215,960**	**$215,960**	**$215,960**
Transfers In:				
General Fund (10001)	$33,286,113	$34,071,953	$34,071,953	$34,785,871
Total Transfers In	**$33,286,113**	**$34,071,953**	**$34,071,953**	**$34,785,871**
Total Available	**$43,952,913**	**$44,468,345**	**$52,162,290**	**$52,062,967**
Expenditures:				
Personnel Services	$6,044,659	$6,829,119	$6,829,119	$7,176,331
Operating Expenses[1]	20,033,877	27,458,794	28,272,035	27,825,500
Total Expenditures	**$26,078,536**	**$34,287,913**	**$35,101,154**	**$35,001,831**
Total Disbursements	**$26,078,536**	**$34,287,913**	**$35,101,154**	**$35,001,831**
Ending Balance	**$17,874,377**	**$10,180,432**	**$17,061,136**	**$17,061,136**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as a decrease of $895,841.17 to FY 2023 Operating Expenses to record expenditure accruals. The Annual Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Fund 40050: Reston Community Center

Mission

To create positive leisure, cultural and educational experiences that enhance the quality of life for all people living and working in Reston by providing a broad range of programs in arts, aquatics, enrichment, recreation, and life-long learning; creating and sustaining community traditions through special events, outreach activities, and facility rentals; and building community through collaboration and celebration.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Fairfax-Falls Church Community Services Board primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation, and culturally enriching activities.*

Focus

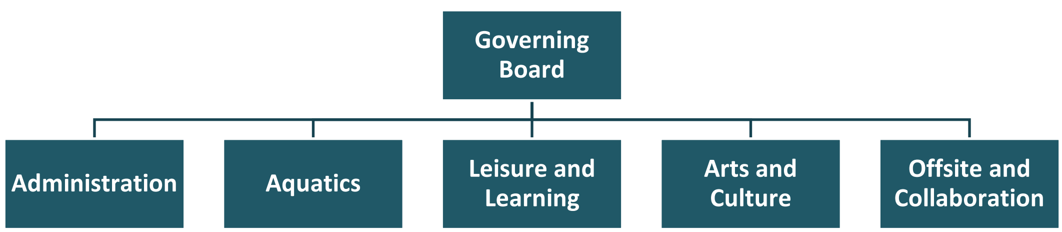
Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's sense of place.

The operations for RCC are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. The Small District 5 tax rate is $0.047 per $100 of assessed property value and was last revised in March 2006. In FY 2025, projected revenue from property assessments is $10,063,655, a 5.9 percent increase over the FY 2024 Adopted Budget Plan.

RCC also collects revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual costs of programming and operations since Small District 5 property owners have already contributed tax revenues to fund RCC. Consequently, Small District 5 residents and employees have enjoyed RCC programs at reduced rates. The Board of Governors, the RCC governing body, has an established financial policy that limits the cost recovery of programs/services fees to a maximum of 25 percent of the combined agency expenditures for Personnel Services and Operating Expenses. Revenue performance across program levels is also affected by patrons using RCC's Fee Waiver Program which fully subsidizes eligible patrons' individual participation (based on income parameters), in activities of their choosing. The balance of RCC's revenue is composed of tax receipts and interest.

RCC's 2021-2026 Strategic Plan reflects the agency's facility goals for serving the community. The two principal facility needs expressed in numerous surveys and focus group results continue to be a new indoor recreation facility in Reston, and a new performing and visual arts venue for the community. These added facilities will help address the demand pressures on programs and services at existing facilities. Both would require multiple funding resources and partners. RCC continues to support their realization through partnerships, development activity and other means.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,760,095	$7,058,102	$7,086,346	$7,639,348
Operating Expenses	3,039,863	3,319,771	3,785,579	3,810,206
Capital Projects	603,406	335,000	2,058,457	1,946,220
Total Expenditures	**$9,403,364**	**$10,712,873**	**$12,930,382**	**$13,395,774**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	49 / 49	49 / 49	49 / 49	49 / 49
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$261,448**

An increase of $261,448 in Personnel Services includes $132,588 for a 2.00 percent market rate adjustment (MRA) for all employees and $65,375 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $63,485 is included for benchmark studies conducted for all County employees.

Programmatic Adjustments **$827,300**
An increase of $827,300 comprises $336,865 in Personnel Services and $490,435 in Operating Expenses and is included for anticipated program expenses in FY 2025.

Other Post-Employment Benefits **($17,067)**
A decrease of $17,067 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Projects **$1,611,220**
Funding of $1,946,220, an increase of $1,611,220 over the FY 2024 Adopted Budget Plan, is included to support capital improvements at the Hunters Woods facility.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$2,217,509**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $2,217,509 due to unexpended capital project balances of $522,237, encumbered carryover of $22,108 to support program operations, and increases of $28,244 in Personnel Services, $443,699 in Operating Expenses, and $1,201,221 in Capital Projects due to anticipated program expenses and capital improvements to the Hunter Woods facility in FY 2024.

Cost Centers

The lines of business in Fund 40050, Reston Community Center, have been changed to advance RCC Strategic Planning and now include: Administration (including facility rentals), Arts and Culture, Aquatics, Leisure and Learning, and Offsite and Collaboration. These distinct program areas work to fulfill the mission and carry out the key initiatives of Reston Community Center.

Administration

RCC's Administration cost center provides effective leadership, supervision, and administrative support for RCC programs, and maintains and prepares the facilities of Reston Community Center for Small District 5 patrons.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$5,321,938	$6,092,837	$8,139,524	$8,135,509
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	28 / 28	28 / 28	28 / 28	28 / 28
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

Arts and Culture

RCC's Arts and Culture cost center provides Performing Arts and Arts Education presentations to Small District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music, visual and related arts.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$1,321,796	$1,468,059	$1,475,960	$1,530,550
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	6 / 6	6 / 6	6 / 6	6 / 6

Aquatics

RCC's Aquatics cost center provides a safe and healthy pool environment, and balanced Aquatic programming year-round for all age groups in Small District 5. Programming occurs in both the Terry L. Smith Aquatics Center and throughout the community.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$1,020,990	$1,062,089	$1,062,089	$1,211,825
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	5 / 5	5 / 5	5 / 5	5 / 5

Leisure and Learning

RCC'S Leisure and Learning cost center provides recreational, educational, enrichment and social activities to all age groups, encouraging communitywide, positive, and meaningful leisure experiences in Small District 5.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$1,161,402	$1,266,856	$1,300,897	$1,442,983
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	6 / 6	6 / 6	6 / 6	6 / 6

Offsite and Collaboration

RCC's Offsite and Collaboration cost center encompasses Community Events and Equity Partnerships (formerly Outreach and Collaboration) to address the growing demand for offsite content delivery, and expansion of partnership efforts to ensure the equitable distribution of agency resources in neighborhoods throughout Reston, particularly those that have traditionally lacked resources or amenities.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$577,238	$823,032	$951,912	$1,074,907
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	4 / 4	4 / 4	4 / 4	4 / 4

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

ADMINISTRATION - 29 Positions			
1	Executive Director, E	1	Park/Recreation Specialist II
1	Deputy Director	1	Information Officer I
1	Financial Specialist II	2	Graphic Artists III
1	Communications Specialist II	5	Administrative Assistants IV
1	Management Analyst II	1	Administrative Assistant III
1	Chief, Bldg. Maintenance Section	1	Facility Attendant II
1	Network/Telecom Analyst	4	Administrative Assistants II
1	Management Analyst I	5	Maintenance Workers
1	Financial Specialist I		
ARTS AND CULTURE - 6 Positions			
1	Theatrical Arts Director	2	Asst. Theatre Technical Directors
1	Theatre Technical Director	1	Administrative Assistant IV
1	Park/Recreation Specialist II		
AQUATICS - 5 Positions			
1	Park/Recreation Specialist II	1	Administrative Assistant II
2	Park/Recreation Specialists I	1	Park/Recreation Assistant
LEISURE AND LEARNING - 6 Positions			
1	Park/Recreation Specialist IV	2	Park/Recreation Assistants
3	Park/Recreation Specialists II		
OFFSITE AND COLLABORATION - 4 Positions			
1	Park/Recreation Specialist IV	1	Park/Recreation Assistant
2	Park/Recreation Specialists II		
E	**Denotes Exempt Position(s)**		

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

RCC supports the work in multiple community outcome areas from the Countywide Strategic Plan. The obvious concentration for RCC is the "Cultural and Recreational Opportunities" outcome area, but significant effort occurs in other outcome areas as well. Some key metrics related to Countywide Strategic Plan objectives pursued by RCC include:

- Commission for Accreditation of Park and Recreation Agencies (CAPRA) accreditation which was achieved in October 2020. RCC's accreditation evidence of compliance documentation is reviewed annually (also: Effective and Efficient Government outcome area).
- Contributions to establishment of a *Master Arts Plan for Facilities* and *Public Art Master Plan* for Fairfax County (FY 2024). The *Fairfax County Master Arts Plan: Facilities* was accepted by the Board of Supervisors on July 11, 2023. The Public Art Master Plan for Fairfax County is anticipated to be reviewed by the Board of Supervisors in FY 2025 (also: Housing and Neighborhood Livability outcome area).
- Customer satisfaction surveys for all RCC programs and services (ongoing).
- Establishment of a comprehensive community calendar of events and activities for Reston (Launched on the RCC website in July 2023).
- Establishment of Reston Community Center Strategic Plan 2021-2026 goals in FY 2022 (also: Effective and Efficient Government outcome area).
- Joint delivery with the Department of Public Works and Environmental Services Building Design and Construction Branch/PPPEA of a feasibility study for a possible arts center in Reston to be realized via proffer from Boston Properties (FY 2022). The Board of Supervisors accepted the Block J offer on January 24, 2023. (also: Housing and Neighborhood Livability and Effective and Efficient Government outcome areas).

RCC's current strategic plan (2021-2026) identifies Customer Satisfaction as the primary performance measure of RCC success in delivery of its programs and services. For FY 2023, Customer Satisfaction surveys measured the following:

1. My RCC Program/Service was a high-quality offering.
2. My RCC Program/Service was provided at a reasonable cost.
3. The setting for my RCC Program/Service was appropriate, clean, and accessible.
4. RCC employees were helpful and courteous in my interactions with them.
5. I would recommend RCC to others.
6. My RCC Program/Service improved my quality of life and/or enhanced my skills or knowledge.

For each of the above statements, patrons are asked to rate on a scale of Strongly Agree, Agree, Neutral, Disagree, or Strongly Disagree. The objective is to obtain 90 percent or greater of total responses in the combined Agree/Strongly Agree categories.

RCC participation totals are calculated over a calendar year to include the four full seasons of RCC programming. Overall, participation in RCC's FY 2023 cycle of programs was 131,383 which represents a 5.2 percent increase over the prior year. This number does not include participation in programs, events or activities offered through RCC's Facility Rentals services which added an estimated 55,510 participants; total estimated rentals participation compared to FY 2022 rose 159.3 percent from the prior year. Rental activity participation increased so dramatically due to the cessation of COVID-related fears surrounding large, indoor social gatherings. Combined programming and rental participation was 186,893.

As programming and rentals participation totals continue to increase, the target maximum RCC participation will be at or near the 200,000 level until new facilities are available for program/service delivery. Given that facility rentals services are provided only after programmed and partnered activities are scheduled, participation will continue to fluctuate year to year depending on both the number of opportunities for rentals and their purpose.

Another key focus area for the Five-Year Strategic Plan is Collaboration and Partnerships. This enables Small District 5 resources to be deployed beyond RCC's walls to serve constituents more effectively. The performance measurement goal addressing this focus area is the number of partnering organizations among Reston providers and Fairfax County government agencies (or nonprofit organizations) serving the Reston community, whose efforts align with RCC's mission.

As demand for delivery of neighborhood-focused content and services continues to grow, RCC has addressed this by establishing a new cost center, Offsite and Collaboration, to focus on these efforts. This cost center will encompass Community Events (previously under the Arts and Events cost center) and Outreach and Collaboration (previously in the Leisure and Learning cost center). Outreach and Collaboration has been renamed Equity Partnerships to reflect the agency's commitment to equitable distribution of resources. A key driver in this cost center is RCC's partnership and collaboration with Opportunity Neighborhoods – Reston.

Administration

Online registration was successfully launched in FY 2014. Patron utilization of online purchasing for enrollment in RCC offerings in its first years of adoption grew much faster than the targeted 15 percent per year increase. The overall objective for the RCC Strategic Plan is to achieve a level of 50 percent or more of all transactions in registered enrollment and ticketing accomplished via the Internet, hence the Performance Measure metric now reflects that goal. Online registration for FY 2023 was nearly 50 percent of all registered activity.

The actual number of community-based partners in FY 2023 was 46. RCC's partnerships remain integral to program planning, community outreach and achieving greater brand identity and recognition.

For patron satisfaction surveys, the goal is to obtain 90 percent or greater of responses in the Agree/Strongly Agree categories. In Administration, the service delivery measured by the Customer Satisfaction surveys is for Facility Rentals. Five of six measurable categories surpassed the 90 percent target and were at or above 95 percent. The sixth category generated many "not applicable" responses as people do not view rental of space as contributing to skills or life enhancement.

Arts and Culture

This cost center offers a wide range of professional and community-based arts performances and experiences. RCC offers classes and workshops in the performing and visual arts, as well as hosting fine arts exhibits. The Arts and Culture team provides support for community arts organizations that perform at RCC facilities, as well as arts programs, workshops and performances in Reston schools.

The Professional Touring Artist Series events returned to in-person formats presented in the CenterStage. Over the course of the season, 5,551 patrons attended live shows. Highlights included performances and talks by artists and writers such as Lynda Barry, Josh Blue, Youn Sun Nah and Lúnasa, as well as enthusiastic attendees of the joint Osher Lifelong Learning Institute "Meet the Artists" programs, Young Actors Theatre, and CenterStage Cinema. Community arts organization performances brought 6,791 attendees to the CenterStage. Arts Education offerings generated a total enrollment of 1,201 participants, along with 963 studio visits.

Aquatics

The RCC Terry L. Smith Aquatics Center offers year-round instructional, fitness, water safety and recreational swimming options in addition to rentals and therapeutic aquatics offerings. In FY 2023, there were 23,117 visits to the RCC swimming pools which is consistent the prior year. Enrollment in registered class offerings increased by 44 percent from 2,233 to 3,205 as the community emerged from the COVID-19 pandemic. Visits from participants in organizations renting the pools increased by 76 percent to 20,196.

RCC's community-wide, land-based water safety program, DEAP (Drowning Education and Awareness Program), provided employment certification training and group water safety presentations for Reston patrons and organizations, including certification of 37 Reston Swim Team Association coaches. Swim team and other group rental reservations for RCC's Terry L. Smith Aquatics Center remain an important layer of programming and revenue generator.

Overall demand in Reston for aquatics programs remains very strong as demonstrated by the addition of other commercially available water exercise and fitness options as well as lesson offerings. RCC programming, including aqua aerobics offered six days a week and increased swim lessons time, will continue to draw more pool usage while also providing rental ability to community partners, including South Lakes High School, Reston Masters Swim Team, and the Reston Swim Team Association winter swim program.

Leisure and Learning

The Leisure and Learning team engages patrons from birth to their wisdom years in thousands of different enriching, educational, entertaining, and healthy-living programs. In FY 2023, people returned to in-person experiences. Class and workshop enrollments grew in Fitness to 1,099 from 512, in Lifelong Learning from 708 to 1,050, and in Youth/Teen to 2,076 from 1,183.

In RCC Leisure and Learning reservation program offerings, Fitness participation totaled 1,835 and Lifelong Learning totaled 492. Participation should continue to trend upward as COVID-19 impacts recede. Attention to air quality, room capacities and regular cleaning will continue for Fitness offerings. Lifelong Learning experiences were offered in virtual as well as in-person formats. Youth/Teen experiences included expanded free offerings such as Math Tutoring and Big Fun for Little Ones.

Offsite and Collaboration

Community Events continued to achieve more traditional levels of programming and participation. Beloved traditions like the Reston Multicultural Festival and summer concert series throughout the community attracted participation totaling 61,621 people to these art-infused experiences. Weather continues to be the primary determinant of success for these experiences.

Equity Partnerships is the second function of the new cost center. Offerings such as Crafternoons and Fun Around Town are provided in the housing complexes associated with the Opportunity Neighborhood program administered by the Department of Neighborhood and Community Services. While targeted to serve those families, these programs are open to all and help foster a sense of community and belonging regardless of individual home addresses.

RCC will be expanding the staffing that supports content delivery throughout the community. These efforts provide for more equitable distribution of resources to formerly underserved areas as well as the new multi-family housing that is being built in the Silver Line Corridor in Reston.

One Fairfax

Reston Community Center has been engaged with achieving equitable outcomes for programs and services for many years. For more than three decades, programming for Reston's annual Dr. Martin Luther King Jr. Birthday Celebration has focused on both celebrating past civil rights movement accomplishments and continuing the work required to achieve Dr. King's goals. The theme has been "Are We Keeping the Promise?" Over the years, RCC has expanded that discussion to all seasons of program offerings.

Similarly, RCC's Fee Waiver Program has been implemented to reduce the impacts of income inequality. It was expanded in 2016 and again in 2020 to provide broader eligibility parameters to support families as they transition to greater economic success but remain less able to participate in RCC programs because of limited resources. In ways both direct and subtle, RCC seeks to display the positive impact of Reston's diversity and to promote the elements of One Fairfax on a variety of fronts. These are listed here with accompanying highlights to illustrate the breadth and depth of RCC's commitment to the One Fairfax policy.

RCC Program or Service	Performance Metric
Fee Waiver Program	FY 2023: 234 households; 395 members. The amount of $137,059 represents the value used. This is a 93 percent increase over the prior year.
Equity Matters Programming	FY 2023 programs offered included films, performances, the restored Diva Central event (free formal dresses for teens), Reston Baby Expo, Fun Around Town and other events.
Opportunity Neighborhood	RCC is an active community partner; offsite programming is delivered to the communities served by Opportunity Neighborhood in Reston. Free offerings such as Fun Around Town, Crafternoons and CPR certification were provided. A women-only swimming monthly session was provided in response to resident requests from engagement conversations. These monthly sessions served about two dozen women and girls.
Other Strategies	RCC publications are deliberately designed to feature actual program participants reflecting the community's diversity. Board engagement and participation recruitment is focused on diverse representation. Multilingual Customer Service and other team members serve patrons who speak Chinese, Spanish, Urdu and Russian.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Administration						
Number of community-based partners to deliver programs and services to Reston.	46	43	35	46	35	35
On-Line registration percentage.	53.30%	56.00%	50.00%	49.85%	50.00%	50.00%
High Quality	100%	100%	90%	98%	90%	90%
Reasonable Cost	93%	100%	90%	98%	90%	90%
Clean Accessible	100%	94%	90%	100%	90%	90%
Employees Helpful/Courteous	93%	100%	90%	98%	90%	90%
Recommend RCC	100%	94%	90%	100%	90%	90%
Enhance life/Skills	79%	71%	90%	55%	90%	90%
Arts and Culture						
High Quality	99%	98%	90%	98%	90%	90%
Reasonable Cost	98%	96%	90%	98%	90%	90%
Clean/Accessible	98%	99%	90%	99%	90%	90%
Employees Helpful/Courteous	96%	95%	90%	96%	90%	90%
Recommend RCC	99%	99%	90%	99%	90%	90%
Enhance life/Skills	96%	94%	90%	92%	90%	90%
Aquatics						
High Quality	93%	94%	90%	90%	90%	90%
Reasonable Cost	96%	97%	90%	97%	90%	90%
Clean/Accessible	96%	100%	90%	97%	90%	90%
Employees Helpful/Courteous	96%	94%	90%	97%	90%	90%
Recommend RCC	94%	97%	90%	93%	90%	90%
Enhance Life/Skills	89%	91%	90%	79%	90%	90%
Leisure and Learning						
High Quality	97%	98%	90%	93%	90%	90%
Reasonable Cost	98%	96%	90%	95%	90%	90%
Clean/Accessible	97%	94%	90%	96%	90%	90%
Employees Helpful/Courteous	91%	94%	90%	94%	90%	90%
Recommend RCC	99%	99%	90%	96%	90%	90%
Enhance Life/Skills	88%	92%	90%	87%	90%	90%
Offsite and Collaboration[1]						
High Quality	NA	NA	NA	99.00%	90.00%	90.00%
Reasonable Cost	NA	NA	NA	98.00%	90.00%	90.00%
Clean/Accessible	NA	NA	NA	99.00%	90.00%	90.00%
Employees Helpful/Courteous	NA	NA	NA	93.00%	90.00%	90.00%
Recommend RCC	NA	NA	NA	96.00%	90.00%	90.00%
Enhance Life/Skills	NA	NA	NA	89.00%	90.00%	90.00%

[1] Performance measures for the Offsite and Collaboration cost center are included for the first time in the FY 2025 Advertised Budget Plan.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$9,095,686**	**$8,599,349**	**$10,658,955**	**$8,786,921**
Revenue:				
Taxes	$9,594,699	$9,500,478	$9,700,478	$10,063,655
Interest	197,113	15,870	15,870	75,000
Vending	137	1,600	1,600	0
Aquatics	344,244	425,000	425,000	425,000
Leisure and Learning	326,604	479,408	430,755	520,978
Rental	215,373	181,000	181,000	181,000
Arts and Events	288,463	303,645	303,645	303,645
Total Revenue	**$10,966,633**	**$10,907,001**	**$11,058,348**	**$11,569,278**
Total Available	**$20,062,319**	**$19,506,350**	**$21,717,303**	**$20,356,199**
Expenditures:				
Personnel Services	$5,760,095	$7,058,102	$7,086,346	$7,639,348
Operating Expenses	3,039,863	3,319,771	3,785,579	3,810,206
Capital Projects	603,406	335,000	2,058,457	1,946,220
Total Expenditures	**$9,403,364**	**$10,712,873**	**$12,930,382**	**$13,395,774**
Total Disbursements	**$9,403,364**	**$10,712,873**	**$12,930,382**	**$13,395,774**
Ending Balance[1]	**$10,658,955**	**$8,793,477**	**$8,786,921**	**$6,960,425**
Maintenance Reserve	$1,315,996	$1,308,840	$1,327,002	$1,388,313
Feasibility Study Reserve	219,333	218,140	221,167	231,386
Capital Project Reserve	7,000,000	7,000,000	7,000,000	5,340,726
Economic and Program Reserve	2,123,626	266,497	238,752	0
Unreserved Balance	0	0	0	0
Tax Rate per $100 of Assessed Value	**$0.047**	**$0.047**	**$0.047**	**$0.047**

[1] The fund balance in Fund 40050, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. The available fund balance is divided into four reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming, funds for future capital projects, and funds for economic and program contingencies. The Maintenance Reserve is equal to 12 percent of total revenue, the Feasibility Study Reserve is equal to 2 percent of total revenue, and the Capital Project Reserve has a limit of $7,000,000.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
RCC - CenterStage Theatre Enhancements (CC-000008)	$868,022	$75,825.92	$159,357.16	$0
RCC - Facility Enhancements (CC-000002)	1,726,163	0.00	36,255.09	0
Reston Arts Venue (CC-000024)	110,000	15,523.99	17,514.46	0
Reston Community Center Improvements (CC-000001)	6,310,710	512,056.41	1,845,330.50	1,946,220
Total	**$9,014,895**	**$603,406.32**	**$2,058,457.21**	**$1,946,220**

Fund 40060: McLean Community Center

Mission

The McLean Community Center (MCC) generates inspiration, creativity, and connection in McLean and its communities. MCC provides access to inspirational arts, cultural experiences, learning opportunities, civic engagement, and recreational activities; supports community organizations, and offers facilities for all MCC tax district residents.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Fairfax-Falls Church Community Services Board primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation, and culturally enriching activities.*

Focus

Fund 40060, McLean Community Center (MCC or the Center), fulfills its mission by offering a wide variety of civic, social, and cultural activities to its residents, including families, local civic organizations, and businesses.

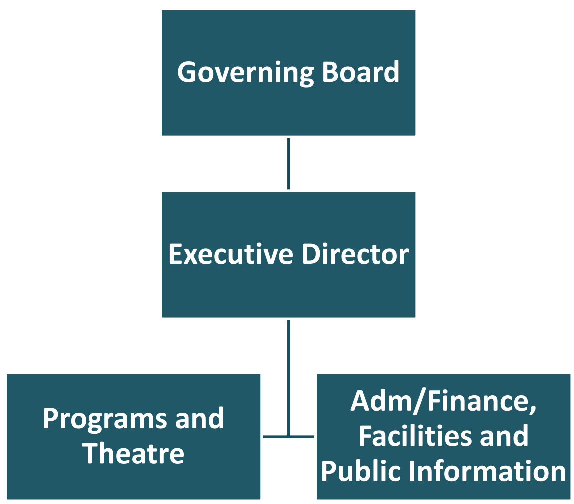
MCC offers activities for adults, teens, and children, including a wide range of classes, lectures, trips, camps, art exhibits, theater performances, and a growing Seniors in Action program. The Center also produces important community activities such as Fiesta Del Sol, McLean Day, the annual Fireworks Celebration, and McLean Pet Fest.

MCC facilities include the 383-seat Alden Theatre, the McLean Project for the Arts galleries, the Susan B. DuVal Art Studio, meeting and conference rooms, a rehearsal studio, classrooms, and commercial kitchen. MCC also operates the award-winning Old Firehouse Center (OFC), the first-of-its-kind space for teens in Fairfax County. OFC is an example of McLean's commitment to the safety and future of its youth. In addition, the facility is utilized by many community groups and offers additional programming across all ages and demographics.

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville. The Small District 1A real estate tax rate for FY 2025 will remain at $0.023 per $100 of assessed real property value. Other revenue sources include program fees, rental income, and interest on investments. Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

In 2023, the MCC Governing Board and staff developed and implemented a strategic plan that is committed to the following goals: Be Visible; Welcome All of McLean and its Global Community; Invite Discovery; Showcase Excellence; and Model Sustainability and Good Stewardship.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,558,125	$4,219,136	$4,219,136	$4,289,858
Operating Expenses	2,673,778	3,075,979	3,171,121	3,154,358
Capital Projects	198,524	190,000	943,553	800,000
Total Expenditures	**$6,430,427**	**$7,485,115**	**$8,333,810**	**$8,244,216**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	34 / 31.2	34 / 31.2	34 / 31.2	34 / 31.2

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$141,196**

An increase of $141,196 in Personnel Services includes $78,474 for a 2.00 percent market rate adjustment (MRA) for all employees and $50,071 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $12,651 is included for benchmark studies conducted for all county employees.

Programmatic Adjustments **$19,510**

A net increase of $19,510, comprises $78,379 in Operating Expenses, partially offset by a decrease of $58,869 in Personnel Services, is included to support anticipated program operations in FY 2025.

Other Post-Employment Benefits **($11,605)**

A decrease of $11,605 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Projects **$610,000**

Funding of $800,000 in Capital Projects, an increase of $610,000 over the FY 2024 Adopted Budget Plan, is included to support improvements at the Old Firehouse Center.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$848,695**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $848,695 due to unexpended project balances of $1,341,094 and encumbered carryover of $95,142. These increases are partially offset by a decrease of $587,541 in Capital Projects based on anticipated capital needs in FY 2024.

Cost Centers

The cost centers in Fund 40060, McLean Community Center, are: Administration, Facilities and Public Information; General Programs composed of instruction classes, special events, performing arts, visual arts, and youth activities; and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.

Administration, Facilities and Public Information

The Administration, Facilities and Public Information cost center administers the facilities and programs of the McLean Community Center, assists residents and local groups planning activities, and provides information to residents to facilitate their integration into the community.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,602,197	$2,932,504	$3,713,690	$3,721,577
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	19 / 16.7	19 / 16.7	20 / 17.7	20 / 17.7

General Programs

The General Programs cost center provides programs and classes to McLean Community Center district residents of all ages to promote personal growth and sense of community involvement.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$3,050,462	$3,751,037	$3,818,546	$3,684,657
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	13 / 12.5	13 / 12.5	12 / 11.5	12 / 11.5

Teen Center

The Teen Center cost center provides a safe recreational and productive environment for local youth in grades five through nine to promote personal growth.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$777,768	$801,574	$801,574	$837,982
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	2 / 2	2 / 2	2 / 2	2 / 2

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

ADMINISTRATION, FACILITIES AND PUBLIC INFORMATION – 20 Positions			
Administration			
1	Executive Director	1	Administrative Assistant V
1	Deputy Director	3	Administrative Assistants IV
1	Financial Specialist II	1	Administrative Assistant III
1	Network/Telecom Analyst I	1	Administrative Assistant II
Facilities			
1	Chief Building Maintenance Section	5	Facility Attendants II, 5 PT
1	Park/Recreation Assistant		
Public Information			
1	Communications Specialist II	2	Communications Specialists I
GENERAL PROGRAMS – 12 Positions			
Instruction & Senior Adult Activities			
1	Park/Recreation Specialist III	1	Park/Recreation Specialist II
Special Events			
1	Park/Recreation Specialist II	1	Park/Recreation Specialist I
Performing Arts			
1	Theatrical Arts Director	1	Administrative Assistant IV
1	Theatre Technical Director	1	Facility Attendant II
1	Assistant Theatre Technical Director	1	Facility Attendant I, PT
1	Park/Recreation Specialist I		
Youth Activities			
1	Park/Recreation Specialist I		
TEEN CENTER – 2 Positions			
Instruction & Senior Adult Activities			
1	Park/Recreation Specialist II	1	Park/Recreation Specialist I
PT	**Denotes Part-time Position(s)**		

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

The McLean Community Center facilities play an important part in the greater McLean area by providing places for MCC to hold its programs, classes, and meetings; serving as the home for the McLean Project for the Arts and community arts groups; and offering meeting and event space for residents and community organizations.

FY 2023 mostly showed a return to normal operations coming out of the COVID-19 pandemic. In FY 2023, the total number of patrons using the Center increased by 78.8 percent, compared to 2022. Instructional Classes, Special Events, Performing Arts, and the Old Firehouse Center had growth in usage by patrons; however, participation in senior adult and youth activities saw declines. Total patrons using the center in FY 2023 was 62,171. Further increases in participation are projected for 2024 and 2025.

In FY 2023, the Teen Center weekday participants increased 26.7 percent and the weekend participants increased 170.9 percent. The large percentage increases in patrons using the Teen Center are attributable to the closure of the Teen Center in FY 2021 due to the COVID-19 pandemic. The Teen Center reopened in FY 2022 and is expected to continue regaining patrons.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in patrons using the Center	(56.3%)	224.0%	5.9%	78.8%	24.5%	5.7%
Percent change in participation in classes and Senior Adult activities	(62.3%)	201.5%	1.4%	(12.7%)	5.0%	50.6%
Percent change in participation at Special Events	88.5%	149.3%	1.2%	75.7%	12.1%	6.4%
Percent change in participation at Performing Arts activities	(54.5%)	58.2%	7.7%	119.6%	(3.6%)	15.1%
Percent change in participation at Youth Activities	(40.9%)	356.0%	25.7%	(18.6%)	51.6%	(1.7%)
Percent change in weekend patrons[1]	(100.0%)	203,500.0%	33.3%	170.9%	108.8%	0.0%
Percent change in weekday patrons	(81.8%)	368.7%	21.2%	26.7%	35.1%	3.1%

[1] The large increase is attributable to the closure of the Teen Center in FY 2021 due to the COVID-19 pandemic and its reopening in FY 2022.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$6,564,243**	**$4,859,900**	**$7,022,919**	**$5,984,224**
Revenue:				
Taxes	$5,705,134	$5,980,732	$5,980,732	$6,246,181
Interest	134,505	20,000	20,000	130,000
Rental Income	113,971	79,480	79,480	127,480
Instructional Fees	436,839	532,723	532,723	422,824
Performing Arts	103,583	132,750	132,750	129,362
Special Events	106,382	96,500	96,500	107,600
Youth Programs	113,415	138,910	138,910	138,650
Teen Center Income	170,673	296,000	296,000	223,000
Miscellaneous Income	4,601	18,020	18,020	18,305
Total Revenue	**$6,889,103**	**$7,295,115**	**$7,295,115**	**$7,543,402**
Total Available	**$13,453,346**	**$12,155,015**	**$14,318,034**	**$13,527,626**
Expenditures:				
Personnel Services	$3,558,125	$4,219,136	$4,219,136	$4,289,858
Operating Expenses	2,673,778	3,075,979	3,171,121	3,154,358
Capital Projects	198,524	190,000	943,553	800,000
Total Expenditures	**$6,430,427**	**$7,485,115**	**$8,333,810**	**$8,244,216**
Total Disbursements	**$6,430,427**	**$7,485,115**	**$8,333,810**	**$8,244,216**
Ending Balance	**$7,022,919**	**$4,669,900**	**$5,984,224**	**$5,283,410**
Capital Project Reserve	$6,022,919	$3,669,900	$4,984,224	$4,283,410
Operating Contingency Reserve	1,000,000	1,000,000	1,000,000	1,000,000
Tax Rate per $100 of Assessed Value	**$0.023**	**$0.023**	**$0.023**	**$0.023**

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
McLean Community Center Improvements (CC-000006)	$6,697,397	$198,524.30	$943,552.70	$0
Old Firehouse Improvements (CC-000018)	923,866	0.00	0.00	800,000
Total	**$7,621,263**	**$198,524.30**	**$943,552.70**	**$800,000**

Fund 40070: Burgundy Village Community Center

Mission

To provide and maintain a facility for the residents of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social, and civic activities.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 40070, Burgundy Village Community Center primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities.*

Focus

Fund 40070, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center (Center) for use by residents of the Burgundy Village Community. Residents of this district currently pay an additional $0.02 per $100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill, and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Burgundy Village Community Center funds invested by the County, and rental fees.

The Burgundy Village Community Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents. The Center is used for meetings, public service affairs, and private parties. Residents of the Burgundy Village Community rent the facility for $75 per event while non-residents are charged $500 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch, and community events sponsored by the Operations Board.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$12,642	$23,210	$23,210	$23,675
Operating Expenses	14,280	25,646	25,987	25,646
Total Expenditures	**$26,922**	**$48,856**	**$49,197**	**$49,321**

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$465**

An increase of $465 in Personnel Services includes $465 for a 2.00 percent market rate adjustment (MRA) for all employees effective July 2024.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$341**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $341 due to encumbered carryover in Operating Expenses.

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

In FY 2023, actual rentals increased by 9.5 percent compared to the estimate as the facility continued to leverage both weekend and weekday rental engagements. As a result, the Center's cost per rental decreased as the facility continues full-year rental capacity. Community satisfaction with the Center remains high and rental volumes are projected to remain at a consistent level in FY 2025.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports and Cultural Opportunities						
Percent change in facility use to create a community focal point	(70.2%)	483.3%	0.0%	9.5%	0.0%	0.0%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$322,528**	**$296,033**	**$421,797**	**$479,483**
Revenue:				
Taxes	$38,743	$43,727	$43,727	$43,551
Interest	6,123	1,000	1,000	1,000
Rent	81,325	62,156	62,156	62,156
Total Revenue	**$126,191**	**$106,883**	**$106,883**	**$106,707**
Total Available	**$448,719**	**$402,916**	**$528,680**	**$586,190**
Expenditures:				
Personnel Services	$12,642	$23,210	$23,210	$23,675
Operating Expenses	14,280	25,646	25,987	25,646
Total Expenditures	**$26,922**	**$48,856**	**$49,197**	**$49,321**
Total Disbursements	**$26,922**	**$48,856**	**$49,197**	**$49,321**
Ending Balance[1]	**$421,797**	**$354,060**	**$479,483**	**$536,869**
Tax Rate per $100 of Assessed Value	**$0.02**	**$0.02**	**$0.02**	**$0.02**

[1] The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

Fund 40080: Integrated Pest Management Program

Mission

To suppress forest pest infestation and pests of public health concern throughout the County through surveillance, pest and insect control, as well as public information and education, so that none of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 40080, Integrated Pest Management Program, primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Environment and Energy	*All people live in a healthy sustainable environment.*
Healthy Communities	*All people can attain their highest level of health and well-being.*

Focus

Fund 40080, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program (FPP) managed by Stormwater Services and the Disease-Carrying Insects Program (DCIP) managed by the Health Department. Integrated Pest Management (IPM) is an ecological approach to pest control that combines appropriate pest control strategies into a unified, site-specific plan. The goal of an IPM program is to reduce pest numbers to acceptable levels in ways that are practical, cost-effective, and safe for people and the environment. FPP focuses on preventing the spread of forest insects and diseases approved by the state to be controlled in the County. DCIP focuses on protecting residents from public health pests and maintaining a low incidence of the West Nile virus, Lyme disease, and other tick-borne and mosquito-borne diseases as the prevention of epidemics and spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 40080 activities, and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors approved tax rate has been $0.001 per $100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2025, the same tax rate, along with the existing fund balance, will continue to support both programs.

Forest Pest Program

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects and diseases that are eligible for control by this program; however, the FPP is tasked with monitoring and providing control of these insects and diseases. Currently VDACS has approved six insects and two diseases for inclusion on the list of insects and diseases that can be controlled. They are the spongy moth, cankerworm, emerald ash borer, hemlock woolly adelgid, Asian long-horned beetle, spotted lanternfly, sudden oak death, and thousand cankers disease of black walnut. The proposed treatment plan and resource requirements for all listed pests are submitted annually to the Board of Supervisors for approval.

Research has shown that by slowing the spread of an invasive insect, overall control costs can be reduced. Agricultural quarantines are an effective method implemented to eradicate or slow the spread to other areas. The quarantines currently in effect in the County are intended to slow the spread of the target insects and not intended to eradicate them. In the United States, eradication is only attempted when an invasive species is discovered early, and its populations are small enough to be contained and completely eliminated. Forest pest quarantines are not an unusual or a historically recent method of controlling the spread of pests.

Throughout the year, staff conducts an extensive outreach program with the goal of educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations. Funding has also been allocated for the removal and/or remediation of hazardous trees. This activity will be limited to instances where the hazard is a direct result of pests included in the list of insects and diseases eligible for control by the program. Additionally, funding has been allocated for the removal and remediation of tree of heaven. Tree of heaven is a preferred host tree for spotted lanternfly and its removal is thought to be an effective management strategy for minimizing the impact of this pest.

Spongy Moth

In FY 2023, spongy moth, formerly known as gypsy moth, (*Lymantria dispar*) larvae populations remained very low. There was no measurable defoliation reported in Fairfax County. Active control programs in conjunction with the naturally occurring fungal pathogen *Entomophaga maimaiga* may explain the extremely low spongy moth populations in Fairfax County and other areas. Staff continue to monitor spongy moth, but no control treatments have been applied in recent years. Spongy moth populations are cyclical, and it is not uncommon for outbreaks to reoccur.

The spongy moth was first quarantined by state and federal governments in 1912 and continues to be quarantined today. More information about spongy month can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/spongy-moth.

Fall Cankerworm

Fall cankerworm (*Alsophila pometaria*) is an insect native to the eastern United States that feeds on a broad variety of hardwood trees. Periodic outbreaks of this pest are common, especially in older declining forest stands. The Mount Vernon, Mason, and Franconia (previously Lee) magisterial districts have most recently experienced the most severe infestations and associated defoliation. Staff observed population outbreak levels in the winters of 2012 and 2013 and declining populations since 2014. No treatment was required in calendar year 2022 and the first half of calendar year 2023.

FPP conducted an extensive defoliation survey to measure the damage caused by fall cankerworm in May 2023. The purpose of this survey was to determine those areas of Fairfax County where fall cankerworm larvae have impacted the County's urban forest resources through foliar feeding and to quantify this feeding damage as a percentage of canopy defoliated. The data acquired from this survey contributed to knowledge of overall cankerworm population dynamics in Fairfax County as well as locating areas of concern to be targeted in the ensuing year's fall cankerworm banding survey. The defoliation surveys for fall cankerworm were done in grids in the known areas of fall cankerworm activity in the southeastern portion of the County. Defoliation was quantified using a visual survey at each grid point. The results of this survey indicated that there was no significant defoliation from fall cankerworm in calendar year 2023.

The FY 2025 budget provides capacity to treat 500 acres of ground treatment and up to 5,000 acres of aerial treatment, should insect surveys conducted between November 2023 and January 2024 indicate the need. More information about fall cankerworm can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/fall-cankerworm.

Emerald Ash Borer

The emerald ash borer (EAB), *Agrilus planipennis*, is an exotic beetle introduced from Asia that was first discovered in the State of Michigan in the early 2000s. This beetle attacks ash trees (*Fraxinus sp.*) and can cause mortality in native ash species in as little as two years. Recently, researchers in Ohio also observed EAB attacking white fringetree (*Chionanthus virginicus*), a close relative of ash. In July 2008, infestations of emerald ash borer were discovered in Fairfax County and the County was put under federal quarantine for emerald ash borer. In the summer of 2012, the Virginia Department of Agriculture and Consumer Services determined that the entire state was generally infested so it became part of the USDA quarantine; however, the USDA removed the federal domestic EAB quarantine regulations effective January 14, 2021, because the domestic quarantine was not proven effective in stopping its spread.

Trapping efforts revealed that beetle populations extend to all areas of Fairfax County. Staff is responsible for educating the public on how to manage the impending mortality and replacement of thousands of ash trees. Education efforts emphasize hiring a private contractor to remove dead and dying trees and options for effective pesticides that may conserve ash trees in the landscape. More information about EAB can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/emerald-ash-borer.

In March 2015, the Board of Supervisors authorized staff to begin a control program for EAB on trees on publicly owned land, including fire stations, parks, schools, and libraries. Since 2015, staff have treated approximately 200 ash trees for EAB. Yearly assessments are made on treated trees to evaluate their health and crown conditions based on parameters set in the EAB Management Plan.

Since 2016, FPP has made efforts to request and release emerald ash borer parasitoid wasps from the USDA: *Oobius agrili, Spathius agrili, and Tetrasticus planipennisi.* As part of the release process, an inventory was conducted of ash stands within the County. Several potential sites were identified, and the FPP has released emerald ash borer parasitoid wasps on several County properties. In accordance with the EAB parasitoid release agreement, staff will continue to monitor and report on the establishment of these wasps as part of a national network at www.mapbiocontrol.org. FPP planted ash seedlings in release sites in an effort to reestablish the County ash population in calendar year 2021. Staff will continue to identify additional areas that qualify for parasitoid release. The wasps were produced and supplied from the USDA's Animal and Plant Health Inspection Service (APHIS) at the Plant Protection and Quarantine (PPQ) EAB Parasitoid Rearing Facility in Brighton, Michigan. For more information on the parasitoids, please call 866-322-4512.

Thousand Cankers Disease

Thousand cankers disease (TCD) is caused by a fungal pathogen resulting from an association of a fungus (*Geosmithia morbida*) and the walnut twig beetle (WTB) (*Pityophthorus juglandis*) native to the southwestern United States. In August 2010, the disease was detected in black walnut trees in Tennessee. The following year, TCD was reported in central Virginia, then Fairfax and Prince William counties in 2012. This disease complex causes only minor damage to western walnut species; however, Eastern black walnut trees (*Julgans nigra*) are more susceptible and infested trees die after many years. Following disease discovery, VDACS listed Fairfax County under state quarantine that prohibited the transportation of walnut wood and its products. More information about the statewide quarantine related to TCD can be found on this webpage: https://law.lis.virginia.gov/admincode/title2/agency5/chapter318/. There is no existing federal regulation regarding TCD.

To monitor the insect's presence more closely, staff deployed WTB traps in confirmed locations for calendar year 2023. WTB was positively identified from the traps that were deployed. Staff continue to monitor walnut tree health and follow the disease status elsewhere in Virginia. More information about TCD can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/thousand-cankers-disease.

Sudden Oak Death

Sudden oak death (SOD) is caused by a fungus (*Phytophthora ramorum*) that has resulted in wide-scale tree mortality in the western United States since 1995. Fortunately, this disease has been found only in isolated locations in the eastern United States and officials feel that these detections have been contained. Diligent monitoring is critical in slowing the spread of this disease and testing methods have been developed. Consequently, staff have implemented these monitoring methods in areas of the County where nursery stock that could have been shipped from areas known to have the pathogen is being sold. Staff continue to educate private and public groups on this disease and its control. More information on SOD can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/sudden-oak-death.

Asian Longhorned Beetle

The Asian longhorned beetle (ALB) (*Anoplophora glabripennis*) is an invasive, wood-boring beetle that, like EAB, has the potential to have drastic economic and social impacts should it be introduced in Fairfax County. The larvae will kill trees by boring into the heartwood and disrupting the tree's nutrient flow. Imported into the United States via wood packing material used in shipping, infestations of ALB in or near Chicago, New York, Boston, and Ohio have been discovered since the mid-1990's. In June 2020, an infestation was found in Hollywood, South Carolina. These pests will infest many hardwood tree species but prefer maple species, one of the predominant trees in Fairfax County's urban forest ecosystem. According to the United States Forest Service, most of the infestations found in the United States have been identified by tree care professionals and informed homeowners. More information on ALB can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/asian-longhorned-beetle.

Hemlock Woolly Adelgid

Hemlock woolly adelgid (HWA) (*Adelges tsugae*) is a sap-feeding insect that infests and eventually kills eastern hemlock trees. Staff employ various control options for this pest, including injected pesticide treatments and releasing predatory insects that feed on HWA. Native eastern hemlock is relatively rare in Fairfax County. Staff will continue to inventory the natural stands of eastern hemlock. Staff continue to manage trees in two native stands in the Dranesville and Springfield magisterial districts. Staff monitored the condition of treated hemlocks in calendar year 2023. Staff are continuing to research management options for hemlocks and HWA. More information on HWA can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/hemlock-wooly-adelgid.

Spotted Lanternfly

Spotted lanternfly (SLF) (*Lycorma delicatula*) is an insect native to Asia and was found in suburban Philadelphia in 2014. In January 2018, this insect was found in Frederick County, Virginia, and since then it has been found in many other localities in Virginia. SLF was found in Fairfax County through in-house monitoring efforts in 2022. Since its initial discovery, staff have observed an increase in the population and spread to new areas of the County. Due to the destructive nature of this pest, VDACS in cooperation with UDSA APHIS, have begun eradication efforts in areas with known infestation.

VDACS has established a quarantine for Warren County, Clarke County, and Frederick County, Virginia, as well as the City of Winchester, Virginia. Under the quarantine, the movement of articles capable of transporting spotted lanternfly is restricted. Unfortunately, SLF has been found around the Mid-Atlantic including Pennsylvania, West Virginia, Maryland, and Delaware. All states with known SLF infestations have their own quarantine in hopes to limit the spread of this pest.

This insect feeds on a broad range of host trees and has a strong preference for tree of heaven (*Ailanthus altissima*). Tree of heaven is an invasive tree species native to Asia. This insect has not yet established itself in Fairfax County but when it does, it has the potential to be a significant nuisance. Staff monitored this insect and inventoried tree of heaven in high-risk introduction areas in calendar year 2023. The removal of tree of heaven could minimize the negative impact of this pest once it arrives. The FPP is conducting a pilot program to remove tree of heaven on County properties.

Staff anticipates the need for significant public education and community engagement will be in high demand once spotted lanternfly is established in the County. Given the broad host range for this pest, staff in the Urban Forest Management Division (UFMD) anticipates most residents in the County will be impacted. Staff has created a mailbox for residents to report SLF sightings: ReportSLF@Fairfaxcounty.gov. More information on SLF can be found on this webpage: https://www.fairfaxcounty.gov/publicworks/trees/spotted-lanternfly.

Beach Leaf Disease

Beech leaf disease (BLD) is a relatively recent foliar disease of American beech trees. Since 2012 this disease has spread from Ohio to Pennsylvania, New York, New Jersey, Connecticut, Massachusetts, Rhode Island, New Hampshire, Maine, West Virginia, and the Canadian Province of Ontario. In 2021, it was confirmed in Prince William County and was found in Fairfax County the summer of 2022. Diagnostic efforts have revealed an association with a foliar-feeding nematode (Litylenchus crenatae) that appears to be spread by birds. Fungal and bacterial pathogens may also be involved. Symptoms of this disease are seen in the leaves as dark striping, curling, and/or leathery texture. The disease eventually kills the leaf buds and subsequently the tree.

Staff are monitoring BLD in the County. Staff also participate in a USDA Forest Service beech health study that includes both BLD and beech bark disease (BBD) assessment. Data on the incidence of BLD signs and symptoms as well as any signs of BBD are being collected for that study. Outreach efforts are planned to inform decisionmakers and the public about BLD and the impact it will have on the approximate 4.3 million beech trees throughout the County. More information on BLD can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/beech-leaf-disease.

Cooperative Agricultural Pest Survey

The cooperative agricultural pest survey (CAPS) is a U.S. Department of Agriculture Animal and Plant Health Inspection Service program. The mission of this program is to utilize a network of cooperators and stakeholders to detect non-native, exotic pests of concern. Using various traps and visual surveys, the Urban Forest Management Division monitors pests of concern to the forest resources of the County in collaboration with the Virginia Department of Agriculture and Consumer Services. The pests of concern that are monitored in the County are generally not known to be present in the Eastern United States; however, their potential impacts to agriculture and natural resources warrants monitoring efforts to find them quickly should they arrive here. Specific pests monitored in Fairfax County are oak ambrosia beetle, sudden oak death, and thousand cankers disease.

Outreach

The FPP conducts and participates in multiple outreach and education efforts. Staff foster an appreciation for trees and the urban forest to inspire residents, County agencies, and the development industry to protect, plant, and manage greenscape resources. Targeted audiences for education and training include Fairfax County Public Schools, County staff, resident scientists, homeowners associations, and natural resource professionals. Through public events such as the Fairfax County Arbor Day Celebration, Environment Expo, and town hall meetings, staff educate the public about the County's urban forest resources and programs. Staff develop hands-on activities and displays that help convey the importance of the stewardship of the County's natural resources. In addition, staff reach out to students in the County through various school programs which encourage them to advocate for protection and support of the County's urban forest. More information about education programs can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/education-programs.

The FPP continues to improve messaging and communication with County residents by utilizing a variety of media to reach multiple audiences and demographics in the County. Methods include printed materials such as brochures as well as podcasts, videos, social media, webinars, the County website, newspaper articles, and television, radio, and YouTube interviews. Much of the outreach can be found on this webpage:
https://www.fairfaxcounty.gov/publicworks/trees/news-videos-podcasts.

Management Plans

The nature of invasive insects and diseases is such that it is difficult to make long-term predictions on monitoring techniques and response plans. USDA has drafted a management plan for ALB; it outlines a role for localities consistent with what staff had envisioned. For example, County staff can play a critical role in public meetings, notification, and mapping. VDACS and the FPP have drafted basic management plans for ALB, EAB, and SLF. The management plans will act in concert with plans in place by USDA and VDACS. The Forest Pest Management Program, which is subject to

approval by the Board of Supervisors, provides a summary of program activities. The 2023 Forest Pest Annual Report is scheduled to be approved by the Board of Supervisors on March 5, 2024. Last year's report can be viewed as part of the March 7, 2023 Final Board Package and can be found on this webpage:
https://www.fairfaxcounty.gov/boardofsupervisors/sites/boardofsupervisors/files/assets/meeting-materials/2023/board/march7-board-package-final.pdf.

Disease-Carrying Insects Program

Mosquitoes, ticks, and other vectors are responsible for transmitting pathogens that can result in life-changing illnesses such as West Nile Virus (WNV), Zika, and Lyme disease. The Health Department's Disease-Carrying Insects Program (DCIP) was established in 2003 and works to protect County residents and visitors from vector-borne diseases. The DCIP uses an integrated approach to monitor and manage vectors. The program continuously promotes personal protection and vector prevention methods in the community to raise awareness of these public health pests, the diseases they transmit, and what residents can do to protect themselves and their families.

West Nile Virus and Other Mosquito-Transmitted Pathogens of Public Health Concern

WNV, which is transmitted from birds to humans through the bite of infected mosquitoes, continues to be a national public health concern, and is the most reported locally acquired mosquito-borne infection in Fairfax County. In addition to WNV, the Virginia Department of Health's reportable disease list includes other mosquito-borne illnesses: chikungunya, dengue, eastern equine encephalitis, Jamestown canyon, LaCrosse encephalitis, malaria, St. Louis encephalitis, and Zika.

The Health Department's Division of Epidemiology and Population Health investigates reported cases of these illnesses and notifies the DCIP. The DCIP conducts entomological investigations for these cases, as appropriate, providing education and information as well as controlling mosquitoes as necessary to protect public health.

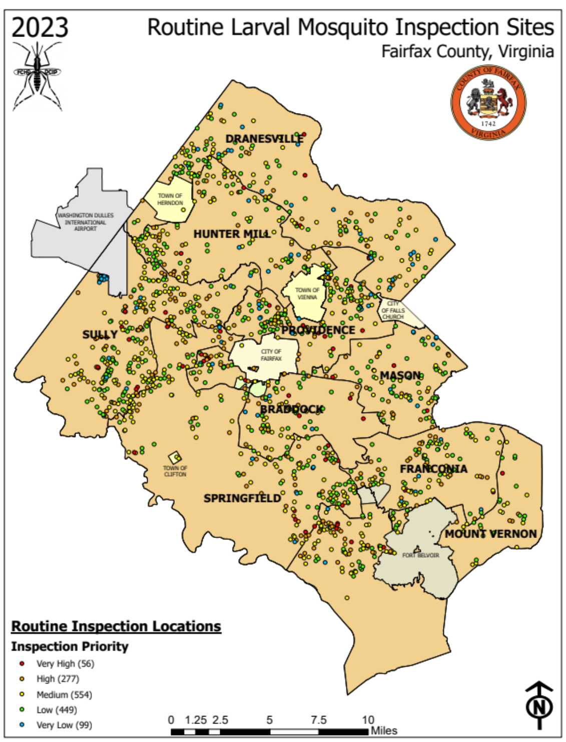


Figure 1. 2023 Routine larval mosquito inspection sites (dry ponds)

Mosquito Inspections, Surveillance, and Control Activities

The Health Department responds to complaints and requests for assistance about standing water and mosquitoes as a service to residents who have mosquito-related concerns. Residents are encouraged to call the Health Department, send an email to fightthebite@fairfaxcounty.gov or submit a mosquito complaint online.

Immature mosquito surveillance efforts (conducted between March and November) help identify aquatic habitats that support the development of mosquitoes. Health Department staff routinely inspect approximately 1,700 publicly maintained "dry ponds" (Figure 1) and approximately 200 Virginia Department of Transportation maintained stormwater structures throughout that timeframe. Targeted treatments of those habitats can be highly effective at controlling mosquitoes before they reach the flying adult stage when they are more difficult to control.

Adult mosquito surveillance is a vital component of Integrated Mosquito Management (IMM) for monitoring mosquito abundance and viral activity. Adult mosquitoes are trapped weekly from May through October at 73 sites (Figure 2) within the Fairfax Health District, which includes the Cities of Fairfax and Falls Church. Trapping efforts collect a variety of mosquito species, some of which are important disease vectors:

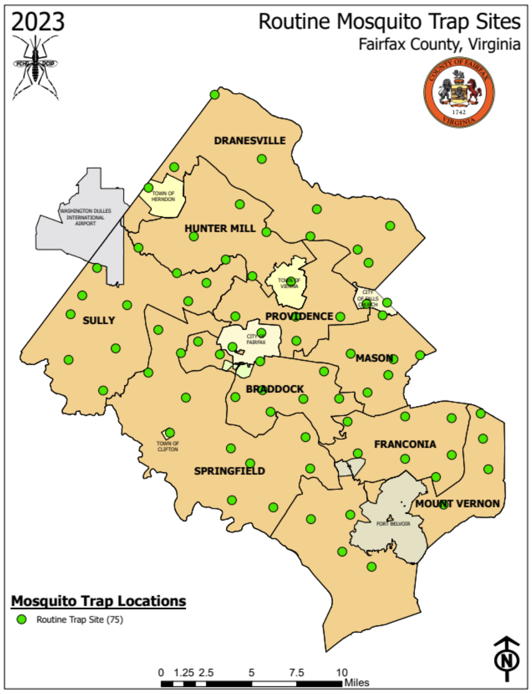


Figure 2. Routine mosquito trap sites

- *Culex pipiens* and *Culex restuans*: common mosquitoes that are the main vectors of WNV.
- *Aedes albopictus*: the most common nuisance mosquito in Fairfax County (also known as the tiger mosquito) that is a potential vector of chikungunya, dengue, yellow fever, and Zika.
- *Aedes aegypti*: an invasive tropical species that is the main vector of chikungunya, dengue, yellow fever, and Zika. This species is present in Washington, DC, but collections are infrequent in Fairfax County.

On its own, or in conjunction with human disease investigations, mosquito surveillance provides information that can trigger control efforts for immature and/or adult mosquitoes. Control efforts and activities may include public education, elimination of larval habitats, larvicide applications, and/or spraying to kill adult mosquitoes.

Action thresholds for targeted adult mosquito control efforts (“spraying”) are flexible, as recommended by organizations such as the American Mosquito Control Association and the National Association of County and City Health Officials (NACCHO). The following indicators may trigger adult mosquito spraying by the Health Department:

- Results of mosquito surveillance and testing,
- Environmental factors that impact mosquito or disease cycles,
- Detection of medically important invasive species, and
- Reported cases of human disease.

Lyme Disease and Other Tick-Borne Diseases

Lyme disease is the most reported vector-borne illness in the United States, with an average of more than 30,000 cases reported annually. It is also the most reported vector-borne disease in Fairfax County each year. The bacterium that causes Lyme disease (*Borrelia burgdorferi*) is transmitted from small mammals to humans through the bite of an infected blacklegged tick (*Ixodes scapularis*). Other tick-borne diseases reported in the County include anaplasmosis, ehrlichiosis, and spotted fever rickettsiosis.

Tick Surveillance and Identification

The DCIP collects and identifies ticks each month from several veterinary clinics and the Fairfax County Animal Shelter. Staff also work with local wildlife officials to attend deer management activities that occur in the County to remove and identify ticks. Since FY 2021, through a collaboration with the Fairfax County Police Department’s Wildlife Management Specialist and Animal Services Division, DCIP has received ticks collected through the County’s deer management archery program. Tick surveillance may also be performed using other methods such as dragging, flagging, sweeping, and trapping. Blacklegged ticks collected by routine or response surveillance are tested for the Lyme disease bacteria at the Health Department laboratory. The data generated by tick surveillance and testing are used to inform the public about the seasonality of local tick species, the diseases they spread, and to reinforce messaging about the importance of preventing tick bites.

An invasive species, the longhorned tick (*Haemaphysalis longicornis*), has been identified in several states since it was first detected in the United States in 2017. This tick has been detected annually in Fairfax County since 2020. It transmits a variety of pathogens to humans and animals in other parts of the world; however, its medical significance in the western hemisphere is uncertain.

The DCIP offers a free tick identification service where people find out what type of tick bit them, information about tick-borne diseases and tick prevention methods. This service does not test ticks or provide medical advice. More information can be found at: https://www.fairfaxcounty.gov/health/fightthebite.

Outreach and Education

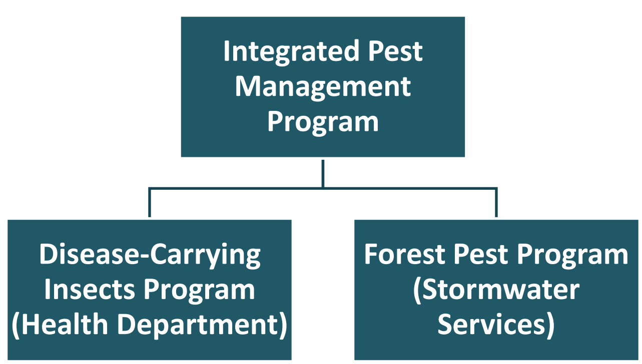
Outreach and education are essential to vector-borne disease prevention. The Health Department is committed to increasing community awareness of personal protection actions that help prevent mosquito and tick-borne diseases as well as steps that can be taken to reduce mosquitoes and ticks. Staff distribute educational materials, offer yard inspections, and advise residents about how to reduce their exposure to mosquitoes and ticks. DCIP staff provide educational presentations for County workers, neighborhood and homeowners associations, schools, and other interested groups, partnering with the Health Department's Division of Community Health Development to promote more equitable information-sharing of vector-borne disease prevention messages. Outreach and education resources can be found on the DCIP webpage: https://www.fairfaxcounty.gov/health/fightthebite.

Management Plans

The DCIP Annual Report, which is subject to approval by the Board of Supervisors, provides a summary of program activities. The latest Disease Carrying Insects Program Annual Report is scheduled to be approved by the Board of Supervisors on March 5, 2024. Last year's report can be viewed as part of the March 7, 2023 Final Board Package and can be found at: https://www.fairfaxcounty.gov/boardofsupervisors/sites/boardofsupervisors/files/assets/meeting-materials/2023/board/march7-board-package-final.pdf.

The DCIP maintains relationships with professional and governmental organizations such as the American Mosquito Control Association and United States Centers for Disease Control and Prevention for guidance on mitigation of vector-borne diseases. Staff share information and network with regional counterparts throughout the year for situational awareness and to gather ideas for program improvements.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,790,764	$2,283,203	$2,283,203	$2,368,365
Operating Expenses	749,242	1,255,557	1,372,145	1,255,557
Capital Equipment	0	35,000	35,000	35,000
Total Expenditures	**$2,540,006**	**$3,573,760**	**$3,690,348**	**$3,658,922**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	15 / 15	15 / 15	15 / 15	15 / 15

Summary by Program

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
Forest Pest Program				
EXPENDITURES				
Total Expenditures	$1,421,267	$1,610,741	$1,666,441	$1,652,357
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	8 / 8	8 / 8	8 / 8	8 / 8
Disease-Carrying Insects Program				
EXPENDITURES				
Total Expenditures	$1,118,739	$1,963,019	$2,023,907	$2,006,565
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	7 / 7

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$90,282**

An increase of $90,282 in Personnel Services includes $43,163 for a 2.00 percent market rate adjustment (MRA) for all employees and $32,248 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $14,871 is included to support other compensation adjustments and employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($5,120)**

A decrease of $5,120 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$116,588**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $116,588 for encumbered carryover to both the Forest Pest Program and the Disease Carrying Insects Program.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

INTEGRATED PEST MANAGEMENT PROGRAM - 15 Positions			
Forest Pest Program			
1	Urban Forester IV	1	Urban Forester I
2	Urban Foresters III	1	Administrative Assistant III
3	Urban Foresters II		
Disease-Carrying Insects Program			
1	Epidemiologist III	2	Environmental Health Specialists II
1	Environmental Health Supervisor	1	Environmental Technician II
2	Environmental Health Specialists III		

Performance Measurement Results by Community Outcome Area

Environment and Energy

Forest Pest Program

The FPP recently expanded the list of pests that are monitored and treated. The new performance measures are more inclusive of the work completed by staff. There was no aerial treatment for the spongy moth (formerly called gypsy moth) in the spring of 2022. The number of forest pest surveys and related activities in FY 2023 is 59 percent higher than the previous fiscal year. This increase is largely due to expansion of the BLD and HWA programs. Monitoring and treatment projects were modified to increase efforts for the early detection and rapid response for BLD. Staff conducted countywide monitoring to find areas with BLD and delineated the extent of known infestation areas. Staff increased efforts to inventory the extent of hemlock stands in the Dranesville and Springfield magisterial districts and identified what areas of the County to prioritize treatment. Additionally, staff treated more hemlock trees than in previous years. Defoliation surveys for listed insects conducted in the summer of 2023 indicated that there will be no defoliation in Fairfax County in FY 2024.

Healthy Communities

Disease-Carrying Insects Program

The FY 2023 program cost-per-capita was $1.01, $0.25 higher than in FY 2022. The increase from FY 2022 to FY 2023 was mainly due to a return to pre-pandemic staffing levels and Board of Supervisors approved compensation increases.

Inspection and treatment frequency of stormwater structures are impacted by multiple factors including staffing, environmental conditions and site prioritization based on historical inspections. The increase in inspections from FY 2022 to FY 2023 was influenced by all these factors, but especially the return to pre-pandemic operational capacity as well as adjustments to operations based on lessons learned during the COVID-19 pandemic. Staff anticipate that the number of inspections will moderate in FY 2024 and FY 2025, but inter- and intra-seasonal variability in staffing and environmental conditions will continue to be major drivers in actual inspections and treatments performed.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Environment and Energy						
Promoting Air, Water and Land Quality						
Percent of County tree defoliation resulting from listed Forest Pest infestation	0%	0%	0%	0%	0%	0%
Healthy Communities						
Improving Physical and Behavioral Conditions						
Percent of stormwater structure inspections that resulted in treatments to control immature mosquitoes	10%	14%	12%	8%	12%	10%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$5,587,249**	**$4,488,355**	**$5,905,878**	**$5,213,887**
Revenue:				
General Property Taxes	$2,906,931	$3,141,666	$3,141,666	$3,227,550
Interest on Investments	102,704	7,691	7,691	7,691
Total Revenue	**$3,009,635**	**$3,149,357**	**$3,149,357**	**$3,235,241**
Total Available	**$8,596,884**	**$7,637,712**	**$9,055,235**	**$8,449,128**
Expenditures:				
Forest Pest Program	$1,421,267	$1,610,741	$1,666,441	$1,652,357
Disease-Carrying Insects Program	1,118,739	1,963,019	2,023,907	2,006,565
Total Expenditures	**$2,540,006**	**$3,573,760**	**$3,690,348**	**$3,658,922**
Transfers Out:[1]				
General Fund (10001) - Forest Pest Program	$67,609	$67,609	$67,609	$71,560
General Fund (10001) - Disease-Carrying Insects Program	83,391	83,391	83,391	88,264
Total Transfers Out	**$151,000**	**$151,000**	**$151,000**	**$159,824**
Total Disbursements	**$2,691,006**	**$3,724,760**	**$3,841,348**	**$3,818,746**
Ending Balance[2]	**$5,905,878**	**$3,912,952**	**$5,213,887**	**$4,630,382**
Tax Rate Per $100 of Assessed Value	**$0.001**	**$0.001**	**$0.001**	**$0.001**

[1] Funding in the amount of $159,824 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40080, Integrated Pest Management. These indirect costs include support services such as Human Resources, Purchasing, Budget, and other administrative services.

[2] Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress spongy moth, cankerworm, emerald ash borer, or West Nile Virus - carrying mosquito populations in a given year.

Fund 40090: E-911

Mission

To provide and maintain highly professional and responsive 9-1-1 emergency and non-emergency communication services to the residents of Fairfax County, City of Fairfax, Town of Herndon, Town of Vienna, Fort Belvoir, those that work in and visit Fairfax County and to the Fairfax County Police Department, Fire and Rescue Department, and Office of the Sheriff in a collaborative and supportive work environment that utilizes highly trained and qualified staff. To deliver emergency and non-emergency communications utilizing state-of-the-art technology through a variety of systems integrated to provide 9-1-1 telephone, computer-aided dispatch, multi-channel trunked radio and wireless data networks in a cost-effective, sustainable, reliable, and technologically innovative manner; and to utilize industry accepted best policies, practices, and standards in an efficient and cost-effective manner.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 40090, E-911 primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

The activities and programs in Fund 40090, E-911, provide support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. DPSC is designated as the primary 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns therein. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions over the telephone until fire-rescue-EMS units arrive on the scene of an emergency incident. Due to the vital, mission-critical, and time-sensitive service provided by DPSC personnel, they are, for many reasons, recognized as the "First of the First Responders." Additionally, DPSC receives all commercial and residential security, fire, and medical alarm requests for service calls from private alarm service providers. Some examples of non-emergency services provided include responding to police non-emergency calls; reporting of towed vehicles and private vehicle impounds; calls for Animal Control Unit services, a subsidiary of the Fairfax County Police Department (FCPD); and responding to non-emergency calls for service for fire and rescue assistance and information. DPSC also provides National Crime Information Center (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure criminal and investigative information is shared with the appropriate authorities within the County and on a regional, state, and federal level. Additionally, DPSC serves as the official custodian of approximately 8,700 hours of audio recordings of all telephone calls and radio traffic pertaining to public safety as required by law and approximately 88,000 hours of Computer-Aided Dispatch (CAD) records. DPSC receives and responds to court subpoenas and Freedom of Information Act (FOIA) requests for audio transmissions and data records. Audio and data recordings are also maintained per national standards for investigative, quality assurance and training purposes. The Department of Information Technology (DIT) supports the telephony, radio, CAD, and audio-visual infrastructure and maintenance within Fund 40090.

Information Technology (IT) Projects
In FY 2025, IT Projects funding totals $8.51 million, reflecting no change from the FY 2024 Adopted Budget Plan level. Funding is provided for four specific projects in FY 2025. For detailed descriptions of each project, please see the Information Technology Project Details which follow the FY 2025 Funding Adjustments.

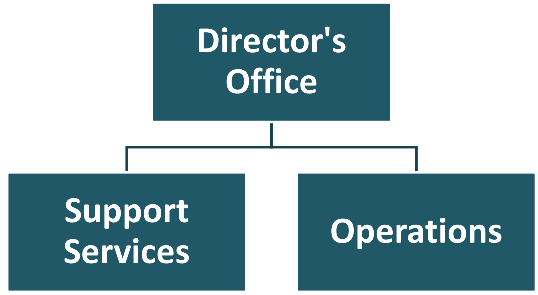
Revenues
There are four main revenue categories in the E-911 Fund: Communications Sales and Use Tax (CSUT), State Wireless E-911 Reimbursement, Interest Income and Other Revenue. All communications taxes are remitted to the state for distribution to localities based on the locality's share. Fairfax County's share is currently 18.89 percent.

The CSUT revenue represents the statewide tax of 5 percent on telephone services to include landlines, post-paid wireless, internet, long distance calling and cable/satellite television and radio services. The Cable Franchise Fee portion of the CSUT is directed to Fund 40030, Cable Communications. The projected FY 2025 CSUT revenue total for Fund 40090 is $40.6 million, which is consistent with the FY 2024 Adopted Budget Plan.

The Wireless E-911 Revenue category is derived from a monthly $0.75 surcharge on all wireless/cellular telephones and is distributed to localities as part of the Wireless E-911 State Reimbursement. Disbursements are based on a formula that is fixed for five and will be recalculated in calendar year 2028.

Other Revenue reflects annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz re-banding initiative.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$28,664,955	$37,709,661	$37,109,661	$40,784,939
Operating Expenses	14,040,430	14,567,023	20,355,809	14,650,291
IT Projects	10,692,257	8,507,552	22,762,685	8,507,552
Total Expenditures	**$53,397,642**	**$60,784,236**	**$80,228,155**	**$63,942,782**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	223 / 223	223 / 223	222 / 222	222 / 222

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$850,788**

An increase of $850,788 in Personnel Services includes $270,089 for a 2.00 percent market rate adjustment for employees not impacted by the IAFF Collective Bargaining Agreement and $71,618 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. Funding of $483,375 is attributable to the full-year impact of FY 2024 merit and longevity increases for uniformed employees, which were approved before the Collective Bargaining Agreement took effect, as well as FY 2025 merit and longevity increase for uniformed employees not impacted by the Collective Bargaining Agreement. Uniformed merit and longevity increases are awarded on the employees' anniversary date. The remaining increase of $97,324 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Collective Bargaining Agreement **$1,748,170**

On December 5, 2023, the Board of Supervisors adopted a three-year Collective Bargaining Agreement between Fairfax County and Local Chapter 2068 of the International Association of Firefighters (IAFF), the County's exclusive representative for the Fire and Emergency Medical Services bargaining unit. The members of IAFF ratified the agreement in November 2023. As a result of this agreement, the Department of Public Safety Communications currently on the P-Pay Scale will be moved to a new D-Pay Scale.

FY 2025 costs reflect an increase of $1,748,170 in Personnel Services. Provisions in the agreement that contribute to this fiscal impact include, but are not limited, to a 3.00 percent increase to the D-scale pay plan effective July 2024, merit increases for uniformed employees awarded on the employees' anniversary date and an additional half-day holiday.

Fringe Benefit Support **$687,872**
An increase of $687,872 in Personnel Services is required to support increased fringe benefit requirements in FY 2025 based on increases in employer contribution rates to the retirement systems.

Contract Rate Increases **$444,751**
An increase of $444,751 in Operating Expenses supports a contract rate increase for the CAD System service, software, and maintenance costs.

Department of Vehicle Services Charges **$1,435**
An increase of $1,435 in the Department of Vehicle Services Charges is based on anticipated billings for fuel, maintenance, and operating-related charges.

Position Adjustment **($65,552)**
A decrease of $65,552, including $63,552 in Personnel Services and $2,000 in Operating Expenses, is associated with a position transferred from Fund 40090, E-911 to Agency 93, Department of Emergency Management and Security in 2024. A corresponding adjustment is included in Agency 93, Department of Emergency Management and Security for no net impact to the County.

IT Projects **$0**
Funding of $8,507,552, the same level as the FY 2024 Adopted Budget Plan, has been included for IT Projects. Of this total, $3,531,352 supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies, $1,616,200 is included to support mobile computer terminal replacement, a program designed to replace one-fifth of the public safety fleet each year, $2,180,000 is included to continue a multi-phase effort to transition core 9-1-1 services into a more robust and technologically up-to-date operating environment, and $1,180,000 is included to continue an ongoing replacement cycle for all the equipment that supports CAD system.

Reductions **($508,918)**
A decrease of $508,918 reflects reductions utilized to balance the FY 2025 budget. The following table provides details on the specific reductions:

Title	Impact	Positions	FTE	Reduction
Reduce Operating Budget due to Efficiencies and Cost Savings	The Department of Public Safety Communications has identified efficiencies and cost savings in general office expenditures such as non-local travel, uniform stipend, facility maintenance, phone services, monthly data services, and office supplies. It is not expected this reduction will have a negative impact on agency operations.	0	0.0	$360,918

Title	Impact	Positions	FTE	Reduction
Realize Savings Associated with Personnel Services	The Department of Public Safety Communications reviewed overall Personnel Services spending and will realize the following savings. A reduction of $39,000 associated with overtime costs for meeting attendance. DPSC will implement different strategies to reduce overtime such as combining meetings, limiting the number of attendees, and encouraging employees to adjust their scheduled hours rather than incurring overtime. A reduction of $109,000 is associated with administrative leave. Currently supervisors arrive early and use administrative leave prior to the beginning of roll call to complete administrative tasks in preparation for the operational day. Rather than using administrative leave, administrative tasks will be managed during scheduled shifts. It is not expected that either change will have a negative impact on agency operations.	0	0.0	$148,000

General Fund Transfer
The FY 2024 budget for Fund 40090, E-911, requires a General Fund Transfer of $16,751,841, an increase of $3,158,546 over the FY 2024 Adopted Budget Plan, primarily due to additional funding to support employee pay increases for non-uniformed and uniformed merit employees and funding for specific job classes identified in the County's Benchmark Compensation Study, contract rate adjustments for eligible providers, and an increase in funding in fringe benefits due to increases in employer contribution rates to the retirement systems. These increases are partially offset by agency reductions totaling $508,918.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$19,443,919**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $19,443,919, including carryover of IT projects and IT project encumbrances of $18,824,654 and $619,266 in encumbered carryover.

Redirection of Position **$0**
As part of an internal reorganization of positions approved by the County Executive, a total of 1/1.0 FTE position has been redeployed to Agency 93, Department of Emergency Management and Security to provide additional support for security functions.

Cost Centers

Department of Public Safety Communications

The Department of Public Safety Communications cost center table below reflects all positions in the department and all expenditures except for IT Projects funding. In FY 2025 IT Projects funding totals $8,507,552.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$42,705,385	$52,276,684	$57,465,470	$55,435,230
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	223 / 223	223 / 223	222 / 222	222 / 222

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS - 222 Positions			
1	Director	1	Financial Specialist III
1	PSTOC General Manager	1	Financial Specialist II
2	Assistant Directors	1	Financial Specialist I
5	PSC Operations Managers	1	Info. Tech. Program Manager I
21	PSC Operations Supervisors	1	Info. Tech III
170	PSCs III	1	Human Resources Generalist III
1	PSC Records Analyst	1	Human Resources Generalist II
1	Programmer Analyst III	1	Geog. Info. Spatial Analyst III
2	Management Analysts IV	1	Geog. Info. Spatial Analyst II
1	Management Analyst III	1	Network/Telecomm Analyst III
3	Management Analysts II	2	Administrative Assistants IV
2	Management Analysts I		

Performance Measurement Results by Community Outcome Area

Safety and Security

In FY 2023, with a 92 percent rate, DPSC exceeded the new National Emergency Number Association (NENA) standard of 90 percent of 9-1-1 calls answered within 15 seconds. With a 94 percent rate, DPSC exceeded the NENA standard of 95 percent of 9-1-1 calls answered within 20 seconds. Staff vacancies continued to be a challenge in FY 2023 due to the difficulty with hiring enough qualified applicants, the long lead time of training newly hired public safety communicators, retaining trainees, and facing the reality of experienced public safety communicators retiring from the agency. While successfully maintaining a prudent and disciplined management of financial resources, the agency was still required to meet minimum operational staffing using mandatory overtime. DPSC seeks to make progress in FY 2025 in retaining staff and training new public safety communicators to reduce its dependence on overtime and improve the cost efficiency of its operations.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Safety and Security						
Timeliness and Quality of Emergency Response						
Percent 9-1-1 calls arriving at DPSC answered within 10 seconds	95%	94%	90%	92%	90%	90%
Percent 9-1-1 calls arriving at DPSC answered within 20 seconds	96%	96%	95%	94%	95%	95%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$36,497,137**	**$13,758,886**	**$40,552,079**	**$18,042,350**
Revenue:				
Communications Sales and Use Tax	$41,966,225	$40,568,880	$40,568,880	$40,568,880
State Reimbursement (Wireless E-911)[1]	4,041,261	3,396,251	3,396,251	3,396,251
Other Revenue[2]	172,621	150,000	150,000	150,000
Interest Income	654,085	10,000	10,000	10,000
Total Revenue	**$46,834,192**	**$44,125,131**	**$44,125,131**	**$44,125,131**
Transfers In:				
General Fund (10001)	$10,618,392	$13,593,295	$13,593,295	$16,751,841
Total Transfers In	**$10,618,392**	**$13,593,295**	**$13,593,295**	**$16,751,841**
Total Available	**$93,949,721**	**$71,477,312**	**$98,270,505**	**$78,919,322**
Expenditures:				
Personnel Services	$28,664,955	$37,709,661	$37,709,661	$40,784,939
Operating Expenses	14,040,430	14,567,023	19,755,809	14,650,291
IT Projects[3]	10,692,257	8,507,552	22,762,685	8,507,552
Total Expenditures	**$53,397,642**	**$60,784,236**	**$80,228,155**	**$63,942,782**
Total Disbursements	**$53,397,642**	**$60,784,236**	**$80,228,155**	**$63,942,782**
Ending Balance	**$40,552,079**	**$10,693,076**	**$18,042,350**	**$14,976,540**

[1] Localities receive wireless 9-1-1 funding based on annual true-up data (total number of all incoming 9-1-1 calls, wireless 9-1-1 calls and personnel costs). In calendar year 2023, the PSAP funding percentages produced through the formula were recalculated as required by the Code of Virginia §56-484.17. This formula will be fixed for five years and recalculated in calendar year 2028.

[2] This revenue category includes annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz rebanding initiative. This also reflects a one-time reimbursement totaling $1.79 million, split into two payments received in FY 2021 and FY 2022, from the state as a result of transitioning from the old telephony system to the new ESI-net platform. This completes the state reimbursement to help offset the increased cost of the new ESI-net system.

[3] IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Information Technology Project Details

2G70-056-000, Public Safety Communications Wireless Radio

IT Priorities:

- Improved Service and Efficiency
- Enhanced County Security

FY 2023 Expenditures	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget
$7,144,747	**$3,975,387**	**$3,531,352**

Description: This project was established in FY 1995 (along with Project 2G70-059-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications for the DPSC, Police and Fire and Rescue departments, and Office of the Sheriff. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

This specific project supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies. FY 2025 funding remains unchanged at $3,531,352. Replacement radios were purchased in December 2022 and a funding schedule was developed using existing project balances as well as unused funds in Project 2G70-026-000 in Fund 10040, IT Projects, as the initial payment. The remaining costs (including principal and interest) of $34.4 million is split into 10 equal payments starting in FY 2024.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

2G70-059-000, Mobile Computer Terminal Replacement

IT Priorities:
- Improved Service and Efficiency
- Enhanced County Security

FY 2023 Expenditures	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget
$1,704,769	$3,089,492	$1,616,200

Description: This project was established in FY 1995 (along with Project 2G70-056-000) to replace and upgrade the County's critical Public Safety Communications Network and its various component systems, which are vital for ensuring immediate and systematic response to emergencies. Replacement and enhancement are necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

Funding of $1,616,200 supports Mobile Computer Terminal (MCT) replacement, a long-standing program designed to replace one-fifth of the public safety fleet each year to keep technology up to date and to cover an ever-growing fleet's requirements. This equipment supports field personnel by granting them access to the CAD system, Virginia Criminal Information Network, County Enterprise System, and a host of other remote databases required in their daily functions. This mandated functionality supports the DPSC, Police and Fire and Rescue departments, and Office of the Sheriff. Current equipment supports limited public safety access to available remote systems but does not allow additional connectivity due to a lack of connectivity ports and devices in the vehicle. If ports and additional power to connect devices to these units are not provided, a risk of non-compliance with regulation and an inability to access criminal information systems could occur. Docking stations that support connectivity of MCT units to the CAD and other systems are purchased on an as needed basis, older units are breaking on a regular basis due to age and are rapidly becoming obsolete. Funding will move towards accomplishing a complete recurring five-year replacement cycle with the updated technology needed to maintain a rapidly changing mobile fleet environment.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replacement and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

3G70-078-000, E-911 Telephony Platform Replacement		
IT Priorities: • Improved Service and Efficiency • Enhanced County Security	• Maintaining a Current and Supportable Technology Infrastructure	
FY 2023 Expenditures	**FY 2024 Revised Budget Plan**	**FY 2025 Advertised Budget**
$1,377,403	**$10,904,323**	**$2,180,000**

Description: Fairfax County is amid a multi-phase effort to transition its core 9-1-1 services into a more robust and technologically up-to-date operating environment. Widespread adoption of rapidly advancing technologies like text, video, Voice over Internet Protocol (VoIP) and the saturation of high-speed broadband access has raised the expectations of 9-1-1 services for the residents of Fairfax County. Improvements are needed to support new requirements and expectations. The upgrades will allow the County to continue the migration to NG9-1-1 as that technology matures. NG9-1-1 will provide the ability to accept multimedia data (e.g., text, video, and photo), improves interoperability with other jurisdictions, allows greater equitable treatment of multiple languages and mental health information, enhances call routing and location accuracy, and supports resiliency for extreme natural disaster situations. NG9-1-1 increases opportunities to achieve fiscal and operational efficiency through cost-sharing arrangements.

An overview of 9-1-1 today with NG9-1-1 is shown below:

Legacy 9-1-1	Full NG9-1-1
Primarily voice calls via telephone handsets	Voice, text, or video information available from many different types of communication devices sent over IP networks
Most information transferred via voice	Advanced data sharing is automatically performed (e.g., telematics)
Callers to 9-1-1 routed through legacy selective routers, limited forwarding / backup ability	Enhanced backup capabilities provided as calls can be routed to different PSAP locations more dynamically (if required)
Routing is based on phone number / Master Street Address Guide (MSAG)	Ability to route “calls” more accurately (routing is based on GIS coordinates)

Return on Investment (ROI): The ROI for improved systems for 9-1-1 services provides enhanced services and capabilities to the residents of Fairfax County with a high degree of accuracy and functionality with up-to-date technology solutions. These technology upgrades strengthen system resiliency, reliability and establish a technology foundation for implementation of Next Generation 9-1-1 multimedia capabilities such as text, video, and photographs. This on-going multi-part project improves system interoperability with other jurisdictions, call overflow with other Public Safety Answering Points, and location accuracy. The new 9-1-1 call processing technology platforms will result in cost savings for Fairfax County as specialized proprietary systems are replaced with commercial off-the-shelf components that will reduce maintenance costs.

3G70-079-000, Public Safety CAD Hardware Refresh		
IT Priorities: • Improved Service and Efficiency • Enhanced County Security • Maintaining a Current and Supportable Technology Infrastructure		
FY 2023 Expenditures	**FY 2024 Revised Budget Plan**	**FY 2025 Advertised Budget**
$465,338	$4,793,483	$1,180,000

Description: Funding of $1,180,000 is included to maintain a five-year cycle to refresh and update the hardware/software environment that supports the CAD system. The CAD System supports all Fairfax County Public Safety in their mission to keep Fairfax County and its residents safe. The CAD System is the primary dispatch records system that is used 24 hours a day, 7 days a week, 365 days a year by DPSC call-takers to process all calls for service received on 9-1-1 and other emergency and non-emergency lines. With this system, they are able to efficiently process over 5,000 calls for service each day and document each event with full details of the activities associated with the incident from the time the call is received to dispatch of the call and on through to unit arrival, clearing the call for service and then transfer of the information to the associated records management system where the responding unit(s) can retrieve data to complete an incident report.

Call information is downloaded to the CAD System, added comments are inserted and then the call for service is routed to the appropriate DPSC dispatcher(s) who then use the same CAD system to identify the closest appropriate field units for the event, and dispatch and track those units responding to the event and documenting services provided. Through the CAD System interfaces, users have instant access to records from a diverse collection of other systems like Virginia Criminal Information Network, National Crime Information Center, Geographic Information Systems (GIS), Virginia Hospital & Healthcare Association status tracking system, agency specific Record Management Systems, Sheriff's Information Management System, to name a few. The field units can also use the CADs in their vehicles to provide directions to any location within and immediately surrounding the County.

Return on Investment (ROI): The ROI for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allows for increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

Fund 40100: Stormwater Services

Mission

To develop and maintain a comprehensive watershed and infrastructure management program to protect property, health, and safety; to enhance the quality of life; and to preserve and improve the environment for the benefit of the public. To plan, design, construct, operate, inspect, and maintain stormwater infrastructure; perform environmental assessments through coordinated stormwater and maintenance programs in compliance with all government regulations utilizing innovative techniques, customer feedback and program review; and to be responsive and sensitive to the needs of the residents, customers, and public partners.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 40100, Stormwater Services, primarily supports the following Community Outcome Areas:

Countywide Strategic Plan Community Outcome Areas

Community Outcome Area	Vision Statement
Environment and Energy	*All people live in a healthy sustainable environment.*
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

Focus

Stormwater Services are essential to protect public safety, preserve property values, and support environmental mandates such as those aimed at protecting the Chesapeake Bay and the water quality of local jurisdictional waterways. Projects in this fund include repairs to stormwater infrastructure; measures to improve water quality such as stream stabilization, rehabilitation, safety upgrades of state regulated dams, repair and rehabilitation of underground pipe systems and surface channels, flood mitigation, site retrofits and best management practices (BMP); and other stormwater improvements.

The Board of Supervisors approved a special service district to support the Stormwater Management Program and provide a dedicated funding source for both operating and capital project requirements by levying a service rate per $100 of assessed real estate value, as authorized by Code of Virginia Ann. Sections 15.2-2400. Since this fund was established, staff has made significant progress in the implementation of watershed master plans, public outreach efforts, stormwater monitoring activities, water quality and flood mitigation project implementation, and operational maintenance programs related to existing storm drainage infrastructure including stormwater conveyance and regulatory requirements.

Staff continues to assess the appropriate service rate required to fully support the stormwater program now and, in the future, to address the growth in inventory and other community needs. Some of the additional community needs under evaluation include the anticipation of additional flood mitigation requirements and strengthening the role and financial support for the implementation of stormwater requirements associated with Fairfax County Public Schools sites under renovation. This enhanced program may require incremental changes to the rate over time and may result in a higher rate to fully support the program. Staff continue to evaluate these requirements and analyze the impact of increased real estate values on revenue projections.

One of the recent initiatives being funded by the Stormwater Services Fund is the new Stormwater/Wastewater facility which will consolidate operations and maximize efficiencies between the Stormwater and Wastewater Divisions. Stormwater operations are currently conducted from various locations throughout the County, and a new colocation of Stormwater and Wastewater staff will provide service efficiencies and sharing of resources.

While staff continues to further evaluate the impact of recent initiatives and the long-term requirements for the Stormwater Program, the FY 2025 rate will remain the same as the FY 2024 Adopted Budget Plan level of $0.0325 per $100 of assessed value. However, it is anticipated that in the next several years, incremental rate increases will be required based on continued growth of the stormwater system, the implementation of increasing flood mitigation projects, and additional requirements in the Municipal Separate Storm Sewer System (MS4) Permit.

The FY 2025 levy of $0.0325 will generate $103,877,482, supporting $30,421,160 for staff and operational costs; $71,846,860 for capital project implementation including contributory funding requirements; and $1,609,462 transferred to the General Fund to partially offset central support services such as Human Resources, Purchasing, Budget and other administrative services supported by the General Fund, which benefit this fund.

Stormwater Services Operational Support

Stormwater Services operational support includes funding for staff salaries, fringe benefits, and operating expenses for all stormwater operations. Fund 40100 also supports positions related to transportation operations maintenance provided by the Maintenance and Stormwater Management Division. All funding for the transportation related salary expenses and equipment are supported by capital projects in Fund 30010, General Construction and Contributions, as they do not qualify for expenses related to the stormwater service district. Funding for these programs within Fund 30010 provides more transparency and the carryforward of balances at year-end.

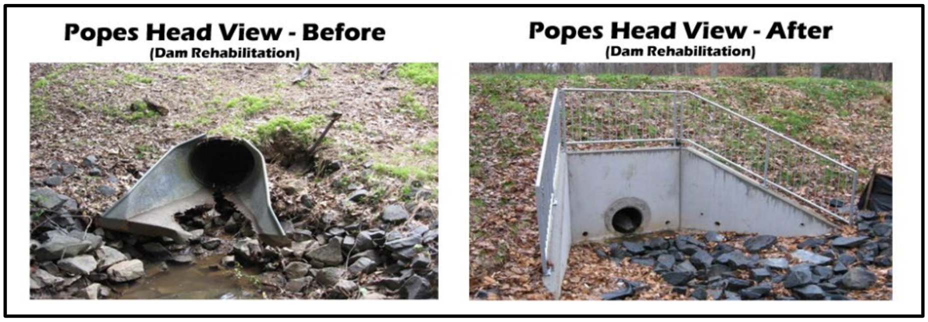
Fairfax County's Urban Forestry Management Division (UFMD) is also supported by Fund 40100. This dedicated team safeguards the county's valuable tree canopy by monitoring its health and implementing robust tree planting initiatives. In doing so, staff sustains the rich environmental, ecological, and socio-economic benefits that the tree canopy provides. The UFMD's mission aligns with Stormwater Services' goal of "improving water quality and stormwater management through tree conservation," as healthy trees and forest soils significantly reduce water pollution and runoff. In FY 2023, thirteen merit and two temporary positions were transferred from the UFMD in Fund 40100 (Stormwater Services) to Fund 40200 (Land Development Services) to better align resources and achieve service efficiencies.

FY 2025 Stormwater Capital Project Support

Barnack Drive – Before
(Outfall Restoration)

Barnack Drive – After
(Outfall Restoration)

Conveyance System Inspections, Development and Rehabilitation
The County owns and operates 1,608 miles of underground stormwater pipes and improved channels with an estimated replacement value of over one billion dollars. County staff continue to perform internal inspections of all the stormwater pipes. The initial results show that approximately 4 percent of the pipes exhibit conditions of failure, and an additional 2 percent require maintenance or repair. MS4 Permit regulations require inspection and maintenance of these 1,608 miles of existing conveyance systems, 66,892 stormwater structures, and a portion of the immediate downstream channel at the 7,000 regulated pipe outlets. Acceptable industry standards indicate that one dollar reinvested in infrastructure saves seven dollars in the asset’s life and 70 dollars if asset failure occurs. The goal of this program is to inspect pipes on a 20-year cycle and rehabilitate pipes and improve outfall channels before total failure occurs. Funding of $3,000,000 for inspections and development and $10,000,000 for conveyance system maintenance, rehabilitation, and outfall restoration has been included in FY 2025.



Dam Safety and Facility Rehabilitation
This program provides for inventory, inspections, operations, and maintenance of all stormwater facilities within the County. There are approximately 8,400 stormwater management facilities in service that range in size from small rain gardens to large state regulated flood control dams. The County is responsible for inspecting approximately 6,000 privately-owned facilities and maintaining over 2,400 County owned facilities. This inventory increases annually and is projected to continually increase as new development and redevelopment sites occur in the County. This initiative also includes the removal of sediment that occurs in both wet and dry stormwater management facilities to ensure that adequate capacity is maintained to treat the stormwater. The program results in approximately 50 projects annually that require design and construction management activities as well as contract management and maintenance responsibilities. This program supports maintenance of structures and dams that control and treat the water flowing through County owned facilities and improvement of dam safety by supporting annual inspections of 20 state-regulated dams and the Huntington Levee and by developing Emergency Action Plans required by the state. The Emergency Action Plans are updated annually. This program also supports capital repair and rehabilitation of stormwater management facilities. The County currently owns and operates dams, green infrastructure facilities, and various types of other facilities such as underground detention and proprietary systems with an estimated replacement value of over $500 million. Funding in the amount of $11,000,000 is included for dam rehabilitation and $6,000,000 is included for dam maintenance in FY 2025.

Stormwater/Wastewater Facility
This project will provide funding for a Stormwater/Wastewater Facility which will consolidate operations and maximize efficiencies between the Stormwater and Wastewater Divisions. Currently, Stormwater operations are conducted from various locations throughout the County, with the majority of staff located at the West Drive facility. Facilities for field maintenance operations and for field/office-based staff are inadequate and outdated for the increased scope of the stormwater program, and inadequate to accommodate future operations. This project is currently under construction and is scheduled to be completed in spring 2026. The facility is financed by EDA bonds with the Stormwater Services Fund and Wastewater Fund supporting the debt service. Interest funding received to date in the amount of $3,223,761 and new funding in the amount of $957,614 will provide for the total FY 2025 requirement of $4,181,375 for debt service payments associated with the Stormwater/Wastewater facility.

Emergency and Flood Response Projects
This program supports flood control projects for unanticipated flooding events that impact storm systems and structural flooding. The program provides annual funding for scoping, design, and construction activities related to flood mitigation projects. Funding in the amount of $7,000,000 is included for the Emergency and Flood Response Projects in FY 2025.

Enterprise Asset Management-Work Order System

This project will provide funding for the transition from an Enterprise Asset Management (EAM) system to a more functional Asset Management Program (AMP). This funding will support the acquisition of software, servers, and consultant services to migrate asset management and related work order management into the new system. The current system tracks assets, inspections, daily work management, and associated contractor costs. Features of the replacement system include geographic information system (GIS) integration and field mobility. The Department of Public Works and Environmental Services (DPWES) Information Technology staff have collaborated with the Stormwater Management and the Wastewater Management staff to promote interagency capabilities, optimize performance, and improve system lifecycle management for the new system. This new system will meet future expectations for both divisions and optimize service delivery for DPWES. Funding in the amount of $288,000 is included for this project in FY 2025.

Stormwater-Related Contributory Program

Contributory funds are provided annually to the Northern Virginia Soil and Water Conservation District (NVSWCD) and the Occoquan Watershed Monitoring Program (OWMP). The NVSWCD is an independent subdivision of the Commonwealth of Virginia that provides leadership in the conservation and protection of Fairfax County's soil and water resources. NVSWCD is governed by a five-member Board of Directors - three members are elected every four years by the voters of Fairfax County and two members are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental goals established by the Board of Supervisors. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. NVSWCD provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage, and the impact on the surrounding environment. NVSWCD has consistently been able to create partnerships and leverage state, federal and private resources to benefit natural resources protection in Fairfax County. Funding of $609,346 has been included for the County contribution to the NVSWCD in FY 2025.

The OWMP and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP plays a critical role as the unbiased interpreter of basin water quality information. Funding of $195,595 has been included for the County contribution to the OWMP in FY 2025.

Contributory funding also supports additional projects selected through NVSWCD-administered grant programs including the Conservation Assistance Program (CAP) and Virginia Conservation Assistance Program (VCAP). CAP and VCAP provide cost-share and technical assistance for the voluntary installation of environmental best management practices (BMP). The programs align with the County's watershed management plans that suggest establishing a cost share program with property owners on BMP projects located on private land. The BMPs installed under CAP and VCAP help address private drainage and erosion issues, improve water quality, and support long-term stewardship of the County watersheds by building awareness of the importance of watershed protection. FY 2025 funding of $750,000 is included for grant contributions to NVSWCD.

Stormwater Allocation to Towns

On April 18, 2012, the State Legislature passed SB 227, which entitles the Towns of Herndon and Vienna to all revenues collected within their boundaries by Fairfax County's stormwater service district. An agreement was developed for a coordinated program whereby the Towns remain part of the County's service district and the County returns 25 percent of the revenue collected from properties within each town. This allows for the Towns to provide services independently such as maintenance and operation of stormwater pipes, manholes, and catch basins. The remaining 75 percent remains with the County and the County takes on the responsibility for the Towns' Chesapeake Bay TMDL requirements as well as other TMDL and MS4 requirements. This provides for an approach that is based on watersheds rather than on jurisdictional lines. Funding in the amount of $1,250,000 is included for the allocations to Vienna and Herndon in FY 2025.

Regulatory Program

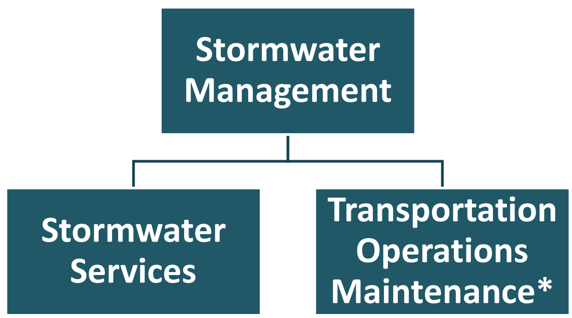
The County is required by federal law to operate under the conditions of a state-issued MS4 Permit. Stormwater staff annually evaluates funding required to meet the increasing federal and state regulatory requirements pertaining to the MS4 Permit, and state and federal mandates associated with controlling water pollution delivered to local streams and the Chesapeake Bay. The MS4 Permit allows the County to discharge stormwater from its stormwater systems into state and federal waters. There are approximately 15,000 stormwater outfalls in the County and 7,000 are regulated outfalls covered by the permit. The permit was recently reissued in January 2024. The permit requires the County to document the stormwater management facility inventory, enhance public outreach and education efforts, increase water quality monitoring efforts, and provide stormwater management and stormwater control training to all appropriate County employees. The permit requires the County to implement sufficient stormwater projects that will reduce the nutrients and sediment to comply with the Chesapeake Bay and local stream TMDL requirements. Funding in the amount of $4,000,000 is included for the regulatory program in FY 2025.

Stream and Water Quality Improvements

This program funds water quality improvement projects necessary to mitigate the impacts to local streams and the Chesapeake Bay resulting from urban stormwater runoff. This includes water quality projects such as construction and retrofit of stormwater management ponds, implementation of green stormwater infrastructure facilities, stream restoration, and water quality projects identified in the completed Countywide Watershed Management Plans. These projects will aid in the reduction of pollutants and improve water quality in county streams, that are considered to be in fair to very poor condition and likely do not meet Federal Clean Water Act water quality standards. In addition, Total Maximum Daily Load (TMDL) requirements for local streams and the Chesapeake Bay are the regulatory drivers by which pollutants entering impaired water bodies must be reduced. The

Chesapeake Bay TMDL was established by the EPA and requires that MS4 communities, as well as other dischargers, implement measures to significantly reduce the nitrogen, phosphorous, and sediment loads in waters that drain to the Chesapeake Bay by 2025. MS4 Permit holders must achieve 35 percent of the required reductions within the current five-year permit cycle and 60 percent of the required reductions in the next five-year permit cycle. In addition, compliance with the Chesapeake Bay TMDL requires that the County undertake construction of new stormwater facilities and retrofit existing facilities and properties. The EPA continually updates the Chesapeake Bay compliance targets and credits. It is anticipated that the changes to the assigned targets as well as how projects are credited will likely impact future compliance requirements. In addition to being required to meet the Chesapeake Bay TMDL targets, the current MS4 Permit requires the County to develop and implement action plans to address local impairments. Most of the 1,900 watershed management plan projects contribute toward achieving the Chesapeake Bay and local stream TMDL requirements. Funding in the amount of $26,796,305 is included for stream and water quality Improvements in FY 2025.

Organizational Chart



*Denotes functions that are included in both Fund 30010, General Construction and Contributions, and Fund 40100, Stormwater Services.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$23,397,305	$26,824,362	$26,824,362	$27,582,524
Operating Expenses	3,330,308	3,870,636	3,995,278	3,410,636
Capital Equipment	230,007	895,000	1,640,387	928,000
Capital Projects	69,211,296	69,942,607	279,391,538	71,846,860
Subtotal	**$96,168,916**	**$101,532,605**	**$311,851,565**	**$103,768,020**
Less:				
Recovered Costs	($882,703)	($2,129,955)	($2,129,955)	($1,500,000)
Total Expenditures	**$95,286,213**	**$99,402,650**	**$309,721,610**	**$102,268,020**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	194 / 194	194 / 194	194 / 194	194 / 194

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$1,263,328**

An increase of $1,263,328 in Personnel Services includes $522,640 for a 2.0 percent market rate adjustment (MRA) for all employees and $387,732 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $352,956 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($75,211)**

A decrease of $75,211 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Asset Management Program **($260,000)**

Funding of $400,000 in Operating Expenses, a decrease of $260,000 from the FY 2024 Adopted Budget Plan, will continue the multi-year effort to support a new Asset Management Program (AMP). Funding includes the acquisition of software, servers, and consultant services to migrate asset management and related work order management into the new system. This new system will meet the future expectations for both Stormwater and Wastewater divisions and optimize service delivery for the Department of Public Works and Environmental Services.

Recovered Costs **$629,955**

A decrease of $629,955 in Recovered Costs is based on actual trends in recent years and an anticipated reduction in the amount of eligible expenses able to be recovered during FY 2025. This decrease is offset by a reduction in personnel service of $429,955 and a reduction in Operating Expenses of $200,000.

Capital Equipment **$33,000**

Funding of $928,000 in Capital Equipment, an increase of $33,000 over the FY 2024 Adopted Budget Plan, is included primarily for replacement equipment that has outlived its useful life. Replacement equipment in the amount of $900,000 includes: $300,000 to replace a CCTV truck that supports staff by inspecting infrastructure and identifying and locating potential flood causing issues; $275,000 to replace an excavator that is critical in support of excavating work sites, loading trucks with bulk material and moving heavy objects; $150,000 to replace a bucket truck that provides support for the street name sign program; $125,000 to replace a tractor loader that is critical in all maintenance programs and snow removal activities; and $50,000 to replace a flatbed trailer and an air compressor with two equipment trailers that are critical for transporting and securing storage of equipment to, from and on active job sites. In addition, new equipment in the amount of $28,000 includes the purchase of four water quality monitoring instruments that are used to support the Countywide Comprehensive Biological Monitoring Program to assess the ecological health of County watersheds and to satisfy regulatory requirements of the Municipal Separate Storm Sewer System (MS4) permit.

Capital Projects **$1,904,253**

Funding of $71,846,860 in Capital Projects, an increase of $1,904,253 over the FY 2024 Adopted Budget Plan, has been included in FY 2025 for priority stormwater capital projects.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$210,318,960**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $210,318,960 based on the carryover of unexpended project balances in the amount of $188,574,772 and a net adjustment of $21,744,188. This adjustment included the carryover of $124,642 in operating encumbrances and $745,387 in capital equipment encumbrances and an increase to capital projects of $20,874,159. The adjustment to capital projects was based on the appropriation of anticipated grant revenue of $15,399,200 approved by the Board of Supervisors on April 11, 2023; actual Economic Development Authority (EDA) Bonds interest earnings of $3,068,861 associated with the Stormwater/Wastewater Facility; operational savings of $911,237; revenues of $798,000 received in FY 2023 as a reimbursement from the United States Army Corps of Engineers associated with the Watershed Flood Damage Reduction Study in the Belle Haven area; higher than anticipated Stormwater tax revenues of $464,349; revenues of $155,009 received in FY 2023 as a reimbursement from the Green Trails Homeowners Association associated with maintaining a Stormwater Management Facility in the community; revenues received in FY 2023 from the sale of capital equipment in the amount of $45,883; and revenues of $31,620 received in FY 2023 as a reimbursement from the Virginia Center Lakes Homeowners Association associated with pond improvements at Nutley Pond.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

STORMWATER SERVICES – 194 Positions			
Maintenance and Stormwater Management (135 positions)			
1	Director, Maintenance and SW	2	Contract Analysts I
1	Engineer V	1	Financial Specialist I
3	Public Works-Env. Serv. Managers	1	Inventory Manager
6	Engineers IV	1	Senior Engineering Inspector
1	Financial Specialist IV	1	Vehicle Maintenance Coordinator
2	Project Managers II	8	Senior Maintenance Supervisors
1	Ecologist III	1	Administrative Assistant V
2	Senior Engineers III	7	Engineering Technicians II
6	Engineers III	1	Welder II
3	Public Works-Env. Bus. Ops. Managers	1	Carpenter II
6	Project Managers I	5	Maintenance Supervisors
1	Ecologist II	3	Masons
1	HR Generalist II	1	Administrative Assistant IV
2	Public Works-Env. Serv. Specialists	9	Heavy Equipment Operators
1	Safety Analyst II	1	Material Mgmt. Specialist III
2	Env. Services Supervisors	1	Welder I
2	Financial Specialists II	2	Engineering Technicians I
1	Assistant Project Manager	2	Equipment Repairers
1	Network/Telecom. Analyst I	2	Maintenance Crew Chiefs
10	Engineering Technicians III	10	Motor Equipment Operators
1	HR Generalist I	4	Administrative Assistants III
1	Safety Analyst I	15	Senior Maintenance Workers
1	Trades Supervisor		

Stormwater Planning Division (56 positions)			
1	Director, Stormwater Planning	1	Emergency Mgmt. Specialist III
1	Engineer V	10	Engineers III
3	Project Coordinators	1	Project Manager I
1	Public Works-Env. Serv. Manager	2	Code Specialists II
4	Ecologists IV	4	Ecologists II
1	Planner IV	1	Contract Specialist II
4	Engineers IV	1	Financial Specialist II
4	Project Managers II	1	Management Analyst II
5	Ecologists III	1	Ecologist I
2	Landscape Architects III	1	Engineering Technician III
1	Planner III	1	Financial Specialist I
1	Senior Engineer III	3	Administrative Assistants III
1	Contract Specialist III		
Urban Forestry (3 positions)			
1	Director, Urban Forestry Division	1	Urban Forester III
1	Project Manager II		

Performance Measurement Results by Community Outcome Area

Environment and Energy

The objective to receive no MS4 Permit violations related to inspection and maintenance of public and private stormwater management facilities was met in FY 2021, FY 2022 and FY 2023. It is expected that this objective will also be met in FY 2024 and FY 2025. The objective to update 100 percent of the Stormwater emergency action plans was also met in prior years. It is expected that this trend will continue in both FY 2024 and FY 2025.

Mobility and Transportation

The objective to keep 100 percent of the commuter facilities operational for 365 days was met in prior years. It is expected that this goal will be met in FY 2024 and FY 2025.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Environment and Energy						
Promoting Air, Water and Land Quality						
MS4 permit violations received	0	0	0	0	0	0
Percent of Emergency Action Plans current	100%	100%	100%	100%	100%	100%
Mobility and Transportation						
Infrastructure Condition, Sustainability and Environmental Impact						
Percent of commuter facilities available 365 days per year	100%	100%	100%	100%	100%	100%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$192,147,379**	**$0**	**$194,623,440**	**$376,790**
Revenue:				
Stormwater Service District Levy	$94,857,404	$100,802,650	$100,802,650	$103,877,482
Interest on Investments[1]	3,068,861	0	0	0
Stormwater Local Assistance Fund (SLAF) Grant[2]	37,503	0	592,110	0
Community Flood Preparedness Fund (CFPF) Grants[3]	0	0	15,399,200	0
Miscellaneous[4]	1,407,302	0	81,000	0
Total Revenue[5]	**$99,371,070**	**$100,802,650**	**$116,874,960**	**$103,877,482**
Total Available	**$291,518,449**	**$100,802,650**	**$311,498,400**	**$104,254,272**
Expenditures:				
Personnel Services	$23,397,305	$26,824,362	$26,824,362	$27,582,524
Operating Expenses	3,330,308	3,870,636	3,995,278	3,410,636
Recovered Costs	(882,703)	(2,129,955)	(2,129,955)	(1,500,000)
Capital Equipment	230,007	895,000	1,640,387	928,000
Capital Projects	69,211,296	69,942,607	279,391,538	71,846,860
Total Expenditures	**$95,286,213**	**$99,402,650**	**$309,721,610**	**$102,268,020**
Transfers Out:				
General Fund (10001)[6]	$1,400,000	$1,400,000	$1,400,000	$1,609,462
Land Development Services (40200)[7]	208,796	0	0	0
Total Transfers Out	**$1,608,796**	**$1,400,000**	**$1,400,000**	**$1,609,462**
Total Disbursements	**$96,895,009**	**$100,802,650**	**$311,121,610**	**$103,877,482**
Ending Balance[8]	**$194,623,440**	**$0**	**$376,790**	**$376,790**
Tax Rate Per $100 of Assessed Value	**$0.0325**	**$0.0325**	**$0.0325**	**$0.0325**

[1] Interest revenue represents interest earned on EDA bond proceeds associated with the Stormwater/Wastewater Facility project.

[2] Represents previously approved Virginia Department of Environmental Quality (VDEQ) Stormwater Local Assistance Fund (SLAF) grants to support stream and water quality improvement projects. An amount of $37,503 was received in FY 2023 and an amount of $592,110 is anticipated in FY 2024 and beyond.

[3] Represents grant revenue approved by the Board of Supervisors on April 11, 2023. The grant agreement is between the Department of Conservation and Recreation (DCR) and Fairfax County to accept funds from the Community Flood Preparedness Fund (CFPF) to support four stormwater improvement projects.

[4] Miscellaneous revenues in FY 2023 represents an amount of $798,000 received as a reimbursement from the United States Army Corps of Engineers associated with the Watershed Flood Damage Reduction Study in the Belle Haven area; an amount of $155,009 received as a reimbursement from the Green Trails Homeowners Association associated with maintaining a Stormwater Management Facility in the community; an amount of $45,883 received from the sale of capital equipment; an amount of $31,620 received as a reimbursement associated with pond improvements at Nutley Pond; and $376,790 associated with a revenue audit adjustment associated with funding received for tree preservation and plantings. In addition, an amount of $81,000 in FY 2024 will support the Paul Springs Stream Restoration project at Hollin Hills. The existing pipes will be replaced, and the Virginia Department of Transportation (VDOT) has agreed to reimburse Fairfax County for expenses up to $81,000.

[5] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $376,790.00 to FY 2023 Revenues to record earned revenues in the proper fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[6] Funding in the amount of $1,609,642 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40100. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[7] Funding in the amount of $208,796 was transferred to Fund 40200, Land Development Services, to reflect all revenues and expenditures associated with civil penalty activities in the new Special Revenue fund.

[8] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The FY 2024 ending balance of $376,790 is due to an FY 2023 audit adjustment and will be appropriated as part of the FY 2024 Third Quarter Package.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Conveyance System Inspection/Development (2G25-028-000)	$19,725,000	$2,391,834.17	$5,699,095.48	$3,000,000
Conveyance System Rehabilitation (SD-000034)	82,034,135	8,393,113.10	10,485,146.61	10,000,000
Dam and Facility Maintenance (2G25-031-000)	47,194,841	5,868,462.20	11,901,565.75	6,000,000
Dam Safety and Facility Rehabilitation (SD-000033)	79,762,733	4,747,623.65	18,627,750.87	11,000,000
Debt Service for Stormwater/Wastewater Facility (2G25-117-000)	17,540,250	4,179,000.00	11,110,269.78	957,614
Emergency and Flood Response Projects (SD-000032)	70,078,861	2,310,781.38	44,276,100.49	7,000,000
Enterprise Asset Management-Work Order System (SD-000044)	3,328,000	305,785.99	2,384,262.01	288,000
Flood Prevention-Huntington Area-2012 (SD-000037)	41,750,000	223,907.12	2,236,835.10	0
Grant Contributions to NVSWCD (2G25-011-000)	1,150,000	0.00	400,000.00	750,000
Lake Accotink Dredging (SD-000041)	5,000,000	55,994.68	3,550,871.46	0
NVSWCD Contributory (2G25-007-000)	7,792,366	609,346.00	652,978.00	609,346
Occoquan Monitoring Contributory (2G25-008-000)	2,162,784	183,437.00	216,548.00	195,595
Stormwater Allocation to Towns (2G25-027-000)	9,685,219	909,422.06	1,335,955.07	1,250,000
Stormwater Proffers (2G25-032-000)	56,500	0.00	54,000.01	0
Stormwater Regulatory Program (2G25-006-000)	69,014,584	3,676,033.32	5,661,178.97	4,000,000
Stormwater/Wastewater Facility (SD-000039)	102,116,033	17,336,898.57	64,628,063.71	0
Stream and Water Quality Improvements (SD-000031)	308,326,615	16,927,106.69	95,684,453.56	26,796,305
Towns Grant Contribution (2G25-029-000)	5,805,976	1,000,000.00	306,485.83	0
Tree Preservation and Plantings (2G25-030-000)	371,999	92,550.05	179,977.52	0
Total	**$872,895,896**	**$69,211,295.98**	**$279,391,538.22**	**$71,846,860**

Fund 40200: Land Development Services

Mission

The mission of Fund 40200, Land Development Services (LDS), focuses on the safe and sustainable building of communities throughout Fairfax County. As such, the fund is committed to the protection of the environment, and the health, safety, and welfare of all who live in, work in, and visit Fairfax County. Through partnerships with stakeholders, LDS achieves excellence in service by balancing the needs, rights, and interests of the community in the building and land development process.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Land Development Services primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Economic Opportunity	*All people, businesses, and places are thriving economically.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

Fund 40200 was established as part of the FY 2023 Adopted Budget Plan to serve as a dedicated funding source to help realize the Board of Supervisors' vision and community values for safe and sustainable communities, as codified in the regulations that guide building and land development design and construction. Funding which previously provided General Fund support for Agency 31, Land Development Services, and funding associated with employee fringe benefits in Agency 89, Employee Benefits, was transferred to Fund 40200 to provide an accounting mechanism to reflect all revenues and expenditures assigned to LDS activities in a dedicated Special Revenue Fund.

The fund is supported by the fees and charges assessed by LDS. It is expected that the fees will be calculated to cover the required services and reserves necessary to operate those services year over year. Fee schedules are expected to be adjusted periodically to reflect market trends and to ensure that cost recovery is maximized. An appropriate level of operating reserves will be determined such that they are robust enough to sustain the fund operations during periods of economic uncertainty. Any excess revenues at year-end will stay in the fund and may be used for future investment or to help finance operating activities when fee revenues do not fully support expenses. The self-sustaining nature of the fund will also allow for more flexibility in responding to market demands to increase staff and resources, as land development fees will cover land development activities. The fund will also make investments in both capital technology costs and annual hardware replacement. In addition, the fund will cover indirect costs for central support services provided by General Fund agencies as well as other operational costs such as space and utilities.

LDS is the gateway agency to land and site development in the County. It facilitates the safe and sustainable building of Fairfax County communities, protecting the health, safety, and welfare of the County's structures. The role of LDS is to preserve community character and facilitate economic development, which involves about $2 billion worth of construction annually.

This important mission is accomplished by having customers apply for permits and submit plans, when required, for certain land disturbance, building construction, or building modification activities. Permits and plans are reviewed by professional engineers and code specialists at LDS to ensure safety, followed by inspections before projects are deemed complete and safe for occupancy. Whether staff are working with large commercial projects, smaller single-family homes, deck renovations, office tenant improvements, or other projects, they are responsible for ensuring that all buildings and sites developed in Fairfax County meet safety, health, and environmental standards.

On average, LDS staff process around 5,800 building permit applications per month. Applications range from gas appliance installations and residential additions, such as decks, to the coordination of large, commercial development projects that involve public improvements, such as streetlights, sewer systems, or sidewalks. LDS processes approximately 55,000 building permits and conducts 153,000 building inspections and 46,000 site inspections each year. These services generated almost $47 million in revenue in FY 2023 via fees collected.

In addition to LDS' role in ensuring safe buildings in the County, staff also enforce environmental compliance through the administration of the Chesapeake Bay Preservation Ordinance, County, and federal floodplain regulations, and erosion control and stormwater management code, as well as through the application of green building practices.

In FY 2023, LDS launched the Planning and Land Use System (PLUS), a modernized and centralized permitting platform. PLUS improves the efficiency and effectiveness of the land development process, aligning with the "Effective and Efficient Government" community outcome area of the Fairfax County Strategic Plan. Agency staff continue to seek innovative methods of reaching out to customers to ensure that everyone can successfully navigate the permitting process, which can feel complicated, especially for homeowners who do not need to use the PLUS platform on a regular basis, unlike professional contractors and large development companies.

Staff understand that regulations and codes can feel even more complicated for non-native English speakers. For all customers, LDS is continually adding opportunities for education. Multiple documents, instructions, user guides, videos, and webinars are made available online, and translation and interpretation are being pursued aggressively. Staff are also available to answer questions in person at the Herrity Building, during workshops at locations around the County, and at other special events such as the Capital Home Show. In observation of the One Fairfax policy, LDS has developed an equity impact plan, which includes providing dedicated attention to customers experiencing challenges accessing the PLUS system (e.g., language or computer literacy). Customers can also schedule one-on-one virtual meetings with staff to ask questions about their projects. In addition, LDS leadership have established equity training classes and created tools and dashboards so staff can first identify where the need for support and education about County codes and permitting expectations is greatest in the County, and then conduct targeted outreach in those areas. Training and education are also offered to the builders, designers, and other professionals in the home and commercial building industries when processes are modified.

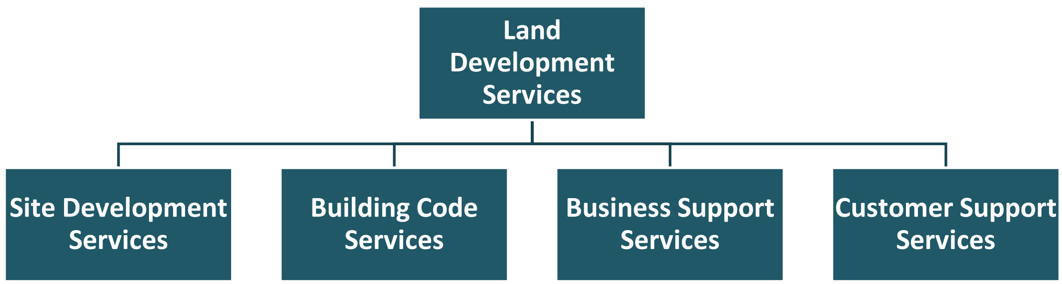
LDS attempts to minimize the administrative burden for development projects against the increasing complexity of regulatory compliance. This difficult balance is further complicated by continued development of smaller and environmentally complex project sites. Despite the regulatory difficulty involved, a driving force for the agency's work is to minimize the time it takes for a project to move through the permit review process from submission to permit issuance. One reoccurring obstacle inhibiting short timelines is low-quality plans that do not meet minimum standards. To address this, in partnership with industry LDS launched a "gateway review" in September 2020. While the transition to include this step in the process took several months for customers to embrace, it has ensured that high-quality, approval-ready plans do not languish in a queue filled with substandard applications.

For FY 2025, LDS has proposed to adjust the LDS Fee Schedule for plan review, permits, and inspection services. The last comprehensive increase in LDS fees occurred in January 2015. At that time, the Board approved a 20 percent increase to most LDS fees to support initiatives to enhance the timeliness, quality, and customer-centric focus of the regulatory review process. Some fees were left unchanged as they were deemed sufficient to cover the actual costs of providing services. Since the last fee adjustment in FY 2015, LDS has added 62 new merit positions, a 22.8 percent increase in staffing. These new positions are directly dedicated to supporting permit issuance operations and ongoing efforts to enhance and streamline the permit application process. LDS expenditures have also increased as a result of market rate adjustments (MRA), performance-based salary increases, benchmark salary increases for certain positions, fringe benefits costs, IT costs related to the PLUS system, and Operating Expense costs due to inflationary pressures. While expenditures have continued to increase, revenue collection is trending downward. To ensure that the LDS Special Revenue Fund is sustainable and self-supporting for the costs allocated to the fund, a fee increase effective for FY 2025 is recommended. The anticipated additional revenue as a result of the proposed fee increases is expected to bring the cost recovery percentage to approximately 100 percent of the expenses assigned to the Special Revenue Fund. The proposed adjustments will assist LDS in efforts to improve the timeliness, quality, and customer focus of the regulatory review process, conduct ongoing staff training, and enhance the new PLUS platform, as well as maximize cost recovery.

The proposed fee increase encompasses a 25 percent increase in all building fees, a 10 percent increase in all site fees, a 6-percentage point increase in the technology surcharge fee rate, and an additional 2 percent fee on all building and trade permits to support code academy operations, as required by the *Virginia Uniform Statewide Building Code*. Moving forward, LDS intends to implement annual increases in fees based on agency-specific cost pressures (e.g., employee compensation adjustments and contract rate increases) to provide permit, plan review and inspection services. If adopted by the Board, the recommended fee changes are anticipated to generate increased revenue of approximately $11.8 million in FY 2025. This includes $8.3 million in incremental building and site revenue and $3.5 million from technology surcharge fees. This estimate is based on actual FY 2023 revenue, year-to-date revenue collection trends in FY 2024 and assumes a consistent workload in FY 2025. Any reduction in plan and permit activity could have a negative impact on the projected revenue.

In FY 2025, LDS will continue to support the County's economic development and revitalization goals, improve development process timelines, and address rising workload requirements to ensure that the capacity exists to meet customer expectations and development opportunities. This will require a dynamic approach to resourcing that supports the regular course of business but allows LDS to increase resources during surge demand times and to similarly decrease resource expenditures during lower demand times.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$38,955,894	$43,385,155	$43,385,155	$47,422,661
Operating Expenses	7,600,324	6,227,035	7,605,557	8,718,601
Capital Equipment	124,855	0	0	0
Subtotal	**$46,681,073**	**$49,612,190**	**$50,990,712**	**$56,141,262**
Less:				
Recovered Costs	($711,061)	($428,283)	($711,000)	($894,400)
Total Expenditures	**$45,970,012**	**$49,183,907**	**$50,279,712**	**$55,246,862**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	326 / 326	326 / 326	334 / 334	334 / 334

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$2,774,766**

An increase of $2,774,766 in Personnel Services includes $832,827 for a 2.00 percent market rate adjustment (MRA) for all employees and $611,704 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $1,330,235 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data, as well as cost increases associated with retirement benefits contributions.

Customer Experience and PLUS Maintenance Workload **$1,380,379**

An increase of $1,364,379 in Personnel Services and $16,000 in Operating Expenses is associated with 8/8.0 FTE new merit positions approved as part of the *FY 2023 Carryover Review* and 1/1.0 FTE position transferred from Agency 35, Department of Planning and Development to LDS during FY 2023 to support operation and maintenance of the PLUS system.

Carryover Adjustments **$1,378,522**

Consistent with the recurring impact approved by the Board of Supervisors as part of the *FY 2023 Carryover Review*, an increase of $1,378,522 is included in Operating Expenses to address increased costs associated with contracted inspection services required to augment critical workforce needs.

Planning and Land Use System (PLUS) Licenses **$1,097,044**

An increase of $1,097,044 for PLUS licenses is based on anticipated billings for licensing costs associated with the utilization of the PLUS system. PLUS is a new multi-agency platform for Fairfax County customers to complete their zoning, building, permitting or other land development processes online. Through PLUS, customers can conduct online transactions such as creating and submitting building permit applications online, pay fees, track application status, receive electronic notifications and conduct searches.

Work Performed for Others **($466,117)**

Recovered costs are increased by $466,117 to reflect the projected amount that is expected to be billed by LDS based on historical billing actuals in previous years.

Other Post-Employment Benefits **($101,639)**

A decrease of $101,639 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$1,095,805**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $1,378,522 in Operating Expenses primarily to cover increased costs for contracted inspection services required to augment critical workforce needs, partially offset by an increase of $282,717 in anticipated Recovered Costs. In addition, 8/8.0 FTE new positions were included to enhance the capacity of the Customer Technical Support Center. In should be noted that baseline funding for these new positions is included as part of the FY 2025 Advertised Budget Plan.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

LAND DEVELOPMENT SERVICES - 334 positions			
Administration			
1	Director, LDS	1	Human Resources Generalist II
1	Management Analyst IV	1	Human Resources Generalist I
2	Financial Specialists III	3	Administrative Assistants V
2	Financial Specialists II	5	Administrative Assistants IV
1	Financial Specialist I	4	Administrative Assistants III
1	Human Resources Generalist III		
IT Operations			
1	IT Program Manager II	1	Network/Telecom. Analyst I
1	IT Program Manager I	2	Internet/Intranet Architects II
2	IT Systems Architects	1	Geog. Info. Spatial Analyst IV
1	Business Analyst IV	1	Data Analyst III
4	Business Analysts III	1	Data Analyst II
1	Business Analyst II	1	IT Technician III
1	Programmer Analyst IV	2	Engineering Technicians II
1	Programmer Analyst III	1	Training Specialist III
1	Programmer Analyst II	1	Management Analyst I
1	Network/Telecom. Analyst III	1	Administrative Assistant II
Code Academy			
1	Program and Procedures Coord.	2	Training Specialists III
Site Review and Inspections			
1	Division Director, LDS	4	Engineering Inspector Technical Specialists
5	Engineers V	22	Senior Eng. Inspectors
7	Engineers IV	1	Urban Forester IV
7	Senior Engineers III	3	Urban Foresters III
15	Engineers III	5	Urban Foresters II
1	Code Specialist IV	3	Urban Foresters I
4	Code Specialists III	1	Administrative Assistant IV
1	Code Specialist II	1	Administrative Assistant III
3	Supervising Eng. Inspectors	1	Administrative Assistant II
Building Review and Inspections			
1	Division Director, LDS	1	Code Specialist IV
1	Chief Building Inspector	4	Code Specialists III
2	Engineers V	11	Code Specialists II
7	Engineers IV	2	Code Specialists I
4	Sr. Engineers III	7	Supervising Combination Inspectors
17	Engineers III	15	Master Combination Inspectors
4	Engineering Technicians III	25	Combination Inspectors
4	Engineering Technicians II	1	Administrative Assistant III
2	Engineering Aides	1	Administrative Assistant II
Customer and Technical Support Center			
1	Division Director, LDS	1	Management Analyst I
1	Project Coordinator	1	Combination Inspector
1	Planner IV	21	Engineering Technicians III
1	Code Specialist IV	17	Engineering Technicians II
4	Code Specialists III	5	Engineering Technicians I
8	Code Specialists II	4	Engineering Aides
1	Management Analyst II	5	Administrative Assistants III

Operations			
1	Division Director, LDS/SW Compliance	1	Geog. Info. Spatial Analyst III
1	Director LDS Review/Compliance	1	Safety Analyst II
1	Project Coordinator	2	Planners IV
1	Management Analyst IV	1	Engineer IV
1	Management Analyst III	1	Cons/Mngt Project Manager II
3	Management Analysts II	1	Administrative Assistant IV
1	Management Analyst I	1	Administrative Assistant III
1	Information Officer III		

Performance Measurement Results by Community Outcome Area

Economic Opportunity

In FY 2023, the percentage of projects in irresolvable default which must be completed by the County remained at 0 percent. LDS continues to refine processes and remains 100 percent electronic for all permits and most building inspections.

Safety and Security

In FY 2023, the percentage of buildings experiencing catastrophic system failure as a result of building design remained at the goal of 0 percent. The number of construction projects required to cease as a result of deficiencies identifiable on the plan decreased from 3 projects to 0 projects in FY 2023.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Economic Opportunity						
Promoting Economic Vibrancy in All Parts of Fairfax County						
Percent of projects in irresolvable default which must be completed by the County	0%	0%	0%	0%	0%	0%
Safety and Security						
Reliable and Secure Critical Infrastructure						
Percent of buildings experiencing catastrophic system failures as a result of building design	0%	0%	0%	0%	0%	0%
Construction projects required to cease as a result of deficiencies identifiable on the plan	0	3	0	0	0	0

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$0**	**$8,518,113**	**$9,257,241**	**$9,643,747**
Revenue:				
Permits, Fees and Regulatory Licenses	$46,724,829	$48,595,218	$48,595,218	$52,237,487
Charges for Services	6,644	20,000	20,000	20,000
Fines & Forfeitures	171,233	70,000	170,000	170,000
Revenue from the Use of Money & Property	223,832	0	220,000	350,000
Technology Surcharge Fee[1]	2,006,037	1,500,000	2,000,000	5,808,990
Miscellaneous Revenue	3,328	11,000	11,000	11,000
Total Revenue	**$49,135,903**	**$50,196,218**	**$51,016,218**	**$58,597,477**
Transfers In:				
General Fund (10001)	$898,000	$0	$0	$0
Information Technology Projects (10040)[1]	5,334,554	0	0	0
Stormwater Services (40100)	208,796	0	0	0
Total Transfers In	**$6,441,350**	**$0**	**$0**	**$0**
Total Available	**$55,577,253**	**$58,714,331**	**$60,273,459**	**$68,241,224**
Expenditures:				
Personnel Services	$38,955,894	$43,385,155	$43,385,155	$47,422,661
Operating Expenses	7,600,324	6,227,035	7,605,557	8,718,601
Capital Outlay	124,855	0	0	0
Recovered Costs	(711,061)	(428,283)	(711,000)	(894,400)
Total Expenditures	**$45,970,012**	**$49,183,907**	**$50,279,712**	**$55,246,862**
Transfers Out:				
General Fund (10001)[2]	$350,000	$350,000	$350,000	$433,852
Total Transfers Out	**$350,000**	**$350,000**	**$350,000**	**$433,852**
Total Disbursements	**$46,320,012**	**$49,533,907**	**$50,629,712**	**$55,680,714**
Ending Balance[3]	**$9,257,241**	**$9,180,424**	**$9,643,747**	**$12,560,510**
Technology Surcharge Reserve[1]	$7,340,591	$8,334,554	$9,340,591	$11,664,187
Unreserved Ending Balance	**$1,916,650**	**$845,870**	**$303,156**	**$896,323**

[1] Revenue from the Technology Surcharge fee is utilized to cover expenditures associated with PLUS IT staff, other essential technical staff resources, and PLUS licenses. In addition, a portion of the revenue is set aside for future upgrades/replacement of the PLUS system. This revenue was previously deposited in Project IT-000037 in Fund 10040, Information Technology Projects. The balance of the project was transferred to Fund 40200, Land Development Services, as part of the *FY 2022 Carryover Review*. In FY 2025, LDS has proposed to increase the Technology Surcharge fee from 4 percent to 10 percent.

[2] In FY 2025, funding of $433,852 is transferred to the General Fund to partially offset central support services provided to Fund 40200 by the General Fund. These indirect costs include support services such as Human Resources, Purchasing, Budgeting and other administrative services.

[3] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

Fund 50000: Federal-State Grants

Mission

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2025, awards already received and awards anticipated to be received by the County for FY 2025 are included in the Fund 50000, Federal-State Grants budget. The total FY 2025 appropriation within Fund 50000, Federal-State Grants is $146,205,056, an increase of $9,147,656, or 6.7 percent, from the FY 2024 Adopted Budget Plan total of $137,057,400.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2025, the General Fund commitment for Local Cash Match totals $5,084,920, an increase of $652,266 or 14.7 percent, over the total FY 2024 anticipated need for Local Cash Match of $4,432,654.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2025 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of $5,075,000 is included as part of the reserve to allow for new grant awards that were not anticipated.

The County policy for grant application and award is based on certain pre-established criteria. The Board of Supervisors has authorized the grant applications for those grants listed on the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year. If the actual funding received does not differ significantly from the projected funding listed in the budget, the agency can work directly with the Department of Management and Budget (DMB) to appropriate funding. However, additional Board approval will be required to receive the award if it is significantly different from what is included in the Adopted Budget. If an agency is applying for a new grant award and it is $100,000 or less, with a required Local Cash Match of $25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors approval, the agency can work directly with the DMB to apply for and receive the award. The Chairman of the Board of Supervisors, the County Executive and/or a designee appointed by the County Executive are authorized to enter into the grant agreement and any related agreements, including but not limited to Federal Subaward Agreements, on behalf of the County for both grant awards included on the anticipated grant table and for those awards where Board of Supervisors' approval is not required. For any other grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

At the beginning of the COVID-19 pandemic, the County implemented a modified grant policy to give flexibility to apply for and accept grant awards less than $0.5 million. Since the number of new grant awards received through stimulus funding has drastically decreased, beginning in FY 2025, the County will now process these applications and awards consistent with the normal grant policy as stated above. The Board will continue to be notified of these awards through the stimulus funding update memorandums which are posted on the Department of Management and Budget website and can be found at www.fairfaxcounty.gov/budget.

The County is now receiving opioid settlement funding as a result of settled lawsuits brought by states/localities against numerous organizations in the pharmaceutical supply chain, including manufacturers, distributors, and pharmacy benefit managers, for their role in the opioid epidemic. Funding is being administered through the Virginia Opioid Abatement Authority (OAA) and is expected through at least 2038. Fairfax County will receive opioid settlement funds from the OAA through a direct distribution as well as competitive cooperative projects and noncompetitive individual share. In addition, the County has agreed to meet the OAA's Gold Standard requirements in return for a 25 percent increase in noncompetitive individual share funding. All of these funding streams, along with County resources, will be braided together to develop a comprehensive approach to fighting the opioid epidemic. An internal process has been developed for County agencies and Fairfax County Public Schools to submit requests for opioid settlement funds for opioid-related projects. The Board of Supervisors will continue to be updated through Board committee meetings and/or memorandums; however, in an effort to streamline the process, the County will apply for all available funding. Once awarded, the Board will formally approve the funding either through a separate Board item or as part of a quarterly review.

Funding in Reserve within Fund 50000

An amount of $146,205,056 is included in FY 2025 as a reserve for grant awards. Grant awards are funded by the federal and/or state government, General Fund Local Cash Match or other sources such as non-profit organizations. The FY 2025 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Estimated Grant Funding and the Reserve for Estimated Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2025, the Reserve for Estimated Grant Funding is $141,120,136, including the Reserve for Anticipated Grant Funding of $136,120,136 and the Reserve for Unanticipated Grant Funding of $5,000,000. This reflects an increase of $8,495,390, or 6.4 percent, from the FY 2024 Adopted Budget Plan Reserve for Estimated Grant Funding of $132,624,746. The increase is primarily attributable to increases in estimated funding primarily for grants in the Fairfax-Fall Church Community Services Board and the Department of Neighborhood and Community Services.

In FY 2025, the Reserve for Estimated Local Cash Match is $5,084,920 including the Reserve for Anticipated Local Cash Match of $5,009,920 and the Reserve for Unanticipated Local Cash Match of $75,000. This reflects an increase of $652,266, or 14.7 percent, from the FY 2024 Adopted Budget Plan Reserve for Local Cash Match of $4,432,654.

The Reserve for Local Cash Match is a projection of the County contributions required for anticipated and unanticipated grant awards. The anticipated Local Cash Match required by agencies is as follows:

Agency	FY 2025 Advertised Local Cash Match
Department of Housing and Community Development	$520,830
Department of Transportation	168,279
Department of Family Services	1,976,397
Department of Neighborhood and Community Services	2,252,227
Police Department	16,666
Fire and Rescue Department	75,521
Reserve for Unanticipated Grant Awards	75,000
Total	**$5,084,920**

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

Agency	FY 2023 Actual Pos / FTE	FY 2024 Adopted Pos / FTE	FY 2024 Revised Pos / FTE	FY 2025 Advertised Pos / FTE
Dept. of Housing and Community Development	2 / 2.0	2 / 2.0	2 / 2.0	2 / 2.0
Office of Human Rights and Equity Programs	2 / 2.0	2 / 2.0	2 / 2.0	2 / 2.0
Department of Transportation	6 / 5.0	6 / 5.0	6 / 5.0	6 / 5.0
Department of Family Services	70 / 69.3	66 / 64.8	72 / 70.9	68 / 66.9
Health Department	60 / 60.0	55 / 55.0	60 / 60.0	55 / 55.0
Fairfax-Falls Church Community Svcs. Board	78 / 74.4	85 / 80.8	82 / 78.6	86 / 81.6
Dept. of Neighborhood and Community Svcs.	134 / 127.2	142 / 135.2	144 / 136.5	144 / 136.5
General District Court	8 / 8.0	8 / 8.0	8 / 8.0	8 / 8.0
Police Department	10 / 10.0	10 / 10.0	10 / 10.0	10 / 10.0
Office of the Sheriff	2 / 1.0	2 / 1.0	2 / 1.0	2 / 1.0
Fire and Rescue Department	20 / 19.5	20 / 19.5	20 / 19.5	20 / 19.5
Emergency Preparedness[1]	4 / 4.0	3 / 3.0	4 / 3.5	2 / 2.0
Total Federal/State Grant Fund[2]	**396 / 382.4**	**401 / 386.3**	**412 / 397.0**	**405 / 389.5**

[1] A total of 2/2.0 FTE Emergency Preparedness positions included in the FY 2025 Advertised Budget Plan are supported by UASI funding in the Department of Emergency Management and Security.

[2] It should be noted that the FY 2024 Revised position count includes grant positions that are funded with prior year awards for which additional funding is not anticipated.

The following table provides funding levels for the FY 2025 Advertised Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2025 may differ from the list below.

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT					
Continuum of Care Planning Project Grant (1380100)	2/2.0	$302,409	$0	$302,409	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding under the Continuum of Care (CoC) program to consolidate homeless assistance grant programs and monitor their progress.					
Emergency Solutions Grant (1380101)	0/0.0	$1,041,660	$520,830	$520,830	$0
The U.S. Department of Housing and Urban Development Emergency Solutions Grant (ESG) funding must be used to support prevention and rapid re-housing activities through the housing relocation and stabilization services that are provided by the community case managers and the Housing Locators Program contracted through several nonprofit organizations. HUD allocates funding in two phases at different times of the fiscal year with approximately 65 percent of funds arriving early in the year, and 35 percent arriving in the latter part of the year. A 50 percent Local Cash Match is required.					
TOTAL – DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	**2/2.0**	**$1,344,069**	**$520,830**	**$823,239**	**$0**
OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS					
U.S. Equal Employment Opportunity Commission Contract (1390001)	1/1.0	$20,470	$0	$20,470	$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and Equity Programs and the Federal EEOC. This agreement requires the Office of Human Rights and Equity Programs to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					
HUD Fair Housing Complaints Grant (1390002)	1/1.0	$166,436	$0	$166,436	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding to assist the Fairfax County Office of Human Rights and Equity Programs with its education and outreach program on fair housing and to enforce compliance (including investigating complaints of illegal housing discrimination in Fairfax County) with the County's Fair Housing Act.					
TOTAL - OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS	**2/2.0**	**$186,906**	**$0**	**$186,906**	**$0**
DEPARTMENT OF TRANSPORTATION					
CAP Operating Assistance (1400021)	3/2.5	$687,404	$137,481	$549,923	$0
The Virginia Department of Rail and Public Transportation's Commuter Assistance Programs (CAP) Operating Assistance grant provides funding to assist commuters and promote alternative travel modes, including ridesharing, active transportation, and public transit (bus and rail). Any County resident or any non-County resident working in Fairfax County may use this program. A 20 percent Local Cash Match is required.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Employer Services (1400022)	2/2.0	$369,260	$0	$369,260	$0
The Virginia Department of Transportation provides funding for the Employer Services Program. The program supports employers promoting alternative commuting travel modes, such as commuter benefits programs, telework and flexible work schedules, ridesharing arrangements, active transportation, and public transit. The program also supports the promotion of Transportation Demand Management strategies like telework and flexible work schedules.					
Countywide Transit Stores (1400090)	0/0.0	$640,000	$0	$640,000	$0
The Commonwealth Transportation Board authorizes Congestion Mitigation and Air Quality (CMAQ) funds to operate five transit stores to encourage transit usage and reduce reliance on single occupancy vehicles. Transit stores provide transit information, trip planning, fare media, and ridesharing information to Fairfax County residents and visitors seeking alternatives to driving alone.					
CAP Project Assistance (1400153)	1/0.5	$153,991	$30,798	$123,193	$0
Funding provided by the Virginia Department of Rail and Public Transportation's Commuter Assistance Program (CAP) Project Assistance grant assists employers promoting alternative commuting travel modes, including commuter benefit programs, telework, and flexible work schedules, ridesharing arrangements, active transportation, and public transit. A 20 percent Local Cash Match is required.					
TOTAL – DEPARTMENT OF TRANSPORTATION	**6/5.0**	**$1,850,655**	**$168,279**	**$1,682,376**	**$0**
DEPARTMENT OF FAMILY SERVICES					
V-Stop (1670002)	1/0.7	$174,410	$0	$174,410	$0
The Virginia Department of Criminal Justice Services provides funding through federal Violence Against Women Act (VAWA) monies to increase the apprehension, prosecution, and adjudication of persons committing violent crimes against women. Funding is used to provide additional bilingual staff resources to the Domestic and Sexual Violence Services Crisis Lines. This includes the 24-hour Hotline, which provides crisis support, information and referral, options counseling, and safety planning services to members of the public, as well as the Lethality Assessment Protocol, or LAP Line, which is used only by Fairfax County Police when they respond to a domestic violence call that is assessed as high risk for lethality.					
Domestic Violence Crisis (1670003)	2/1.7	$158,960	$0	$158,960	$0
The Virginia Department of Social Services provides funding to assist victims of domestic and sexual violence and their families who are in crisis. The grant supports funding for a part-time Children's Counselor to provide services to children and caretakers who have been impacted by domestic violence and a full-time Social Service Specialist II who assists with Crisis Line calls including the 24/7 public hotline and the LAP Line with FCPD.					
Fairfax Bridges to Success (1670008)	3/3.0	$285,964	$0	$285,964	$0
The U.S. Department of Health and Human Services provides this funding to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities.					
Inova Health System (1670010)	15/15.0	$1,445,880	$0	$0	$1,445,880
Funding under the Inova Health System grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting, and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all Personnel Services costs (salary and County benefits) on a monthly basis for the positions.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Independent Living Initiatives Grant Program (1670023)	0/0.0	$24,200	$0	$24,200	$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient and responsible adult lives. The program directly serves youth in foster care through the age of 23.					
Foster and Adoptive Parent Training Grant (1670024)	0/0.0	$450,275	$223,848	$226,427	$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends. A 50.3 percent Local Cash Match is required.					
Educating Youth through Employment (EYE) Program (1670044)	0/0.0	$32,995	$0	$0	$32,995
Sponsoring organizations, including federal and non-profit, provide funding for a summer initiative that recruits, screens and matches youth ages 16 to 21 with professional opportunities in the private sector and other area businesses. Participants are required to attend intensive training workshops before and during their summer work experiences.					
Office for Violence Against Women - Domestic Violence Grant (1670051)	2/2.0	$1,000,000	$0	$1,000,000	$0
The U.S. Department of Justice, Office on Violence Against Women provides funds for a three-year grant to develop and strengthen effective responses to violence against women. This program encourages communities to treat sexual assault, domestic violence, dating violence, and stalking as serious crimes by strengthening the criminal justice response to these crimes and promoting a coordinated community response. Victim safety and offender accountability are the focus of projects funded under the program. The next grant award is anticipated to start on October 1, 2024.					
VOCA Victims Services Grant Program (VSGP) (1670082)	5/5.0	$250,000	$0	$250,000	$0
The Virginia Department of Criminal Justice Services (DCJS) provides funding for a one-year grant award for the Victims of Crime Act (VOCA) Victims Services Grant Program (VSGP). This VSGP grant program's objective is to expand and enhance direct services to victims of crime.					
Senior Community Service Employment Program (SCSEP) (1670094)	2/1.5	$169,500	$0	$0	$169,500
Fairfax County receives funding through the SkillSource Group by way of the National Council on Aging to provide services to eligible job seekers in Fairfax County. Funding is provided to identify and recruit participants, supervise job counseling, track data, evaluate performance, and develop strategies to increase employment and training opportunities within Fairfax County. The remaining 0/0.5 FTE is charged to the WIOA Adult Program (1670004) grant and is reflected in the FTE count in that grant.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Intervention & Prevention Services for Children Exposed to Domestic & Sexual Violence (1670096)	0/0.0	$500,000	$0	$500,000	$0
The U.S. Department of Justice, Office on Violence Against Women provides funding to support comprehensive, community-based efforts to develop or expand prevention, intervention, treatment, and response strategies to address the needs of children and youth impacted by sexual assault, domestic violence, dating violence, stalking, and sex trafficking. The Children and Youth & Engaging Men (CYEM) Program also funds prevention efforts that engage men and boys as allies to combat violence against women and girls.					
Workforce Innovation and Opportunity Act					
Fairfax County receives funding from the U.S. Department of Labor for the Workforce Innovation and Opportunity Act (WIOA) programs. WIOA is designed to help job seekers access employment, education, training and support services to succeed in the labor market and to match employers with the skilled workers they need. It should be noted that the positions associated with the WIOA funding are reflected based on which grant primarily supports the position; however, the position may also support the other WIOA grants. In these instances the FTE is reflected in the WIOA grant it supports resulting in the FTE exceeding the actual position count. Funding in the following programs is anticipated this fiscal year.					
WIOA Adult Program (1670004)	12/10.3	$1,363,539	$0	$1,363,539	$0
The WIOA Adult Program provides career services and training services to unemployed or under-employed adult job seekers. The program is universally accessible and customer centered; training services are job-driven. Services include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment and training services directly linked to job opportunities in in-demand industries and occupations. Priority is given to recipients of public assistance, other low-income individuals, individuals who are basic skills deficient, and veterans and eligible spouses. A 0/0.5 FTE is charged to this grant but the actual position is reflected above in the Senior Community Service Employment Program (1670094) grant.					
WIOA Youth Program (1670005)	8/9.0	$1,432,898	$0	$1,432,898	$0
The WIOA Youth Program provides career services and training services to youth and young adults beginning with career exploration, continued support for educational attainment, opportunities for skills training in in-demand industries and occupations, and culminating in employment along a career pathway or enrollment in post-secondary education. A key provision of the program requires a minimum of 75 percent of funding to be used for out-of-school youth defined as between the ages of 16 to 24, not attending any school, and meeting one or more additional barriers like school dropout, pregnant or parenting, or in foster care or aged out of foster care system.					
WIOA Dislocated Worker Program (1670006)	0/1.2	$1,212,577	$0	$1,212,577	$0
The WIOA Dislocated Worker Program provides career services and training services to assist workers who have been laid off or are about to be laid off. The program is universally accessible and customer centered; training services are job-driven. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, and training services directly linked to job opportunities in in-demand industries and occupations.					
Subtotal - WIOA	**20/20.5**	**$4,009,014**	**$0**	**$4,009,014**	**$0**

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Fairfax Area Agency on Aging					
The Department of Family Services administers Aging Grants which include federal funds granted to localities under the Older Americans Act and state funds from the Virginia Department for the Aging. With additional support from the County, these funds provide community-based services such as case management/consultation services, legal assistance, insurance counseling, transportation, information and referral, volunteer home services, home delivered meals, nutritional supplements and congregate meals. In addition, the regional Northern Virginia Long-Term Care Ombudsman Program serves the jurisdictions of Alexandria, Arlington, Fairfax, and Loudoun.					
Community Based Services (1670016)	9/8.5	$1,444,260	$160,000	$1,278,783	$5,477
Community-Based Services provides services to adults aged 60 and older to enable them to live as independently as possible in the community. This includes assisted transportation, information and referral, telephone reassurance, volunteer home services, insurance counseling, and other related services.					
Long Term Care Ombudsman (1670017)	3/3.0	$430,091	$79,684	$163,634	$186,773
The Long-Term Care Ombudsman Program, serving the City of Alexandria and the Counties of Arlington, Fairfax and Loudoun, improves quality of life for the more than 10,000 residents in 110 nursing and assisted living facilities by educating residents and care providers about patient rights and by resolving complaints against nursing and assisted living facilities, as well as home care agencies, through counseling, mediation and investigation. More than 60 trained volunteers are part of this program. The program also provides information about long-term care providers and educates the community about long-term care issues.					
Homemaker/Fee for Service (1670018)	0/0.0	$303,322	$0	$303,322	$0
Fee for Service provides home-based care to adults aged 60 and older to enable them to remain in their homes rather than in more restrictive settings. Services are primarily targeted toward those older adults who are frail, isolated, of a minority group, or in economic need.					
Congregate Meals Program (1670019)	0/0.0	$1,295,013	$599,823	$594,656	$100,534
The Congregate Meals program provides one meal a day, five days a week, which meets one third of the dietary reference intake for older adults. Congregate Meals are provided in 29 congregate meal sites around the County including the County's senior and adult day health centers, several private senior centers and other sites serving older adults such as the Alzheimer's Family Day Center. Congregate Meals are also provided to residents of the five County senior housing complexes.					
Home Delivered Meals (1670020)	0/0.0	$2,184,224	$500,000	$1,612,720	$71,504
Funding supports the Home-Delivered Meal program and the Nutritional Supplement program. Home-Delivered Meals provides meals to frail, homebound, low-income residents aged 60 and older who cannot prepare their own meals. The Nutritional Supplement program targets low-income and minority individuals who are unable to consume sufficient calories from solid food due to chronic disabling conditions, dementia, or terminal illnesses.					
Care Coordination (1670021)	3/3.0	$562,414	$274,817	$278,189	$9,408
Care Coordination Services are provided to elderly persons at risk of institutionalization who have deficiencies in two or more activities of daily living through the DFS "Adult Care Network" Program. Care Coordination Services include intake, assessment, plan of care development, implementation of the plan of care, service monitoring, follow-up and reassessment.					
Family Caregiver (1670022)	3/3.0	$617,760	$114,294	$499,554	$3,912
Caregiver Support provides education and support services to caregivers of persons 60 and older, or older adults caring for grandchildren. Services include scholarships for respite care, gap-filling respite and bathing services, assisted transportation (which is also reflected in Community-Based Services), assistance paying for supplies and services, and other activities that contribute to the well-being of senior adults and help to relieve caregiver stress.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Respite Care Initiative Program (1670083)	0/0.0	$55,000	$23,931	$30,250	$819
This state funded grant program allows the agency to provide an evidence-based caregiver training program from the Rosalyn Carter Institute, "Caring for You, Caring for Me," through a contract with ElderLink.					
Subtotal – Fairfax Area Agency on Aging	**18/17.5**	**$6,892,084**	**$1,752,549**	**$4,761,108**	**$378,427**
TOTAL - DEPARTMENT OF FAMILY SERVICES	**68/66.9**	**$15,393,282**	**$1,976,397**	**$11,390,083**	**$2,026,802**
HEALTH DEPARTMENT					
Immunization Action Plan (1710001)	0/0.0	$77,539	$0	$77,539	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (1710002)	38/38.0	$3,291,830	$0	$3,291,830	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under age five. The award is based on participation levels in the program.					
Perinatal Health Services (1710003)	4/4.0	$256,849	$0	$256,849	$0
The Virginia Department of Health Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County.					
Tuberculosis Grant (1710004)	2/2.0	$170,000	$0	$170,000	$0
The U.S. Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provides funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
Public Health Emergency Preparedness & Response (PHEP&R) for Bioterrorism (1710005)	2/2.0	$231,642	$0	$231,642	$0
For the Public Health Emergency Preparedness and Response (PHEP&R) grant, the U.S. Centers for Disease Control and Prevention (CDC) provides funding for ongoing development of public health preparedness and response efforts through the Virginia Department of Health. The goal of this grant is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region.					
WIC - Peer Counseling Program (1710007)	0/0.0	$176,334	$0	$176,334	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) grant. This program provides enhancements to the continuity and consistency of WIC's breastfeeding promotion efforts by offering mother-to-mother breastfeeding support.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Virginia Department of Health Sexually Transmitted Disease Control and Prevention Grant (1710008)	0/0.0	$30,000	$0	$30,000	$0
The Health Department receives funding from the Virginia Department of Health in support of supplies and reagent costs associated with laboratory testing to control and prevent sexually transmitted diseases.					
Tuberculosis Outreach and Laboratory Support Services Grant (1710011)	2/2.0	$117,000	$0	$117,000	$0
The Health Department receives funding from the Virginia Department of Health in support of outreach and laboratory support services including mileage reimbursements, communications charges, and staff time required to support operations within Clinical Services of the Health Services Division.					
Maternal, Infant and Early Childhood Home Visiting Program Grant (1710013)	4/4.0	$534,778	$0	$534,778	$0
Funding from the Virginia Department of Health supports the implementation of a Nurse-Family Partnership evidence-based early childhood home visiting service delivery model. The goal of this program is to improve the health and early childhood outcomes for vulnerable children and families by drawing on the expertise of Registered Nurses.					
Voluntary National Retail Food Regulatory Program Standards (1710015)	0/0.0	$15,000	$0	$0	$15,000
The National Association of County and City Health Officials (NACCHO) Mentorship Program is an ongoing effort aimed to increase implementation of the Program Standards by Local Health Departments (LHD). LHDs supported by this program receive peer-to-peer assistance and technical guidance. Through the mentorship program, participating LHDs benefit from the experience of other LHDs in understanding how to best apply the Program Standards to improve their food protection programs. The LHDs also receive guidance on how to accomplish key Program Standards requirements such as completing their Self-Assessment, developing an action plan and requesting a verification audit.					
Tobacco Use Control Grant (1710018)	1/1.0	$135,000	$0	$135,000	$0
Funding from the U.S. Centers for Disease Control and Prevention (CDC) provides for coordination of tobacco control activities in the Northern Virginia Health Region for the dissemination of the VDH quit line resources and implementation of policy, systems, and environmental changes within this region.					
Regulatory Program Standards Project (1710020)	0/0/0	$2,000	$0	$2,000	$0
Funding from the Association of Food and Drug Officials (AFDO) administers the Regulatory Programs Standards Project for jurisdictions to complete: a Self-Assessment of all nine standards, small projects related to meeting one or more standards, verification audit(s) confirming the results of the jurisdiction's Self-Assessment, or custom projects that increase a jurisdiction's conformance with the standards.					
Food Safety Training Project (1710021)	0/0.0	$3,000	$0	$3,000	$0
Funding from the Association of Food and Drug Officials (AFDO) administers the Food Safety Training Project for jurisdictions' staff to meet the requirements of Standard 2 (Step 1 & 3 Curriculum or CEU maintenance) or to attend FDA regional seminars to maintain FDA standardization.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Virginia Foundation for Healthy Youth - Fairfax Food Council (1710026)	0/0.0	$31,000	$0	$31,000	$0
Funding from the Virginia Foundation for Healthy Youth supports a Fairfax Food Council Project Coordinator. This project coordinator supports the healthy eating aspects of the Community Health Improvement Plan with an emphasis on Food Council administrative support, community gardens workgroup, and nutrition education and literacy efforts.					
Immunization Action Plan - Pan Flu Grant (1710032)	0/0.0	$7,373	$0	$7,373	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding Pan Flu for children from low-income families within the community.					
Disease Investigation Specialists (DIS) Grant (1710046)	2/2.0	$183,854	$0	$183,854	$0
The Virginia Department of Health provides funding to support the control and prevention of sexually transmitted infections, including HIV, syphilis, gonorrhea, and chlamydia. Disease Investigation Specialists' efforts include investigating reported cases of STIs, ensuring clients are appropriately treated for their infection, identifying and facilitating testing/treatment for sexual contacts, and providing prevention education to vulnerable populations.					
TOTAL - HEALTH DEPARTMENT	**55/55.0**	**$5,263,199**	**$0**	**$5,248,199**	**$15,000**
FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD					
Health Planning Region II Projects					
The Fairfax-Falls Church Community Services Board (CSB) receives funding from the Commonwealth of Virginia, Department of Behavioral Health and Developmental Services (DBHDS) for behavioral and developmental disability services in Health Planning Region II (HPR II). For behavioral health services, HPR II includes the jurisdictions served by the Community Services Boards of Alexandria, Arlington, Fairfax, Loudoun, and Prince William. For developmental disability services, HPR II includes those listed above as well as the jurisdictions served by CSBs of Northwestern, Rappahannock, and Rappahannock-Rapidan. Services are designed to prevent institutional placements or support transition from institutional placements to the community. Projects include Acute Care, Discharge Assistance, Crisis Stabilization, Regional Education Assessment Crisis Services and Habilitation (REACH), and Suicide Prevention.					
Regional Acute Care (1760003)	0/0.0	$3,585,344	$0	$3,585,344	$0
DBHDS provides funding to HPR II for local inpatient services for individuals who require inpatient treatment but cannot be admitted to a state psychiatric hospital due to lack of capacity or complex clinical issues.					
Regional Discharge Assistance Program (1760004)	0/0.0	$6,491,466	$0	$6,491,466	$0
DBHDS provides funding to HPR II for specialized treatment services in the community for consumers with serious mental illness who have not been able to leave state hospitals without funding for such placements.					
Regional MH Crisis Stabilization (1760005)	0/0.0	$847,933	$0	$847,933	$0
DBHDS provides funding to HPR II for crisis stabilization services for consumers with mental illness and/or co-occurring developmental disabilities at-risk of hospitalization. The positions supported and funded by this grant split time with the DV Youth Crisis Stabilization grant, 1760035.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
REACH (1760025)	3/1.5	$3,449,743	$0	$3,449,743	$0
DBHDS provides funding to HPR II for the Regional Educational, Assessment, Crisis Services and Habilitation (REACH) program, promoting a system of care, community services and natural supports for individuals with developmental disabilities. To divert individuals from unnecessary institutional placements, services include mobile crisis services, alternative placements and short-term crisis stabilization.					
Regional MH Deaf Services (1760027)	0/0.0	$23,750	$0	$23,750	$0
DBHDS provides funding to HPR II for clinical and consultative services to address issues related to mental illness, developmental disability, and substance use disorder for people of all ages who are deaf, hard of hearing, late deafened and deaf-blind as well as their families.					
Regional Suicide Prevention (1760028)	0/0.0	$125,000	$0	$125,000	$0
DBHDS provides funding to HPR II for a comprehensive suicide prevention and intervention planning initiative among school personnel, human service providers, faith communities and others, including screening, counseling and referral services for individuals at-risk of suicide.					
Regional Developmental Services Youth Crisis Stabilization (1760035)	0/1.5	$2,989,589	$0	$2,989,589	$0
DBHDS provides funding to HPR II to provide a system of care for children with intellectual and developmental disabilities in crisis due to mental health or behavioral challenges. To divert children from unnecessary institutional placements, services include continuing care coordination, psychiatric and behavioral health specialist services and training for families and providers. There are three positions that are funded by both 1760035 and 1760025; however, the positions are displayed in 1760025 above.					
Regional MH Other (1760041)	9/9.0	$986,825	$0	$986,825	$0
DBHDS provides funding to HPR II to support seven positions providing project management, clinical oversight, financial management and administrative support for the various programs. In addition, MH Other funding may also be used for various behavioral health services as determined by HPR II priorities, including local inpatient and discharge planning services.					
Regional Community Support Center (1760042)	0/0.0	$75,000	$0	$75,000	$0
DBHDS provides funding to HPR II to support recovery-oriented services at the Northern Virginia Mental Health Institute. Services promote the development of recovery and resiliency skills needed for clients to successfully discharge to the community.					
Regional Substance Use Disorder - Detoxification Services (1760050)	0/0.0	$115,000	$0	$115,000	$0
DBHDS provides funding to HPR II to support substance use recovery-oriented detoxification services for individuals who without such services would be at risk for admission to a state hospital.					
Regional Substance Use Disorder STEP VA - Community Crisis Response & Detox Services (1760059)	4/4.0	$886,861	$0	$886,861	$0
DBHDS provides funding to HPR II to support individuals with co-occurring mental health and substance use disorders with medically-monitored residential withdrawal management services at the Woodburn Crisis Care Program who without such services would be at-risk for admission to a state hospital.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Regional MH STEP-VA Outpatient Services - Training (1760062)	2/2.0	$308,000	$0	$308,000	$0
DBHDS provides funding through the System Transformation Excellence and Performance (STEP-VA) initiative to provide outpatient services to individuals served by the Fairfax-Falls Church Community Services Board in order to build capacity through regional collaborations.					
Regional MH STEP-VA Children's Mobile Crisis (1760066)	0/0.0	$6,853,878	$0	$6,853,878	$0
DBHDS provides funding through the System Transformation Excellence and Performance (STEP-VA) initiative to expand children's mobile crisis response for individuals with co-occurring developmental disabilities and mental health needs. These services provide crisis intervention for individuals at-risk of homelessness, incarceration, hospitalization and/or danger to self or others.					
Regional MH STEP-VA Clinician's Crisis Dispatch/Crisis Call Center (1760074)	0/0.0	$2,582,204	$0	$2,582,204	$0
DBHDS provides funding for a Regional 988 Crisis Call Center as part of the Virginia System Transformation Excellence and Performance (STEP-VA) Initiative. This Regional Call Center will provide individuals with real-time access to crisis counselors 24/7 through telephonic, text, and chat options; and crisis triage and assessment; provide service coordination and/or connect individuals with Regional and Local emergency services, both with local Law Enforcement and CSB Emergency services; and dispatch mobile crisis teams, as needed. This is a national response initiative to establish the 988 Call Center for Behavioral Health Crisis Emergencies and it will operate in concert with the existing 911 Emergency response line.					
Regional STEP-VA Peer Support (1760075)	1/1.0	$100,000	$0	$100,000	$0
DBHDS provides funding for a regional Peer Recovery Specialist Coordinator who will bring together peer specialists throughout the region as a community of providers, both established certified peer specialists and those new to the field exploring peer certification, and Family Support partner services.					
Regional STEP-VA Service Member, Veterans, and Families (SMVF) (1760076)	1/1.0	$174,600	$0	$174,600	$0
DBHDS provides funding to build service capacity, in partnership with federal, state, regional, and local SMVF services; link service members and families with services; participate and promote suicide prevention (Lock and Talk) initiatives; and identify and provide training to support these efforts.					
Regional Mental Health STEP-VA Training and Coordination (1760098)	1/1.0	$160,000	$0	$160,000	$0
DBHDS provides funding to support the adequate training and compliance of the crisis continuum of services in each CSB region. The training coordinator will support the coordination and oversight of the DBHDS mandated Crisis Service training program required for System Transformation Excellence and Performance (STEP-VA) with all Region 2 Crisis Hub networked providers.					
Subtotal - Health Planning Region II Projects	**21/21.0**	**$29,755,193**	**$0**	**$29,755,193**	**$0**

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Department of Behavioral Health and Developmental Services Programs					
The Commonwealth of Virginia, Department of Behavioral Health and Developmental Services (DBHDS) provides State and Federal funding through the State Performance Contract to CSB for specific services or targeted populations, such as treatment services for individuals with serious emotional disturbance, mental illness, substance use or co-occurring disorders.					
Recovery Services (1760006)	0/0.0	$468,192	$0	$468,192	$0
DBHDS provides funding for project-based, peer-operated recovery services for consumers recovering from mental illness, substance use and/or co-occurring disorders.					
Homeless Assistance Program, PATH (1760013)	3/1.5	$167,339	$0	$167,339	$0
DBHDS provides funding for services for individuals with serious mental illness or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless.					
Jail Diversion Services (1760015)	3/2.3	$321,050	$0	$321,050	$0
DBHDS provides funding for forensic services for individuals with serious mental illness who are involved in the Commonwealth's legal system. Services include mental health evaluations and screenings, case management and treatment to restore competency to stand trial.					
MH Initiative - Non-Mandated CSA (1760016)	4/4.0	$515,529	$0	$515,529	$0
DBHDS provides funding for mental health and case management services for children with serious emotional disturbance who reside in the community and are not mandated to be served under the Children's Services Act.					
MH Juvenile Detention (1760017)	1/1.0	$111,724	$0	$111,724	$0
DBHDS provides funding for assessment, evaluation, consumer monitoring and emergency treatment services for children and adolescents placed in juvenile detention centers.					
Regional MH Transformation Forensic Planner (1760018)	1/0.8	$75,563	$0	$75,563	$0
DBHDS provides funding for pre-discharge planning services for individuals being discharged from a State mental health facility.					
MH Law Reform (1760019)	8/8.0	$530,387	$0	$530,387	$0
DBHDS provides funding for outpatient treatment services for individuals under temporary detention orders, emergency custody orders or involved in involuntary commitment proceedings.					
MH Children's Outpatient Services (1760020)	1/1.0	$75,000	$0	$75,000	$0
DBHDS provides funding for intensive care coordination and wrap-around services for court-involved children and adolescents as well as psychiatric services for youth placed in juvenile detention centers.					
Turning Point: Young Adult Services Initiative (1760030)	8/7.0	$1,007,742	$0	$1,007,742	$0
DBHDS provides funding for medical and psychosocial support services as well as supported employment, education and family engagement services for young adults, ages 16 to 25, experiencing first episode psychosis.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
MH Expand Telepsychiatry (1760031)	0/0.0	$3,249	$0	$3,249	$0
DBHDS provides funding to support telemedicine technology.					
MH CIT Assessment Site (1760036)	0/0.0	$570,709	$0	$570,709	$0
DBHDS provides funding to support the County's Diversion First initiative by complementing existing resources at the Merrifield Crisis Response Center authorized to transfer custody of individuals experiencing an acute or sub-acute mental health crisis from law enforcement to emergency mental health personnel. Funding supports 1/1.0 FTE merit Police Officer and 1/1.0 FTE merit Deputy Sheriff position.					
STEP-VA (1760055)	15/15.0	$1,742,333	$0	$1,742,333	$0
DBHDS provides funding to support System Transformation Excellence and Performance (STEP-VA) for same day access, primary health care integration, and outpatient service enhancements.					
VA State Opioid Response - Recovery (1760056)	2/2.0	$127,309	$0	$127,309	$0
DBHDS provides State Opioid Response (SOR) Recovery funding for expanded Medication Addiction Treatment and peer support intervention services to reduce episodes of opioid overdoes and further prevention efforts regarding the opioid use epidemic.					
VA State Opioid Response - Prevention (1760057)	0/0.0	$168,000	$0	$168,000	$0
DBHDS provides State Opioid Response (SOR) Prevention funding to support implementation of evidence-based strategies to address the opioid use epidemic.					
SUD Medication Assisted Treatment (MAT) (1760064)	0/0.0	$130,000	$0	$130,000	$0
DBHDS provides funding for the administration of medication at the Adult Detention Center in an effort to combat substance use relapses.					
STEP-VA Peer and Family Support Program (1760077)	2/2.0	$221,185	$0	$221,185	$0
DBHDS provides funding for STEP-VA Peer Support Services to develop a regional resource for Recovery oriented services; establish a community of peer providers; provide training and promote peer certification; and develop family support services that promote recovery and wellbeing for individuals with substance use disorders.					
STEP-VA Veteran’s Services (1760078)	1/1.0	$98,763	$0	$98,763	$0
DBHDS provides funding to support a Peer Support Specialist who will engage Veterans and navigate them to the appropriate service as well as provide additional training to CSB staff serving Veterans and their families.					
YSAT Program - Substance Abuse Prevention and Treatment Block Grant (1760081)	1/1.0	$250,000	$0	$250,000	$0
DBHDS provides funding to support treatment services for substance use disorder and co-occurring disorder for adolescents and young adults ages 16 to 25.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Virginia Youth Screening, Brief Intervention, and Referral to Treatment Project (1760085)	1/1.0	$62,500	$0	$62,500	$0
DBDHS provides funding to support screening services for early intervention, brief intervention, and referrals for high-intensity treatment for youth ages 12 to 21.					
Mental Health Docket Program (1760088)	1/1.0	$125,207	$0	$125,207	$0
DBHDS provides funding to support services for individuals with serious mental illnesses and/or co-occurring substance use disorders.					
Marcus Alert Program (1760095)	4/4.0	$600,000	$0	$600,000	$0
DBHDS provides funding for activities related to Marcus Alert, Virginia's comprehensive behavioral health crisis response system that is currently under development across the Commonwealth. Funding has been provided to improve behavioral health response capability in the community and to enhance coordinated responses between public safety and behavioral health partners.					
STEP-VA Services for Case Management, Care Coordination and Psychiatric Rehabilitation (1760101)	5/4.0	$418,413	$0	$418,413	$0
Funding has been awarded to expand System Transformation Excellence and Performance (STEP-VA) direct services for Case Management, Care Coordination and Psychiatric Rehabilitation. STEP-VA is intended to reform the public mental health system by improving access, quality, consistency, and accountability in public mental health services across the Commonwealth. These services are three of the essential services included in STEP-VA.					
STEP-VA Outpatient, Primary Care Screening, and Same Day Access (1760102)	2/2.0	$192,838	$0	$192,838	$0
DBHDS funding has been awarded to expand the first three steps System Transformation Excellence and Performance (STEP-VA), including same day access, primary care screening, and outpatient services. Same day access provides same day, in-person screening for mental health and/or substance use concerns to adults and youth; primary care screenings ensure all adults with serious mental illness and youth with serious emotional disturbance that receive targeted case management also receive yearly primary care screening; outpatient services ensures the provision of behavioral health services that addresses a broad range of diagnoses and considers an individual's course of illness across the lifespan from childhood to adulthood.					
Subtotal- Department of Behavioral Health & Developmental Services Programs	**63/58.6**	**$7,983,032**	**$0**	**$7,983,032**	**$0**
Al's Pals: Virginia Foundation for Healthy Youth (1760022)	0/0.0	$50,000	$0	$50,000	$0
The Virginia Foundation for Healthy Youth (VFHY) provides funding for the Al's Pals: Kids Making Healthy Choices program. VFHY was created in 1999 by the General Assembly to distribute monies from the Virginia Tobacco Settlement Fund to localities for youth-focused tobacco use prevention programs. The Al's Pals program is an early childhood prevention program for children ages three to eight years old which includes interactive lessons to develop social skills, self-control and problem-solving abilities to prevent use of tobacco, alcohol, and other drugs.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
SAMHSA Clinically High Risk for Psychosis Program (CHR-P) (1760051)	2/2.0	$400,000	$0	$400,000	$0
The U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration provides funding for community programs for outreach and early intervention to clinically high-risk individuals for psychosis (CHR-P) under the age of 25.					
TOTAL – FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD	**86/81.6**	**$38,188,225**	**$0**	**$38,188,225**	**$0**
DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES					
Creative Communities Partnership Grant (1790002)	0/0.0	$4,500	$0	$4,500	$0
The Virginia Commission for the Arts' Creative Communities Partnership Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (1790003)	1/0.5	$55,000	$0	$55,000	$0
The Virginia Foundation for Healthy Youth awards funding for a comprehensive tobacco, alcohol, and drug prevention program for teens. The program's goals include educating youth about tobacco products and addictions, including empowering them with life skills on resisting substance use by providing information on the social and health benefits for staying tobacco, alcohol, and drug free.					
Joey Pizzano Memorial Fund (1790008)	0/0.0	$42,300	$0	$0	$42,300
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-age children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
Enhanced Mobility - Fairfax Mobility Access Project (1790017)	2/2.0	$615,030	$173,403	$441,627	$0
The Metropolitan Washington Council of Governments (MWCOG) provides pass-through funding from the U.S. Department of Transportation, Federal Transit Administration, to fund projects that improve mobility for seniors and individuals with disabilities throughout the region by removing barriers to transportation services and expanding available transportation mobility options. A 30 percent Local Cash Match is required.					
Virginia Preschool Initiative (VPI) (1790025)	11/11.0	$11,732,771	$250,000	$11,482,771	$0
The Virginia Department of Education provides funding for the Virginia Preschool Initiative allowing Fairfax County to serve approximately 1,968 at risk three- and four-year-olds in a comprehensive preschool program in various settings throughout the County, including community preschools, family child care homes, and Fairfax County Public Schools. The Virginia Department of Education requires a Local Cash Match, which varies from year to year based on the state composite index. The anticipated state composite index for FY 2025 will require $250,000 in Local Cash Match from the County, with the balance of required Local Cash Match provided by the Fairfax County Public Schools, in-kind resources, and local funds.					
Infant and Toddler Connection - IDEA Part C (1790026)	38/38.0	$10,756,554	$0	$6,695,696	$4,060,858
The Commonwealth of Virginia, DBHDS provides funding for the Infant and Toddler Connection (ITC), a statewide program providing federally mandated assessment and early intervention services as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). Funding supports assessment and early intervention services for infants and toddlers, from birth through age 3, who have a developmental delay or a diagnosis that may lead to a developmental delay. Services include physical, occupational and speech therapy;					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
developmental services; medical, health and nursing services; hearing and vision services; service coordination; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; and transportation.					
Virginia Infant and Toddler Specialist Network (ITSN) (1790033)	5/5.0	$634,293	$0	$634,293	$0
Funds are provided by Child Development Resources, Inc. to establish a Virginia Infant and Toddler Specialist Network office in the Northern 1 Region (encompassing Arlington County, Fairfax County, Loudoun County, City of Alexandria, City of Fairfax, and City of Falls Church) to provide professional learning opportunities and on-site technical assistance to early childhood program educators in centers and family child care homes in order to strengthen practices and enhance the healthy growth and development of infants and toddlers (birth to 36 months of age).					
VECF Ready Regions Lead (1790050)	15/15.0	$3,680,688	$0	$3,680,688	$0
The Virginia Early Childhood Foundation, with federal pass-through funds from the U.S. Department of Education, provides funds to continue building and expanding relationships with families and early childhood programs; measure and increase access to high-quality early childhood programs; and measure and strengthen the experiences that young children, birth to five and at-risk, receive.					
VECF Virginia Mixed Delivery Program (1790054)	1/1.0	$998,080	$0	$998,080	$0
The Virginia Early Childhood Foundation, with federal pass-through funds from the U.S. Department of Education, provides funds for full-day, year-round early childhood care and education services (ECCE) for eligible infants, toddlers, and preschoolers, meeting growing demand for publicly-funded ECCE from private providers that meet the varied needs and preferences of families. Mixed Delivery coordination funding will support Ready Region Capital Area capacity to coordinate Mixed Delivery activities in the region to build a sustainable Mixed Delivery program that increases equitable access to early childhood education.					
U.S. Department of Health and Human Services Head Start Programs					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total. It should be noted that the positions associated with the Head Start program are reflected based on which grant primarily supports the position; however, the position may also support the other grant. In these instances the FTE is reflected in the grant it supports resulting in the FTE exceeding the actual position count. Funding in the following programs is anticipated this fiscal year.					
Head Start (1790022)	32/24.1	$6,381,968	$930,701	$5,451,267	$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children and their families.					
Early Head Start (1790023)	31/31.9	$6,244,145	$808,123	$5,436,022	$0
The Early Head Start program is a national child development program that serves income eligible families with children birth to 3 years of age. Families served by Early Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 280 children birth to 3 years of age, as well as pregnant mothers. Beginning in FY 2024, the Early Head Start Child Care Partnership & Expansion grant was consolidated into the Early Head Start Grant.					
Subtotal – Head Start Programs	**63/56.0**	**$12,626,113**	**$1,738,824**	**$10,887,289**	**$0**

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
U.S. Department of Agriculture (USDA) Food and Nutrition Service Programs					
USDA Food and Nutrition Service Programs is a collection of national programs serving income-eligible families with nutritionally balanced meals. The USDA provides partial reimbursement for meals and snacks to children in Head Start, Early Head Start, School-Age Child Care (SACC), Rec-PAC, family day care facilities, and other approved community locations throughout the school year and summer months.					
USDA Child and Adult Care Food Program - Family Day Care (1790030)	8/8.0	$4,087,301	$0	$4,087,301	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks served to children in family day care homes. Funds also provide nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.					
USDA Child and Adult Care Food Program - Outside of School-Time Programs – VDH (1790031)	0/0.0	$549,579	$0	$549,579	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to children in NCS outside of school-time programs, including the School-Age Child Care (SACC) program and community center programs.					
USDA At-Risk After School Food Program - VDOE (1790032)	0/0.0	$708,710	$40,000	$668,710	$0
The Virginia Department of Education, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to at-risk children in NCS programs during the school year including the School-Age Child Care (SACC) program and community center programs.					
USDA (CACFP) At-Risk Summer Food Service Program (SFSP) - VDOE (1790037)	0/0.0	$309,039	$50,000	$259,039	$0
The Virginia Department of Education, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks and meals served to at-risk children as part of the Summer Food Service Program. This grant covers food served in NCS programs during the summer including the School-Age Child Care (SACC) program, community center programs, and other approved sites.					
USDA Greater Mount Vernon Head Start, Early Head Start, and Early Head Start CC Partnership & Expansion (1790047)	0/0.0	$170,313	$0	$170,313	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for meals and snacks served to Head Start and Early Head Start children in the Greater Mount Vernon Community Head Start, Early Head Start, and Early Head Start Expansion programs.					
Subtotal – USDA Programs	**8/8.0**	**$5,824,942**	**$90,000**	**$5,734,942**	**$0**
TOTAL - DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES	**144/136.5**	**$46,970,271**	**$2,252,227**	**$40,614,886**	**$4,103,158**

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
CIRCUIT COURT AND RECORDS					
Virginia Circuit Court Records Preservation Program (1800003)	0/0.0	$22,420	$0	$22,420	$0
The Library of Virginia provides funding for the Virginia Circuit Court Records Preservation Program which supports the preservation and conservation of historical documents and records pertaining to Fairfax County and the Fairfax County Circuit Court.					
GENERAL DISTRICT COURT					
Comprehensive Community Corrections Act (1850000)	8/8.0	$882,596	$0	$882,596	$0
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 8/8.0 FTE grant positions that provide pre-trial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
POLICE DEPARTMENT					
Seized Funds (1900001, 1900002, 1900005, 1900006)	0/0.0	$650,000	$0	$400,000	$250,000
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures in connection with illegal narcotics activity.					
Victim Witness Assistance (1900007)	6/6.0	$449,689	$0	$449,689	$0
The Virginia Department of Criminal Justice Services provides funding to support 6/6.0 FTE positions in the Victim Witness Unit who deliver critical services to victims and witnesses of criminal activity.					
Someplace Safe (1900008)	1/1.0	$66,666	$16,666	$50,000	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's Someplace Safe Program, which delivers critical services to victims of domestic violence in Fairfax County. A 25 percent Local Cash Match is required.					
DMV Traffic Safety Programs (1900013)	0/0.0	$36,700	$0	$36,700	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of a traffic safety information and enforcement program in Fairfax County.					
Justice Assistance Grant (JAG) (1900014)	0/0.0	$136,270	$0	$136,270	$0
The Justice Assistance Grant provides funding for equipment, technology, and other services designed to reduce crime and improve public safety in Fairfax County.					
DMV-Traffic Safety Programs - Pedestrian/Bicycle Enforcement (1900023)	0/0.0	$6,643	$0	$6,643	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper pedestrian and bicyclist safety laws in Fairfax County.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
DMV Traffic Safety Programs - Speeding Enforcement (1900024)	0/0.0	$60,300	$0	$60,300	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper selective speed enforcement laws in Fairfax County.					
State Police Internet Crimes Against Children Task Force (1900028)	0/0.0	$45,000	$0	$45,000	$0
The Virginia Department of State Police provides funding to support the Northern Virginia Internet Crimes Against Children Task Force with the overall mission of combating Internet crimes against children.					
DMV DWI Enforcement Squad (1900031)	0/0.0	$1,067,078	$0	$1,067,078	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support a designated squad of officers to specialize in the enforcement of DWI laws in Virginia. The objective is to reduce the number of alcohol related accidents and fatalities in the County. Statistical data will be collected to analyze the enforcement efforts to see if DWI accidents and fatalities decrease, thus providing a model for other Virginia law enforcement agencies. Funding will support 10/10.0 FTE merit police officer positions. No Local Cash Match is required.					
VOCA Victim Witness Assistance Program (1900032)	3/3.0	$216,946	$0	$216,946	$0
The Virginia Department of Criminal Justice Services provides funding to increase access to culturally appropriate direct victim services for unserved/underserved victims of crime. This funding will support a Victim Services Specialist who will respond exclusively to the needs of Hispanic victims of crime through advocacy and direct services, such as on-scene crisis stabilization counseling, community and emergency personnel briefings, critical incident response, judicial advocacy, court accompaniment, case management, follow-up services, and information and referral.					
Virginia Hate Crime Grant (1900037)	0/0.0	$139,250	$0	$139,250	$0
The Virginia Department of Criminal Justice Services provides funding to improve security at institutions and/or organizations that have been targets or are at risk of being targets of hate crimes. The goal of this program is to minimize bias-motivated incidents by providing funding that supports institutions and/or nonprofit organizations that may be at risk based on race, religious conviction, color, gender, disability, gender identity, sexual orientation, or national origin.					
TOTAL – POLICE DEPARTMENT	**10/10.0**	**$2,874,542**	**$16,666**	**$2,607,876**	**$250,000**
OFFICE OF THE SHERIFF					
HIDTA - Star 360 - Inmate Drug Treatment (1910004)	2/1.0	$150,000	$0	$150,000	$0
Funding has been awarded from the Washington/Baltimore High Intensity Drug Trafficking office to enhance the current Medication Assisted Treatment (MAT) for opioid use disorder at the Adult Detention Center (ADC). It builds on existing partnerships, post-release supports including housing, employment services, and health care designed to reduce recidivism and overdoses. This funding will help connect people with community-based services as program participants are released.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
FIRE AND RESCUE DEPARTMENT					
Virginia Department of Fire Programs (1920001)	11/10.5	$5,104,041	$0	$5,104,041	$0
The Virginia Department of Fire Programs provides funding for fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the Towns of Clifton and Herndon.					
Four-for-Life (1920002)	0/0.0	$920,733	$0	$920,733	$0
The Virginia Department of Health, Division of Emergency Services Four-for-Life Program is funded from the $4 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions to support emergency medical services, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies.					
Fire Prevention and Safety Grant Program (1920019)	0/0.0	$34,760	$1,655	$33,105	$0
The primary goal of the Fire Prevention and Safety grant program is to support projects that enhance the safety of the public and firefighters from fire and related hazards. The department intends to apply for funding to support projects that reduce injury and prevent death among high-risk populations and in the areas of fire investigations. A 5 percent Local Cash Match is required.					
Assistance to Firefighters Act (1920040)	0/0.0	$450,000	$58,696	$391,304	$0
The primary goal of the Assistance to Firefighters Grant (AFG) is to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical serves organizations. The past grant application was submitted in FY 2022 and was funded in FY 2023 to purchase ultrasound diagnostic scan screening for early cancer detection in firefighters. The Department intends to apply for funding to support projects in training, operations, and safety and in wellness and fitness categories. A 15 percent Local Cash Match is required.					
Assistance to Firefighters Act-LDI (1920088)	0/0.0	$116,301	$15,170	$101,131	$0
The primary goal of this Assistance to Firefighters Grant is to provide funding for the regional Leadership Development Institute (LDI) which is a training delivered to both company and command-level officers across fifteen fire departments in Northern Virginia. This training addresses identified regional gaps in leadership development and creates consistent leadership models across the region. A 15 percent Local Cash Match is required.					
FEMA Urban Search and Rescue (1920005)	4/4.0	$1,291,956	$0	$1,291,956	$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support and maintain the readiness of the department's Urban Search and Rescue Team, equipment cache, and medical supplies.					
FEMA Urban Search and Rescue Activations	0/0.0	$1,200,000	$0	$1,200,000	$0
The responsibilities and procedures for national urban search and rescue activities provided by the department's Urban Search and Rescue Team are identified in a cooperative agreement with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by FEMA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1).					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
BHA International Urban Search and Rescue (1920006)	5/5.0	$3,400,000	$0	$3,400,000	$0
A cooperative agreement with the U.S. Agency for International Development (USAID), U.S. Bureau of Humanitarian Assistance (BHA) exists to provide international disaster assistance, harnessing the expertise and unique capacities of other U.S. government entities to effectively respond to natural disasters and complex crises around the world. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. USAID/BHA awarded a five-year contract in FY 2021. It is anticipated that funding for the final year of the five-year agreement will be awarded in FY 2025 at an estimated value of $3,400,000. The total value of this agreement over the five-year grant period (exclusive of deployment costs) will be approximately $15,935,000.					
BHA International Urban Search and Rescue Activations	0/0.0	$3,000,000	$0	$3,000,000	$0
The responsibilities and procedures for international urban search and rescue activities provided by the department's Urban Search and Rescue Team are set forth in a cooperative agreement with the Office of U.S. Bureau of Humanitarian Assistance (BHA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by BHA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
TOTAL – FIRE AND RESCUE DEPARTMENT	**20/19.5**	**$15,517,791**	**$75,521**	**$15,442,270**	**$0**
DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS					
Virginia E-911 PSAP Grant Program					
The Public Safety Answering Point (PSAP) Grant Program was established by the Commonwealth of Virginia to financially assist primary PSAPs through funding for 9-1-1 and GIS education and training. Grant awards are available for individual jurisdiction's PSAP Education Program (PEP) requests or multi-jurisdictional PEP requests. Jurisdictions are permitted to apply for both an individual PEP grant and a multi-jurisdictional PEP grant.					
Multi-Jurisdictional PEP (1950004)	0/0.0	$60,000	$0	$60,000	$0
Funding awarded through this grant is for a multi-jurisdictional request with the County acting as the fiscal administrator for participating jurisdictions.					
Individual PEP Project (1950005)	0/0.0	$4,000	$0	$4,000	$0
Funding awarded through this grant is for an individual request to support County call-takers and dispatchers in the 9-1-1 center.					
TOTAL – DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS	**0/0.0**	**$64,000**	**$0**	**$64,000**	**$0**
DEPARTMENT OF ANIMAL SHELTERING					
Department of Motor Vehicles (DMV) Animal Friendly License Plate Grant (1960001)	0/0.0	$25,000	$0	$25,000	$0
The DMV Animal Friendly License Plate program provides funding to support sterilization programs for dogs and cats. Fairfax County receives an annual share of the DMV's Animal Friendly license plate sales.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Tax Spay and Neuter Program (1960002)	0/0.0	$10,000	$0	$10,000	$0
The Virginia Department of Taxation distributes funding to localities on an annual basis that can be used either to provide low-cost spay and neuter surgeries, or be made available to any private, non-profit sterilization programs for dogs and cats within the locality. Funding for the program is provided by voluntary contributions from individuals' state income tax refunds for a Spay and Neuter Fund.					
TOTAL – DEPARTMENT OF ANIMAL SHELTERING	**0/0.0**	**$35,000**	**$0**	**$35,000**	**$0**
EMERGENCY PREPAREDNESS					
Emergency Management Performance Grant (1HS0012)	0/0.0	$109,897	$0	$109,897	$0
The U.S. Department of Homeland Security provides funding to enhance the capacity of localities to develop and maintain a comprehensive emergency management program with support for planning, training, and equipment procurement activities. Funding is administered by the Department of Emergency Management and Security.					
Urban Areas Security Initiative					
The U.S. Department of Homeland Security, through the District of Columbia which serves as the State Administrative Agency, funds the Urban Areas Security Initiative (UASI) program to assist local governments by providing financial assistance to address the unique planning, training, equipment, and exercise needs of high-threat, high-density urban areas to assist them in building an enhanced and sustainable capacity to prevent, respond to, and recover from acts of terrorism. The UASI funding allocations are determined by a formula based on credible threat, presence of critical infrastructure, vulnerability, population, and other relevant criteria. Funded projects are typically regional in nature with benefits to multiple jurisdictions. In order to effectively implement these projects, a single jurisdiction is identified to act as a recipient of a subgrant award to handle all the financial management, audit, procurement, and payment provisions of the subgrant award and grant program. Several Fairfax County agencies including the Department of Emergency Management & Security, Police Department, Fire and Rescue Department, and the Department of Information Technology are expected to act as subgrantees for these funds. The following projects are anticipated in the coming year.					
Regional Preparedness System (1HS0035)	2/2.0	$316,878	$0	$316,878	$0
The National Capital Region (NCR) seeks to enhance regional preparedness and facilitate increased coordination capabilities among jurisdictions in the State of Maryland, the Commonwealth of Virginia and the District of Columbia. These enhancements can only occur by establishing a systematic program to integrate regional preparedness efforts, through targeted engagement of NCR Regional Emergency Support Function (RESF) Committees, devising a concept of operations for regional preparedness resourcing and facilitating regional communication, coordination, collaboration and consensus among various regional jurisdictions and multi-disciplinary stakeholders. Funding is administered by the Department of Emergency Management and Security.					
CAD to CAD Maintenance (1HS0036)	0/0.0	$819,561	$0	$819,561	$0
Funding is provided to sustain seamless, real-time data interoperability between disparate CAD Systems in daily use by first responders in Northern Virginia and paves the way for expansion into Maryland. Funding specifically supports: 1) infrastructure hosting services, core software refresh and 24 hour a day, 7 days a week maintenance and operations support; 2) maintenance of CAD System vendor enhancements; 3) vendor enhancements, testing, and integration support; 4) data mapping to universal CAD2CAD data types; 5) development and testing; and 6) technical and project management resources to support day-to-day operations. Funding is administered by the Department of Information Technology.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Interoperable Communications Infrastructure (NCRnet) (1HS0037)	0/0.0	$1,676,390	$0	$1,676,390	$0
Funding supports continued sustainment of the investments in the NCRNet, identity authentication services for regional applications, the regional colocation hosting facility, and the regional video teleconferencing service. Services for technical, financial, and management functions supporting the NCR Interoperable Communications Infrastructure (ICI) for governance, operations, and other regional activities. Funding is administered by the Department of Information Technology.					
Intelligence Analysis (1HS0039)	0/0.0	$1,375,367	$0	$1,375,367	$0
Funding supports contracted intelligence analysts who support the National Capital Region. These analysts complete detailed reports in a timely manner any time something occurs in the world that may have an impact on the region. This information is provided to first responders in an effort to increase their ability to detect, deter, and disrupt such planning activity to prevent attack. Funding is administered by the Police Department.					
National Capital Region, Incident Management Team (1HS0040)	0/0.0	$330,000	$0	$330,000	$0
Funding ensures the National Capital Region, Incident Management Team (NCR, IMT) receives adequate training and exercises to develop and maintain capability, capacity, and proficiency in all functional areas. The NCR, IMT is composed of 115 members from fire, emergency medical services (EMS), law enforcement, emergency management and public health agencies from the participating Council of Governments (COG) jurisdictions. Funding is administered by the Fire and Rescue Department.					
Radio Cache Maintenance (NCRIG) (1HS0047)	0/0.0	$242,844	$0	$242,844	$0
Funding is provided for ongoing logistical support to the National Capital Region radio cache housed in Fairfax County and to support training and exercise initiatives, or cache deployment for emergency responses and personnel. Funding is administered by the Fire and Rescue Department.					
Mass Notification and Communications (1HS0050)	0/0.0	$2,501,000	$0	$2,501,000	$0
Funding supports the yearly maintenance costs for the National Capital Region's emergency alerting system, which includes EAN and Fairfax Alerts. Funding is administered by the Department of Emergency Management and Security.					
WebEOC Maintenance (1HS0052)	0/0.0	$1,239,874	$0	$1,239,874	$0
Funding is provided to further enhance the WebEOC system within the National Capital Region area and increase the interoperability with local and Federal Partners as well as to expand the common operating picture within the National Capital Region. Funding is administered by the Department of Emergency Management and Security.					
Cybersecurity Regional Coordination (1HS0084)	0/0.0	$300,000	$0	$300,000	$0
Funding allows first responders and other emergency support functions (ESF) in the NCR to use a single, familiar username/email address and strong password combination to access regional and shared applications. This concept of "single credential" that is used for any authorized application is a faster, easier, trusted and secure common utility, that does not require additional regional credentialing administration overhead. Funding is administered by the Department of Information Technology.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Cybersecurity Critical Infrastructure Analyst (1HS0091)	0/0.0	$200,000	$0	$200,000	$0
Funding will be used to enhance cybersecurity and critical infrastructure protection in the region by hiring a contractor to specialize in cybersecurity and critical infrastructure protection. Funding is administered by the Police Department.					
Subtotal – Urban Areas Security Initiative	**2/2.0**	**$9,001,914**	**$0**	**$9,001,914**	**$0**
State Homeland Security Program					
The U.S. Department of Homeland Security funds the State Homeland Security Program (SHSP) to enhance the capacity of state and local emergency responders to prevent, respond to and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear and explosive devices and cyber-attacks. The following projects are anticipated in the coming year.					
Technical Rescue Team (1HS0009)	0/0.0	$23,644	$0	$23,644	$0
The State Homeland Security Program provides funding for the procurement of structural technical rescue equipment. Funding is administered by the Fire and Rescue Department.					
Radio Cache Support - NoVA (1HS0011)	0/0.0	$95,000	$0	$95,000	$0
The State Homeland Security Program provides funding to support the Virginia Communications Cache Team. Funds will be used for training, planning, and exercising the Fairfax Communications Cache, part of the Virginia Communications Cache program under the Virginia Strategic Reserve Initiative, as well as to purchase replacement equipment. Funding is administered by the Fire and Rescue Department.					
Incident Management Team Sustainment (1HS0082)	0/0.0	$95,000	$0	$95,000	$0
The State Homeland Security Program provides funding to support financial assistance to high-risk urban areas in order to address the unique planning, equipment, and exercise needs of those areas. The National Capital Region, Incident Management Team (NCR, IMT) receives adequate training and exercises to develop and maintain capability, capacity, and proficiency in all functional areas. The NCR, IMT is composed of 115 members from fire, emergency medical services, law enforcement, emergency management, and public health agencies from the participating Council of Governments jurisdictions. Funding is administered by the Fire and Rescue Department.					
Swiftwater/Flood Rescue Team (1HS0090)	0/0.0	$82,500	$0	$82,500	$0
The State Homeland Security Program provides funding to purchase swift water rescue gear for team members. Funding is administered by the Fire and Rescue Department.					
Subtotal – State Homeland Security Program	**0/0.0**	**$296,144**	**$0**	**$296,144**	**$0**
Metropolitan Washington Council of Governments					
In FY 2020, a portion of funding historically provided by the Urban Areas Security Initiative (UASI) program to assist local governments in high-density urban areas to enhance regional terrorism preparedness by developing integrated systems for prevention, protection, response, and recovery, was transitioned to the National Capital Region Homeland Security Executive Committee to provide a dedicated, longer-lasting, stable investment from the region. Funding for the projects is provided by the participating jurisdictions and managed by a lead jurisdiction. Fairfax County has been designated as the lead jurisdiction with participating jurisdictions making their respective payments to the County. Fairfax County is also considered a participating jurisdiction and also makes a payment into each funded project. The payments are based on a per capita allocation for the participating jurisdictions. The following projects are anticipated in the coming year.					

FY 2025 ANTICIPATED GRANT AWARDS					
Anticipated Grant	Grant Funded Position/ FTE	Total Projected Funding	Sources of Funding		
			General Fund	Federal/State	Other
Geospatial Data Exchange and Index Program (1HS0086)	0/0.0	$385,000	$0	$0	$385,000
The National Capital Region (NCR) Geospatial Data Exchange (GDX) is a system that streamlines regional sharing of geospatial information between jurisdictions, tiers of government and regional partners. It improves situational awareness and provides planners and emergency managers with geospatial information system (GIS) data to support regional emergencies, planned events, or daily operations. NCR GDX gives users the flexibility to interact with datasets within the GDX environment or to integrate datasets directly within their own local applications and environments. The INDEX component provides map feeds of fire and rescue vehicle locations and incidents. Access to the map feeds is controlled through NCR GDX. Funding is administered by the Department of Information Technology.					
Identity and Access Management Service (1HS0087)	0/0.0	$355,350	$0	$0	$355,350
The Identity and Access Management Service (IAMS) enables first responders and other homeland security and public safety personnel in the National Capital Region to use a single, familiar username/email address and password combination to access regional and shared applications. Data systems leverage IAMS to rapidly provision, authenticate and control access to internal systems. IAMS has shown unprecedented impacts in information technology and security. Funding is administered by the Department of Information Technology.					
Automated Fingerprint Identification System (1HS0088)	0/0.0	$2,238,795	$0	$0	$2,238,795
The National Capital Region Automated Fingerprint Identification System (AFIS) provides a secure platform to rapidly search and compare latent fingerprints from crime scenes against a criminal database of more than two million arrest records that includes fingerprints, palm prints, mugshots, and demographic information. The data saved and retrieved from the AFIS database assists law enforcement personnel in solving crimes by matching latent prints with individuals who have a criminal history. The system also supports terrorism preparedness through data links with the Federal Bureau of Investigation's (FBI) Terrorist Screening Center Watch List. Funding is administered by the Police Department.					
Subtotal – Metropolitan Washington Council of Governments	**0/0.0**	**$2,979,145**	**$0**	**$0**	**$2,979,145**
TOTAL – EMERGENCY PREPAREDNESS	**2/2.0**	**$12,387,100**	**$0**	**$9,407,955**	**$2,979,145**
FUND 50000 SUMMARY					
Reserve for Anticipated Grants(subtotal of grants in above table)	*405/389.5*	*$141,130,056*	*$5,009,920*	*$126,746,031*	*$9,374,105*
Reserve for Unanticipated Grants	*0/0.0*	*$5,075,000*	*$75,000*	*$5,000,000*	*$0*
TOTAL FUND	**405/389.5**	**$146,205,056**	**$5,084,920**	**$131,746,031**	**$9,374,105**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance[1]	**$25,634,840**	**$742,265**	**$53,063,211**	**$742,266**
Revenue:				
Federal Funds[2]	$122,706,408	$0	$200,050,838	$0
State Funds[2]	83,199,716	0	84,191,351	0
Other Revenue	14,134,222	0	15,318,653	0
Other Match	0	0	1,241,620	0
Reserve for Estimated Grant Funding	0	132,624,746	71,491,473	141,120,136
Total Revenue	**$220,040,346**	**$132,624,746**	**$372,293,935**	**$141,120,136**
Transfers In:				
General Fund (10001)				
Local Cash Match	$3,234,096	$0	$2,800,658	$0
Reserve for Estimated Local Cash Match	1,198,558	4,432,654	1,631,996	5,084,920
Total Transfers In	**$4,432,654**	**$4,432,654**	**$4,432,654**	**$5,084,920**
Total Available	**$250,107,840**	**$137,799,665**	**$429,789,800**	**$146,947,322**
Expenditures:				
COVID-19 Funding	$17,408,668	$0	$61,662,179	$0
COVID-19 FEMA Public Assistance	6,908,350	0	1,289,783	0
Opioid Settlement Funds	0	0	2,584,999	0
Emergency Preparedness[3]	11,083,573	0	12,365,622	0
Department of Vehicle Services	0	0	320,700	0
Office of Elections	0	0	188,709	0
Dept. of Public Works & Environmental Services	0	0	2,584,780	0
Economic Development Authority	0	0	3,100,000	0
Dept. of Housing and Community Development	1,150,371	0	2,634,488	0
Office of Human Rights	226,736	0	680,546	0
Department of Transportation[2]	57,346,096	0	63,139,747	0
McLean Community Center	9,200	0	0	0
Park Authority	0	0	618,643	0
Fairfax County Public Library	1,000	0	0	0
Department of Family Services[2]	13,797,954	0	14,634,637	0
Health Department	5,671,528	0	4,277,486	0
Fairfax-Falls Church Community Services Board	26,187,316	0	100,037,631	0
Dept. Neighborhood and Community Services	40,993,244	0	42,470,948	0
Circuit Court and Records	20,877	0	22,420	0
Juvenile and Domestic Relations District Court	52,291	0	2	0
Commonwealth's Attorney	8,500	0	23,418	0
General District Court[2]	701,311	0	1,099,604	0
Police Department	3,097,103	0	6,483,896	0
Office of the Sheriff	53,169	0	459,981	0
Fire and Rescue Department[2]	12,218,117	0	21,722,759	0
Department of Public Safety Communications	44,950	0	597,550	0
Department of Animal Sheltering	64,275	0	118,687	0
Unclassified Administrative Expenses	0	137,057,400	85,928,319	146,205,056
Total Expenditures	**$197,044,629**	**$137,057,400**	**$429,047,534**	**$146,205,056**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Total Disbursements	**$197,044,629**	**$137,057,400**	**$429,047,534**	**$146,205,056**
Ending Balance[4]	**$53,063,211**	**$742,265**	**$742,266**	**$742,266**

[1]The *FY 2024 Revised Budget Plan* Beginning Balance reflects $20,085,727 in Local Cash Match carried over from FY 2023. This includes $7,280,877 in Local Cash Match previously appropriated to agencies but not yet expended, $8,604,255 in Local Cash Match held in the Local Cash Match reserve grant, and $4,200,595 in the Reserve for Estimated Local Cash Match.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $1,693,935.35 in revenues have been reflected as an increase in FY 2023 actuals and $1,867,598.98 in expenditures has been reflected as a decrease in FY 2023 actuals to properly record revenue and expenditure accruals. This impacts the amount carried forward resulting in a decrease of $1,693,935.35 in revenues and an increase of $1,867,598.98 in expenditures to the *FY 2024 Revised Budget Plan*. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies currently involved in this effort include the Department of Information Technology, Police Department, Fire and Rescue Department, and Department of Emergency Management and Security.

[4] The Ending Balance in Fund 50000, Federal-State Grants, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

Fund S10000: Public School Operating

Focus

Expenditures required for operating, maintaining, and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund S10000, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment, and services, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2025 Fairfax County Public Schools Superintendent's Proposed Budget which was released on February 8, 2024 and included a request for a 10.5 percent increase to the General Fund Transfer. Adjustments to the Superintendent's Proposed Budget will be adopted by the Fairfax County School Board on February 22, 2024.

All financial schedules included in the FY 2025 Advertised Budget Plan reflect an increase of $165,000,000 or 6.8 percent in the General Fund transfer. The advertised County General Fund transfer for school operations in FY 2025 totals $2,584,409,875.

More details on the FCPS budget can be found at https://www.fcps.edu/index.php /about-fcps/budget/budget-documents.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance:				
Budgeted Beginning Balance	$26,536,181	$21,874,771	$33,078,451	$28,106,217
Department Carryover	24,089,039	0	29,425,030	0
Schools/Projects Carryover	86,387,519	0	83,098,513	0
Outstanding Encumbered Obligations	57,155,128	0	53,337,692	0
Recommended Expenditure Adjustments	69,063,901	0	102,484,999	0
Total Beginning Balance	**$263,231,768**	**$21,874,771**	**$301,424,685**	**$28,106,217**
Reserves:				
Future Year Beginning Balance	$21,874,771	$0	$25,000,000	$0
Fuel Contingency	2,000,000	0	2,000,000	0
School Board Flexibility Reserve	8,000,000	0	8,000,000	0
Total Reserves	**$31,874,771**	**$0**	**$35,000,000**	**$0**
Revenue:				
Sales Tax	$266,411,271	$257,401,723	$257,401,723	$254,166,877
State Aid	620,480,176	696,427,519	697,564,872	723,291,425
Federal Aid	169,727,802	48,789,598	115,759,486	51,091,748
City of Fairfax Tuition	52,911,698	52,273,593	52,273,593	55,564,732
Tuition, Fees, and Other	25,416,464	27,113,116	27,113,116	27,113,116
Total Revenue[2]	**$1,134,947,411**	**$1,082,005,549**	**$1,150,112,790**	**$1,111,227,898**
Transfers In:				
County General Fund (10001)	$2,275,310,924	$2,419,409,875	$2,419,409,875	$2,673,438,058
County Cable Communications (40030)	875,000	875,000	875,000	875,000
Total Transfers In	**$2,276,185,924**	**$2,420,284,875**	**$2,420,284,875**	**$2,674,313,058**
Total Available	**$3,706,239,874**	**$3,524,165,195**	**$3,906,822,350**	**$3,813,647,173**
Expenditures	$3,316,487,028	$3,486,166,734	$3,822,508,871	$3,773,584,393
School Board Flexibility Reserve	0	0	8,000,000	0
Total Expenditures[2]	**$3,316,487,028**	**$3,486,166,734**	**$3,830,508,871**	**$3,773,584,393**
Transfers Out:				
Consolidated County & Schools Debt Service Fund (20000)	$3,196,764	$3,201,871	$3,201,871	$3,266,190
School Construction Fund (S31000)	26,085,422	10,547,127	19,598,097	12,547,127
Food and Nutrition Services Fund (S40000)	1,800,000	0	0	0
School Adult & Community Education Fund (S43000)	1,392,762	1,396,250	1,754,081	1,396,250
School Grants & Self-Supporting Fund (S50000)	20,853,213	22,853,213	23,653,213	22,853,213
Total Transfers Out	**$53,328,161**	**$37,998,461**	**$48,207,262**	**$40,062,780**
Total Disbursements	**$3,369,815,189**	**$3,524,165,195**	**$3,878,716,133**	**$3,813,647,173**
Ending Balance	**$336,424,685**	**$0**	**$28,106,217**	**$0**
Reserves:				
Future Year Beginning Balance	$25,000,000	$0	$28,106,217	$0
Fuel Contingency	2,000,000	0	0	0
School Board Flexibility Reserve	8,000,000	0	0	0
Commitments and Carryover:				
Budgeted Beginning Balance	$33,078,451	$0	$0	$0

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Outstanding Encumbered Obligations	53,337,692	0	0	0
School/Projects Carryover	83,098,513	0	0	0
Department Critical Needs Carryover	29,425,030	0	0	0
Administrative Adjustments:				
Achievement Gap Closing Strategies	$12,396,003	$0	$0	$0
Administrative Scale Enhancements	1,815,994	0	0	0
Athletic Trainers	580,950	0	0	0
Compensatory Services	30,000,000	0	0	0
Fine and Performing Arts Stipends	945,602	0	0	0
Fuel	2,070,076	0	0	0
Human Capital Management System Replacement	6,623,787	0	0	0
Mental Health Teletherapy Support MS/HS	340,000	0	0	0
Security Pilot	3,000,000	0	0	0
Enhanced Summer School	6,677,271	0	0	0
Grants Transfer - PreK Expansion One-time Funding	800,000	0	0	0
Utilities Inflation	2,853,515	0	0	0
Recruitment Incentive for Substitutes	3,500,000	0	0	0
Transfer to ACE Fund	357,831	0	0	0
Major Maintenance	7,050,970	0	0	0
Staffing Reserve	21,473,000	0	0	0
Turf Fields	2,000,000	0	0	0
Available Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment of $3,971,115 has been reflected as an increase to FY 2023 revenue, and $1,001,119 has been reflected as a decrease to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Fund S40000: Public School Food and Nutrition Services

Focus

Fund S40000, Food and Nutrition Services, totals $148.8 million in FY 2025 for all Food and Nutrition Services' operational and administrative costs. This fund is financially self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts. It should be noted that in FY 2023, the fund required the transfer of funds from Fund S10000, School Operating.

The Food and Nutrition Services program:

- Offers approximately 18 million meals and snacks to students and families;
- Participates in the USDA Community Eligibility Provision (CEP), which provides no-cost breakfast and lunch to all students at 45 eligible schools;
- Provides snacks to the School-Age Child Care (SACC) programs; and
- Partners with the school and community Partnership for a Healthier Fairfax to focus on wellness initiatives.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund S10000, School Operating Fund, is required in FY 2025 as sufficient revenues are expected to be derived from food sales and federal and state aid.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$48,647,696**	**$46,807,301**	**$54,681,084**	**$50,859,276**
Revenue:				
Food Sales	$31,966,658	$41,572,190	$41,572,190	$36,706,438
Federal Aid	61,386,098	45,638,936	45,638,936	58,178,668
State Aid	2,777,626	1,579,843	1,579,843	3,009,687
Other Revenue	789,520	44,925	116,023	30,211
Total Revenue[2]	**$96,919,902**	**$88,835,894**	**$88,906,992**	**$97,925,004**
Transfers In:				
School Operating Fund (S10000)	$1,800,000	$0	$0	$0
Total Transfers In:	**$1,800,000**	**$0**	**$0**	**$0**
Total Available	**$147,367,598**	**$135,643,195**	**$143,588,076**	**$148,784,280**
Total Expenditures[2]	**$91,869,941**	**$88,835,894**	**$92,728,800**	**$97,925,004**
Food and Nutrition Services General Reserve[3]	0	46,807,301	50,859,276	50,859,276
Total Disbursements	**$91,869,941**	**$135,643,195**	**$143,588,076**	**$148,784,280**
Inventory Change	$816,573	$0	$0	$0
Ending Balance	**$54,681,084**	**$0**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $115,593 have been reflected as an increase to FY 2023 revenue and audit adjustments of $841,866 have been reflected as a decrease to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] Any unused portion of the allocated Food and Nutrition Services General Reserve carries forward into the subsequent budget year.

Fund S43000: Public School Adult and Community Education

Focus

Fund S43000, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2025 expenditures are estimated at $9.6 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**($387,328)**	**$0**	**($351,405)**	**$0**
Revenue:				
State Aid	$1,119,471	$1,169,395	$1,144,465	$1,144,465
Federal Aid	2,333,367	2,387,188	2,227,980	2,253,526
Tuition	3,150,991	4,464,275	4,464,275	4,624,912
Industry, Foundation, Other	77,967	13,210	13,211	147,218
Total Revenue[2]	**$6,681,796**	**$8,034,068**	**$7,849,931**	**$8,170,121**
Transfers In:				
School Operating Fund (S10000)	$1,392,762	$1,396,250	$1,754,081	$1,396,250
Total Transfers In	**$1,392,762**	**$1,396,250**	**$1,754,081**	**$1,396,250**
Total Available	**$7,687,230**	**$9,430,318**	**$9,252,607**	**$9,566,371**
Total Expenditures	**$8,038,635**	**$9,430,318**	**$9,252,607**	**$9,566,371**
Total Disbursements	**$8,038,635**	**$9,430,318**	**$9,252,607**	**$9,566,371**
Ending Balance	**($351,405)**	**$0**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $6,426 have been reflected as an increase to FY 2023 revenue. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Fund S50000: Public School Grants and Self-Supporting Programs

Focus

Fund S50000, Public School Grants and Self-Supporting Programs, consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2025 revenue reflects federal, state, and private industry grants, summer school fees and transfers from Fund S10000, School Operating, and Fund 40030, Cable Communications. FY 2025 disbursements are estimated at $96.2 million.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$44,345,240**	**$11,001,055**	**$54,015,741**	**$2,932,187**
Revenue:				
State Aid	$7,111,896	$10,280,928	$57,382,874	$8,988,146
Federal Aid	61,798,844	42,850,814	91,663,869	51,001,131
Tuition	2,437,361	2,437,354	2,437,354	2,193,400
Industry, Foundation, Other	1,391,697	10,000	770,475	40,000
Unallocated Grants	0	6,000,000	6,000,000	6,000,000
Total Revenue[2]	**$72,739,798**	**$61,579,096**	**$158,254,572**	**$68,222,677**
Transfers In:				
School Operating Fund Grants (S10000)	$13,096,815	$15,096,815	$15,896,815	$15,096,815
School Operating Fund Summer School (S10000)	7,756,398	7,756,398	7,756,398	7,756,398
Cable Communications Fund (40030)[3]	2,002,936	2,154,707	2,154,707	2,154,707
Total Transfers In	**$22,856,149**	**$25,007,920**	**$25,807,920**	**$25,007,920**
Total Available	**$139,941,187**	**$97,588,071**	**$238,078,233**	**$96,162,784**
Total Expenditures[2]	**$79,621,517**	**$94,537,138**	**$235,146,046**	**$93,309,465**
Summer School Reserve[4]	6,303,929	2,899,162	2,932,187	2,853,319
Total Disbursements	**$85,925,446**	**$97,436,300**	**$238,078,233**	**$96,162,784**
Ending Balance	**$54,015,741**	**$151,771**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $17,729 have been reflected as an increase to FY 2023 revenue and audit adjustments of $206,156 have been reflected as a decrease to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] All financial schedules in the FY 2025 Advertised Budget Plan reflect a decrease of $429,240 in the Transfer In from Fund 40030, Cable Communications. The FY 2025 transfer from Fund 40030 will be adjusted to reflect the final amount from the County of $1,725,467.

[4] Any unused portion of the allocated Summer School Reserve carries forward into the subsequent budget year. Information regarding the FY 2024 Summer School Reserve and the FY 2025 Beginning Balance is taken from the FY 2025 FCPS Superintendent's Proposed Budget.

Solid Waste Management Program Overview

Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Solid Waste Management Program primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*
Environment and Energy	*All people live in a healthy sustainable environment.*

Focus

The Solid Waste Management Program (SWMP) is responsible for the management and oversight and long-range planning for all refuse collection, recycling, and disposal operations within the County. During FY 2024 and FY 2025, SWMP will be developing a new 20-year Solid Waste Management Plan for Fairfax County as required by the Virginia Department of Environmental Quality. The plan is required to show long-range planning for all waste including system capacity. The County's Community Wide Energy and Climate Action Plan has prescribed a goal for Fairfax County to divert 90 percent of all waste from landfill and waste to energy by 2040. The new 20-year plan will meet regulatory requirements and include a road map to zero waste by 2040 by establishing a menu of available technologies, strategies, and system improvements with their associated costs. It is anticipated that funding needs will increase significantly as zero waste programs are implemented.

In FY 2024, the SWMP completed a budget analysis to review past years' expenditures and projected FY 2025 personnel, operation, and capital reinvestment needs for our services to continue to operate at current levels. This analysis projected major budgetary shortfalls across Funds 40130, Leaf Collection, 40140, Refuse Collection and Recycling Operations, and 40150, Refuse Disposal, unless revenues are increased. The SWMP has historically used reserve funds to stabilize rate increases and supplement budgetary shortfalls which are not sustainable.

Current operations include a County-owned and operated refuse transfer station, two closed municipal solid waste landfills, a regional ashfill operated by the County, two recycling and disposal facilities, and equipment and facilities for refuse collection, disposal, and recycling operations.

Fund 40130, Leaf Collection, provides curbside vacuum leaf collection within Fairfax County's approved leaf collection districts. In FY 2025, approximately 25,000 properties are included within these districts. Revenue for Fund 40130 is derived from a levy charged to property owners within leaf collection districts. The levy for leaf collection increases from $0.012 per $100 of assessed real estate value to $0.019 per $100 of assessed value in FY 2025. This rate increase reflects the additional cost of providing the service through County and contract employees, and the need to replace aging capital equipment.

Fund 40140, Refuse Collection and Recycling Operations, provides for collection of waste and recycling from approximately 44,500 individual households within Fairfax County's approved sanitary districts. Revenue to support residential collection operations is derived from the refuse collection fee. In FY 2025, the collection rate will increase from $490 to $555 per home, to assist SWMP in meeting increased labor, equipment, and contractual costs necessary to operate the collections programs.

SWMP County Agency Route Program (CAR) was discontinued effective January 1, 2024. SWMP CAR was responsible for the collection of refuse and recycling from County agencies and George Mason University. Revenue was derived from billings based upon the cubic yard capacity of the containers at each location, labor, equipment, and overhead costs as needed to provide adequate service. This service is now being provided through a private contractor.

The Recycling Program is also funded through Fund 40140 and Fund 40150, Refuse Disposal (described below), and it is responsible for:

- Overall management of solid waste reduction and recycling programs;
- Plans for future recycling programs and waste reduction systems; and
- Ensuring that disposal capacity remains available for wastes by reducing the amount of waste sent for disposal through recycling programs that divert reusable or recyclable items from the waste stream to avoid disposal.

As part of the County's recycling program, the Fairfax County SWMP operates two staffed locations, one at the I-66 Transfer Station and the other at the I-95 Landfill Complex.

Fund 40150, Refuse Disposal, funds operations at the I-66 Transfer Station, which receives refuse collected in northern and western portions of the County, and transports the refuse to Covanta Fairfax, LLC in Lorton, Virginia. When the Covanta facility is unavailable due to maintenance and other operational issues, wastes are transported to the Prince William County landfill or other available landfills outside of Fairfax County. Leaves and grass are transported to a compost facility for processing in Prince William County. Other programs conducted at the Transfer Station include operation of the Household Hazardous Waste program; food scraps drop off; electronics recycling; used motor oil, antifreeze, and cooking oil recycling; latex paint recycling; automotive battery recycling; and scrap metal/appliance recycling. In FY 2022, Fund 40150 moved to a single rate of $66 per ton for all disposal and eliminated the discounted contractual disposal rate. This action was intended to simplify the rate structure and billing process as part of the conversion to a new billing system which went live April 2021. In FY 2025, the disposal rate is increasing from $72 per ton to $79 per ton to assist SWMP in meeting increased labor and contractual costs necessary to operate the programs and to provide sustainable services.

Fund 40170, I-95 Refuse Disposal, funds the operation of the I-95 Landfill Complex. This location includes the municipal solid waste (MSW) landfill that was designed and constructed by the District of Columbia and operated from 1970 to 1995 until it was closed in December 1995. Since that time, the facility has accepted only ash generated by the combustion of waste. The ash landfill has been constructed in four phases and meets federal and state standards for the construction of new landfills, which require a double liner with a leachate collection system for the prevention of groundwater degradation. These operations are funded by a Refuse Disposal fee, which is $31.40 per ton in FY 2025 to fund the ash disposal operation. This rate is set in advance by a formal multi-year contract with Covanta. Costs associated with operation and maintenance of environmental control equipment related to the closed portion of the landfill are anticipated to increase in future years. This is attributed to landfill gas collection, groundwater monitoring and remediation, stormwater management and leachate control. These activities ensure compliance with the facility's state-issued solid waste permit (SWP103) and stormwater permit (VAR051076), and applicable environmental regulations administered by the Virginia Department of Environmental Quality (VDEQ).

Specific descriptions, discussions, and funding requirements for each fund of the Solid Waste Funds can be found on the pages following the SWMP Overview.

Solid Waste Operations Fee Structure[1]

	Fund 40130, Leaf Collection	Fund 40140, Refuse Collection and Recycling Operations	Fund 40150, Refuse Disposal	Fund 40170, I-95 Refuse Disposal[2]
FY 2025 Fee	$0.019/$100 Assessed Property Value	$555 Curbside	$79/Ton, System Fee Recycling and Disposal Center	$31.40/Ton
FY 2024 Fee	$0.012/$100 Assessed Property Value	$490 Curbside	$72/Ton, System Fee Recycling and Disposal Center	$29.70/Ton
Who Pays	Leaf District Residents	Sanitary District Residents	Private Collectors, Residents and County Agencies	Fund 40150 and Participating Jurisdictions

[1] There are numerous special rates that have been negotiated and implemented as needed, which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (e.g., brush, grass, and leaves), tires, and others.

[2] The Ash Disposal Rate is set in contract with Covanta and adjusted at the beginning of each fiscal year since the residual disposal rate is escalated after the Consumer Price Index (CPI) is published in early July for each fiscal billing year. The new rate for each fiscal year becomes effective every July of each year after CPI data is available.

Performance Measurement Results

Effective and Efficient Government

The program continued to exceed the targeted service quality measure of 95 percent of its customers' rating refuse service as good or better.

Environment and Energy

The program achieved a recycling rate of 47.6 percent in CY 2022, nearly doubling the state-mandated recycling rate of 25 percent. The actual number of tons delivered to the Covanta facility was 702,175 tons in FY 2023. The upgraded facility allows Covanta to have a more efficient way to process waste from SWMP and produce more energy that can be sold to the local utility company.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Collection Cost per home collected in the sanitary districts	$414.16	$426.85	$445.21	$458.45	$479.93	$613.41
Cost per ton for disposal operations	$65.16	$68.51	$68.11	$76.94	$78.46	$89.86
Customer Satisfaction with County Services						
Percent of customers or citizens rating refuse services as good or better	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%
Customer satisfaction deviation from 95 percent target	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Environment and Energy						
Supporting Sound Environmental Policy and Practices						
Total tons of sanitary district refuse and recyclables	70,652	62,855	70,000	60,772	65,000	70,000
Did the division meet the mandated recycling rate?	Yes	Yes	Yes	Yes	Yes	Yes
Total County tons recycled	466,793	469,888	460,000	466,081	465,000	465,000
Total County recycling rate[1]	49.60%	47.80%	50.00%	47.60%	47.00%	47.00%
Ton of material delivered to Covanta	688,305	731,342	650,000	702,175	700,000	700,000

[1] To be consistent with the annual recycling rate reported to the Virginia Department of Environmental Quality (VADEQ), which is measured annually based on calendar year (January 1 to December 31) rather than Fairfax County fiscal year schedule (July 1 to June 30), CY 2022 actual rate is updated to 47.8 percent. The recycling rate is reported to VADEQ by April 30 of the subsequent calendar year.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

Fund 40130: Leaf Collection

Mission

To provide curbside vacuum leaf collection service for customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (November through January). Curbside vacuum leaf collection conveniently clears leaves from residential neighborhoods.

Focus

The Solid Waste Management Program (SWMP) provides curbside vacuum leaf collection within Leaf Districts served through Fund 40130, Leaf Collection. Leaf Districts are created through a petition process established by the Code of Virginia, Section 21-118.2. Section 15.2-935 allows local jurisdictions to prohibit the placement of leaves and grass in landfills and other disposal facilities. To that end, leaf and other yard waste recycling was established in 1994 by the Fairfax County Board of Supervisors. The Board approved the amendment to the County's solid waste ordinance, Chapter 109.1, to require residents to separate yard waste from trash and other recyclables for placement at the curb separately to allow for collection and delivery to a yard waste recycling facility.

Residents move leaves to the street where they are vacuumed using specialized equipment into trucks, which is hauled to SWMP facilities for either onsite shredding into leaf mulch or for transfer to a compost facility outside of Fairfax County. SWMP has divided vacuum leaf residences into ten service areas. Email updates are sent to customers who have subscribed for advance notice of collection dates, and signs containing QR codes linked to the schedule online are posted in neighborhoods. Each residence receives three rounds of leaf collection each season to ensure sufficient time passes for leaf accumulation and collection at the curb.

Because of the seasonal nature of vacuum leaf collection, SWMP relies on existing solid waste collection employees, limited term employees, and outside contractors for this service. The majority of SWMP vacuum leaf collection equipment is only used for leaf season and is idle for the remainder of the year. Vacuum equipment cannot be used when leaves are frozen.

There were major service delays during the FY 2023 season caused by early leaf volumes that were higher than normal, 50 percent higher total leaf volumes, as well as staffing, equipment, and contractor issues. Throughout the service delay, SWMP received many concerns from customers about the public safety impacts of uncollected leaves including blocked storm drainages creating flooding concerns, pedestrian, and vehicle conflicts when pedestrians are forced to walk in streets, fire hazards from vehicles parking on leaves, slip and fall hazards from walking on slippery leaves, and reduced on-street parking.

The current service model also conflicts with the Board of Supervisors' environmental directives to reduce greenhouse gas emissions and move towards zero waste outcomes. Carbon is expended to move leaves to the curb, to collect leaves, to transport leaves to the processing facility, and to transport the compost back into the landscape from which it was generated. On-site composting of leaves is a more sustainable model for managing leaves.

SWMP remains concerned about its ability to guarantee timely service due to unpredictable leaf drop timing. Because of prioritizing public safety and vacuum leaf service conflicts with Board of Supervisor sustainability goals, SWMP developed a proposal to discontinue Vacuum Leaf Service after the FY 2024 season. SWMP underwent a public opinion survey in early FY 2024 to receive customer feedback regarding the staff proposal. 53 percent of respondents believe the service is convenient and 86.5 percent did not support the staff proposal.

Upon reviewing the result of the public opinion survey, SWMP staff are postponing the proposal to discontinue vacuum leaf service after the FY 2024 season. Although the rationale for discontinuing the service permanently persists, the strong negative reaction of current customers indicates that additional outreach to educate customers is needed as is more time for customers to identify alternative leaf management methods.

Revenue is derived from a collection levy (service fee) that is charged to homeowners within the leaf districts. The FY 2025 levy of $0.019 per $100 of assessed real estate value represents an increase from the FY 2024 rate of $0.012 per $100 of assessed real estate value. This rate increase reflects the additional cost of providing the service through County and contract employees, and the need to replace aging capital equipment. SWMP will continue to ensure an adequate balance between real estate tax revenues dedicated to leaf collection operations and usage of accumulated operational surpluses to sustain operations. However, additional rate increases are projected in future fiscal years to meet the operational and aging capital equipment needs of this program. A preliminary rate of $0.024 per $100 of assessed real estate value is estimated for FY 2026 and subject to further review with an outside rate consultant.

Performance Measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2025 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$578,914	$441,926	$441,926	$872,141
Operating Expenses	2,496,224	1,899,736	1,899,736	2,938,323
Capital Equipment	73,749	630,000	827,308	1,000,000
Total Expenditures	**$3,148,887**	**$2,971,662**	**$3,168,970**	**$4,810,464**

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$430,215**

An increase of $430,215 in Personnel Services includes $9,201 for a 2.00 percent market rate adjustment (MRA) for all employees, effective July 2024. The increase of $17,618 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data. The remaining increase of $403,396 is due to the realignment of payroll cost allocations and additional staffing levels required to operate the program.

Operating Expenses **$1,038,587**

An increase of $1,038,587 in Operating Expenses is mainly due to increases in costs for contracted hauling and employment services, leaf disposal fees at non-County composting facilities, and fuel.

Capital Equipment **$370,000**

Funding of $1,000,000 in Capital Equipment reflects an increase of $370,000 over the FY 2024 Adopted Budget Plan, including $930,000 to replace three Leaf Trucks and $70,000 to replace one Leaf Tag Trailer. The replacement equipment has exceeded its useful life and is required to be replaced based on age, mileage, frequency of costly repairs, excessive downtime, and overall condition of the equipment. There has been a substantial increase in steel prices, which has increased the cost of new equipment along with the program capital equipment reinvestment.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$197,308**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $197,308 due to encumbered carryover in Capital Equipment for the purchase of two leaf tag trailers and a new hoist and truck body.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$5,069,996**	**$3,765,140**	**$4,324,267**	**$3,821,778**
Revenue:				
Interest on Investments	$85,057	$14,839	$14,839	$44,697
Sale of Equipment	0	0	0	35,000
Leaf Collection Levy/Fee	2,372,101	2,705,642	2,705,642	4,223,359
Total Revenue	**$2,457,158**	**$2,720,481**	**$2,720,481**	**$4,303,056**
Total Available	**$7,527,154**	**$6,485,621**	**$7,044,748**	**$8,124,834**
Expenditures:				
Personnel Services	$578,914	$441,926	$441,926	$872,141
Operating Expenses	2,496,224	1,899,736	1,899,736	2,938,323
Capital Equipment	73,749	630,000	827,308	1,000,000
Total Expenditures	**$3,148,887**	**$2,971,662**	**$3,168,970**	**$4,810,464**
Transfers Out:				
General Fund (10001)[1]	$54,000	$54,000	$54,000	$44,193
Total Transfers Out	**$54,000**	**$54,000**	**$54,000**	**$44,193**
Total Disbursements	**$3,202,887**	**$3,025,662**	**$3,222,970**	**$4,854,657**
Ending Balance	**$4,324,267**	**$3,459,959**	**$3,821,778**	**$3,270,177**
Operating Reserve[2]	$864,854	$691,992	$764,355	$654,035
Capital Equipment Reserve[3]	864,853	691,992	764,356	654,035
Rate Stabilization Reserve[4]	2,594,560	2,075,975	2,293,067	1,962,107
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Leaf Collection Levy/Fee per $100 of Assessed Value	**$0.012**	**$0.012**	**$0.012**	**$0.019**

[1] Funding in the amount of $44,193 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 40130. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] The Operating Reserve provides a minimum of 15 percent of the operating budget to maintain financial stability for unforeseen expenditures.

[3] The Capital Equipment Reserve is for future capital equipment requirements based on replacement value and age of equipment.

[4] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

Mission

The Fairfax County Solid Waste Management Program (SWMP) provides municipal refuse and recyclable collection services in an environmentally sound and economically viable manner to County residents within sanitary collection districts and other County and state government agencies. These operations are dedicated to keeping Fairfax County clean by preventing pollution associated with the improper disposal of refuse. The SWMP refuse collection operations also strive to reduce the County's overall municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling strategies to ensure Fairfax County meets or exceeds the Commonwealth of Virginia's recycling mandate of 25 percent of the solid waste stream.

Focus

Refuse Collection and Recycling operations in the SWMP are responsible for the collection of refuse and recyclable materials from approximately 44,500 residential customers within Fairfax County's sanitary refuse collection districts. The SWMP provides collection services to prevent health and safety hazards including the Community Cleanup Program, the Health Department Referral Program, the Office of the Sheriff's Evictions Program, and the Court/Board-directed Cleanup Program. The SWMP provides staff and equipment for these operations. Additionally, SWMP responds to community emergencies and recovery efforts in the wake of floods, hurricanes, snow events, and other emergencies.

The SWMP manages the system to promote recycling of Fairfax County generated wastes, including:

- Overall management of solid waste reduction and recycling programs.
- Plans for future recycling programs and waste reduction systems.
- Reducing the amount of waste sent for disposal through recycling programs that divert reusable or recyclable items.

Refuse and recyclable materials collection is provided to residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon receipt of petition to provide said service. Residents are charged an annual fee for weekly refuse and recycling collection service through the semi-annual property tax collection system. The annual collection rate in FY 2025 is recommended to increase to $555 from the FY 2024 rate of $490. The proposed rate increase will assist SWMP in meeting increased disposal fees, personnel, equipment, and contractual costs necessary to operate the collections programs. Additional rate increases are projected in future fiscal years as the rate stabilization reserve is drawn down. A preliminary rate of $610 is estimated for FY 2026 and subject to further review with an outside rate consultant.

SWMP County Agency Route Program (CAR) was discontinued effective January 1, 2024. SWMP County Agency Route Program (CAR) was responsible for the collection of refuse and recycling from County agencies and George Mason University. Revenue was derived from billings based upon the cubic yard capacity of the containers at each location, labor, equipment, and overhead costs as needed to provide adequate service. This service is now being provided through a private contractor.

The SWMP operates two programs designed to address oversized piles of waste and illegal dumping throughout the County. The first program, *Bulk Service*, provides sanitary refuse collection district customers with a convenient and cost-competitive way to remove oversized piles of waste while providing a revenue stream for the collection program. This service is billed individually to each customer based on the size of the pile of refuse that is placed at the curb.

The second program, *Clean Streets Initiative (CSI)*, partners with the Fairfax County Health Department to respond to complaints about uncollected waste dumped or illegally placed on properties throughout the County. The Health Department refers the complaint to the SWMP, which contacts the property owner to compel them to remove the waste. If the owner refuses, SWMP staff removes the material for disposal and the owner is billed for the service.

Agency performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2025 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$9,037,037	$10,796,308	$10,796,308	$11,386,503
Operating Expenses	11,804,767	11,088,676	11,088,676	13,138,941
Capital Equipment	802,590	2,129,000	3,329,238	1,898,000
Capital Projects	320,848	500,000	1,221,340	235,000
Subtotal	**$21,965,242**	**$24,513,984**	**$26,435,562**	**$26,658,444**
Less:				
Recovered Costs	($82,245)	($73,457)	($73,457)	($73,457)
Total Expenditures	**$21,882,997**	**$24,440,527**	**$26,362,105**	**$26,584,987**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	104 / 104	104 / 104	101 / 101	101 / 101

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$626,335**

An increase of $626,335 in Personnel Services includes $200,925 for a 2.00 percent market rate adjustment (MRA) for all employees and $119,629 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $305,781 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Operating Expenses **$2,050,265**

An increase of $2,050,265 in Operating Expenses is related to an increase of refuse disposal fees, contracted services for recyclable material and trash collection, and the cost increase in transportation services and vehicle maintenance.

Other Post-Employment Benefits **($36,140)**

A decrease of $36,140 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Equipment **($231,000)**

Funding of $1,898,000 in Capital Equipment reflects a decrease of $231,000 over the FY 2024 Adopted Budget Plan. In FY 2025, the funding for Capital Equipment includes $580,000 to replace two Rear-Loading Packers, $670,000 to replace two Side Loaders, $53,000 to replace one Pick-up Truck, $85,000 to replace one Box Truck, $350,000 to replace one Crane Truck, and $160,000 to replace one Pack Rat Rear Loading Packer. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **($265,000)**

A decrease of $265,000 in Capital Project reflects reduced funding required in FY 2025 for the infrastructure improvement to the Newington Operations facility.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$1,921,578**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $1,921,578 due to $792,218 in encumbered carryover, an appropriation of $408,020 for the purchase of two electric rear loaders and chargers, and $721,340 in unexpended Capital Projects balances.

Position Adjustment **$0**

In order to better support the overall Solid Waste Program, 3/3.0 FTE positions were transferred from Fund 40140, Refuse Collection & Recycling Operations, to Fund 40170, I-95 Disposal.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

REFUSE COLLECTION AND RECYCLING OPERATIONS – 101 Positions			
Admin. of Division Operations			
1	Deputy Director, DPWES	1	Human Resources Generalist II
1	PW Environmental Services Manager	1	Human Resources Generalist I
1	Human Resources Generalist III	3	Administrative Assistants IV
1	Financial Specialist III		
Operational Support			
1	PW Environmental Svcs. Specialist	1	Welder II
1	Management Analyst II	1	Administrative Assistant IV
2	Asst. Refuse Superintendents	3	Administrative Assistants III
1	Trades Supervisor	4	Administrative Assistants II
Residential and General Collections			
1	Solid Waste Oper. Div. Director	1	Administrative Assistant IV
1	Safety Analyst II	11	Heavy Equipment Operators
1	Management Analyst II	3	Equipment Repairers
1	Asst. Refuse Superintendent	20	Motor Equipment Operators
1	Senior Maintenance Supervisor	7	Senior Maintenance Workers
3	Heavy Equipment Supervisors	18	Maintenance Workers
4	Lead Refuse Operators		
County Agency Routes			
1	Heavy Equipment Supervisor	5	Heavy Equipment Operators

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$4,109,334**	**$2,575,213**	**$5,550,589**	**$3,288,186**
Revenue:				
Interest on Investments	$178,704	$12,147	$12,147	$92,550
Refuse Collection Fees[1]	22,914,153	24,132,357	24,132,357	24,697,500
Sale of Assets and Recyclables	21,117	26,607	26,607	200,000
Miscellaneous Revenues	47,451	18,761	18,761	18,761
Charges for Services	433,367	241,366	241,366	47,687
Replacement Reserve Fees	16,000	16,000	16,000	0
State Litter Funds[2]	207,460	146,464	146,464	189,668
Total Revenue	**$23,818,252**	**$24,593,702**	**$24,593,702**	**$25,246,166**
Total Available	**$27,927,586**	**$27,168,915**	**$30,144,291**	**$28,534,352**
Expenditures:				
Personnel Services	$9,037,037	$10,796,308	$10,796,308	$11,386,503
Operating Expenses	11,804,767	11,088,676	11,088,676	13,138,941
Recovered Costs[3]	(82,245)	(73,457)	(73,457)	(73,457)
Capital Equipment	802,590	2,129,000	3,329,238	1,898,000
Capital Projects	320,848	500,000	1,221,340	235,000
Total Expenditures	**$21,882,997**	**$24,440,527**	**$26,362,105**	**$26,584,987**
Transfers Out:				
General Fund (10001)[4]	$494,000	$494,000	$494,000	$539,815
Total Transfers Out	**$494,000**	**$494,000**	**$494,000**	**$539,815**
Total Disbursements	**$22,376,997**	**$24,934,527**	**$26,856,105**	**$27,124,802**
Ending Balance[5]	**$5,550,589**	**$2,234,388**	**$3,288,186**	**$1,409,550**
Rate Stabilization Reserve[6]	$1,387,647	$558,597	$822,047	$352,387
Capital Equipment Reserve[7]	2,775,295	1,117,194	1,644,093	704,776
Operating Reserve[8]	1,387,647	558,597	822,046	352,387
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Levy per Household Unit[1]	**$475/Unit**	**$490/Unit**	**$490/Unit**	**$555/Unit**

[1] The FY 2025 levy/collection fee per household unit will increase from $490 to $555 per unit based on additional program requirements. These fees are collected as a separate levy included on the Real Estate Tax bill.

[2] SWMP receives funding from the Commonwealth of Virginia through the State Litter Grant on an annual basis. This funding is then transferred to the Clean Fairfax Council, Inc. to fund its operations on behalf of the County. In FY 2023, an amount of $207,460 and in FY 2024 an amount of $146,464 were received and distributed for this purpose. It is estimated that $189,668 will be received in FY 2025.

[3] Recovered Costs represent billings to Fund 40130, Leaf Collection, for its share of the total administrative costs for the Division of Collection and Recycling. Also included is an amount billed to Fund 40150, Refuse Disposal, for administrative costs for the recycling program, which is coordinated by Fund 40140, Refuse Collection and Recycling Operations.

[4] Funding in the amount of $539,815 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefits Fund 40140. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[5] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[6] The Rate Stabilization Reserve provides funds to mitigate any need for an unusually large rate increase in a future year.

[7] The Capital Equipment Reserve is for future capital equipment requirements based on replacement value and age of equipment.

[8] The Operating Reserve is for the purchase/replacement of single-stream recycling and trash collection containers for sanitary district customers, the timely replacement of obsolete computer equipment, and other operating requirements.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Newington Refuse Facility Enhancements (SW-000001)	$3,690,833	$320,847.94	$1,221,340.31	$235,000
Total	**$3,690,833**	**$320,847.94**	**$1,221,340.31**	**$235,000**

Fund 40150: Refuse Disposal

Mission

The Fairfax County Solid Waste Management Program (SWMP) is dedicated to maintaining a healthy and safe environment through the prevention of pollution and other contamination associated with the improper disposal of refuse. This is achieved by providing environmentally sound and economically viable management of refuse and recyclables through the operation of the I-66 Transfer Station in Fairfax, Virginia, and environmentally sound and economically viable disposal of waste at the Covanta Fairfax LLC facility in Lorton, Virginia. This fund also supports public disposal programs at the I-95 Landfill. The I-66 Transfer Station provides the County with the following services:

- Waste is delivered to Covanta in Lorton, Virginia, for final disposal either directly by refuse collectors or transported from the I-66 Transfer Station where original collection occurred.

- Brush is ground into mulch for reuse.

- Leaves and grass are transported to a composting facility in Prince William County where they are processed into a soil amendment. Construction and demolition debris (CDD) is transported to out of County landfills.

- Other programs conducted at the I-66 Transfer Station include operation of the Recycling and Disposal Centers (RDCs) for customers; Household Hazardous Waste; electronics recycling; used motor oil, antifreeze, and cooking oil recycling; latex paint recycling; automotive battery recycling; food scraps collection; single stream recycling, glass recycling, and scrap metal/appliance recycling.

- Landfill gas generated at the closed landfill generates methane captured and processed for building heat production.

- Staff and equipment from the I-66 Transfer Station respond to emergencies by providing debris removal during emergencies and disasters, including snow and ice control in the winter months.

The combustion of waste for power production at the Covanta facility in Lorton, Virginia:

- Generates 80 megawatts (MW) of renewable energy.

- Reduces the need for landfill space through volume reduction of solid waste that occurs in the combustion process.

- Reduces greenhouse gas emissions by generating renewable energy.

- Recovers ferrous and non-ferrous metal from the ash, which is recycled.

- Uses treated wastewater (rather than potable water) for cooling water used during the combustion process.

Focus

Fund 40150, Refuse Disposal, funds the operation of waste and recycling services to the community by providing a location for waste collection vehicles to empty their loads so they can be transported to Covanta for final disposal. The main role of the I-66 Transfer Station is to move waste collected in the northern and western parts of the County to the Covanta Fairfax, Waste to Energy Facility in Lorton, Virginia, or landfills outside the County for final disposal. The SWMP also uses County vehicles and private trucking companies to transport waste from the I-66 Transfer Station to its final disposal destination. The consolidation of loads of waste from small trucks into large trucks reduces the number of vehicles on the roads and operating costs for the County's solid waste management system.

In FY 2025, the disposal rate is proposed to increase from $72 to $79 per ton. This increase will assist SWMP in meeting increased labor and contractual costs necessary to operate the programs and to provide sustainable services. The tonnage will remain the same volume as FY 2024. The total FY 2025 revenue for this fund is projected to be $64,830,654. It is important to note that projected expenditures are greater than projected revenue for FY 2025, as has been the case in prior fiscal years. The SWMP expects to use a portion of the rate stabilization reserve fund to lessen the severity of the rate increase in FY 2025. However, additional rate increases will be necessary in future fiscal years as the rate stabilization reserve continues to be drawn down. A preliminary rate of $86 is estimated for FY 2026 and is subject to further review with an outside rate consultant.

Fund 40150 pays a disposal fee per ton for all waste disposed at the Covanta Waste to Energy Facility in Lorton. The SWMP recoups these costs through a disposal (tipping) fee to all users of the Covanta facility and those who deposit waste at the transfer station.

The current contract between the County and Covanta guarantees the County sufficient capacity to dispose of its waste through January 31, 2026, with one additional 5-year extension available. The contract covers the period of Covanta's lease of the property to FY 2031. Operational risks for the facility are retained by Covanta. Moreover, the contract affords the County below market pricing and sustainability for waste disposal. Fairfax County is contractually obligated to deliver approximately 650,000 tons of municipal solid waste to Covanta annually.

During FY 2024 and FY 2025, the SWMP will be developing a new 20-year Solid Waste Management Plan for Fairfax County as required by the Virginia Department of Environmental Quality. The plan is required to show long-range planning for all waste including system capacity. The County's Community Wide Energy and Climate Action Plan (CECAP) has prescribed a goal for Fairfax County to divert 90 percent of all waste from landfill and waste to energy by 2040. The new 20-year plan will meet regulatory requirements and include a road map to zero waste by 2040 by establishing a menu of available technologies, strategies, and system improvements with their associated costs. It is anticipated that funding needs will increase significantly as zero waste programs are implemented.

Recycling operations are responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The annual recycling rate in Fairfax County, based on Calendar Year 2022 information, is 47.6 percent, well above the Commonwealth of Virginia's mandated rate of 25 percent. The agency's goal is to maintain a high rate of recycling in the County.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2025 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$15,079,112	$16,048,746	$16,048,746	$16,987,855
Operating Expenses	43,940,537	41,380,512	40,780,512	45,611,304
Capital Equipment	2,881,970	3,214,000	4,180,951	3,010,000
Capital Projects	4,195,518	2,050,000	4,650,645	5,050,000
Subtotal	**$66,097,137**	**$62,693,258**	**$65,660,854**	**$70,659,159**
Less:				
Recovered Costs	($97,505)	($97,505)	($97,505)	($97,505)
Total Expenditures	**$65,999,632**	**$62,595,753**	**$65,563,349**	**$70,561,654**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	152 / 152	152 / 152	153 / 153	153 / 153

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$992,276**

An increase of $992,276 in Personnel Services includes $296,994 for a 2.00 percent market rate adjustment (MRA) for all employees and $223,783 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $471,499 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Operating Expenses **$4,230,792**

Funding of $45,611,304 in Operating Expenses reflects an increase of $4,230,792 over the FY 2024 Adopted Budget Plan. This is primarily due to increases in refusal disposal expenses, transportation services and fuel expenses.

Other Post-Employment Benefits **($53,167)**
A decrease of $53,167 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Equipment **($204,000)**
Funding of $3,010,000 in Capital Equipment reflects a decrease of $204,000 from the FY 2024 Adopted Budget Plan. In FY 2025, funding for Capital Equipment includes $656,000 to replace four Transfer Tractors, $700,000 to replace four Transfer Trailers, $750,000 to replace one Wheel Loader, $115,000 to replace two Pickup Trucks, $395,000 to replace one Stationary Crane, $250,000 to replace one Roll off Truck, $55,000 to add four 30-Yard Containers and $89,000 to add eight 50-Yard Containers. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$3,000,000**
An increase of $3,000,000 in Capital Project reflects additional funding required in FY 2025 to support civil work, site renovation and environmental compliance requirements at the I-66 Transfer Station.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$2,967,596**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $2,967,596 due to $366,951 in encumbered carryover for the purchase of a crane, and $2,600,645 in unexpended Capital Projects balances.

Position Adjustment **$0**
In order to better support the overall Solid Waste Program, 1/1.0 FTE position was transferred from Fund 40150, Refuse Disposal, to Fund 40170, I-95 Disposal. In addition, 2/2.0 FTE positions were transferred from 40170, I-95 Disposal, to Fund 40150, Refuse Disposal.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

REFUSE DISPOSAL – 153 Positions			
1	Division Director	1	Management Analyst I
1	Management Analyst IV	3	Code Specialists I
2	Project Coordinators	1	Industrial Electrician II
2	PW Environmental Services Managers	3	Senior Maintenance Supervisors
1	Code Specialist III	2	Administrative Assistants V
1	Engineer III	2	Engineering Technicians II
1	Financial Specialist III	1	Heavy Equipment Supervisor
1	Management Analyst III	9	Lead Refuse Operators
1	PW Environmental Business Operator	1	Welder II
1	Code Specialist II	6	Administrative Assistants IV
4	PW Environmental Services Specialists	7	Environmental Technicians II
1	Safety Analyst II	50	Heavy Equipment Operators
1	Financial Specialist II	1	Welder I
3	Management Analysts II	2	Equipment Repairers
5	Assistant Refuse Superintendents	1	Motor Equipment Operator
1	Engineering Technician III	16	Administrative Assistants III
1	Human Resources Generalist I	5	Senior Maintenance Workers
1	Trades Supervisor	11	Maintenance Workers
2	Financial Specialists I		

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$61,331,508**	**$46,687,206**	**$49,935,335**	**$42,399,168**
Revenue:				
Interest on Investments	$852,275	$114,932	$114,932	$451,564
Refuse Disposal Revenue	52,006,907	57,701,207	57,701,207	62,773,791
Other Revenue:				
White Goods	$1,016,723	$523,250	$523,250	$523,250
Sale of Equipment	1,007,819	0	0	150,000
Licensing Fees	86,235	108,000	108,000	108,000
Miscellaneous	340,500	286,793	286,793	824,049
Subtotal	$2,451,277	$918,043	$918,043	$1,605,299
Total Revenue	**$55,310,459**	**$58,734,182**	**$58,734,182**	**$64,830,654**
Total Available	**$116,641,967**	**$105,421,388**	**$108,669,517**	**$107,229,822**
Expenditures:				
Personnel Services	$15,079,112	$16,048,746	$16,048,746	$16,987,855
Operating Expenses	43,940,537	41,380,512	40,780,512	45,611,304
Recovered Costs	(97,505)	(97,505)	(97,505)	(97,505)
Capital Equipment	2,881,970	3,214,000	4,180,951	3,010,000
Capital Projects	4,195,518	2,050,000	4,650,645	5,050,000
Total Expenditures	**$65,999,632**	**$62,595,753**	**$65,563,349**	**$70,561,654**
Transfers Out:				
General Fund (10001)[1]	$707,000	$707,000	$707,000	$802,437
Total Transfers Out	**$707,000**	**$707,000**	**$707,000**	**$802,437**
Total Disbursements	**$66,706,632**	**$63,302,753**	**$66,270,349**	**$71,364,091**
Ending Balance[2]	**$49,935,335**	**$42,118,635**	**$42,399,168**	**$35,865,731**
Reserves:				
Capital Equipment Reserve[3]	$4,993,534	$4,211,864	$4,239,917	$3,586,573
Operating Reserve[4]	7,490,300	6,317,795	6,359,875	5,379,860
Rate Stabilization Reserve[5]	25,966,374	21,901,690	22,047,567	18,650,180
Environmental Reserve[6]	3,994,827	3,369,491	3,391,934	2,869,258
Construction and Infrastructure Reserve[7]	7,490,300	6,317,795	6,359,875	5,379,860
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
System Disposal Rate/Ton	$70	$72	$72	$79

[1] Funding in the amount of $802,437 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefits Fund 40150. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] Ending Balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[3] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Proceeds from the sale of equipment as well as a small portion of Refuse Disposal Revenue are used to fund this reserve. The amount fluctuates based on anticipated replacement schedules of the existing fleet of vehicles.

[4] The Operating Reserve provides funds to react to unanticipated events such as significant changes in waste quantities, increases in contract disposal rates at composting facilities and landfills, increases in fuel costs, and significant reductions in revenues. The reserve also acts as a rate stabilization reserve, allowing smooth transition to rate changes minimizing the impact on customers.

[5] The Rate Stabilization Reserve is maintained in order to safeguard against significant increases in tipping fees charged to users of the Fairfax County Solid Waste Management Program.

[6] The Environmental Reserve is a contingency fund, assuring that the County has funds to implement unplanned actions to protect the environment or meet regulatory requirements related to the closed landfill at the I-66 Complex. Specific examples of current and future environmental projects are likely to include landfill gas control, groundwater protective measures, stormwater, and wastewater management.

[7] The Construction and Infrastructure Reserve provides for future improvements at the I-66 Transfer Station.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
I-66 Administrative Building Renovation (SW-000011)	$5,605,219	$139,333.68	$765,151.24	$1,985,000
I-66 Basement Drainage Renovation (SW-000023)	3,040,000	0.00	591,548.97	2,390,000
I-66 Environmental Compliance (SW-000013)	1,750,669	29,478.92	863,582.84	0
I-66 Landfill Methane Gas Recovery (SW-000029)	4,350,000	3,382,850.28	967,149.72	0
I-66 Transport Study/Site Redevelopment (SW-000024)	5,378,623	643,854.78	1,463,212.27	675,000
Total	**$20,124,511**	**$4,195,517.66**	**$4,650,645.04**	**$5,050,000**

Fund 40170: I-95 Refuse Disposal

Mission

The Fairfax County Solid Waste Management Program (SWMP) is dedicated to keeping Fairfax County clean by preventing pollution and other contamination associated with the improper disposal of refuse. This is achieved by providing environmentally sound and economically viable management of refuse and recyclables through the operation of the I-95 Landfill Complex in Lorton, Virginia. The primary activity performed is the landfilling of ash generated from the combustion of waste at the waste to energy facility - Covanta Fairfax, LLC - in Lorton, Virginia. The following activities are conducted at this location:

- The Covanta combustion process generates ash, which is landfilled on site by County employees. Ash from a similar Covanta facility serving the City of Alexandria and Arlington County, and the Noman Cole Plant, are also disposed of at the I-95 Ash Landfill.
- Brush is ground into mulch for reuse.
- Leaves and grass are transported to composting facilities in Prince William and Loudoun Counties where they are processed into a soil amendment.
- Landfill gas generated at the closed landfill generates methane captured and processed for power production.
- Staff and equipment from the I-95 facility are used to respond to emergencies by providing debris removal during emergencies and disasters, including snow and ice control in the winter months.
- Other programs conducted at the I-95 facility include operation of a Recycling and Disposal Center (RDC) for customers, Household Hazardous Waste; electronics recycling; used motor oil, antifreeze, cooking oil, latex paint recycling, automotive battery recycling; food scraps collection; single stream recycling, glass recycling, and scrap metal/appliance recycling.
- The SWMP manages environmental control programs for the closed portion of the landfill as required by federal and state regulations. Systems to control landfill gas and groundwater and stormwater impacts attributed to waste disposal are operated and maintained by County staff.

Focus

The County has operated the I-95 Landfill Complex for more than 25 years. It was previously owned and operated by the District of Columbia from 1970 to 1995. It has not accepted municipal waste since December 1995 and only accepts ash generated by the combustion of waste.

The ash landfill was designed in four phases and meets federal and state standards for the construction of new landfills, which requires a double liner with a leachate collection system for the prevention of groundwater degradation. Phases I and II have reached capacity and have been covered with an intermediate cover system. Phase III is currently being used for ash disposal and has at least five years of capacity remaining. Phase IV is in the design and permitting phase but has not yet been constructed. This facility is responsible for the management of the closed portion of the municipal solid waste landfill including landfill gas control, groundwater monitoring and remediation, storm water management and leachate control. These activities ensure compliance with the facility's state-issued permit (SWP103) and applicable environmental regulations administered by the Virginia Department of Environmental Quality (VDEQ).

The ash disposal fee is based on the rate set in advance by a formal contract with Covanta and for FY 2025 the rate is $31.40 per ton to fund the ash disposal operation. Covanta Fairfax, LLC. pays SWMP $1.96 per ton to transport ash debris from the energy to waste facility to the landfill. The landfill's Post-Closure Reserve is required for a 30-year period after the ash landfill is closed as mandated by federal and state regulations. The FY 2025 Post-Closure Reserve is projected to be $30.5 million or 68.0 percent of the required $44.9 million. Increased maintenance needs require additional funding to ensure the landfill remains in compliance with its many permits.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2025 Advertised Budget Plan for those items.

Organizational Chart

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,599,689	$4,991,917	$4,991,917	$5,986,903
Operating Expenses	2,975,023	3,084,384	3,084,384	3,613,638
Capital Equipment	810,088	1,838,000	3,241,359	1,660,000
Capital Projects	1,528,050	2,410,000	10,678,463	2,420,000
Total Expenditures	**$9,912,850**	**$12,324,301**	**$21,996,123**	**$13,680,541**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	46 / 46	46 / 46	48 / 48	48 / 48

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$1,009,403**
An increase of $1,009,403 in Personnel Services includes $92,904 for a 2.00 percent market rate adjustment (MRA) for all employees and $79,305 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The increase of $160,065 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data. The remaining increase of $677,129 is due to the realignment of program and payroll costs.

Operating Expenditures **$529,254**
An increase of $529,254 in Operating Expenses is primarily due to an increase in contract services and vehicle and equipment maintenance costs.

Other Post-Employment Benefits **($14,417)**
A decrease of $14,417 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Equipment **($178,000)**
Funding of $1,660,000 in Capital Equipment reflects a decrease of $178,000 over the FY 2024 Adopted Budget Plan. Of this amount, $120,000 is to replace two Pickup Trucks, $35,000 to purchase a new Salt Spreader, $375,000 to replace one 329 Excavator, $465,000 to replace one 150L Loader, $615,000 to replace one D6 Dozer and $50,000 to purchase one Hydroseeder Skid. These items have exceeded their useful life and are required to be replaced based on the overall age and condition of the equipment.

Capital Projects **$10,000**
An increase of $10,000 in Capital Project reflects additional funding required in FY 2025 to support capital improvement and environmental compliance projects at the I-95 Landfill Complex.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Position Adjustment **$0**
In order to better support the overall Solid Waste Program, 2/2.0 FTE positions were transferred from 40170, I-95 Disposal, to Fund 40150, Refuse Disposal. In addition, 1/1.0 FTE position was transferred from Fund 40150, Refuse Disposal, to Fund 40170, I-95 Disposal and 3/3.0 FTE positions were transferred from 40140, Refuse Collection, to Fund 40170, I-95 Disposal.

Carryover Adjustments **$9,671,822**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $9,671,822 due to $1,403,359 in encumbered carryover for the purchase of a vacuum truck and dozers, and $8,268,463 in unexpended Capital Projects balances.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

I-95 REFUSE DISPOSAL – 48 Positions			
1	Engineer V	1	Lead Refuse Operator
1	PW Environmental Services Manager	1	Maintenance Supervisor
1	Constr/Mnt Project Manager II	1	Administrative Assistant IV
1	Senior Engineer III	10	Heavy Equipment Operators
2	Management Analysts III	1	Welder I
2	PW Environmental Services Specialists	1	Equipment Repairer
2	Safety Analysts II	3	Motor Equipment Operators
1	Financial Specialist II	2	Administrative Assistants III
3	Asst. Refuse Superintendents	2	Senior Maintenance Workers
1	Engineering Technician III	1	Administrative Assistant II
1	Trade Supervisor	6	Maintenance Workers
3	Engineering Technicians II		

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$46,705,755**	**$37,065,434**	**$48,877,868**	**$38,603,551**
Revenue:				
Interest on Investments	$726,671	$69,440	$69,440	$381,224
Refuse Disposal Revenue	11,324,235	11,642,321	11,642,321	11,833,348
Sale of Equipment	243,057	219,045	219,045	319,045
Total Revenue	**$12,293,963**	**$11,930,806**	**$11,930,806**	**$12,533,617**
Total Available	**$58,999,718**	**$48,996,240**	**$60,808,674**	**$51,137,168**
Expenditures:				
Personnel Services	$4,599,689	$4,991,917	$4,991,917	$5,986,903
Operating Expenses	2,975,023	3,084,384	3,084,384	3,613,638
Capital Equipment	810,088	1,838,000	3,241,359	1,660,000
Capital Projects	1,528,050	2,410,000	10,678,463	2,420,000
Total Expenditures	**$9,912,850**	**$12,324,301**	**$21,996,123**	**$13,680,541**
Transfers Out:				
General Fund (10001)[1]	$209,000	$209,000	$209,000	$249,596
Total Transfers Out	**$209,000**	**$209,000**	**$209,000**	**$249,596**
Total Disbursements	**$10,121,850**	**$12,533,301**	**$22,205,123**	**$13,930,137**
Ending Balance[2]	**$48,877,868**	**$36,462,939**	**$38,603,551**	**$37,207,031**
Reserves:				
Environmental Reserve[3]	$3,910,229	$2,917,035	$3,088,284	$2,976,563
Capital Equipment Reserve[4]	4,887,787	3,646,294	3,860,355	3,720,703
Post-Closure Reserve[5]	40,079,852	29,899,610	31,654,912	30,509,765
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Funding in the amount of $249,596 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefits Fund 40170. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[3] The Environmental Reserve assures that the County has funds to implement, or at least start to implement, unplanned actions to protect the environment or meet regulatory requirements. Specific examples of future environmental projects are likely to include Landfill Gas Control Projects, Stormwater Management, Wastewater (Leachate) Management, and Groundwater protective measures.

[4] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-95 Ashfill. Funds are transferred from Ash Disposal Revenue to equipment reserve as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule composed of yearly payments to the reserve, which are based on the useful life of the equipment and vehicles.

[5] The Post-Closure Reserve is required for a 30-year period after the ashfill closes and is mandated by federal and state regulations. The projected reserve of $30.5 million for FY 2025 represents 68.0 percent of the estimated requirement of $44,864,134 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
I-95 Landfill Closure (SW-000019)	$2,440,098	$227,518.02	$2,025,051.86	$0
I-95 Landfill Environmental Compliance (SW-000016)	2,389,536	691,668.12	445,276.60	420,000
I-95 Landfill Leachate Facility (SW-000018)	5,010,478	307,794.23	470,742.52	0
I-95 Landfill Lot B Redesign (SW-000020)	1,750,000	18,646.00	1,526,058.75	0
I-95 Landfill New Service Road (SW-000027)	1,500,000	10,450.00	1,226,418.18	0
I-95 Methane Gas Recovery (SW-000014)	3,559,232	161,131.88	774,686.06	0
I-95 Operations Building Renovation (SW-000015)	4,498,952	110,841.68	2,210,228.87	2,000,000
I-95 Transfer/Materials Recovery Fac. (SW-000022)	2,000,000	0.00	2,000,000.00	0
Total	**$23,148,296**	**$1,528,049.93**	**$10,678,462.84**	**$2,420,000**

1742

Internal Service Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2025

Advertised Budget Plan

Internal Service Funds

Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services include insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

Internal Service Funds

- Fund 60000, County Insurance, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.

- Fund 60010, Department of Vehicle Services, ensures that the County, Fairfax County Public Schools (FCPS) and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.

- Fund 60020, Document Services, supports the archive, mail, printing, copier, and micrographic services to County agencies and FCPS.

- Fund 60030, Technology Infrastructure Services, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the enterprise network, data communications, PC replacements, and radio networks are billed to user agencies.

- Fund 60040, Health Benefits, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

Fairfax County Public Schools Internal Service Funds

- Fund S60000, Public School Insurance Fund, is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

- Fund S62000, Health and Flexible Benefits, is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

Fund 60000: County Insurance

Mission

To ensure the health and safety of County residents, employees, and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality customer service in managing the County's risks and exposures.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 60000, County Insurance primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*
Safety and Security	*All people feel safe at home, school, work and in the community.*

Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. Fund 60000, County Insurance, was established to fulfill this obligation. The fund also provides for countywide commercial insurance and for self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for aviation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this fund.

Fairfax County provides a wide range of services to its employees and residents, which in turn creates potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to residents or damage to residents' property; automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management division of the Department of Finance approaches its mission from both internal and external perspectives. Recognizing that an organization the size of Fairfax County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities. This is accomplished through both self-insurance (which generally applies to losses expected to occur regularly, such as Workers' Compensation, automobile and general liability, and police professional and public officials' liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration uses both in-house staff and a contract claims administrator. Risk Management is committed to the prevention of injuries in the workplace and focuses on programs that address countywide injury prevention and reduction through training and awareness campaigns. Finally, Risk Management staff focuses on building and using partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,245,137	$1,976,976	$1,976,976	$2,059,248
Operating Expenses	25,291,880	33,478,764	43,804,296	33,415,764
Subtotal	**$26,537,017**	**$35,455,740**	**$45,781,272**	**$35,475,012**
Less:				
Recovered Costs	($1,965,020)	($210,000)	($210,000)	($310,000)
Total Expenditures	**$24,571,997**	**$35,245,740**	**$45,571,272**	**$35,165,012**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	13 / 13	13 / 13	13 / 13	13 / 13

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$82,272**

An increase of $82,272 in Personnel Services includes $39,396 for a 2.00 percent market rate adjustment (MRA) for all employees and $26,594 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $16,282 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Reductions **($163,000)**

A decrease of $163,000 reflects reductions utilized to balance the FY 2025 budget. The following table provides details on the specific reductions:

Title	Impact	Positions	FTE	Reduction
Realize Savings in Workers Compensation Insurance Premiums	As a result of workplace safety improvements and a national award recognizing the County's Risk Management program, savings of $133,000 in Workers Compensation insurance premiums will be realized in FY 2025. While this will reduce the program's flexibility to address future premium increases, it is not expected that this reduction will have a negative impact on agency operations in FY 2025.	0	0.0	$133,000
Realize Savings in the Automated External Defibrillator (AED) Program	The Automated External Defibrillators (AED) program plays a crucial role in providing lifesaving first aid to both County employees and residents visiting County facilities. The County has moved from a bulk purchasing model for AEDs to a just-in-time purchasing model. This has resulted in savings of $25,000; therefore, it is not expected that this reduction will have a negative impact on the overall AED program.	0	0.0	$25,000
Realize Contract Savings Associated with the Risk Management Information System	The Risk Management Information System (RMIS) contract expires at the end of FY 2024. The new contract, beginning in FY 2025, results in savings of $5,000; therefore, it is not expected that this reduction will have a negative impact on agency operations.	0	0.0	$5,000

General Fund Transfer

The FY 2024 budget for Fund 60000, County Insurance, requires a General Fund Transfer of $24,439,550, a net decrease of $80,728 from the FY 2024 Adopted Budget Plan. The decrease is comprised of reductions totaling $163,000 needed to balance the FY 2025 budget offset by an increase of $82,272 to support employee compensation adjustments.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$10,325,532**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $10,325,532, primarily due to the appropriation of $148,374 to fund outside counsel for ongoing litigation and $10,161,982 for expenditures related to tax litigation refunds as a result of the Virginia Supreme Court ruling on the Business, Professional, and Occupational License (BPOL) tax. The remaining $15,176 is included as encumbered carryover in Operating Expenses.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

COUNTY INSURANCE - 13 Positions			
1	Risk Manager	1	Loss Prevention Analyst II
1	Claims Specialist IV	1	Management Analyst II
1	Loss Prevention Analyst IV	1	Loss Prevention Analyst I
1	Claims Specialist III	1	Claims Specialist I
2	Loss Prevention Analysts III	1	Administrative Assistant V
1	Claims Specialist II	1	Administrative Assistant IV

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

Workers' Compensation costs are the single greatest challenge to the County Insurance Fund. A key factor in containing costs and expediting the return to work of injured employees is prompt and adequate medical evaluation. Understanding the County's programs coupled with efficient reporting systems, serves both employee and County interests. The Risk Management division continues to work with County agencies on the importance of prompt reporting. The reporting time changed from an average of five days in FY 2022 to an average of two days in FY 2023. In FY 2023, the program processed 98 percent of all claims within 30 business days from the date of incident.

Safety and Security

Driver safety and accident prevention programs remain a priority. The number of preventable accidents in FY 2023 was 290 based on the overall number of auto accidents reported. This is consistent with FY 2022. In addition, the overall rate of preventable accidents between FY 2022 and FY 2023 also decreased by 4.7 percent, resulting in a decrease in preventable accidents per 100,000 miles driven from 1.06 to 1.01, despite a 14.9 percent increase in miles driven. An analysis of these accidents indicates that there has been an overall decrease in losses resulting from collisions with other vehicles and fewer losses as a result of single vehicle incidents (e.g., collisions with fixed objects), and fewer accidents as a result of backing into vehicles or objects.

The commercial insurance portfolio is a key element in protecting the assets of the County against losses in a major event. It ensures that the County is not faced with major property, Workers' Compensation, and liability losses. While actual premiums increase, County staff continues to obtain low rates for those premiums. The ratio of premium paid to value of assets covered was 0.108 percent in FY 2023.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Ratio of premium paid to value of assets covered	0.099%	0.143%	0.157%	0.108%	0.161%	0.146%
Customer Satisfaction with County Services						
Percentage of claims processed within 30 days	98%	98%	98%	98%	98%	98%
Safety and Security						
Safety-Related Prevention and Preparedness						
Preventable accidents per 100,000 miles driven	1.21	1.06	1.09	1.01	0.97	1.00

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$105,980,270**	**$95,023,074**	**$117,797,324**	**$97,431,330**
Revenue:				
Interest	$1,797,299	$50,000	$50,000	$50,000
Workers' Compensation	611,318	525,000	525,000	525,000
Other Insurance	157,941	110,000	110,000	110,000
Total Revenue	**$2,566,558**	**$685,000**	**$685,000**	**$685,000**
Transfers In:				
General Fund (10001)	$33,822,493	$24,520,278	$24,520,278	$24,439,550
Total Transfers In	**$33,822,493**	**$24,520,278**	**$24,520,278**	**$24,439,550**
Total Available	**$142,369,321**	**$120,228,352**	**$143,002,602**	**$122,555,880**
Expenditures:				
Administration	$1,552,270	$2,336,740	$2,351,916	$2,414,012
Workers' Compensation	15,573,257	20,545,000	20,545,000	20,575,000
Self-Insurance Losses	2,834,517	5,702,500	5,702,500	5,672,500
Litigation Expenses	129,212	0	10,310,356	0
Commercial Insurance Premium	4,334,980	6,336,500	6,336,500	6,203,500
Automated External Defibrillator	147,761	325,000	325,000	300,000
Total Expenditures	**$24,571,997**	**$35,245,740**	**$45,571,272**	**$35,165,012**
Total Disbursements	**$24,571,997**	**$35,245,740**	**$45,571,272**	**$35,165,012**
Ending Balance[1]	**$117,797,324**	**$84,982,612**	**$97,431,330**	**$87,390,868**
Restricted Reserves:				
Accrued Liability	$79,420,000	$79,420,000	$79,420,000	$79,420,000
Litigation Reserve	13,629,134	3,307,132	3,318,778	3,318,778
Reserve for Catastrophic Occurrences	24,748,190	2,255,480	14,692,552	4,652,090

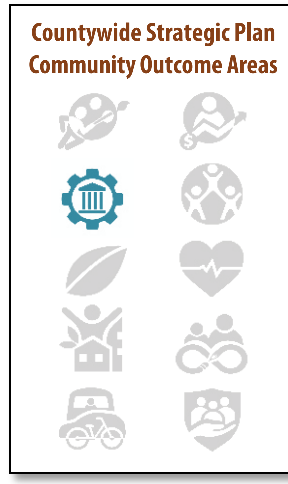
[1] Fluctuations in the Ending Balance are primarily the result of variations in litigation expenses.

Fund 60010: Department of Vehicle Services

Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services that are responsive to the needs of customer departments and conserve the value of the vehicle and equipment investment.

Connection to the Countywide Strategic Plan



The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Department of Vehicle Services primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*

Focus

Fund 60010, Department of Vehicle Services (DVS), provides centralized maintenance and repair services on approximately 6,197 vehicles and equipment owned by Fairfax County and Fairfax County Public Schools (FCPS) to ensure conformance with all federal, state, and County policies, regulations, and procedures. The department operates four vehicle maintenance facilities and maintains the largest municipal fleet in Virginia. Also, the department supports FCPS, who operates one of the largest school bus fleets in the nation, by maintaining and repairing all school buses in accordance with Federal, State, and local mandates. DVS is responsible for acquiring and disposing of vehicles and equipment, performing preventative and routine maintenance to include acquiring the required parts and fluids, ensuring safety recalls are completed, building specialty vehicles, and complying with environmental permits for all four maintenance facilities. All staff support DVS' mission of providing customers with vehicles and equipment that are available to users when they are needed; reliable when they are in use; safe to operate; and maintained in an environmentally responsible manner.

As an internal service fund, DVS provides services to other agencies on a cost reimbursement basis, much like a private business operation, that fall within three core business functions: Vehicle Maintenance and Management, Vehicle Equipment Replacement, and Fuel Operations.

Vehicle Maintenance and Management

County employees provide vehicle maintenance and repair services to customer agencies from the four facilities over three shifts. Professional technicians are trained to perform scheduled and non-scheduled work on most vehicles and equipment and build specialty vehicles to customer specifications. Services range from state inspections, oil changes, tire replacement, body work, decal application, and troubleshooting transmission and engine issues. DVS coordinates recalls and warranty work and significant damage repair with contracted commercial vendors.

All four maintenance facilities have a parts room with knowledgeable staff who stock over 4,800 parts at an annual value of $3.6 million. However, the large volume of work results in the sale of over $14 million in parts annually to customers. Some of these parts are used to build or upfit vehicles for public safety. Since 2016, maintenance facilities have sustained the Blue Seal of Excellence by meeting the standards established by the National Institute for Automotive Service Excellence (ASE). DVS continues to meet the Blue Seal of Excellence requirement that at least 75 percent of technicians performing diagnosis and repairs are ASE certified. Of the technicians with an ASE certification, 44 have at least one Master Technician status which occurs when a technician achieves certification in all the required testing areas for a particular discipline within the automotive industry (for example, automobile, medium/heavy truck, school buses).

Vehicle maintenance and management is necessary to maintain County operations and to meet its obligations to protect the personal safety and property of residents and the community. In the case of the Fairfax County Police Department and the Office of the Sheriff, DVS is responsible for the proper upfit of vehicles. Other alternative options (such as privately-owned vehicle maintenance shops) have limited capacity to perform these services efficiently and effectively.

DVS uses an online reservation and scheduling system to effectively and efficiently manage vehicle sharing and reduce overall fleet expenses. All motor pool vehicles at the Government Center are accounted for in the system, and keys are located at one of two kiosk locations. Additionally, kiosks are located at the Herrity and Pennino Buildings. Public Safety Headquarters manages private motor pools for administrative staff in the Police Department and Fire and Rescue Department. Automating vehicle sharing makes economic sense. Vehicle sharing typically increases vehicle utilization and reduces expenses and can be done by expanding the motor pool beyond one location. Staff meets consistently with agencies to determine whether efficiencies could be gained by centralizing and reducing the fleet based on an analysis of usage data.

All facilities maintain separate Stormwater Discharge Permits. DVS has been an active Virginia Environmental Excellence Program (VEEP) participant for 25 years. As a facility based VEEP participant, DVS uses environmental management and pollution prevention systems to maintain strong environmental records above and beyond legal requirements. Past projects include converting highly compacted soils that supported sparse, poor-quality vegetation to an un-mowed meadow that supports pollinators; installing water bottle filling stations; and adjusting the battery contracts to enhance recycling.

Vehicle Equipment Replacement

DVS manages the Vehicle Replacement Reserve program, which ensures the systemic replacement of vehicles and equipment that have reached their cost-effective life cycles based on replacement criteria established by the Board of Supervisors. The Vehicle Replacement Fund accumulates funding over a vehicle's life to pay for the replacement of that vehicle when it reaches the end of its service life. The current replacement criteria includes age, mileage, and condition of the vehicle. As of July 2023, 33 agencies participate in the Vehicle Replacement Fund, which includes approximately 2,437 units. Additionally, DVS manages reserves for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Reserve for the Fire and Rescue Department; a Park Equipment Replacement Reserve for the Park Authority; and a FASTRAN Bus and Foster Care Replacement Reserve for the Department of Transportation. It should be noted that the FY 2025 Advertised Budget Plan includes the transfer of FASTRAN operations to the Department of Transportation from the Department of Neighborhood and Community Services. This will include the management of the associated FASTRAN Bus and Foster Care Replacement Reserve. These reserves allow the agencies to make fixed annual payments to ensure the availability of future funds for a stable replacement program.

DVS works to support the Fairfax County Operational Energy Strategy and further the objectives of the Board's Environmental Vision by providing goals, targets, and actions in one focus area, electric vehicles (EV). DVS has been designated as one of two lead agencies for EV purchases and deployment and one of five partner agencies for EV infrastructure solutions. In general, the Vehicle Replacement Reserve program replaces vehicles with a similar type of vehicle. However, as more electric vehicles are introduced to the market, a conventional gasoline-fueled County vehicle may be replaced with an electric vehicle to meet the County's desire for cleaner and more energy-efficient vehicles. DVS coordinates with other departments to ensure EV charging infrastructure is available to support the EV purchases. To date, DVS has installed 50 charging stations.

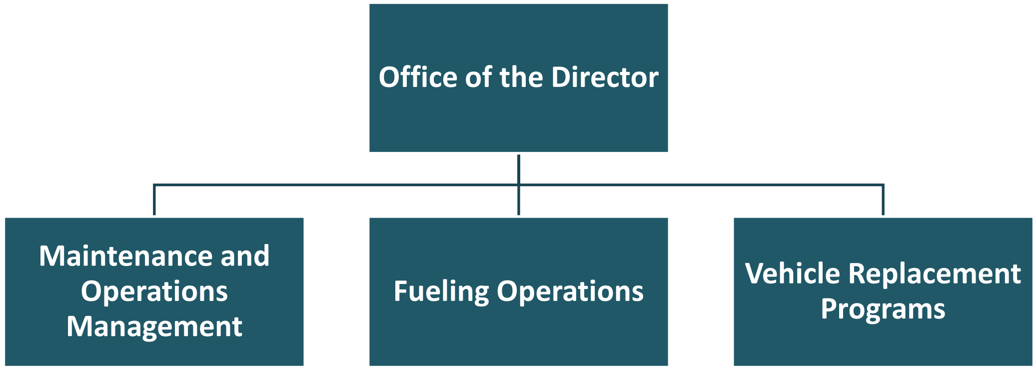
Fuel Operations

DVS services and maintains 54 fuel sites across the County that provide gasoline, ultra-low sulfur diesel, and diesel exhaust fluid. A combination of County and contracted staff deliver fuel daily to sites that are used by all County agencies and FASTRAN, Connector, and FCPS.

Fuel operations are dynamic and heavily regulated by the U.S. Department of Environmental Protection Agency (EPA) and the Virginia Department of Environmental Quality (DEQ). Management of the fuel sites requires providing an adequate supply of fuel by planning, coordinating, procuring, and paying for deliveries. DVS is responsible for managing repairs to and the replacement of fuel tanks and equipment, managing the automated fuel system, ensuring compliance with federal and state regulations regarding testing for leaks and any necessary notification remediation of site contamination.

In July 2018, the Board of Supervisors adopted an Operational Energy Strategy, which included electric vehicles among its 10 focus areas. As of 2023, the County's vehicle fleet includes 224 hybrid and 50 fully electric vehicles. Electric vehicle charging stations (EVCS), located in County-owned parking lots and publicly accessible garages, are available for use by County fleet vehicles, the public, and County employees, who can charge personal vehicles for a fee. Stations located in restricted-access County-owned garages and lots are available for use only by County fleet vehicles. EVCS are currently located in nine County-owned facilities and two parking garages.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$24,191,639	$27,393,670	$27,393,670	$28,808,777
Operating Expenses	48,703,782	40,814,720	41,063,524	43,617,361
Capital Equipment	9,032,061	18,080,317	28,039,069	24,794,816
Total Expenditures	**$81,927,482**	**$86,288,707**	**$96,496,263**	**$97,220,954**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	262 / 262	262 / 262	262 / 262	262 / 262

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$1,415,107**

An increase of $1,415,107 in Personnel Services includes $539,793 for a 2.00 percent market rate adjustment (MRA) for all employees and $451,283 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $424,031 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Fuel Rate Adjustment **$2,560,984**

An increase of $2,560,984 in Operating Expenses is included to better align the budget for fuel with anticipated expenses. This adjustment is year one of a four-year phase-in to increase the budgeted price per gallon by $1.00. This will bring the budgeted price per gallon to $2.56 which is closer to the current average price per gallon of $2.92 but still gives flexibility should fuel prices decrease. It should also be noted that as the County continues to expand the electric vehicle fleet, any savings from fuel expenses can be diverted to support the electric vehicle infrastructure. Fuel expenses are supported by charges to user agencies and the increase is supported by an increase in revenues from fuel billing.

Operating Expenses **$241,657**

An increase of $241,657 in operating expenses is included for the Alban, Jermantown, Newington, and West Ox Maintenance Facilities.

Capital Equipment **$24,794,816**

Capital Equipment funding of $24,794,816, an increase of $6,714,499 over the FY 2024 Adopted Budget Plan, includes the following: $10,219,323 to replace vehicles that meet criteria; $9,946,250 to purchase seven vehicles from the Large Apparatus Reserve; $576,000 for the purchase of two ambulances for the Fire and Rescue Department; $1,038,581 to purchase seven buses from the FASTRAN Bus and Foster Care Replacement Reserve; $2,000,000 for Helicopter maintenance for the Police Department; $227,632 to purchase mission critical equipment; and $787,030 for fuel operations equipment.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$10,207,556**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $10,207,556, including $7,905,206 in encumbered carryover, $502,350 in Large Apparatus Replacement and $1,800,000 in Helicopter Maintenance.

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet in three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Programs, and Fueling Operations. Most of the agency's positions and funding are centered in Maintenance and Operations Management.

Maintenance and Operations Management

The Maintenance and Operations Management cost center provides centralized maintenance and repair services and performs required special tasks on vehicles and equipment owned by the County and Fairfax County Public Schools by County staff and contractors. DVS ensures that these vehicles and equipment are maintained in safe operational condition and as efficiently and cost-effectively as possible with consideration to the customer's requirements. DVS also ensures units are in compliance with all federal, state, and County policies, procedures, and regulations.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$42,635,354	$49,365,630	$49,610,431	$51,061,883
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	260 / 260	260 / 260	259 / 259	259 / 259

Vehicle Replacement Programs

The Vehicle Replacement Programs cost center manages the Vehicle Replacement Reserve which accumulates funding over the life of a vehicle (or equipment) to pay for the replacement of the vehicle when the vehicle meets replacement criteria. This reserve is intended primarily for General Fund agencies. In addition, the cost center manages several other specialty vehicle replacement reserves for the Police Department, the Fire and Rescue Department, Park Authority, and the Department of Transportation. These reserves ensure the systematic replacement of vehicles that have reached their cost-effective life cycles.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$10,878,457	$19,116,515	$29,075,267	$25,780,154
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

Fueling Operations

The Fueling Operations cost center manages the County's highway vehicle fuel program by purchasing over 10.5 million gallons of fuel annually at significant cost savings to agencies. In addition, the cost center is responsible for managing the automated fuel system and maintaining the County's 53 fuel sites across the County while ensuring compliance with federal and state underground storage tank (UST) programs and regulations.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$28,413,671	$17,806,562	$17,810,565	$20,378,917
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	2 / 2	2 / 2	2 / 2	2 / 2

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

DEPARTMENT OF VEHICLE SERVICES – 262 Positions			
1	Director	1	Engineer Technician III
2	Assistant Directors	1	Business Analyst III
5	Vehicle and Equipment Superintendents	1	Safety Analyst II
5	Assistant Vehicle and Equip. Superintendents	1	Network/Telecom Analyst II
18	Vehicle and Equipment Supervisors	1	Information Technology Tech. III
14	Vehicle and Equipment Technicians III	1	Financial Specialist III
94	Vehicle and Equipment Technicians II	2	Financial Specialists I
62	Vehicle and Equipment Technicians I	1	Human Resources Generalist II
4	Auto Body Repairers II	1	Human Resources Generalist I
1	Auto Body Repairer I	1	Administrative Assistant V
1	Automotive Body Repairer Aide	4	Administrative Assistants IV
1	Heavy Equipment Operator	7	Administrative Assistants III
2	Vehicle and Equipment Technician Aides	4	Material Mgmt. Supervisors
2	Management Analysts III	12	Material Mgmt. Specialists III
2	Management Analysts II	10	Material Mgmt. Specialists II

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

A total of 6,187 County and FCPS units (motorized and non-motorized) were maintained in FY 2023. It should be noted that "units maintained" in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

DVS replaced 100 percent of Vehicle Replacement Reserve vehicles that met the established criteria in FY 2023.

Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations given the amount of fuel gallons used by the County, the FY 2023 price savings associated with purchasing unleaded gasoline in-house were $0.237 and diesel were $0.610, which both exceeded the target.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Percent of vehicles meeting criteria that are replaced	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Price savings between in-house and commercial stations: unleaded gasoline	$0.148	$0.039	$0.010	$0.237	$0.237	$0.237
Price savings between in-house and commercial stations: diesel	$0.291	$0.224	$0.341	$0.610	$0.610	$0.610

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$64,753,986**	**$74,030,916**	**$95,311,880**	**$86,353,667**
Vehicle Replacement Reserve	$28,328,282	$31,548,226	$42,198,380	$40,607,215
Facility Infrastructure/Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	2,044,206	1,298,260	2,586,021	569,750
Fire Apparatus Replacement Reserve	7,591,323	14,608,852	13,924,063	10,761,901
FASTRAN Bus Replacement Reserve	3,549,925	2,749,863	4,459,887	4,012,031
Helicopter Replacement Reserve	7,350,250	8,137,393	8,137,393	8,924,536
Helicopter Maintenance Reserve	1,364,022	567,424	4,071,372	1,117,424
Boat Replacement Reserve	355,028	411,597	411,597	468,166
Police Specialty Vehicle Reserve	3,251,399	3,789,750	3,789,750	4,159,227
Police In Car Video Reserve	3,550,751	3,550,751	4,814,752	4,814,752
Parks Equipment Reserve	1,604	1,604	1,604	1,604
Fuel Operations Reserve	2,345,565	2,345,565	5,139,206	5,139,206
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	0	0	756,224	756,224
Unreserved Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Vehicle Replacement Charges	$10,754,271	$9,913,183	$9,913,183	$10,098,094
Ambulance Repl. Charges	541,815	514,000	514,000	514,000
Fire Apparatus Repl. Charges	6,811,802	5,159,000	5,159,000	5,159,000
FASTRAN Bus and Foster Care Repl. Charges	909,962	384,962	384,962	401,637
Helicopter Replacement Charges	787,143	787,143	787,143	787,143
Helicopter Maintenance Charges	2,850,000	550,000	550,000	350,000
Boat Replacement Charges	56,569	56,569	56,569	56,569
Police Specialty Vehicle Charges	560,614	565,947	565,947	504,669
Police In Car Video Charges	3,110,000	2,000,000	2,000,000	2,000,000
Vehicle Fuel Charges	31,207,311	17,803,418	17,810,565	20,378,917
Other Charges	43,391,579	49,368,774	49,610,431	51,061,883
Total Revenue	**$100,981,066**	**$87,102,996**	**$87,351,800**	**$91,311,912**
Transfers In:				
General Fund (10001)	$11,504,310	$0	$186,250	$0
Total Transfers In	**$11,504,310**	**$0**	**$186,250**	**$0**
Total Available	**$177,239,362**	**$161,133,912**	**$182,849,930**	**$177,665,579**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Expenditures:				
Vehicle Replacement	$8,388,483	$8,093,538	$11,690,598	$10,219,323
Ambulance Replacement	0	480,000	2,530,271	576,000
Fire Apparatus Replacement	479,062	6,813,689	8,321,162	9,946,250
FASTRAN Bus and Foster Care Replacement	0	832,818	832,818	1,038,581
Helicopter Maintenance	142,650	700,000	3,503,948	2,000,000
Police Specialty Replacement	22,263	196,470	196,470	0
Police In Car Video Replacement	1,845,999	2,000,000	2,000,000	2,000,000
Fuel Operations:				
Fuel	$27,819,516	$15,980,543	$15,980,543	$18,541,527
Other Fuel Related Expenses	594,154	1,822,875	1,830,022	1,837,390
Other:				
Personnel Services	$23,970,253	$27,303,625	$27,303,625	$28,704,217
Operating Expenses	18,665,102	21,888,377	22,130,034	22,130,034
Capital Equipment	0	176,772	176,772	227,632
Total Expenditures	**$81,927,482**	**$86,288,707**	**$96,496,263**	**$97,220,954**
Total Disbursements	**$81,927,482**	**$86,288,707**	**$96,496,263**	**$97,220,954**
Ending Balance[1]	**$95,311,880**	**$74,845,205**	**$86,353,667**	**$80,444,625**
Vehicle Replacement Reserve	$42,198,380	$33,367,871	$40,607,215	$40,485,986
Facility Infr./Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	2,586,021	1,332,260	569,750	507,750
Fire Apparatus Replacement Reserve	13,924,063	12,954,163	10,761,901	5,974,651
FASTRAN Bus and Foster Care Replacement Reserve[2]	4,459,887	2,302,007	4,012,031	3,375,087
Helicopter Replacement Reserve	8,137,393	8,924,536	8,924,536	9,711,679
Helicopter Maintenance Reserve	4,071,372	417,424	1,117,424	0
Boat Replacement Reserve	411,597	468,166	468,166	524,735
Police Specialty Vehicle Reserve	3,789,750	4,159,227	4,159,227	4,131,320
Police In Car Video Reserve	4,814,752	3,550,751	4,814,752	4,814,752
Parks Equipment Reserve	1,604	1,604	1,604	1,604
Fuel Operations Reserve	5,139,206	2,345,565	5,139,206	5,139,206
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	756,224	0	756,224	756,224
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The Ending Balance in Fund 60010, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

[2] In FY 2023, Foster Care Units were added to FASTRAN Bus and Foster Care Replacement Reserve.

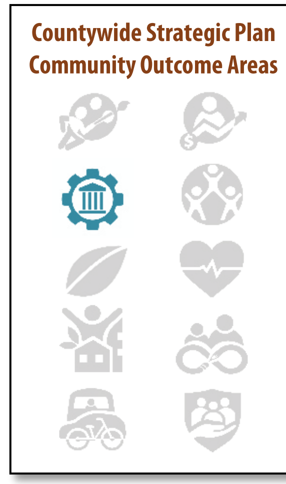
Fund 60020: Document Services

Mission

To provide countywide services and policy support for management, digitizing, printing, archiving and distribution of County documents and electronic records.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 60020, Document Services, primarily supports the following Community Outcome Area:



Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*

Focus

Document Services is an internal central support program for all County agencies in the Department of Information Technology (DIT) that includes a full set of services supporting physical and digital capabilities. Organizational units in Document Services include Printing and Duplicating Services (the Print Shop), the County's networked fleet of enterprise Multi-Functional Devices (MFDs), Mail Services, and the County Archives. The organizational unit operations are managed and integrated with various divisions in the Department of Information Technology to achieve the highest degree of digital strategy innovation, and efficiency of service provisioning. Fund 60020, Document Services, manages these programs.

The Print Shop is responsible for providing high-speed digital black and white, and color printing, offset printing, and bindery services, as well as facilitating outsourced commercial print services as necessary for County agencies and Fairfax County Public Schools (FCPS). The services include consultation for print output requirements and making recommendations on printed material options, document layout, and bindery options. All direct labor and material costs associated with Print Shop services, as well as an equipment replacement reserve fee, are recovered from customer agencies.

The Print Shop utilizes a Web-to-Print ordering process for County and FCPS employees to place orders directly online using their County IDs and passwords. This has improved workflow efficiency, accuracy and product delivery. Improvements to the Print Shop's offset printing capability has resulted in more work staying in-house. The Print Shop works closely with the County's Data Center to coordinate the production of high volume and transactional output workloads. Much of the output traditionally produced in the Data Center is now processed by the Print Shop enabling the Data Center to reduce its output footprint. The Print Shop is funded through its billings based on service demand and is experiencing a significant rebound in activity, especially as it pertains to FCPS-related work.

DIT manages an authorized fleet of large and mid-sized MFDs used throughout the County for copying, printing, faxing, and scanning. Activities include administration of the County's MFD fleet contract, day-to-day management of the service delivery which is provided by a vendor, and integration with the County's technology infrastructure including network and enterprise-wide Microsoft applications. MFDs are installed in buildings across the County and are linked to individual workstations via the County's enterprise network. DIT job-based accounting and tracking software helps to identify program costs that can be recovered from non-General Fund agency customers. Due to the capabilities of the MFDs, agencies have a wide range of on-demand print options including high volume printing on-site. The success of the centralized MFD Program hardware and software capabilities (most notably the scan function) is manifested in greater reliance by agencies on MFDs as opposed to less functional desktop printers or other networked printers purchased independently by agencies. MFDs have contributed to the County's "Green" efforts and efficiency enhancement goals with an increasing number of users utilizing the Scan-to-Email, Scan-to-Folder, Scan-to-Fax and Scan-to-Workflow functionality.

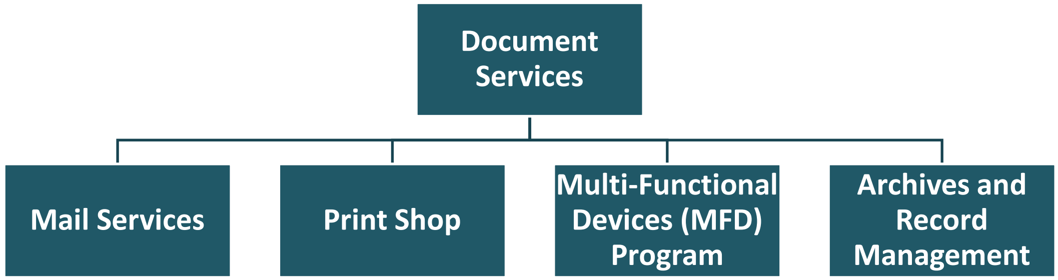
The Mail Services team processes outgoing and incoming U.S. mail and parcel deliveries, as well as delivers inter-office mail daily to 217 offices in 93 County facilities. By utilizing this centralized mail service, Fairfax County is afforded the lowest possible postage rates. Discounts are obtained by processing and pre-sorting large bulk mailings internally, while consolidating many smaller mailings from multiple agencies into bundles appropriate for commingling by a specialized vendor.

Mail Services will continue to provide prompt and accurate daily mail services, take advantage of available discounts, and stay current with the ever-changing technology associated with the industry.

The Archives section offers consultations and training to assist agencies to maintain compliance with the numerous laws affecting the collection, retention, security, and dissemination of public records. It also ensures preservation of the documented history of Fairfax County government. Assisting agencies in the proper management of information resources is essential to efficient, effective, and legally compliant government operations. The County Archivist is the Designated Records Officer for Fairfax County as required by the Virginia Public Records Act (VPRA) (Code of Virginia §42.1-76 ff.)

Archives supports and assists agencies in the digital transformation of paper based and siloed business processes. Likewise, Archives in conjunction with the Document Management technical staff in DIT, is exploring technology-based solutions for the electronic storage and ready access of permanent and long-term public records. This will not only reduce physical storage needs but will allow widened access to County information resources by staff and the public. Archives continues to promote uniform best practices in managing electronic files and communications and aids in identifying and preserving historical information.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,940,001	$2,391,511	$2,391,511	$2,508,784
Operating Expenses	7,326,642	7,110,526	7,384,008	7,113,096
Total Expenditures	**$9,266,643**	**$9,502,037**	**$9,775,519**	**$9,621,880**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	25 / 25	23 / 23	23 / 23	22 / 22

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$89,450**
An increase of $89,450 in Personnel Services includes $45,425 for a 2.00 percent market rate adjustment (MRA) for all employees and $22,950 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $21,075 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Fringe Benefit Support **$27,823**
An increase of $27,823 in Personnel Services is required to support increased fringe benefit requirements in FY 2025 based on increases in employer contribution rates to the retirement systems.

Department of Vehicle Services Charges **$2,570**
An increase of $2,570 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance and operating-related charges.

Reductions **$0**

A decrease of $0 and 1/1.0 FTE position reflects reductions utilized to balance the FY 2025 budget. The following table provides details on the specific reduction:

Title	Impact	Positions	FTE	Reduction
Eliminate Vacant Digital Printing Analyst Position	This reduction eliminates a Digital Printing Analyst position that has been vacant for almost five years. The Department of Information Technology functions are spread across multiple funds and reductions have been selected to achieve savings while minimizing disruption to the County's IT environment. Given the length of time this position has been vacant and the Department of Information Technology's ability to absorb the associated workload across the remaining staff, it is not expected that this reduction will adversely impact agency operations. It should be noted that the funding associated with this position is included in the reductions table in the Agency 70, Department of Information Technology, narrative in Volume 1.	1	1.0	$0

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$273,482**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $273,482 in Operating Expenses due to encumbered carryover.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

DOCUMENT SERVICES - 22 Positions			
Print Shop			
1	Business Analyst II	1	Customer Services Specialist
0	Digital Printing Analyst [-1]	3	Print Shop Operators II
Archives and Record Management			
1	Info. Tech Program Director	4	Archives Technicians
1	Info. Tech Program Manager		
Mail Services			
1	Management Analyst II	9	Administrative Assistants II
1	Management Analyst I		
-	**Denotes Abolished Position(s) due to Budget Reductions**		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

In FY 2023, the Print Shop produced 8.3 million digital black and white impressions, 1.6 million digital color impressions, and 11.3 million offset impressions. In FY 2023, the Print Shop continued to recover 100 percent of the costs associated with offset, black and white, and color printing expenses. Mail Services processed over 9.1 million pieces of mail in FY 2023, including incoming U.S. mail, outgoing U.S. mail, and inter-office mail. Mail Services performance measurement categories highlight production efficiencies as well as performance with respect to routine deliveries and the percentage of pieces receiving postage discounts.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Percent of offset expenses recovered	100%	100%	100%	100%	100%	100%
Percent of digital black and white expenses recovered	100%	100%	100%	100%	100%	100%
Percent of digital color expenses recovered	100%	100%	100%	100%	100%	100%
Percent change in cost per copy	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Percent of outgoing U.S. mail sent at a discount rate	87%	87%	87%	89%	89%	89%
Customer Satisfaction with County Services						
Percent of incoming U.S. mail distributed within 4 hours of receipt	98%	98%	98%	98%	98%	98%
Percent of inter-office mail delivered the next day	98%	98%	98%	99%	99%	99%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$973,014**	**$193,648**	**$906,688**	**$647,113**
Revenue:				
County Receipts	$1,853,628	$1,544,426	$1,544,426	$1,544,426
School Receipts	550,952	600,000	600,000	600,000
Postage Reimbursement	2,497,695	2,700,000	2,700,000	2,700,000
Other Revenue	235,304	200,000	200,000	200,000
Total Revenue	**$5,137,579**	**$5,044,426**	**$5,044,426**	**$5,044,426**
Transfers In:				
General Fund (10001)	$4,062,738	$4,471,518	$4,471,518	$4,591,361
Total Transfers In	**$4,062,738**	**$4,471,518**	**$4,471,518**	**$4,591,361**
Total Available	**$10,173,331**	**$9,709,592**	**$10,422,632**	**$10,282,900**
Expenditures:				
Personnel Services	$1,940,001	$2,391,511	$2,391,511	$2,508,784
Operating Expenses	7,326,642	7,110,526	7,384,008	7,113,096
Total Expenditures	**$9,266,643**	**$9,502,037**	**$9,775,519**	**$9,621,880**
Total Disbursements	**$9,266,643**	**$9,502,037**	**$9,775,519**	**$9,621,880**
Ending Balance[1]	**$906,688**	**$207,555**	**$647,113**	**$661,020**
Print Shop Replacement Equipment Reserve	$650,000	$155,600	$450,000	$450,000
Print Shop Operating Reserve[2]	256,688	51,955	197,113	211,020
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The ending balance supports the agency reserves and fluctuates depending upon the needs of the fund in a given year.

[2] The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

Fund 60030: Technology Infrastructure Services

Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 60030, Technology Infrastructures Services primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*

Focus

Fund 60030, Technology Infrastructure Services, provides the underlying technology foundation supporting information technology (IT) applications, platforms, hardware, and communications systems for Fairfax County government. This consists of the enterprise portfolio of computers, data communications equipment, radio systems, data center operations, voice communication systems and other critical infrastructure. The Department of Information Technology (DIT) coordinates all aspects of IT for the County and plays an essential role assisting County agencies in advancing the strategic value of technology to transform work processes and provide quality services. Technology infrastructure is managed as an enterprise asset, and this approach results in the delivery of technology infrastructure services that function 24 hours per day, seven days per week.

Fund 60030 is an internal service fund supported by revenues from County agencies and other entities such as the Fairfax County Public Schools (FCPS). Expenditures are primarily driven by customer agencies use of the IT infrastructure including enterprise and major cross-agency software licenses, data center operations, computer equipment refresh, the PC Replacement Program, telecommunication carrier services, wireless technologies, staff support positions, and outside services. In addition, the chargeback also includes enterprise-wide applications including the Fairfax County Unified System (FOCUS), which is a joint finance and procurement system for Fairfax County government and FCPS, and the human resources system for the County. The technology backbone of FOCUS is a contemporary enterprise resource planning (ERP) application suite.

The County's centralized approach to common infrastructure systems and operations provides economies and efficiencies through consolidation and leveraging of resources. Optimum performance is achieved by automated IT support processes and enterprise-wide security tools, ensuring data integrity and system-use accountability. County IT architecture employs industry-standard products and best practices for efficient solution delivery and support. Through energy efficiency initiatives, DIT has achieved major goals in server platform consolidation, which provides significant technology infrastructure cost and operational efficiencies. New IT projects are implemented through Fund 10040, Information Technology Projects, and some IT systems, applications, and data repositories are implemented directly by agencies; however, all new IT systems require IT infrastructure. The resulting infrastructure service obligations can result in higher infrastructure costs over time. Growth in digitization, industrial systems automation and visual data are key contributors.

Technology infrastructure activities in Fund 60030 support systems and operations for County agencies and include the management of County end-user computers (PCs, laptops, and tablets), voice communication systems, servers, storage systems, enterprise office-productivity software, e-mail and messaging systems (Microsoft Office Suite), and databases. Fund 60030 also supports the operations of the County's offsite data center, the management of the County's Wireless Technologies services, administration of authorized County software license obligations for certain applications, data repositories, the safeguarding of stored data assets, and the enterprise-wide communication networks. Protective measures such as network security and user access tools are typically incorporated into the infrastructure portfolio. In addition to the data center including the associated server hardware, software, database administration, data storage systems, subscription services for 'cloud' hosted software, and other operational support, the other major infrastructure activities of note include:

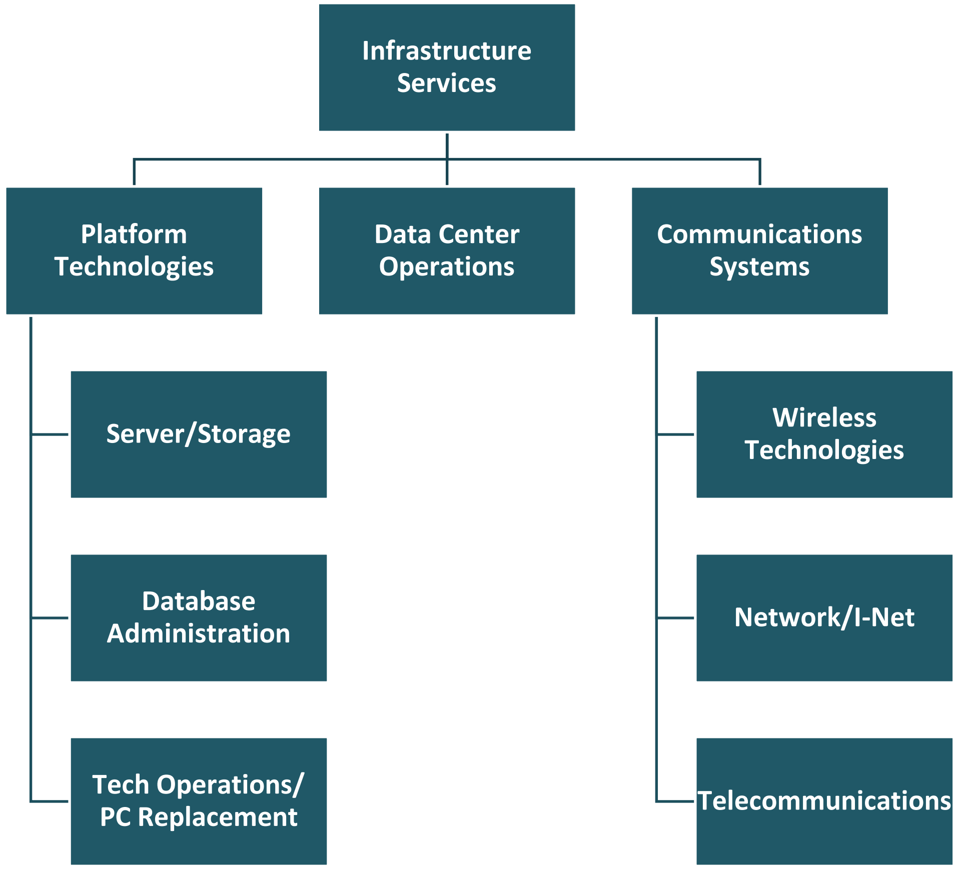
- The County's enterprise network is a private dedicated fiber-optic metropolitan area network (MAN), often referred to as the Institutional Network (I-Net). The County's network is also supplemented with commercial services for Internet peering points as well as to locations without I-Net. The I-Net is available at over 400 County and FCPS locations. The enterprise network is a carrier class service provider network owned and operated by DIT. This private cloud-like network provides scalable bandwidth and controlled security access connecting the County agency users access to the vast array of business applications available in the County managed data centers. The data center's server resources connect over 17,000 end-user end point devices and over 1,500 virtual servers, 68 physical ESXi servers and approximately 1,500 production databases in a hyper-converged environment. DIT recently completed upgrading the County's wireless (Wi-Fi) infrastructure to bring it up to current industry standards. This will improve the County's Wi-Fi security posture, improve location-based services, and significantly improve reliability and coverage.

- The PC Program provides a funding mechanism for scheduled PC, laptop, tablets, and other device technology refreshes. The cost per PC in the program includes PC hardware, required Microsoft Office licenses, security requirements, protected disposal, service desk and staff support. This type of program has been recognized as a cost-effective and best-practice model in the governmental and commercial sectors, fully optimizing the allocation of IT assets and providing efficient and predictable desktop maintenance and support. DIT continually reviews various service options for efficiencies in the acquisition and deployment of devices, while ensuring the program remains cost-effective and competitive against other options. The increased mobility of the County workforce has had a substantial impact on the PC Program as DIT is required to purchase a higher proportion of laptop computers with more advanced and costlier Microsoft Office licenses to provide full mobile functionality, including Teams and associated accessories.

- The County's radio systems, devices and support services used by public safety and other County agencies operate over locally managed, dedicated critical infrastructure systems. These systems have proven through many emergency events to be optimally reliable, surviving and sustaining operational integrity through extreme weather such as hurricanes, as well as other regional emergency and high security events while commercial telecommunications carrier networks were jammed or compromised. The Radio and Wireless Technologies staff will continue to work on regional interoperability initiatives and on the U.S. Department of Homeland Security national strategy to ensure effective communication between local, state, and federal partners for responders. The radio communications platform is evolving, and staff are looking to the next generation of solutions as appropriate for general County use. To support the operational and maintenance requirements of the systems, costs are recovered from County user agencies.

- Voice telecommunications utility services are also supported by Fund 60030. DIT continues to evaluate shifts in marketplace technology to include convergence of voice and data, and advancements in wireless and Wi-Fi. DIT is in the process of upgrading its current phone system to VoIP (Voice over Internet Protocol), resulting in the implementation of a hybrid system that will include both VoIP enterprise solution and Microsoft Teams/Anywhere 365 depending on agency and/or job function. Teams has become the primary phone for many County employees. This also lays the foundation for non-emergency resident hotline 311 to Anywhere 365 for modernization strategies within the County. This upgraded system has several improved features that will provide a more mobile workforce with additional flexibility and options. In addition to the voice communications function, the Interactive Voice Response (IVR) function and the associated applications it supports has been incorporated into the Telecommunications Branch. This organizational change will allow for a more tightly integrated unified communications team. Other activities supported by this branch include system installations and executing moves, additions and changes that result from reorganizations and new hiring. DIT recovers the expense for telecommunications via annual and quarterly chargebacks to user agencies. It is anticipated that a revised chargeback methodology to recover costs will be developed once the new hybrid phone system is fully implemented.

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$8,264,686	$10,320,329	$10,320,329	$10,861,947
Operating Expenses	38,609,447	43,695,622	51,715,661	49,320,998
Capital Equipment	6,766,423	2,800,000	4,812,761	2,300,000
Total Expenditures	**$53,640,556**	**$56,815,951**	**$66,848,751**	**$62,482,945**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	69 / 69	69 / 69	69 / 69	69 / 69

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$415,080**

An increase of $415,080 in Personnel Services includes $214,115 for a 2.00 percent market rate adjustment (MRA) for all employees and $148,402 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $52,563 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions. These adjustments are supported by an increase in the General Fund Transfer.

Infrastructure Stabilization and Optimization **$5,000,000**

An increase of $5,000,000 is included for the initial phase of IT architecture optimization. Enhancements to support the rapid expansion of storage and computing requirements, cloud expansion, application modernization, and investment in new technology, are needed to guarantee the dependability, expandability and effectiveness of IT infrastructure.

Contract Rate Adjustments **$2,383,144**

A net increase of $2,383,144 is included to address significant increased costs associated with inflationary impacts and demand-driven increases for both technology products and contracted services. Many of these costs can be directly traced to the need for additional remote access, software licenses and enhanced mobility and business continuity requirements. Additionally, the increase addresses additional hardware and licensing requirements in the PC Replacement Program.

Fringe Benefit Support **$126,538**

An increase of $126,538 in Personnel Services is required to support increased fringe benefit requirements in FY 2025 based on increases in employer contribution rates to the retirement systems.

Department of Vehicle Services Charges **$2,974**

An increase of $2,974 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance and operating-related charges.

Operating Expenses **($2,260,742)**

A net decrease of $2,260,742 in Operating Expenses is included based on anticipated requirements for telecom, network operating services, refresh of the County's I-Net, and data center operations.

General Fund Transfer

The FY 2025 budget for Fund 60030, Technology Infrastructure Services, requires a General Fund Transfer of $11,668,495, an increase of $8,446,915 over the FY 2024 Adopted Budget Plan, primarily attributable to the adjustments described above. Additionally, in an effort to more accurately reflect costs for the functions they support, costs from Fund 60030, Technology Infrastructure, will no longer be billed to Agency 70, Department of Information Technology. Beginning in FY 2025, the associated funding of $519,179 is being transferred from Agency 70, Department of Information Technology, to Fund 60030, Technology Infrastructure. A commensurate increase is included to the General Fund Transfer In for Fund 60030, Technology Infrastructure, for no net impact to the County.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$10,032,800**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $10,032,800 due to encumbered carryover totaling $5,575,207 and appropriation of $4,457,593 in fund balance to support IT Infrastructure costs and I-Net Refresh requirements.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

TECHNOLOGY INFRASTRUCTURE SERVICES – 69 Positions			
PC Replacement			
10	Enterprise IT Technicians	2	IT Technicians II
Wireless Technologies			
1	Network/Telecom Analyst IV	4	Network/Telecom Analysts II
4	Network/Telecom Analysts III		
Data Center Services/IT Service Desk/Platform Technologies			
1	IT Program Director III	5	Systems Engineers II
2	Info. Tech. Program Managers II	1	Systems Engineer I
2	IT Technicians II	5	Network/Telecom Analysts I
1	Programmer Analyst III	12	Enterprise IT Technicians
2	Systems Engineers III		
Network/I-Net			
1	Info. Tech. Program Director I	1	Info. Security Analyst IV
1	Info. Tech. Program Manager I	3	Network/Telecom Analysts IV
2	Systems Engineers III	5	Network/Telecom Analysts III
1	Systems Engineer II	3	Network/Telecom Analysts II

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

The Technical Support Center Help Desk (IT Service Desk) requests for service declined slightly in FY 2023 compared with FY 2022, and, on average, it took less time to resolve certain types of issues. This improvement is likely due to the development of solutions for many of the challenges associated with a hybrid work environment and increased familiarity of both IT Service Desk staff and end users with the tools involved in remote work. Efforts will focus on enhanced remote resolution and IT Service Desk system-workflow services to streamline routine processes to help improve service efficiencies.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Effective Technology and Quality Facilities						
Business days to fulfill service requests from initial call to completion of request for non-critical requests	5	5	5	5	5	5
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2	2	2	2
Business days to fulfill Telecommunications service requests for emergencies	1	1	1	1	1	1
Customer Satisfaction with County Services						
Percent of calls closed within 72 hours	74%	73%	74%	74%	75%	76%
Percent of first-contact problem resolution at IT Service Desk	97%	97%	97%	98%	98%	98%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$18,793,207**	**$4,746,567**	**$20,226,564**	**$5,613,259**
Revenue:				
Telecommunication Charges	$4,252,718	$4,100,000	$4,100,000	$4,300,000
Wireless Technologies	437,378	600,000	600,000	450,000
PC Replacement Charges	12,865,511	12,829,056	12,829,056	13,065,646
DIT Infrastructure Charges:				
County Agencies and Funds	$25,659,274	$25,246,771	$25,246,771	$25,180,821
Fairfax County Public Schools	2,353,337	2,423,937	2,423,937	2,496,655
Subtotal DIT Infrastructure Charges	$28,012,611	$27,670,708	$27,670,708	$27,677,476
Total Revenue	**$45,568,218**	**$45,199,764**	**$45,199,764**	**$45,493,122**
Transfers In:				
General Fund (10001)	$7,191,593	$3,221,580	$3,221,580	$11,668,495
Cable Communications (40030)[1]	2,314,102	3,814,102	3,814,102	3,314,102
Total Transfers In	**$9,505,695**	**$7,035,682**	**$7,035,682**	**$14,982,597**
Total Available	**$73,867,120**	**$56,982,013**	**$72,462,010**	**$66,088,978**
Expenditures:				
Telecommunication Services	$4,995,081	$6,081,201	$6,914,791	$5,214,869
Infrastructure Services	31,536,885	35,467,501	44,416,757	36,855,947
Wireless Technologies	1,306,009	1,580,797	1,580,797	1,650,403
Computer Support and Replacement Program	11,102,576	13,686,452	13,936,406	13,761,726
Technology Infrastructure	4,700,005	0	0	0
Technology Innovation and Cloud	0	0	0	5,000,000
Total Expenditures	**$53,640,556**	**$56,815,951**	**$66,848,751**	**$62,482,945**
Total Disbursements	**$53,640,556**	**$56,815,951**	**$66,848,751**	**$62,482,945**
Ending Balance[2]	**$20,226,564**	**$166,062**	**$5,613,259**	**$3,606,033**
Infrastructure Replacement Reserve[3]	$20,226,564	$166,062	$5,613,259	$131,022
PC Replacement[4]	0	0	0	3,475,011
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] Funding of $3,314,102 reflects a Transfer In from Fund 40030, Cable Communications, to support staff and equipment costs related to construction of the I-Net, and to refresh core equipment elements of the I-Net. The continuation of the equipment refresh effort will help to ensure I-Net continues to operate effectively.

[2] The fluctuation in ending balance is primarily due to the operation of the Infrastructure Replacement Reserve (PC Replacement and Computer Equipment Reserve Programs). These programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

[3] This reserve is designed to assist in the scheduled replacement of enterprise network assets.

[4] This balance is intended to assist in the replacement of computers and related assets.

Fund 60040: Health Benefits

Focus

Fund 60040, Health Benefits, is the administrative unit for the County's self-insured health plans. For the self-insured plans, the County pays only for claims and third-party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, and retirees, as well as the retention of interest earnings. With the exception of the Medicare Advantage plans and Kaiser Permanente HMO plan, the County's health insurance plans are self-insured. Self-insurance allows the County to control all aspects of the plans more fully, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves.

Fairfax County Government offers its employees and retirees several health insurance choices providing various coverage options and competitive premium rates:

- Self-insured open access plan (OAP) with three levels of coverage – Features a national network of providers. Two levels of coverage include co-insurance and modest deductibles. A consumer-directed health plan (CDHP) with a health savings account is offered as an additional option to employees.

- Fully-insured health maintenance organization (HMO) – Features care centers located in communities throughout the area with a co-pay structure for office visits and other services.

- Fully-insured Medicare Advantage Plans – Features low co-pay, no annual deductibles, and self-insured Part D prescription (PDP) coverage.

All the County's health insurance plans include self-insured vision benefits and offer eligible preventive care services at no cost. In addition, the County offers a disease management program aimed at early detection of chronic conditions and providing assistance to individuals for effective disease management, leading to improved health outcomes. These self-insured health insurance plans are strategically consolidated to control costs, improve analytical capabilities, and deliver high-quality care with an emphasis on wellness, prevention, and the improved management of chronic conditions.

Retirees aged 55 and above benefit from a subsidy of up to $230 per month towards their health insurance costs, with the subsidy varying based on length of service. Details on the retiree health subsidy are available in the narrative for Fund 73030, OPEB (Other Post-Employment Benefits) Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Year-to-date FY 2024 claims have trended 5.3 percent higher than the same period in FY 2023. It is anticipated that this trend will persist, aligning with the County's per-pandemic experience. Factors such as prescription drugs, new medical technologies, and increased utilization will continue to drive up medical costs. Given the stable claim costs experienced in FY 2023, premium rates for the County's three self-insured OAP plans remained the same in calendar year 2024. Premium rates are set in an effort to balance the impact to employees while ensuring that the premium rates for each plan cover the associated expenses. Additionally, premium rates take into consideration the potential impacts on the County's OPEB liability under Governmental Accounting Standards Board (GASB) Statements No. 74 and 75. If premium rates are not set appropriately and increases in retiree claims outpace the growth in premium rates, the County's OPEB liability and, consequently, the actuarially determined contribution for OPEB may increase. For more information on other post-employment benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

As a result of expected increases in cost growth, it is anticipated that premium rates will increase 5.0 percent for all plans, effective January 1, 2025, covering the final six months of FY 2025. These projected premium rate increases are part of budgetary considerations, and final decisions will be determined in the fall of 2024. Premium rate decisions will be based on the impact to employees and retirees, the actual claims experience of each plan, the maintenance of adequate reserves, and the impact on the County's GASB Statements No. 74 and 75 liabilities.

Fund Reserves
To help mitigate the impact of unanticipated cost increases in future years, the County maintains a Premium Stabilization Reserve. During the years of moderate cost growth, the County was able to accumulate funds within the Premium Stabilization Reserve and these funds were utilized to mitigate premium rate increases, most notably during calendar years 2007 and 2009 when premiums were held flat for the self-insured plans. During FY 2023, a decrease in actual claims and an increase in premium rates led to growth in the reserve. The balance of the Reserve increased from $29.6 million at the end of FY 2022 to $53.2 million at the end of FY 2023.

In addition to the Premium Stabilization Reserve, the fund maintains an unreserved ending balance of at least 10 percent of claims paid. An ending balance equivalent to two months of claims paid is the targeted industry standard based on potential requirements in the event of a plan termination.

LiveWell Employee and Retiree Wellbeing Program
The LiveWell program began in FY 2009 as an effort to provide increased opportunities for employees to improve their overall health and wellbeing, while also serving to curb rising health care costs. The program currently includes a variety of in-person and virtual programs; fitness, nutrition, and mental wellbeing resources; weight loss and chronic condition support; and collaboration with the Department of Human Resources Benefits team to promote medical and financial resources. Subscribers to Fairfax County's medical plans are encouraged to make healthy choices through the Motivate*Me* incentive rewards program, where participants can earn up to $250 per year for completing an annual physical, cancer screenings, dental exams, and more.

Hybrid Programming

- *Virtual Programs* – LiveWell sponsors weekly webinars on a variety of health and wellness topics, including nutrition, resiliency, fitness, mental health, financial wellbeing, and chronic condition management. Approximately 330 webinars and virtual wellbeing events were offered in 2023, with over 7,000 non-unique employee and retiree participants. Approximately 600 employees, retirees, and their family members participated in online fitness and nutrition challenges in 2023.

- *Specialized Events* – LiveWell hosts numerous, interactive in-person events throughout the year including Employee Field and Fitness Day, the County Exec Trek, and several expos where employees can receive biometric screenings, learn more about health topics and engage in wellness activities. The number of large, in-person events increased in 2023, featuring 13 events engaging almost 3,000 participants.

- *Outreach* – LiveWell works closely with County leadership to provide outreach to offline workers and to support specialized needs within departments on a variety of health and benefit topics. LiveWell has also identified a team of approximately 50 employees from across the County who serve as LiveWell Ambassadors, communicating about wellbeing and LiveWell initiatives within each agency. In 2023, 12 in-person and virtual outreach events reached approximately 430 front-line employees across 10 agencies.

Disease Prevention and Management

- *LiveWell Biometric Screenings and Immunizations* – In 2023, over 400 employees and retirees received a biometric screening, such as cholesterol, glucose, and blood pressure testing, at LiveWell events and approximately 1,150 flu vaccinations were administered.

- *Health Screenings Sponsored by the Board of Supervisors* – At the behest of the Board of Supervisors, LiveWell hosted cardiovascular and ultrasound screening events for County employees. Eleven events were held across eight employee locations, reaching approximately 480 participants in the summer of 2023.

- *Weight Management and Chronic Disease Prevention* – LiveWell subsidizes the membership costs for a weight management program, available to employees online and in the community. LiveWell also partners with the County's health plans to provide an online lifestyle management program, designed to reduce the risk of cardiovascular disease and heart disease, and manage Type II Diabetes and Hypertension. Additionally, self-service biometric kiosks, measuring blood pressure, weight, and body mass index, are located at 11 sites across the County.

Health and Fitness

- *Employee Fitness and Wellness Center* – The LiveWell program includes the Employee Fitness and Wellness Center (EFWC), which is located at the Government Center and provides convenient access for employees and retirees to cardiovascular and strength training equipment as well as a variety of fitness classes at a reasonable monthly rate. The EFWC saw over 14,000 member visits in 2023 and almost 400 personal training sessions completed throughout the year. The EFWC also hosts special events throughout the year such as table tennis and soccer tournaments, with six large events and approximately 250 participants in 2023.

- *Subsidized Membership Fees at Fairfax County Rec Centers* – In response to employee demand and to promote the importance of overall physical health, a 50 percent subsidy for six-month and annual memberships, and the 25-visit Fast Pass at County Rec Centers enable eligible employees and retirees to use all nine Rec Centers at a reduced rate.

- *Musculoskeletal Injuries* – Musculoskeletal claims are a key cost driver for the County's self-insured medical plans. LiveWell partners with Cigna and a local medical provider who specializes in the prevention and treatment of acute and chronic musculoskeletal pain and conditions without pharmaceuticals or surgery. The provider offers virtual and in-person seminars and on-site injury assessments. In 2023, more than 70 cases were treated. Post treatment survey responses showed a 100 percent reduction in medication for pain management, and an 86 percent case resolution rate.

- *Partnerships* – LiveWell partners with internal agencies such as the Department of Family Services, and external organizations, such as the American Red Cross, to promote total employee and community wellbeing through initiatives such as service events and blood drives. LiveWell hosted two blood drives at the Government Center in 2023 and facilitated the donation of over 200 winter weather items for the Fairfax-Falls Church Community Services Board's PATH program, as well as personal care products for Department of Family Services clients.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Health Insurance Requirements **$3,496,627**

A net increase of $3,496,627 is attributable to increases of $3,047,764 in benefits paid, $18,768 for incurred but not reported (IBNR) claims, and $430,095 in administrative expenses. These adjustments are based on prior year experience and projected expenditures.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$49,459,016**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $49,459,016 to reflect the carryover of unexpended balances to the Premium Stabilization Reserve, which provides the fund flexibility in managing unanticipated increases in claims.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$58,962,837**	**$31,855,938**	**$81,744,236**	**$33,788,463**
Revenue:				
Employer Share of Premiums-County Payroll	$119,523,498	$121,483,404	$121,483,404	$119,816,969
Employee Share of Premiums-County Payroll	34,073,592	33,333,532	33,333,532	34,997,080
Retiree Premiums	41,387,182	41,053,616	41,053,616	46,383,768
Interest Income	1,340,567	1,056,453	1,056,453	2,065,686
Administrative Service Charge/COBRA Premiums	555,259	538,650	538,650	529,653
Employee Fitness Center Revenue	25,620	22,500	22,500	22,500
Total Revenue	**$196,905,718**	**$197,488,155**	**$197,488,155**	**$203,815,656**
Total Available	**$255,868,555**	**$229,344,093**	**$279,232,391**	**$237,604,119**
Expenditures:				
Benefits Paid[1]	$170,836,155	$189,855,755	$189,855,755	$192,903,519
Administrative Expenses[1, 2]	3,715,170	4,833,690	4,833,690	5,263,785
Premium Stabilization Reserve[3]	0	0	49,459,016	0
Incurred but not Reported Claims (IBNR)[1]	(1,094,000)	553,467	553,467	572,235
LiveWell Program	666,994	742,000	742,000	742,000
Total Expenditures	**$174,124,319**	**$195,984,912**	**$245,443,928**	**$199,481,539**
Total Disbursements	**$174,124,319**	**$195,984,912**	**$245,443,928**	**$199,481,539**
Ending Balance:[4]				
Fund Equity	$94,535,236	$47,797,648	$47,132,930	$52,039,282
IBNR	12,791,000	14,438,467	13,344,467	13,916,702
Ending Balance[5]	**$81,744,236**	**$33,359,181**	**$33,788,463**	**$38,122,580**
Premium Stabilization Reserve[3]	$53,214,598	$1,653,270	$2,082,552	$5,907,692
Unreserved Ending Balance	**$28,529,638**	**$31,705,911**	**$31,705,911**	**$32,214,888**
Percent of Claims	**16.7%**	**16.7%**	**16.7%**	**16.7%**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments have been reflected as a decrease of $2,082,551.97 to FY 2023 expenditures for Benefits Paid, Administrative Expenses, and Incurred but not Reported (IBNR) Claims. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[2] Expenses include health plan administrative services fees and the Patient Protection and Affordable Care Act's (PPACA) Patient-Centered Outcomes Research Trust Fund Fee. The PPACA fee was reported separately up until the *FY 2023 Carryover Review*.

[3] Fluctuations in the Premium Stabilization Reserve are the result of reconciliations of budget to actual experience and the timing of budget adjustments. Any balances in the reserve resulting from actual experience are re-appropriated, if necessary, at the next budgetary quarterly review.

[4] The Fund 60040 ending balance does not include funding set aside in reserve for IBNR expenses. To account for all funds associated with the County's self-insured plans, the Fund Equity amount is provided, which includes the Fund 60040 ending balance as well as the IBNR reserve.

[5] Fluctuations in the ending balance are due primarily to the appropriation of the Premium Stabilization Reserve and changes in claims expenditures.

Fund S60000: Public School Insurance

Focus

Fund S60000, Public School Insurance, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2025 expenditures are estimated at $23.8 million.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$56,633,276**	**$56,108,104**	**$59,955,219**	**$57,590,168**
Revenue:				
Workers' Compensation:				
School Operating Fund (S10000)	$11,838,928	$10,738,928	$10,738,928	$10,738,928
School Food & Nutrition Services Fund (S40000)	324,284	324,284	324,284	324,284
Other Insurance				
School Operating Fund (S10000)	$10,383,127	$8,283,127	$8,283,127	$9,326,998
Insurance Proceeds	309,222	0	0	0
Total Revenue	**$22,855,561**	**$19,346,339**	**$19,346,339**	**$20,390,210**
Total Available	**$79,488,837**	**$75,454,443**	**$79,301,558**	**$77,980,378**
Expenditures:				
Workers' Compensation				
Administration	$813,810	$901,873	$922,110	$958,890
Claims Paid	9,820,014	10,225,000	10,225,000	9,725,000
Claims Management	2,525,482	1,250,000	1,250,000	1,250,000
Other Insurance	6,374,312	9,165,311	9,314,280	10,401,205
Allocated Reserve[2]	0	5,913,696	3,392,433	1,447,548
Subtotal Expenditures[3]	**$19,533,618**	**$27,455,880**	**$25,103,823**	**$23,782,643**
Net Change in Accrued Liabilities				
Workers' Compensation	$2,028,014	$0	$0	$0
Other Insurance	4,171,158	0	0	0
Net Change in Accrued Liabilities	**$6,199,172**	**$0**	**$0**	**$0**
Total Expenditures	**$25,732,790**	**$27,455,880**	**$25,103,823**	**$23,782,643**
Total Disbursements	**$25,732,790**	**$27,455,880**	**$25,103,823**	**$23,782,643**
Ending Balance	**$59,955,219**	**$47,998,563**	**$54,197,735**	**$54,197,735**
Outstanding Encumbered Obligations	$169,206	$0		
Restricted Reserves:				
Workers' Comp Accrued Liability	$42,713,595	$40,685,581	$42,713,595	$42,713,595
Other Insurance Accrued Liability	11,484,140	7,312,982	11,484,140	11,484,140
Reserve for Catastrophic Occurrences	5,588,278	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] The unused portion of the allocated reserve is carried forward into the subsequent budget year. Accordingly, the FY 2025 beginning balance is the projected balance for FY 2024 plus the estimated balance for the Allocated Reserve for a total of $57,590,168.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $47,361 have been reflected as a decrease to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Fund S62000: Public School Health and Flexible Benefits

Focus

Fund S62000, Public School Health and Flexible Benefits, provides for the administration of health and dental care benefit plans for employees and retirees. In addition, the Health and Flexible Benefits Fund administers two Flexible Spending Accounts, which enable employees to realize savings by setting aside pre-tax dollars, through Fairfax County Public Schools (FCPS) payroll deductions, for eligible health care and dependent care costs. FY 2025 expenditures are estimated at $546.6 million.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$93,126,301**	**$75,028,162**	**$62,662,347**	**$75,296,275**
Revenue:				
Employer/Employee Premiums	$345,804,503	$375,798,868	$400,495,630	$408,231,314
Retiree/Other Health Premiums	63,689,962	69,313,185	69,593,670	72,217,352
Interest Income and Rebates	59,916,482	56,079,047	56,079,047	58,828,912
Flexible Spending Account Withholdings	11,429,774	12,097,442	12,097,443	12,462,784
Total Revenue[2]	**$480,840,721**	**$513,288,542**	**$538,265,790**	**$551,740,362**
Total Available	**$573,967,022**	**$588,316,704**	**$600,928,137**	**$627,036,637**
Expenditures:				
Health Benefits Paid	$406,592,438	$381,185,222	$414,585,223	$430,600,527
Premiums Paid	78,170,921	81,772,703	85,034,631	89,483,847
Health Administrative Expenses	13,185,319	12,997,962	13,136,420	13,316,289
Flexible Spending Accounts Reimbursements	11,194,873	12,097,442	12,097,442	12,462,784
FSA Administrative Expenses	209,124	215,159	215,159	221,656
Claims Incurred but not Reported (IBNR)	28,622,000	27,232,987	29,184,987	29,184,987
IBNR Prior Year Credit	(26,670,000)	(26,670,000)	(28,622,000)	(28,622,000)
Total Expenditures[2]	**$511,304,675**	**$488,831,475**	**$525,631,862**	**$546,648,090**
Premium Stabilization Reserve[3]	$0	$99,485,229	$75,296,275	$80,388,547
Total Disbursements	**$511,304,675**	**$588,316,704**	**$600,928,137**	**$627,036,637**
Ending Balance	**$62,662,347**	**$0**	**$0**	**$0**
Outstanding Encumbered Obligations	$138,458	$0	$0	$0
Premium Stabilization Reserve[3]	62,523,889	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $1,559,901 have been reflected as an increase to FY 2023 revenue and audit adjustments of $2,345,592 have been reflected as an increase to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter package.

[3] The Premium Stabilization Reserve is appropriated for budgeting purposes to offset fluctuations in health insurance costs during the fiscal year. This reserve is to be carried forward as beginning balance for FY 2025.

Enterprise Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2025

Advertised Budget Plan

Wastewater Management Program Overview

Overview

The Wastewater Management Program (WWM) is operated, maintained, and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,300 miles of sewer lines, 70 pump stations, 57 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 89.5 mgd. A total of 373,433 households and businesses in Fairfax County are connected to public sewer as of June 30, 2023.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington and Loudoun Counties, the Cities of Falls Church and Fairfax, the Towns of Herndon and Vienna, and Fort Belvoir. These entities share the capital and operating costs of WWM based on actual wastewater flow and reserved treatment capacity.

Strategic planning and overall business monitoring are the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is composed of employees from three divisions within WWM - Collections, Treatment, and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations, and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. In FY 2023, approximately 234 miles of sewer lines were inspected by Closed Circuit Television (CCTV) crews and approximately 430 miles of sewer lines were cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last six years, WCD has rehabilitated approximately 121 miles of sewer lines to protect the environment and residents of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP has started the rehabilitation of the plant's bio-solids facilities, which includes additional air pollution control systems and complete rehabilitation of all four incinerators, which will include energy recovery.

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning, and wastewater monitoring. The WPMD continues to effectively monitor the long-term needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance, and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the Chesapeake Bay water quality program, which requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's Virginia Pollutant Discharge Elimination System (VPDES) permit included a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nitrogen and phosphorous nutrients. A phased approach was used to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. These renovations and upgrades were completed in FY 2015. Other regional plants serving the County are at various stages of upgrade for compliance with the new requirements.

The Wastewater Management Program is primarily supported by Sewer Service Charges received from existing customers, which are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2024 Adopted Budget Plan had proposed to increase the sewer charges by 5.8 percent in FY 2025. After a careful review, the Wastewater Management staff recommended to increase the sewer charges by the same 5.8 percent in FY 2025. The Sewer Service Charge will increase from $8.46 to $8.81 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons.

The Base Charge will increase from $44.81 per quarter to $49.73 per quarter in FY 2025. The Base Charge provides for a more equitable rate structure by recovering a portion of the program's fixed costs. The industry practice for a fixed charge revenue rate is 25 percent to 30 percent of operating revenues. The fixed charge revenue percentage in FY 2025 is equal to 25.6 percent. The current system, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $2.0 billion. Based on the age and required maintenance of the system, reinvestment must continue to be addressed. The implementation of the increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

The annual average customer bill will increase from $720.68 in FY 2024 to $762.76 in FY 2025, an annual cost increase of $42.08 or 5.8 percent. The FY 2025 average bill in Fairfax County is one of the lowest compared to the average bill in other regional jurisdictions even with the proposed increases. The increases in the Sewer Service Charge and Base Charge from FY 2025 to FY 2029 will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Year	Sewer Service Charge Per 1,000 gallons of water	Base Charge Per Quarterly Bill	Sewer Charges Percentage Increase[1]	Fixed Charge Revenue Percentage
2024	$8.46	$44.81	6.20%	24.4%
2025	$8.81	$49.73	5.80%	25.6%
2026	$9.33	$52.62	5.90%	25.8%
2027	$9.88	$55.78	5.90%	25.8%
2028	$10.46	$59.08	5.90%	25.8%
2029	$11.08	$62.57	5.90%	25.8%

[1] This value is based on Fairfax County's winter quarter average consumption of 16,000 gallons and corresponding service and base charges.

The Wastewater Management Program is also supported by the Availability Charge, which is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. In FY 2025, the Availability Charge will increase from $8,860 to $9,038 for single-family homes. Rates are based on requirements associated with conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation.

The FY 2025 rate is consistent with the recommendations of the Department of Public Works and Environmental Services (DPWES), and the analysis included in the 2024 Wastewater Revenue Sufficiency and Rate Analysis report. The following table displays the rates by category:

Category	FY 2024 Availability Charge	FY 2025 Availability Charge
Single Family	$8,860	$9,038
Townhouses and Apartments	$7,088	$7,231
Hotels/Motels	$2,215	$2,260
Nonresidential	$443/fixture unit	$452/fixture unit

As part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP.

The County's SRF was constructed to receive and treat septage from local onsite sewage disposal systems in accordance with Code of Virginia Ann. Section 15.2-2123. In addition, the SRF receives landfill leachate, portable toilet waste, restaurant grease, and recycled carwash water. Hauled septage and wastewater used to be received and treated at no cost to pump and haul contractors to encourage proper disposal. This cost used to be covered by the sewer charges paid by the customers of the County's public sewer system. The charges for hauled wastewater improve equity among customers served by the sewer system and those served by the pump and haul contractors. Also, the charges recover a portion of the costs of operation, maintenance, and upcoming necessary improvements to the SRF.

DPWES initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain at $27 per 1,000 gallons of the hauler's truck capacity in FY 2025. The charge for low strength waste will remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2025. Wastewater Management is reviewing these charges and both could be adjusted in the future. The projected FY 2025 revenue from charges for hauled wastewater is equal to $200,000.

This level of revenue in FY 2025 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2029, maintain competitive rates with neighboring utilities, continue to preserve its AAA bond rating, and require less debt to support capital projects.

The table on the following page reflects the Wastewater Management Program's projected fiscal health in FY 2025 and FY 2026. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2025**	**FY 2026**
Net Revenue Margin	45% to 65%	50%	51%
Days Working Capital[1]	150 to 200 days	198	196
Debt Coverage Senior[2]	Min. 2.75x	2.91x	2.65x
Debt Coverage All-in[3]	1.80x to 2.20x	2.15x	2.06x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.60%	0.62%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	34%	32%
Outstanding Debt per Connection	Max $3,000	$2,220	$2,650
Next Sewer Bond Sale Expected in FY 2024 - $227.1 Million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] Assumes conservative assumptions for bond financing and will be reconciled following the FY 2024 bond sale results. Coverage still exceeds bond covenants and financial policies.

[3] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

It is anticipated that the rates in FY 2025 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds. The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities.

In FY 2025, the County is projected to provide for the treatment of 97.4 million gallons of wastewater per day. Approximately 38 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the following table. The table below also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Treatment Plant	Capacity (mgd)	FY 2025 Projected Daily Average (mgd)	Capacity Utilization (%)	Available Capacity (mgd)
DCWASA Blue Plains	31.0	28.3	91.4%	2.7
Noman M. Cole, Jr.	67.0	37.6	56.2%	29.4
Alexandria Renew Enterprises	32.4	16.7	51.5%	15.7
Arlington County	3.0	2.2	73.4%	0.8
Upper Occoquan Service Authority	22.1	12.5	56.8%	9.6
Loudoun Water	1.0	0.0	0.0%	1.0
PWC Service Authority	0.1	0.0	0.0%	0.1
Total	**156.6**	**97.4**	**62.2%**	**59.2**

To ensure that WWM remains competitive and provides a high-performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2023 Actual	FY 2024 Adopted	FY 2025 Advertised
Sewer Service Charge, $/1,000 gallons	$8.09	$8.46	$8.81
Treatment Costs, $/MGD	$2,597	$2,700	$2,800
Number of Sewer System Overflows	22	15	15
Odor Complaints per year	23	15	15

The WWM comprises seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 69010, Sewer Operation and Maintenance, which follows this Overview. The following is a brief description of the seven active funds:

- **Fund 69000 -** Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.

- **Fund 69010 -** Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program supported by a transfer from Fund 69000.

- **Fund 69020 -** Sewer Bond Parity Debt Service is used to record principal, interest, and fiscal agent fees for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds, the 2021B Sewer Refunding Bonds, and the planned 2024 Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution supported by a transfer from Fund 69000.

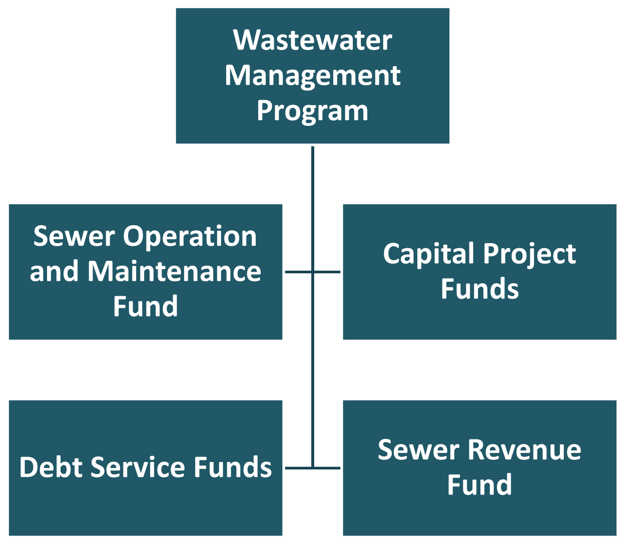
- **Fund 69030 -** Sewer Bond Debt Reserve provides debt reserve funds for the 2014 Sewer Refunding Bonds, the 2016 Sewer Refunding Bonds, the 2017 Sewer Revenue Bonds, the 2021A Sewer Revenue Bonds, the 2021B Sewer Refunding Bonds, and the planned 2024 Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution, which are funded from the issuance of sewer revenue bonds and/or program revenues.

- **Fund 69040 -** Sewer Bond Subordinate Debt Service provides debt service payments for the Upper Occoquan Service Authority (UOSA) revenue bonds and the Stormwater/Wastewater Facility Economic Development Authority (EDA) revenue bonds. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds. Funding is supported by a transfer from Fund 69000.

- **Fund 69300 -** Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure supported by a transfer from Fund 69000.

- **Fund 69310 -** Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

Organizational Chart



Fund 69000: Sewer Revenue

Focus

All Availability Charges and Sewer Service Charges associated with the Wastewater Management Program are credited to this fund as system revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 69010); Construction Improvement Projects (Fund 69300); Debt Service (Fund 69020); Subordinate Debt Service (Fund 69040); and Sewer Bond Construction (Fund 69310). Any remaining balance in Fund 69000, Sewer Revenue, is used for future year requirements and required reserves.

The Program's Availability Charge and Sewer Service Charge are based on staff analysis and consultant recommendations included in the 2024 Wastewater Revenue Sufficiency and Rate Analysis report, which is anticipated to be published by March 2024.

Availability Charges

The Availability Charge is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. In FY 2025, the Availability Charge will increase from $8,860 to $9,038 for single-family homes. Rates are based on requirements associated with conveyance and treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation.

The FY 2025 rate is consistent with the recommendations of the Department of Public Works and Environmental Services (DPWES) and the analysis included in the 2024 Wastewater Revenue Sufficiency and Rate Analysis report. The following table displays the rates by category:

Category	FY 2024 Availability Charge	FY 2025 Availability Charge
Single Family	$8,860	$9,038
Townhouses and Apartments	$7,088	$7,231
Hotels/Motels	$2,215	$2,260
Nonresidential	$443/fixture unit	$452/fixture unit

Sewer Service and Base Charges

Sewer Service and Base Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2024 Adopted Budget Plan proposed to increase the sewer charges by 5.8 percent in FY 2025. After a careful review, the Wastewater Management staff recommended increasing the sewer charges by 5.8 percent in FY 2025 as previously planned. The Sewer Service Charge will increase from $8.46 to $8.81 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons.

The Base Charge will increase from $44.81 per quarter to $49.73 per quarter. The Base Charge provides for a more equitable rate structure by recovering a portion of the program's fixed costs. The industry practice for a fixed charge revenue rate is 25 percent to 30 percent of operating revenues. The fixed charge revenue percentage in FY 2025 is equal to 25.6 percent. The current system, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $2.0 billion. Based on the age and required maintenance of the system, reinvestment must continue to be addressed. The implementation of the increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

The annual average customer bill will increase from $720.68 in FY 2024 to $762.76 in FY 2025, an annual cost increase of $42.08 or 5.8 percent. The FY 2025 average bill in Fairfax County is one of the lowest compared to the average bill in other regional jurisdictions even with the proposed increases. The increases in the Sewer Service Charge and Base Charge from FY 2025 to FY 2029 will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Year	Sewer Service Charge Per 1,000 gallons of water	Base Charge Per Quarterly Bill	Sewer Charges Percentage Increase[1]	Fixed Charge Revenue Percentage
2024	$8.46	$44.81	6.20%	24.4%
2025	$8.81	$49.73	5.80%	25.6%
2026	$9.33	$52.62	5.90%	25.8%
2027	$9.88	$55.78	5.90%	25.8%
2028	$10.46	$59.08	5.90%	25.8%
2029	$11.08	$62.57	5.90%	25.8%

[1] This value is based on Fairfax County's winter quarter average consumption of 16,000 gallons and corresponding service and base charges.

Charges for Hauled Wastewater

As part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP.

The County's SRF was constructed to receive and treat septage from local onsite sewage disposal systems in accordance with the Code of Virginia Ann. Section 15.2-2123. In addition, the SRF receives landfill leachate, portable toilet waste, restaurant grease, and recycled carwash water. Hauled septage and wastewater used to be received and treated at no cost to pump and haul contractors to encourage proper disposal. This cost used to be covered by the sewer charges paid by the customers of the County's public sewer system. The charges for hauled wastewater improve equity among customers served by the sewer system and those served by the pump and haul contractors. Also, the charges recover a portion of the costs of operation, maintenance, and upcoming necessary improvements to the SRF.

DPWES initially set the charges at a level comparable to the fees charged by the Upper Occoquan Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate will remain at $27 per 1,000 gallons of the hauler's truck capacity in FY 2025. The charge for low strength waste will also remain at $7.72 per 1,000 gallons of hauler truck capacity in FY 2025. Wastewater Management is reviewing these charges, and both could be adjusted in the future. The projected FY 2025 revenue from charges for hauled wastewater is equal to $200,000.

This level of revenue in FY 2025 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2029, maintain competitive rates with neighboring utilities, continue to preserve its AAA bond rating, and require less debt to support capital projects.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2025 and FY 2026. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2025**	**FY 2026**
Net Revenue Margin	45% to 65%	50%	51%
Days Working Capital[1]	150 to 200 days	198	196
Debt Coverage Senior[2]	Min. 2.75x	2.91x	2.65x
Debt Coverage All-in[3]	1.80x to 2.20x	2.15x	2.06x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.60%	0.62%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	34%	32%
Outstanding Debt per Connection	Max $3,000	$2,220	$2,650
Next Sewer Bond Sale Expected in FY 2024 - $227.1 Million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] Assumes conservative assumptions for bond financing and will be reconciled following the FY 2024 bond sale results. Coverage still exceeds bond covenants and financial policies.

[3] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

It is anticipated that the rates in FY 2025 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$119,748,967**	**$125,433,768**	**$129,023,111**	**$135,211,611**
Revenue:				
Lateral Spur Fees	$0	$10,000	$10,000	$10,000
Water Reuse Charges	275,008	275,000	275,000	300,000
Sales of Service	8,744,410	10,288,000	10,288,000	11,500,000
Availability Charges	23,514,131	18,300,000	18,300,000	20,000,000
Connection Charges	559,175	250,000	250,000	260,000
Sewer Service Charges	232,904,778	251,365,500	251,365,500	266,164,500
Sewer Hauled Charges	162,165	200,000	200,000	200,000
Miscellaneous Revenue	222,897	400,000	400,000	400,000
Sale Surplus Property	30,589	100,000	100,000	100,000
Interest on Investments	4,663,990	800,000	800,000	5,100,000
Total Revenue	**$271,077,143**	**$281,988,500**	**$281,988,500**	**$304,034,500**
Total Available	**$390,826,110**	**$407,422,268**	**$411,011,611**	**$439,246,111**
Transfers Out:				
Sewer Operation and Maintenance (69010)	$122,100,000	$125,000,000	$125,000,000	$141,500,000
Sewer Bond Parity Debt Service (69020)	28,500,000	38,400,000	38,400,000	45,500,000
Sewer Bond Subordinate Debt Service (69040)	22,200,000	22,400,000	22,400,000	22,000,000
Sewer Construction Improvements (69300)	89,002,999	90,000,000	90,000,000	95,000,000
Total Transfers Out	**$261,802,999**	**$275,800,000**	**$275,800,000**	**$304,000,000**
Total Disbursements	**$261,802,999**	**$275,800,000**	**$275,800,000**	**$304,000,000**
Ending Balance[1]	**$129,023,111**	**$131,622,268**	**$135,211,611**	**$135,246,111**
Management Reserves:				
Operating and Maintenance Reserve[2]	$45,000,000	$45,000,000	$45,000,000	$45,000,000
New Customer Reserve[3]	30,000,000	30,000,000	30,000,000	30,000,000
Capital Reinvestment Reserve[4]	54,023,111	56,622,268	60,211,611	60,246,111
Total Reserves	**$129,023,111**	**$131,622,268**	**$135,211,611**	**$135,246,111**
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses and capital improvements.

[2] The Operating and Maintenance Reserve provides for unforeseen expenses associated with sewer system emergencies. This reserve is targeted to be maintained at a level between $25.0 and $45.0 million. This level of reserve is based on an industry practice to maintain existing customer reserves at a level that can support 30 and 180 days of working capital and approximately 50 percent of one year's requirements for rehabilitation and replacement of the current system's assets.

[3] The New Customer Reserve provides for debt service and administrative expenses associated with new customer debt, until such time as adjustments to availability charges can be accommodated. This reserve is based on payment expenses associated with one year of debt service and administrative expenses associated with new customer debt.

[4] The Capital Reinvestment Reserve is intended to address both anticipated and unanticipated increases within the Capital Improvement Program. This reserve will provide for significant rehabilitation and replacement of emergency infrastructure repairs. A reserve of 3.0 percent of the five-year capital plan is consistent with other utilities and is recommended by the rating agencies. Based on the total five-year capital plan, an amount of $30.0 million would be required to reach 3.0 percent.

Fund 69010: Sewer Operation and Maintenance

Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 69010, Sewer Operation and Maintenance, primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*
Environment and Energy	*All people live in a healthy sustainable environment.*

Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, and efficiently operate and maintain the wastewater system in the best interest of the County and its customers. Funding for Fund 69010 is financed by a transfer from Fund 69000, Sewer Revenue, which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

This program operates and maintains nearly 3,300 miles of sewer, 70 pump stations and 57 flow-metering stations. Treatment of wastewater generated is provided primarily through six regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the six regional plants is the County owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities where the County has purchased treatment capacity include the District of Columbia Water's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Renew Enterprises Treatment Plant with 32.4 mgd capacity; Upper Occoquan Service Authority's Treatment Plant with 22.1 mgd capacity; Arlington County's Treatment Plant with 3 mgd capacity; Loudoun Water's Broad Run Plant with 1 mgd capacity; and Prince William County Service Authority's treatment plant with 0.1 mgd capacity. Fairfax County utilizes all these facilities to accommodate a total capacity of 156.6 mgd.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 69000, Sewer Revenue. Sewer Service Charges support system operation and maintenance costs, debt service payments, and capital projects attributable to supporting and improving wastewater treatment services for existing customers. Availability Charges support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an Availability Charge for access to the system and receive wastewater treatment services. New customers are those who have not paid the Availability Charge. Upon payment of the Availability Charge and connection to the system, a new customer becomes an existing customer. The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs, and operating costs between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy," both existing and new customers must pay for their share of the system's total annual revenue requirements.

A number of trends that may influence the operation and maintenance of the sanitary sewer system over the next two to five years include the following:

Chesapeake Bay Water Quality Program Requirements - The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's Virginia Pollutant Discharge Elimination System (VPDES) permit included a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nitrogen and phosphorous nutrients. A phased approach was used to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. These renovations and upgrades were completed in FY 2015. Other regional plants serving the County are at various stages of upgrade for compliance with the new requirements.

Capacity, Management, Operation, and Maintenance (CMOM) - The United States Environmental Protection Agency (USEPA) has proposed sanitary sewer overflow (SSO) regulations, which require municipalities to develop and implement a Capacity, Management, Operation and Maintenance (CMOM) program to eliminate any sewer overflows and back-ups from the wastewater collection systems. The County has implemented the CMOM program that is featured on the USEPA's website at the following link - https://www3.epa.gov/npdes/pubs/sso_casestudy_fairfax.pdf.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors for a quality sewer system, emphasizes capital improvements to wastewater collection and treatment facilities to meet the requirements of the sanitary sewer overflow regulations. The program continues to take a proactive stance toward infrastructure rehabilitation.

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services lead to an increasing dependence on stable and reliable integrated information technologies that infuse the business process. Presently, the Enterprise Asset Management system (EAM) has successfully integrated with GIS and ICMMS to provide reports for the SCADA system. The EAM system and SCADA system are not yet integrated. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce the total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria were tested and accepted, they were applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets. In FY 2025, the condition assessment continues on the large diameter pipes, 15-inches and larger, sewer lines that were slip lined in the 1990s and sewer lines with sags.

Wastewater Collection Division (WCD) - operates and maintains approximately 3,300 miles of collection system, 70 pumping stations, and 57 flow meter stations throughout the service area. The agency continues to take a very proactive approach toward maintenance and strives for continuous improvement in its daily functions. WCD maintains facilities at a high competence level.

Wastewater Treatment Division (WTD) - operates and maintains the Noman M. Cole, Jr. Pollution Control Plant. The agency has an exemplary record of producing high-quality clean water, which surpasses regulatory requirements at a low unit cost relative to other advanced wastewater treatment plants in the region. Construction of facilities for the Enhanced Nutrient Removal upgrades at the plant is complete.

Wastewater Planning and Monitoring Division (WPMD) - establishes and manages the future requirements for the Wastewater Management Program in regard to expansion needs of facilities by reviewing and monitoring new and potential developments in the County. WPMD also analyzes the financial position of the Program in order to maintain competitive rates and high bond ratings and achieve financial targets. WPMD and Fairfax County Department of Finance work together annually to create award-winning Annual Comprehensive Financial Reports for the Integrated Sewer System. In addition, WPMD documents the high quality of the County's treated wastewater by analyzing an extensive number of water samples. While actively promoting outreach throughout the County, WPMD passes audits, confirms discharge quality, and runs a successful Industrial Pretreatment program to prevent damage to the collection system and the treatment processes, and to protect the health and safety of the employees and the public.

The following table reflects the Wastewater Management Program's projected fiscal health in FY 2025 and FY 2026. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the bond rating agencies to determine the Program's credit rating.

Calculated Financial Indicators			
Financial Indicator	**Target**	**FY 2025**	**FY 2026**
Net Revenue Margin	45% to 65%	50%	51%
Days Working Capital[1]	150 to 200 days	198	196
Debt Coverage Senior[2]	Min. 2.75x	2.91x	2.65x
Debt Coverage All-in[3]	1.80x to 2.20x	2.15x	2.06x
Affordability (% of median income spent on sewer bill)	Less than 1.2%	0.60%	0.62%
Debt to Net Plant in Service	Below 40.0% Never above 50.0%	34%	32%
Outstanding Debt per Connection	Max $3,000	$2,220	$2,650
Next Sewer Bond Sale Expected in FY 2024 - $227.1 million			

[1] The Days Working Capital financial indicator is exclusive of Availability Charges in Fund 69000, Sewer Revenue, debt expenses in the Wastewater debt-related funds, Fund 69300, Sewer Construction Improvements, and Fund 69310, Sewer Bond Construction. It is calculated based on Operating Expenses and 360 days per year.

[2] Assumes conservative assumptions for bond financing and will be reconciled following the FY 2024 bond sale results. Coverage still exceeds bond covenants and financial policies.

[3] The Debt Coverage All-in financial indicator is exclusive of Availability Charges.

The billing rates for both Sewer Service Charges and Base Charges increased in FY 2025. The Base Charge will increase from $44.81 per quarter to $49.73 per quarter. The Sewer Service Charge will increase from $8.46 to $8.81 per 1,000 gallons of water consumed based on Fairfax County's winter quarter average consumption of 16,000 gallons. In addition, as part of the FY 2020 Adopted Budget Plan, the Board of Supervisors approved the establishment of charges to recover a portion of the cost of disposal and treatment of hauled wastewater at the County's septage receiving facility (SRF), which is located at the NCPCP. The Department of Public Works and Environmental Services (DPWES) initially set the charges at a level comparable to the fees charged by the Upper Occoquan

Service Authority (UOSA), the only other facility in the County that receives hauled wastewater. The charge for high strength waste such as septic tank and restaurant grease and landfill leachate remained the same at $27 per 1,000 gallons of the hauler's truck capacity in FY 2025. The charge for low strength waste also remained at $7.72 per 1,000 gallons of hauler truck capacity in FY 2025. Wastewater Management is reviewing these charges, and both could be adjusted in the future. The projected FY 2025 revenue from charges for hauled wastewater is equal to $200,000. For more information, please refer to Fund 69000, Sewer Revenue, in Volume 2 of the FY 2025 Advertised Budget Plan.

It is anticipated that these billing charges will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aaa by Moody's Investors Service, Inc.) from the rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Organizational Chart

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$40,977,008	$40,409,743	$40,409,743	$42,200,169
Operating Expenses	77,523,934	82,399,362	89,031,209	90,407,745
Capital Equipment	2,138,083	3,658,600	6,621,392	2,856,400
Subtotal	**$120,639,025**	**$126,467,705**	**$136,062,344**	**$135,464,314**
Less:				
Recovered Costs	($527,534)	($598,010)	($598,010)	($598,010)
Total Expenditures	**$120,111,491**	**$125,869,695**	**$135,464,334**	**$134,866,304**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	335 / 335	334 / 334	334 / 334	334 / 334

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$1,905,073**

An increase of $1,905,073 in Personnel Services includes $788,411 for a 2.00 percent market rate adjustment (MRA) for all employees and $607,047 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $509,615 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Operational Requirements **$8,008,383**

An increase of $8,008,383 in Operating Expenses is primarily associated with the inflationary costs of chemicals and electricity, and the shared operational cost increases required from interjurisdictional partners.

Other Post-Employment Benefits **($114,647)**

A decrease of $114,647 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Equipment **($802,200)**

Funding of $2,856,400 in Capital Equipment, a decrease of $802,200 from the FY 2024 Adopted Budget Plan, is necessary to fund replacement of Capital Equipment. Replacement vehicles and equipment in the amount of $2,856,400 include vehicles and equipment that have outlived their useful life and are not cost effective to repair. The replacement vehicles and equipment include: $2,170,000 for a freightliner combo flusher used for cleaning sewer pipes, three utility trucks used for transporting crews and tools for sewer maintenance, one bucket machine used for sewer line repairs, one dump truck used to haul materials for repairs, two extended cab utility trucks used to transport crews, tools, and materials for pump station maintenance, two pickup trucks used to transport crew and materials to support closed-circuit television operation, and two transit trucks with camera equipment used for closed-circuit television to video sewer line conditions; $175,000 for two utility trucks that are used for maintenance activities and welding specific activities; $425,000 for eight servers, fifteen industrial switches, and one core switch; and $86,400 for a purification system, a discrete analyzer, and an uninterruptible power supply (UPS) system.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$9,594,639**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $9,594,639 due to encumbrances of $6,631,847 in Operating Expenses and encumbrances of $2,962,792 in Capital Equipment.

Cost Centers

Wastewater Collection

The Wastewater Collection Division is responsible for the operation and maintenance of the collection system which includes the physical inspection of sewer lines, the rehabilitation of aging and deteriorated sewer lines, and pumping stations; raising manholes, sewer line location and marking for the Miss Utility Program. The division also responds to emergency repair of sewer lines and provides 24-hour hotline and service response to homeowners in the County.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$22,226,040	$25,419,999	$30,259,782	$27,777,767
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	140 / 140	139 / 139	140 / 140	140 / 140

Wastewater Treatment

The Wastewater Treatment Division includes a variety of activities to support the advanced treatment of wastewater, which includes regulatory requirements associated with the Chesapeake Bay, the Clean Water Act, and other environmental standards. The plant also provides enhanced odor control services, water and energy management, and water reuse.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$28,554,003	$34,910,628	$38,191,429	$37,023,791
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	138 / 138	138 / 138	137 / 137	137 / 137

Wastewater Planning and Monitoring

The Wastewater Planning and Monitoring Division assesses and monitors long-term planning needs for the Wastewater Management Program and conducts environmental monitoring for regulatory compliance and for protection of the wastewater system and the environment. The staff also determines and plans for infrastructure expansion requirements and financial demands for the entire wastewater system.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$69,331,448	$65,539,068	$67,013,123	$70,064,746
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	57 / 57	57 / 57	57 / 57	57 / 57

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

WASTEWATER COLLECTION - 140 Positions			
Collection Program			
1	Director	1	Safety Analyst II
1	Human Resources Generalist III	1	Human Resources Generalist I
2	Management Analysts III	2	Administrative Assistants IV
1	Human Resources Generalist III	1	Administrative Assistant III
Projects and Assets			
1	Engineer VI	2	Environmental Services Supervisors
1	Engineer V	2	Assistant Project Managers
2	Engineers IV	3	Engineering Technicians III
1	Construction/Maintenance Project Manager II	6	Instrumentation Technicians II
2	Senior Engineers III	3	Engineering Technicians II
2	Engineers III	6	Instrumentation Technicians I
2	Project Managers I	7	Engineering Technicians I
Gravity Sewers			
1	Public Works Env. Svcs. Mgr.	1	Engineering Technician II
3	Construction/Maintenance Project Managers II	1	Instrumentation Technician I
1	Public Works Env. Business Operation Mgr.	1	Administrative Assistant IV
1	Project Manager I	10	Heavy Equipment Operators
4	Environmental Services Supervisors	1	Engineering Technician I
1	Industrial Electrician III	13	Motor Equipment Operators
1	Vehicle Maintenance Coordinator	9	Senior Maintenance Workers
5	Senior Maintenance Supervisors	2	Maintenance Workers
Pumping Stations			
1	Public Works Env. Svcs. Mgr.	3	Instrumentation Technicians III
2	Public Works Env. Business Operations Mgrs.	8	Plant Mechanics III
1	Instrumentation Supervisor	3	Instrumentation Technicians II
1	Industrial Electricians Supervisor	3	Industrial Electricians II
2	Plant Maintenance Supervisors	1	Senior Maintenance Supervisor
1	Engineering Technician III	7	Plant Mechanics II
1	Industrial Electrician III	1	Instrumentation Technician I
WASTEWATER TREATMENT - 137 Positions			
NCPCP			
1	Director	1	Heavy Equipment Supervisor
1	Management Analyst III	1	Administrative Assistant IV
1	Safety Analyst II	3	Heavy Equipment Operators
IT Services			
1	Info. Tech. Prog. Manager I	4	Network/Telecomm. Analysts II
1	Business Analyst IV	1	Data Analyst I
1	Programmer Analyst III	1	Network/Telecomm. Analyst I
1	Network/Telecomm. Analyst III		
Operations			
1	Public Works Env. Svcs. Mgr.	1	Instrumentation Technician II
1	Public Works Env. Business Operation Mgr.	1	HVAC II
6	Plant Operations Supervisors	17	Plant Operators II
8	Plant Operators III	19	Plant Operators I
Engineering Support			
1	Engineer VI	1	Engineer II
1	Engineer V	3	Assistant Project Managers
2	Engineers IV	1	Engineering Technician II
1	Engineer III		

Maintenance			
1	Public Works Env. Svcs. Mgr.	5	Instrumentation Technicians II
1	Project Manger II	2	HVACs II
1	Engineer III	2	Industrial Electricians II
2	Public Works Env. Business Operation Mgrs.	8	Plant Mechanics II
1	Instrumentation Supervisor	2	Welders II
1	Chief Building Engineer	1	HVAC I
2	Plant Maintenance Supervisors	1	Plant Operator I
1	Chief Building Maintenance Section	2	General Building Maint. Workers II
1	Industrial Electrician Supervisor	2	Industrial Electricians I
1	Engineering Technician III	2	Painters II
4	Industrial Electricians III	1	General Building Maint. Worker I
3	Instrumentation Technicians III	3	Senior Maintenance Workers
5	Plant Mechanics III		
WASTEWATER PLANNING AND MONITORING - 57 Positions			
Financial Management and Planning			
1	Deputy Director, Wastewater/Stormwater	1	Management Analyst I
1	Director, Planning/Monitoring Division	2	Administrative Assistants V
1	Finance Manager, Wastewater/Stormwater	1	Administrative Assistant IV
1	Financial Specialist IV	2	Material Mgmt. Specialists III
1	Financial Specialist III	4	Administrative Assistants III
1	Financial Specialist II	4	Material Mgmt. Specialists II
2	Inventory Managers		
Engineering Planning and Analysis			
1	Engineer V	2	Engineers III
3	Engineers IV	1	Code Specialist II
3	Senior Engineers III	2	Engineering Technicians III
Environmental Monitoring			
1	Chief, Environmental Monitoring	1	Wastewater Lab Quality Assurance Officer
1	Pretreatment Manager	1	Management Analyst II
1	Env. Laboratory Manager	2	Environmental Technologists II
1	Code Specialist III	6	Environmental Technologists I
3	Environmental Technologists III	1	Code Specialist I
1	Management Analyst III	1	Administrative Assistant III
3	Code Specialists II		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has a below regional average annual sewer service billing at $720.68. Other regional jurisdictions range from $513.52 to $1,344.02 (as of November 1, 2023). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalent's (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County has the third lowest annual sewer service charge out of the seven jurisdictions. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

Environment and Energy

The Wastewater Management Program continues to maintain 100 percent compliance with Title V air permit and State water quality permit requirements.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	2.86	2.74	2.18	2.77	2.29	2.15
Environment and Energy						
Promoting Air, Water and Land Quality						
Compliance with Title V air permit and State water quality permit	100%	100%	100%	100%	100%	100%
Blockages causing sewer back-ups per year (5-yr. avg. = 15)	8	11	15	8	15	15
Supporting Sound Environmental Policy and Practices						
Average household sewer bill compared to other providers in the area	Below regional average	Below regional average	Below regional average	Below regional average	Below regional average	Below regional average

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$17,994,480**	**$3,979,486**	**$16,982,989**	**$3,518,655**
Transfers In:				
Sewer Revenue (69000)	$122,100,000	$125,000,000	$125,000,000	$141,500,000
Total Transfers In	**$122,100,000**	**$125,000,000**	**$125,000,000**	**$141,500,000**
Total Available	**$140,094,480**	**$128,979,486**	**$141,982,989**	**$145,018,655**
Expenditures:				
Personnel Services	$40,977,008	$40,409,743	$40,409,743	$42,200,169
Operating Expenses	77,523,934	82,399,362	89,031,209	90,407,745
Recovered Costs	(527,534)	(598,010)	(598,010)	(598,010)
Capital Equipment	2,138,083	3,658,600	6,621,392	2,856,400
Total Expenditures	**$120,111,491**	**$125,869,695**	**$135,464,334**	**$134,866,304**
Transfers Out:				
General Fund (10001)[1]	$3,000,000	$3,000,000	$3,000,000	$3,434,828
Total Transfers Out	**$3,000,000**	**$3,000,000**	**$3,000,000**	**$3,434,828**
Total Disbursements	**$123,111,491**	**$128,869,695**	**$138,464,334**	**$138,301,132**
Ending Balance[2]	**$16,982,989**	**$109,791**	**$3,518,655**	**$6,717,523**

[1] Funding in the amount of $3,434,828 is transferred to the General Fund to partially offset central support services supported by the General Fund, which benefit Fund 69010, Sewer Operation and Maintenance. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 69020: Sewer Bond Parity Debt Service

Focus

Fund 69020, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County and construction of nutrient removal facilities as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of $45,708,354 is required for this fund in FY 2025, including $16,935,000 in principal payments and $28,743,354 in interest payments associated with outstanding 2014, 2016, 2017, 2021A, 2021B, 2024 Bond Series (estimated) and $30,000 in fiscal agent fees. Fiscal agent fees are included for the management of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

Sewer Revenue Bonds				
	Principal	**Interest**	**Fees**	**Total**
Debt Service				
2014	$4,995,000	$839,625		$5,834,625
2016	6,950,000	5,605,731		12,555,731
2017	1,700,000	3,807,000		5,507,000
2021A	3,290,000	8,486,600		11,776,600
2021B	0	895,650		895,650
2024	0	9,108,748		9,108,748
Subtotal	**$16,935,000**	**$28,743,354**		**$45,678,354**
Fiscal Agent Fees			$30,000	$30,000
Total	**$16,935,000**	**$28,743,354**	**$30,000**	**$45,708,354**

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$5,720,796**	**$692,539**	**$999,718**	**$1,009,237**
Transfers In:				
Sewer Revenue (69000)[1]	$28,500,000	$38,400,000	$38,400,000	$45,500,000
Sewer Bond Construction (69310)[2]	0	1,713,783	1,713,783	0
Total Transfers In	**$28,500,000**	**$40,113,783**	**$40,113,783**	**$45,500,000**
Total Available	**$34,220,796**	**$40,806,322**	**$41,113,501**	**$46,509,237**
Expenditures:				
Principal Payments[3]	$12,320,000	$16,100,000	$16,100,000	$16,935,000
Interest Payments[3]	20,887,863	22,260,481	22,260,481	28,743,354
Bond Issuance Costs	0	1,713,783	1,713,783	0
Fiscal Agent Fees	13,215	30,000	30,000	30,000
Total Expenditures	**$33,221,078**	**$40,104,264**	**$40,104,264**	**$45,708,354**
Total Disbursements	**$33,221,078**	**$40,104,264**	**$40,104,264**	**$45,708,354**
Ending Balance[4]	**$999,718**	**$702,058**	**$1,009,237**	**$800,883**

[1] This fund is supported by a Transfer In from Fund 69000, Sewer Revenue.

[2] A Transfer In from Fund 69310, Sewer Bond Construction, was necessary in FY 2024 as this reflects the Underwriter's Discount expense associated with the planned 2024 Sewer Revenue Bonds to be paid from bond proceeds, which are reported as revenue in Fund 69310, Sewer Bond Construction.

[3] The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Annual Comprehensive Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[4] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund balances fluctuate from year to year based on actual debt requirements.

Fund 69030: Sewer Bond Debt Reserve

Focus

Fund 69030, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for existing and planned sewer bonds. As outlined in the 1985 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

No funding is required for the FY 2025 Sewer Bond Debt Reserve. The current balance of $33,658,425 was increased by $15,365,475 as budgeted in the FY 2024 adopted and revised budget. The increased funding will bring the balance to $49,023,900, sufficient to satisfy the legal reserve requirements for the 2014,2016,2017,2021A,2021B, and the anticipated 2024 Sewer Revenue Bonds.

County staff received Board approval on May 4, 2021, to solicit bondholder consent to proposed amendments to the Sewer 1985 General Bond Resolution as part of the Series 2021 Sewer Revenue bond sale. The primary amendment sought to reduce or eliminate the Sewer Bond Debt Reserve requirement as reflected in this fund. The County's Sewer Revenue Bonds hold triple-A bond ratings from all three bond rating agencies, and the County's Financial Advisor views this as an unnecessary requirement given the strong financial status of the Sewer Fund. The bondholder consent process requires a majority of outstanding bondholders, more than 50 percent, to approve these changes within a three-year period that expires in May 2024. As a condition to buying the Series 2021A and Series 2021B, all bondholders provided written consent to the proposed amendments. This translated to 43 percent of outstanding bondholders. County staff anticipate meeting the remaining percent threshold through the planned Series 2024A bond sale planned for March 2024. Assuming the 50 percent target is achieved, County staff would return to the Board in April 2024 to request adoption of the amendments. All monies in this fund would then be released for future Sewer capital projects or payment of existing Sewer debt service.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$33,658,425**	**$33,658,425**	**$33,658,425**	**$49,023,900**
Revenue:				
Bond Proceeds	$0	$15,365,475	$15,365,475	$0
Total Revenue	**$0**	**$15,365,475**	**$15,365,475**	**$0**
Total Available	**$33,658,425**	**$49,023,900**	**$49,023,900**	**$49,023,900**
Total Expenditures	**$0**	**$0**	**$0**	**$0**
Total Disbursements	**$0**	**$0**	**$0**	**$0**
Ending Balance[1]	**$33,658,425**	**$49,023,900**	**$49,023,900**	**$49,023,900**

[1] The fund balance provides a sufficient level to satisfy the legal reserve requirements for the 2014 Sewer Refunding Bonds, 2016 Sewer Refunding Bonds, 2017 Sewer Revenue Bonds, 2021A Sewer Revenue Bonds, 2021B Sewer Refunding Bonds, and the anticipated 2024 Sewer Revenue Bonds. This reserve provides for one year of principal and interest as required by the Sewer System's General Bond Resolution.

Fund 69040: Sewer Bond Subordinate Debt Service

Focus

Fund 69040, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Service Authority (UOSA) Bond Series and the Stormwater/Wastewater Facility Economic Development Authority (EDA) revenue bonds. The UOSA Bond Series is based on the County's portion of the UOSA plant expansion from 27.0 million gallons per day (mgd) to 54.0 mgd. The EDA revenue bonds were issued to finance the construction of a consolidated Stormwater and Wastewater Facility.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 69000, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and, therefore, the payments are made from this fund.

Funding in the amount of $23,458,744 is provided for the FY 2025 principal and interest requirements, including an amount of $21,918,994 for the UOSA plant requirements and $1,539,750 for the Stormwater/Wastewater Facility EDA Series 2021A bonds.

The following table identifies the payments required in FY 2025:

	Principal	Interest	Total
UOSA PLANT EXPANSION:			
2010B	$921,160	$950,044	$1,871,204
2011A	129,325	13,415	142,740
2011B	291,780	35,646	327,426
2013A	12,176,955	523,078	12,700,033
2016B	0	690,313	690,313
2019A	438,910	660,707	1,099,617
2020	2,359,080	1,567,564	3,926,644
2022	313,837	847,180	1,161,017
Subtotal – UOSA	$16,631,047	$5,287,947	$21,918,994
STORMWATER/WASTEWATER FACILITY EDA REVENUE BONDS:			
Stormwater/Wastewater Facility	$670,000	$869,750	$1,539,750
Total	**$17,301,047**	**$6,157,697**	**$23,458,744**

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$2,557,095**	**$2,398,212**	**$3,197,442**	**$3,275,500**
Transfers In:				
Sewer Revenue (69000)	$22,200,000	$22,400,000	$22,400,000	$22,000,000
Total Transfers In	**$22,200,000**	**$22,400,000**	**$22,400,000**	**$22,000,000**
Total Available	**$24,757,095**	**$24,798,212**	**$25,597,442**	**$25,275,500**
Expenditures:				
Principal Payment[1]	$15,489,334	$16,593,084	$16,593,084	$17,301,047
Interest Payment[1,2]	6,070,319	5,728,858	5,728,858	6,157,697
Total Expenditures	**$21,559,653**	**$22,321,942**	**$22,321,942**	**$23,458,744**
Total Disbursements	**$21,559,653**	**$22,321,942**	**$22,321,942**	**$23,458,744**
Ending Balance[3]	**$3,197,442**	**$2,476,270**	**$3,275,500**	**$1,816,756**

[1] The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Annual Comprehensive Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[2] The Wastewater Management Program makes principal and interest payments to the Upper Occoquan Service Authority (UOSA) in advance of the principal and interest due dates based on the original agreement with UOSA. UOSA credits the Wastewater Management Program any interest earnings from the advanced payments; therefore, the interest payment actuals are normally lower than anticipated.

[3] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

Fund 69300: Sewer Construction Improvements

Focus

Fund 69300, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 69000, Sewer Revenue. All projects in Fund 69300 are fully supported by sewer system revenues.

Funding in the amount of $95,000,000 is included in Fund 69300, Sewer Construction Improvements, in FY 2025 for the following projects:

Collection System Replacement and Rehabilitation
This is a continuing project established to implement systematic rehabilitation of the County's approximately 3,300 miles of sanitary sewer lines. Rehabilitation includes, among other things, the use of trenchless technology to rehabilitate approximately 20 miles of sewer per year. FY 2025 funding in the amount of $6,000,000 is included to continue the systematic rehabilitation of the County's sewer lines.

Force Main Rehabilitation
This program began in FY 2014 and provides for the rehabilitation of the County's force mains. FY 2025 funding in the amount of $4,000,000 is included to complete the rehabilitation of the following force mains: Covanta, Mount Vernon Terrace, Langley School, Riverwood, and Little Hunting Creek.

Gravity Sewers
This project funds the inspection, repair, and replacement of gravity sewers within the wastewater collection system. FY 2025 funding in the amount of $25,000,000 is provided for the closed-circuit television (CCTV) inspection of more than 200 miles of sewer and rehabilitation of over 25 miles of sewer using cured-in-place-pipe (CIPP). In addition, funding is provided for the repair and replacement of defective and aging gravity sewers, including emergency repair work. New initiatives for FY 2025 include detailed inflow and infiltration and creek bed investigations.

Noman Cole Treatment Plant Renewal
This project provides for the continuation of systematic rehabilitation of structures and equipment at the Noman M. Cole, Jr. Pollution Control Plant (NMCPCP). FY 2025 funding in the amount of $40,000,000 is included for the rehabilitation and replacement of pumps, gates, and valves; stormwater runoff improvements, and continuation of the rehabilitation of the motor control centers/distribution centers (MCC/DC) and raw wastewater pump station facility.

Pumping Stations
This project provides for the planned replacement of pumping stations throughout the County. FY 2025 funding of $20,000,000 is included for the regularly scheduled repair, renovation, and replacement of pumping station equipment and facilities. There are nine pump stations in the design phase and four pump stations in the construction phase in FY 2025.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Capital Projects **$5,000,000**

Funding of $95,000,000 in Capital Projects, an increase of $5,000,000 over the FY 2024 Adopted Budget Plan, has been included in FY 2025 for priority wastewater capital projects.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$88,923,979**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $88,923,979 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$68,968,612**	**$0**	**$88,923,979**	**$0**
Transfers In:				
Sewer Revenue (69000)	$89,002,999	$90,000,000	$90,000,000	$95,000,000
Total Transfers In	**$89,002,999**	**$90,000,000**	**$90,000,000**	**$95,000,000**
Total Available	**$157,971,611**	**$90,000,000**	**$178,923,979**	**$95,000,000**
Total Expenditures	**$69,047,632**	**$90,000,000**	**$178,923,979**	**$95,000,000**
Total Disbursements	**$69,047,632**	**$90,000,000**	**$178,923,979**	**$95,000,000**
Ending Balance[1]	**$88,923,979**	**$0**	**$0**	**$0**

[1] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Collection System Replacement and Rehab (WW-000007)		$791,324.27	$16,153,851.51	$6,000,000
Extension and Improvement Projects (WW-000006)		0.00	4,737,169.16	0
Force Main Rehabilitation (WW-000008)		150,833.84	8,080,324.99	4,000,000
Gravity Sewer Capacity Improvements (WW-000032)		5,163,975.74	18,371,885.68	0
Gravity Sewers (WW-000028)		14,803,150.87	38,539,998.78	25,000,000
Integrated Sewer Metering (WW-000005)		461,000.73	1,274,654.01	0
Large Diameter Pipe Rehabilitation and Replacement (WW-000026)		5,554.44	2,716,448.10	0
Noman Cole Treatment Plant Renewal (WW-000009)		31,172,593.63	50,008,751.57	40,000,000
Pumping Station Rehabilitation (WW-000001)		16,698,163.37	35,060,946.21	20,000,000
Robert P. McMath Facility Improvements (WW-000004)	2,025,000	17,685.40	162,249.12	0
Sewer Sag Program (WW-000024)		(216,650.60)	1,234,373.99	0
Wastewater Facility Share (WW-000030)	2,432,000	0.00	2,377,076.37	0
Wastewater Operations & Maintenance (WW-000031)	210,000	0.00	206,250.00	0
Total	**$4,667,000**	**$69,047,631.69**	**$178,923,979.49**	**$95,000,000**

Fund 69310: Sewer Bond Construction

Focus

Fund 69310, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewage treatment plants utilized by Fairfax County residents that are funded primarily from the sale of sewer revenue bonds. Funding to continue to meet state regulatory requirements for nitrogen removal and plant upgrades for the County's Noman M. Cole, Jr. Pollution Control Plant is supported by revenue bonds from Fund 69310, Sewer Bond Construction, or by cash from Fund 69300, Sewer Construction Improvements.

The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. The County's Virginia Pollutant Discharge Elimination System (VPDES) permit includes a requirement that nutrient removal be performed at the "State of the Art." The County has a nitrogen discharge annual mass limit of 612,158 pounds per year, which is achievable at capacity flow if the County's effluent has an average nitrogen concentration of 3.0 milligrams per liter. A phased approach has been under way to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements.

It is planned that approximately $227,100,000 in Sewer Revenue Bonds will be sold in FY 2024 to support the upgrade and improvement projects at the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners, the Conveyance System Capacity Expansion program, and the Wastewater Developers Reimbursement Program. The anticipated Sewer Revenue Bonds sale includes $211.7 million in this fund and approximately $15.4 million to be reserved in Fund 69030, Sewer Bond Debt Reserve, for legal requirements. This funding supports the reinvestment in the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners to maintain regulatory compliance requirements as they pertain to the Clean Water Act, Chesapeake Bay Preservation Program and Title V of the Clean Air Act as enforced by the Virginia Department of Environmental Quality. County staff anticipates this bond sale to occur in March 2024.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Capital Projects **($210,000,000)**

A decrease of $210,000,000 from the FY 2024 Adopted Budget Plan, has been reflected in FY 2025 for priority wastewater capital projects as they will be included with the planned FY 2024 sewer revenue bond sale.

Adjustment to Transfer Out

The FY 2025 Advertised Budget Plan Transfer Out to Fund 69020, Sewer Bond Parity Debt Service, has been decreased by $1,713,783. No increase is necessary to support projected expenditures in Fund 69020 related to the planned FY 2024 sewer revenue bond sale.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$86,217,022**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $86,217,022 due to the carryover of unexpended project balances in the amount of $84,339,286 and an adjustment of $1,877,736. The adjustment was necessary to appropriate interest earnings received in FY 2023.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$132,211,186**	**$0**	**$81,219,786**	**$0**
Revenue:				
Sale of Bonds[1]	$0	$211,713,783	$211,713,783	$0
Interest on Investments	1,877,736	0	0	0
Virginia Water Quality Improvement Grant[2]	112,808	0	4,997,236	0
Total Revenue	**$1,990,544**	**$211,713,783**	**$216,711,019**	**$0**
Total Available	**$134,201,730**	**$211,713,783**	**$297,930,805**	**$0**
Total Expenditures	**$52,981,944**	**$210,000,000**	**$296,217,022**	**$0**
Transfers Out:				
Sewer Bond Parity Debt Service (69020)[3]	$0	$1,713,783	$1,713,783	$0
Total Transfers Out	**$0**	**$1,713,783**	**$1,713,783**	**$0**
Total Disbursements	**$52,981,944**	**$211,713,783**	**$297,930,805**	**$0**
Ending Balance[4]	**$81,219,786**	**$0**	**$0**	**$0**

[1] In FY 2024, an amount of $227.1 million in Sewer Revenue Bonds is projected to be issued to support the upgrade and improvement projects at the Noman M. Cole, Jr. Pollution Control Plant and other Treatment Plants operated by Interjurisdictional Partners, the Conveyance System Capacity Expansion program, and the Wastewater Developers Reimbursement Program, including $211.7 million in this fund and $15.4 million to be reserved in Fund 69030, Sewer Bond Debt Reserve, for legal requirements.

[2] Reflects Virginia Water Quality Improvement Fund Point Source grant approved by the Board of Supervisors on September 22, 2015, for upgrading and building facilities to support nitrogen removal requirements associated with the Chesapeake Bay Program. In FY 2023, an amount of $112,808 was received and $4,997,236 is anticipated in FY 2024 and beyond.

[3] A Transfer Out to Fund 69020, Sewer Bond Parity Debt Service, was necessary in FY 2024 as the Underwriter's Discount expense is paid from bond proceeds, which are reported as revenue in Fund 69310, Sewer Bond Construction.

[4] The capital projects in this sewer fund are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Alexandria WWTP Upgrades (WW-000013)		$9,121,799.10	$55,595,814.24	$0
Arlington WWTP Upgrades (WW-000012)		477,490.00	8,648,346.00	0
DC Blue Plains WWTP Upgrades (WW-000011)		12,119,822.25	51,798,810.70	0
Noman Cole Treatment Plant Renovations (WW-000017)		31,152,327.48	93,764,710.41	0
Noman Cole Treatment Plant Upgrades (WW-000016)		0.00	21,641,238.57	0
WCD Expansion - Bond Funded (WW-000034)	42,700,000	110,505.24	42,268,102.30	0
WWM Developers Reimbursement Program (2G25-132-000)	22,500,000	0.00	22,500,000.00	0
Total	**$65,200,000**	**$52,981,944.07**	**$296,217,022.22**	**$0**

Custodial and Trust Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2025

Advertised Budget Plan

Custodial and Trust Funds

Overview

Custodial Funds are maintained to account for funds received and disbursed by the County for various governmental agencies and other organizations. Custodial Funds include revenue collected for the Route 28 Tax District and the Mosaic District Community Development Authority. Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds and two trust funds to pre-fund other post-employment benefits.

Route 28 Tax District

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) in 1987. The District was formed to accelerate planned highway improvements to state Route 28 that relied on slower pay-as-you-go financing. The owners of industrial and commercial property within the District are subject to an additional tax assessment of $0.16 per $100 of assessed value. The Fairfax County Economic Development Authority (EDA) has previously issued bonds on behalf of the District to fund a portion of completed highway improvements. On February 17, 2022, the Fairfax County EDA issued $49.1 million of Revenue Refunding Bonds, which refunded the Series 2012 District bonds. In December 2023, a final payoff of the Series 2012 Commonwealth Transportation Board (CTB) bonds and partial defeasance of the Series 2016A and Series 2016B EDA revenue refunding bonds was conducted utilizing $12.6 million in cash available in this fund.

- Fund 70000 - Route 28 Tax District (Refer to the Transportation Overview)

Mosaic District Community Development Authority

The Board of Supervisors approved the Mosaic District Community Development Authority (CDA) on April 27, 2010. The CDA consists of a land area of approximately 31 acres within Fairfax County on a site located in the southwest quadrant of the intersection of Route 29 and Gallows Road in the Merrifield area, approximately 12 miles west of Washington D.C. The CDA is part of a mixed-use development that was developed by Eskridge (E&A), LLC, a South Carolina limited liability company, that includes residential, retail, hotel and office components. In June 2011, the CDA issued $46.98 million of revenue bonds, Series 2011A, and an additional $18.67 million, Taxable Series 2011A-T, in July 2011. Proceeds from the CDA Bonds were used to finance certain public infrastructure improvements within the Mosaic District. On December 3, 2020, the CDA closed on $55.7 million of Revenue Refunding Bonds, which refunded all of the prior CDA bonds from 2011. Liability for the debt service is secured by the CDA, not the County.

- Fund 70040 - Mosaic District Community Development Authority

Retirement Trust Funds

Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds compose the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.

- Fund 73000 - Fairfax County Employees' Retirement System
- Fund 73010 - Uniformed Retirement System
- Fund 73020 - Police Officers Retirement System
- Fund S71000 - Educational Employees' Supplementary Retirement

Other Post-Employment Benefits (OPEB) Trust Funds

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) statements related to the reporting of other post-employment benefits. These GASB standards require that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 73030, OPEB Trust, and Fund S71100, Public School OPEB Trust, allow the County and Fairfax County Public Schools to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits.

- Fund 73030 - OPEB Trust
- Fund S71100 - Public School OPEB Trust

Fund 70040: Mosaic District Community Development Authority

Focus

The purpose of Fund 70040, Mosaic District Community Development Authority (CDA), is to provide the necessary accounting structure for revenue collections and anticipated bond proceeds from the sale of Mosaic District CDA bonds for this project. The District was created to provide a vehicle for financing certain public improvements that are needed to develop the District in accordance with existing zoning. The County agreed to create the District to promote economic development and development of an especially desirable nature (i.e., mixed-use urban). The public improvements financed through the District include all or a portion of the following infrastructure and facilities: sanitary sewer mains and lines; water mains and lines, pump stations, and water storage facilities; storm sewer mains and lines; landscaping and related site improvements; parking facilities; sidewalks and walkway paths; stormwater management and retention systems; lighting; street and directional signage; wetlands mitigation; roads, curbs, and gutters; public park and plaza facilities; open space areas; public school improvements; and any and all facilities and services related to the above, including the acquisition of land.

On October 15, 2007, the Board of Supervisors approved a rezoning of properties subsequently included in the District in RZ 2005-PR-041, a request by the private developer to rezone 31.31 acres of land to the Planned Development Commercial (PDC) and Planned Residential Mix (PRM) Districts to develop the portion of Merrifield designated as the town center in the Comprehensive Plan. The site is located south of Rt. 29, west of Yates Way, east of Eskridge Road and north of Luther Jackson Middle School. The project was approved for approximately 1,000 dwelling units, a multi-plex theatre, 125,000 square feet of office space, 500,000 square feet of other non-residential uses and a 150-room hotel. Among the public improvements were two parks, the realignment and widening of Eskridge Road, the widening of Rt. 29, improvements to the Rt. 29/Gallows Road intersection and construction of a grid of streets. Most of all parking was provided in structures. Two Proffered Condition Amendments were subsequently approved, which modified certain uses and the layout of the site.

On July 21, 2008, the Board of Supervisors adopted 16 Principles for Public Investment in Support of Commercial Redevelopment ("Principles") to provide policy guidance related to requests for public investment in designated redevelopment, revitalization and other strategic areas of the County and endorsed a process whereby such requests would be evaluated.

The County has various funding methods available that can be used to assist commercial investment. One mechanism by which public investment may be requested is through the establishment of a CDA, to provide a broad range of public infrastructure and services. A CDA is established by petition to the Board from a majority (51 percent) of landowners within a proposed area and is governed by appointees of the Board of Supervisors. The 51 percent can be based on either land area or assessed value. A CDA is a flexible tool that can be funded by ad valorem special taxes and/or special assessments, as negotiated with petitioners.   It typically covers a relatively small area, such as a single shopping mall, a downtown redevelopment area, a mixed-use development, and usually involves a single or small group of owners. No General Fund or debt impact is intended, unless the CDA is coupled with tax increment financing.

Pursuant to Article 6 of Title 15.2 of the Code of Virginia, prior to accepting any petitions for the creation of a CDA, the Board must act to assume the power to consider such request. The Board held a public hearing on September 8, 2008, after which the Board adopted an ordinance by which the County assumed the power to consider petitions for the establishment of CDAs.

The Board of Supervisors adopted an Ordinance that established the Mosaic District CDA on April 27, 2009, on the land that is encompassed by RZ 2005-PR-041. The Ordinance establishing the Mosaic District CDA was amended on April 27, 2010, and again on April 26, 2011. The last amendment included the imposition of a special assessment to be levied on the properties within the District. On April 26, 2011, the Board also approved the bond resolution and amendments to the Board's bylaws and endorsed the special assessment report that provided the basis for the allocation of the special assessment among the various parcels within the District.

County staff and the County's financial and bond consultants negotiated terms and conditions for the Memorandum of Understanding (MOU) among the County, the CDA and the developer. In summary, the MOU provided for the following:

- Fund a portion of the public facilities to be constructed on the site (road improvements, parks, and a small portion of the parking garage) through a 25-year bond (including capitalized interest) also issued through the District whose debt service will be paid through incremental real estate tax revenues, and a special assessment levy to property owners, if necessary. Liability for the debt service will be secured by the District, not the County.

In June 2011, the CDA issued $46.98 million of revenue bonds, Series 2011A, and an additional $18.67 million, Taxable Series 2011A-T, in July 2011. Proceeds from the CDA Bonds were used to finance certain public infrastructure improvements within the Mosaic District. On December 3, 2020, the CDA closed on $55.65 million of Revenue Refunding Bonds, Series 2020A and Series 2020A-T, which refunded all the prior CDA Bonds and resulted in net present value debt service savings of $24.2 million.

The CDA bonds are payable primarily from certain incremental real estate tax revenues collected by the County in the District and certain special assessments imposed and collected by the County within the District. The payment of incremental real estate tax revenues and special assessments, as applicable, by the County to the CDA for debt service payments on the CDA Bonds are subject to appropriation by the County. For FY 2025, projected tax increment financing (TIF) revenues are $8,199,928 based on January 1, 2024, assessed values and the FY 2025 Advertised Budget Plan real estate tax rate of $1.135 per $100 of assessed value. Per the bond documents, the County is to transfer to the CDA only those tax increment revenues required for debt service payments, which equates to $4,878,700 in FY 2025. The difference of $3,321,228 will be retained in the General Fund.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Fiscal Agent Payments **($1,861)**

The January 2024 assessments are projected to generate $8,199,928 in TIF revenues per the Department of Tax Administration assessed value of parcels within the district at the FY 2025 Advertised Budget Plan real estate tax rate of $1.135 per $100 of Assessed Value. Per the bond documents, the County is to transfer to the Community Development Authority (CDA) only those tax increment revenues required for debt service payments, which equates to $4,878,700 in FY 2025 and is $1,861 less than the FY 2024 payment. The excess in TIF revenues not required for debt service payments of $3,321,228 will be retained in the General Fund. The CDA, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this Fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
TIF Revenue - Series A[1]	$4,881,435	$4,880,561	$4,880,561	$4,878,700
Total Revenue	**$4,881,435**	**$4,880,561**	**$4,880,561**	**$4,878,700**
Total Available	**$4,881,435**	**$4,880,561**	**$4,880,561**	**$4,878,700**
Expenditures:				
TIF Revenue - Series A to Trustee	$4,881,435	$4,880,561	$4,880,561	$4,878,700
Total Expenditures	**$4,881,435**	**$4,880,561**	**$4,880,561**	**$4,878,700**
Total Disbursements	**$4,881,435**	**$4,880,561**	**$4,880,561**	**$4,878,700**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The January 2024 assessments are projected to generate $8,199,928 in TIF revenues per the Department of Tax Administration assessed value of parcels within the district at the FY 2025 Advertised Budget Plan real estate tax rate of $1.135 per $100 of Assessed Value. Per the bond documents, the County is to transfer to the Community Development Authority (CDA) only those tax increment revenues required for debt service payments, which equates to $4,878,700 in FY 2025. The difference of $3,321,228 will be retained in the General Fund. The CDA, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Employee Retirement Systems Overview

Overview

Fairfax County employee retirement systems include the Fairfax County Employees' Retirement System (Fund 73000), the Uniformed Retirement System (Fund 73010), and the Police Officers Retirement System (Fund 73020). Each of these systems is funded from employee contributions based on a fixed percentage of pay, and County contributions based on a variable percentage of employee pay as determined by actuarial analysis and return on investments. County contributions are paid from multiple sources, including the General Fund, General Fund-Supported and Other Funds, and Fairfax County Public Schools.

To ensure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate. In addition, an experience study which compares actual experience to actuarial assumptions, both economic and demographic, is conducted every five years to ensure that the plan is being valued appropriately. Experience studies of each system were conducted in FY 2021. The assumption changes adopted by the Boards of Trustees as a result of those studies were incorporated in the actuarial valuations for FY 2021 and their impacts were included in the employer contribution rates beginning in FY 2023. The next experience study will be in FY 2026 and any impact to the employer contribution rates will be included in FY 2028.

Funding Policy

The County is committed to strengthening the financial position of its retirement systems. In order to improve the funded status of the plans, the Board of Supervisors approved, as part of the adoption of the FY 2016 Adopted Budget Plan, the following multi-year strategy:

- The employer contribution rates will be increased so that the County will include amortization of 100 percent of the unfunded liability in the actuarially determined contributions for all systems by FY 2020. The County will continue to use a 15-year amortization period.

- Until each system reaches 100 percent funded status, employer contributions to that system will not be reduced. Various factors, such as the historical trend of the County's investment returns exceeding the assumed rate of return, could allow employer contribution rates to be reduced from current levels. However, the County is committed to maintaining the rates and redirecting any potential savings into further improvement in the systems' funded positions.

- Any additional unfunded liability created as a result of approved benefit enhancements, such as ad-hoc Cost-of-Living Adjustments (COLAs), will be fully funded. It is the intent that no adjustments to benefit levels will reduce the funded status of any of the systems.

In keeping with this strategy, the FY 2020 Adopted Budget Plan included the amortization of 100 percent of the unfunded liability in the actuarially determined contributions for all systems. In addition, the employer contribution rates to all three systems have been maintained or increased each year, and benefit enhancements, when approved by the Board, have been accompanied by one-time contributions to fully fund any associated increase in liability in the year that the benefit enhancement is approved.

The County has also taken multiple steps to limit increases in liabilities including:

- In FY 2010, the requirements regarding the award of ad-hoc COLAs were tightened. Retirees are eligible to receive an annual base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. If certain conditions are met, an additional 1.0 percent ad-hoc COLA can be awarded at the discretion of each retirement system's Board of Trustees. After a staff review at the Board of Supervisors' direction, the Fairfax County Code was changed to require that the retirement system must have an actuarial surplus, demonstrated by having a funding ratio exceeding 100 percent, before an ad-hoc COLA can be considered.

- In FY 2012, the Board of Supervisors adopted modifications to the retirement systems, which apply to new employees who are hired on or after January 1, 2013. These changes include increasing the minimum retirement age for normal service retirement from 50 to 55 in the Employees' system; increasing the rule of 80 (age plus years of service) to the rule of 85 in the Employees' system; placing a cap on the use of sick leave for purposes of determining retirement eligibility and benefits at 2,080 hours for all three retirement systems; and, for the Deferred Retirement Option Plan (DROP), removing the pre-Social Security supplement from balances accumulated during the DROP period in the Employees' and Uniformed systems. No changes were made to benefits for existing employees.

- In FY 2019, the Board of Supervisors adopted modifications to the retirement benefits provided to employees hired on or after July 1, 2019. These changes include eliminating the pre-Social Security supplement for employees in the Employees' and Uniformed systems and repealing the additional retirement allowance that increases the calculated retirement annuity by 3 percent for all three retirement systems. No changes were made to benefits for existing employees.

Funding Status

One of the three systems returns, specifically the Uniformed system, was greater than the 6.75 percent assumed rate of investment return in FY 2023. The Employees' system was down 2.48 percent, the Uniformed system was up 8.07 percent, and the Police Officers system was down 3.87 percent, all net of fees. The combination of liability and investment experience, together with County plus member contributions in FY 2023, resulted in decreased funding ratios for the Employees' and Police Officers systems as of June 30, 2023, and an increased funding ratio for the Uniformed system. The table displays the market value of each system's assets as a percentage of the total plan liability as published in the County's Annual Comprehensive Financial Report (ACFR) and as required under new Governmental Accounting Standards Board (GASB) requirements. It should be noted that since these calculations utilize asset figures as of a point in time (not smoothed as under previous methodologies), the funding ratios calculated are subject to volatility based on market returns.

	June 30, 2021	June 30, 2022	June 30, 2023*
Employees'	81.3%	72.1%	66.9%
Uniformed	88.7%	72.3%	74.2%
Police Officers	90.2%	81.8%	75.5%

* The June 30, 2023 funding ratios will be included in the County's FY 2024 ACFR.

Employer Contribution Rates

Following the County's policy, contribution rates are only adjusted to maintain amortization of 100 percent of the unfunded liability, to fund approved benefit enhancements, or to acknowledge changes in actuarial assumptions. As a result of FY 2023 experience, the required contribution rates are increased over the FY 2024 adopted contribution rates. The proposed FY 2025 employer contribution rates for each of the three retirement systems are as follows:

	FY 2024 Rates (%)	FY 2025 Rates (%)	Percentage Point Change (%)	Net General Fund Impact* (in millions)
Employees'	30.07	32.58	2.51	$11.91
Uniformed	46.79	52.58	5.79	$10.25
Police Officers	50.87	57.57	6.70	$8.97
Total				**$31.13**

* The General Fund impact reflected in the table is based solely on rate changes and does not include other adjustments, including the impact of new positions, employee pay increases, or year-to-date experience.

For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

The following table displays relevant information about each retirement system:

EMPLOYEES COVERED		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
Fairfax County Police Officers.	Fire and Rescue Personnel; Uniformed Sheriff's Office employees; Animal Protection Police Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.	County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.

CONDITIONS OF COVERAGE		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
At age 55 or after 20 years of police service if hired before July 1, 1981; or 25 years of service if hired on or after July 1, 1981.	At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 if hired before January 1, 2013; or 85 if hired on or after January 1, 2013. Not before age 50 if hired before January 1, 2013; or age 55 if hired on or after January 1, 2013. For reduced "early retirement" benefits, when age and years of service combined equal 75.

<table>
<tr><th colspan="8">EMPLOYEE CONTRIBUTIONS[1]
(% of Pay)</th></tr>
<tr><th rowspan="2"></th><th>Police Officers Retirement</th><th colspan="4">Uniformed Retirement</th><th colspan="2">Employees' Retirement</th></tr>
<tr><th>Plans A/B/C</th><th>Plan A</th><th>Plan B</th><th>Plan C</th><th>Plans D/E/F</th><th>Plans A/C</th><th>Plans B/D/E</th></tr>
<tr><td>Up to Wage Base</td><td rowspan="2">8.65%</td><td>4.00%</td><td>7.08%</td><td rowspan="2">4.00%</td><td rowspan="2">7.08%</td><td>4.00%</td><td rowspan="2">5.33%</td></tr>
<tr><td>Above Wage Base</td><td>5.75%</td><td>8.83%</td><td>5.33%</td></tr>
</table>

FY 2025 EMPLOYER CONTRIBUTIONS (% of Pay)		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
57.57%	52.58%	32.58%

[1] As of July 1, 2019, new hires in the Uniformed Retirement System are automatically enrolled in Plan F, new hires in the Fairfax County Employees' Retirement System are automatically enrolled in Plan E, and new hires in the Police Officers Retirement System are automatically enrolled in Plan C. Additional plans listed above are earlier plan designs that apply to employees hired prior to July 1, 2019. For additional information regarding the County's retirement plans, please refer to the Retirement Administration Agency website at https://www.fairfaxcounty.gov/retirement/.

INVESTMENT MANAGERS AS OF JUNE 30, 2023

Police Officers Retirement

- Acadian Asset Management
- Alpha Simplex Group, LLC
- AQR Capital Management, LLC
- Aspect Capital Ltd.
- BlackRock, Inc.
- Blockchain Capital
- Blue Owl Capital Inc.
- Bridgewater Associates, LP
- Citadel Advisors, LLC
- Coatue Management, LLC
- Cohen & Steers Capital Management, Inc.
- Crabel Capital Management Inc.
- Crestline Management
- Czech Asset Management, LP
- DoubleLine Capital, LP
- DWS
- EJF Capital, LLC
- First Eagle Investment Management
- Frazier Healthcare Partners
- Hoisington Investment Management, Co.
- Kirkoswald Asset Management, LLC
- Landmark Partners
- Lavrock Ventures
- Loomis Sayles & Company, LLC
- Man Asset Management, Ltd.
- Marathon Asset Management, LP
- Morgan Creek Capital Management, LLC
- Onyxpoint Global Management, LP
- Parametric Portfolio Advisors, LLC
- Parataxis
- PIMCO
- Pinnacle Associates GP, LLC
- Polychain Capital

Uniformed Retirement

- Acadian Asset Management
- Activum SG Capital Management Ltd.
- Alcentra Ltd.
- Apollo Financial Credit Investment, LLC
- Arcmont Asset Management Ltd.
- Aspect Capital Ltd.
- Blackrock Enhanced STIF
- BlueBay Asset Management
- BNY Fallen Angels
- BNY US TIPS
- Carlyle Property Investors, LP
- Cohen & Steers Capital Management, Inc.
- Czech Asset Management, LP
- Davidson Kempner Institutional Partners, LP
- DoubleLine Capital, LP
- EQT Group
- Garcia Hamilton & Associates
- GoldenTree Asset Management LP
- Granahan Investment Management
- Harbourvest Partners, LLC
- HG Vora Capital Management, LLC
- I Squared Capital
- JP Morgan Investment Mgmt. Inc.
- Kayne Anderson Capital Advisors, LP
- Kennedy Lewis Investment Management LLC
- Kirkoswald Asset Management LLC
- Landmark Partners
- Levine Leichtman Capital Partners Inc.
- Manulife Asset Management, LLC
- Marathon Asset Management, LLP
- Millenium Management, LLC
- Monroe Capital, LLC
- OrbiMed Capital, LLC
- Pantheon Ventures, Inc.
- Parametric Portfolio Advisors, LLC

Employees' Retirement

- Aberdeen Asset Management
- AlphaSimplex Group, LLC
- Apollo Financial Credit Investment, LLC
- AQR Capital Management, LLC
- Aspect Capital Ltd.
- Axiom International Investors, LLC
- BlackRock, Inc.
- Blockchain Capital
- Blue Owl Capital, Inc.
- Brandywine Global Investment Management, LLC
- Bridgewater Associates, LP
- Capstone Investment Advisors
- Cohen & Steers Capital Management, Inc.
- Crabel Capital Management Inc
- Credit Suisse Asset Management, LLC
- Crestline Management
- Czech Asset Management, LP
- DePrince, Race & Zollo, Inc.
- DoubleLine Capital, LP
- DWS
- EJF Capital, LLC
- Fairfax County Retirement
- Florin Court Capital LLP
- Frazier Healthcare Partners
- Hoisington Investment Management, Co.
- Investcorp LLC
- JP Morgan Investment Mgmt. Inc.
- Kirkoswald Asset Management, LLC
- Landmark Partners
- Lavrock Ventures
- Lazard Asset Management, LLC
- Lombard Odier Asset Management, Co.
- Man Asset Management, Ltd
- Marathon Asset Management, LLP

INVESTMENT MANAGERS AS OF JUNE 30, 2023		
Police Officers Retirement	**Uniformed Retirement**	**Employees' Retirement**
• Prudential Global Investment Management • Red Tree Venture Capital • Sands Capital Management, LLC • Section Partners • Simplify Asset Management • Solus Alternative Asset Management • Starboard Value, LP • The Hive • Two Sigma • Van Eck Securities Corporation • Verition • WCM Asset Management	• Partners for Growth, LLC • PIMCO • Pontifax AG Tech • Sands Capital Management, LLC • Siguler Guff & Company, LP • SoMa Equity Partners • Starboard Value, LP • Taurus Funds Management • Thoma Bravo, LLC • Two Sigma • UBS Realty Investors, LLC • Varde Partners, Inc. • Voya Investment Management • Walter Scott • Wasatch Global Investors • WCM Investment Management • Wellington Management Company, LLP	• Marathon Asset Management LP • Millennium Management, LLC • Morgan Creek Capital Management, LLC • Onyxpoint Global Management, LP • Parametric Portfolio Associates, LLC • Parataxis • PIMCO • Pinnacle Associates GP, LLC • Polychain Capital • Prudential Global Investment Management • Red Tree Venture Capital • Roundhill Music Royalty Partners • Sands Capital Management, LLC • Second Foundation Partners • Section Partners • Shenkman Capital Management, Inc. • Solus Alternative Asset Management • The Hive • Two Sigma • Van Eck Securities Corporation • Vanguard • Verition • WCM Asset Management

Retirement Administration Agency

Mission

As an agent of the Boards of Trustees of the Employees', Uniformed, and Police Officers Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

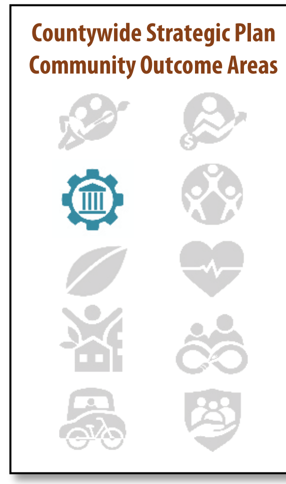
- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

Under the direction of the Boards of Trustees for the Fairfax County Employees', Police Officers, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. Employer contributions come from Agency 89, Employee Benefits, for County employees in General Fund agencies, the employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees.

Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 6.75 percent. It should be noted that as part of the July 1, 2022 actuarial valuation, the 15-year amortization period for amortization bases was measured from the valuation date rather than from the date of first payment, and the change was applied retroactively.

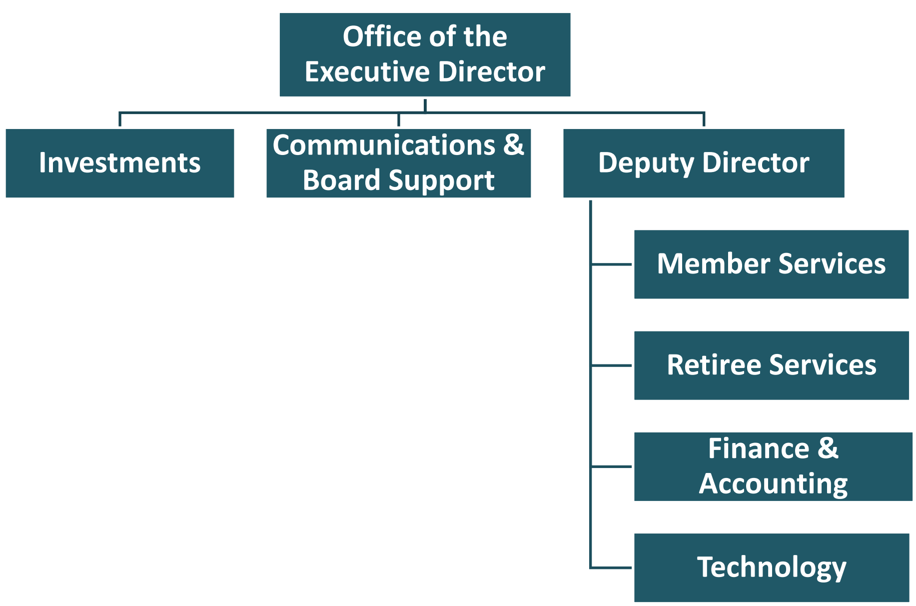
Connection to the Countywide Strategic Plan



The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Retirement Administration Agency primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*

Organizational Chart



Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,563,235	$5,432,742	$5,432,742	$6,241,738
Operating Expenses	711,586,846	749,499,739	749,499,739	804,794,258
Total Expenditures	**$716,150,081**	**$754,932,481**	**$754,932,481**	**$811,035,996**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	32 / 32	32 / 32	32 / 32	33 / 33

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$227,138**
An increase of $227,138 in Personnel Services includes $104,903 for a 2.00 percent market rate adjustment (MRA) for all employees and $78,267 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $43,968 is included to support employee retention and recruitment efforts and align the County's pay structures with the market based on benchmark data.

Benefit Payments **$54,425,206**
An increase of $54,425,206 in Benefit Payments reflects increased payments of $52,905,980 to retirees based on actual experience and an increase in payments of $1,519,226 to beneficiaries. Since benefits are pre-funded during an employee's active career, the employer contribution rates as calculated through the actuarial valuation process already reflect this level of benefit payments.

Investment Management Fees **$873,291**
An increase of $873,291 in Operating Expenses reflects an increase in investment management fees based on actual experience.

Personnel Services **$523,422**
An increase of $523,422 in Personnel Services reflects adjustments to support increased fringe benefit requirements and to align the Personnel Services budget with actual expenditure levels.

Position Support **$72,432**
An increase of $72,432 and 1/1.0 FTE new position, including $67,432 in Personnel Services and $5,000 in Operating Expenses, is needed to support the growing workload in the agency. This position will replace the use of temporary staff and will help address a backlog of critical data projects as well as data cleansing efforts in preparation for the implementation of the new Pension Administration System.

Other Operating Expenses **($8,978)**
A decrease of $8,978 in all other Operating Expenses reflects the net impact of several adjustments based on actual experience.

Other Post-Employment Benefits **($8,996)**
A decrease of $8,996 in Other Post-Employment Benefits reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this agency since approval of the FY 2024 Adopted Budget Plan.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

RETIREMENT ADMINISTRATION AGENCY - 33 Positions[1]			
Office of the Director			
1	Executive Director	1	Administrative Assistant IV
1	Deputy Director		
Retirement Administration			
1	Business Analyst IV	1	Administrative Assistant V
1	Programmer Analyst II	3	Administrative Assistants III
1	Management Analyst II	1	Administrative Assistant I [+1]
1	Information Technology Technician I		
Retiree Services			
1	Management Analyst II	4	Administrative Assistants V
Membership Services			
1	Management Analyst III	4	Retirement Counselors
1	Financial Specialist II		
Finance/Accounting			
1	Financial Specialist IV	1	Accountant I
Investments			
3	Senior Investment Managers	1	Investment Operations Manager
2	Investment Officers	2	Investment Analysts
+	**Denotes New Position(s)**		

[1] 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency, but is accounted for and financed by Fund 73030, OPEB Trust. The 32/32.0 FTE positions shown above are financed jointly by the three retirement trust funds (Fund 73000, Fund 73010, and Fund 73020).

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

Overall, FY 2023 was a mixed year for investment performance with the Employees' system down 2.48 percent, the Police Officers system down 3.87 percent, and the Uniformed system up 8.07 percent. Major global equity indexes rose sharply in the second half of FY 2023. U.S. equity markets (as measured by the S&P 500 Index) ended the fiscal year with a return of 19.6 percent. Within the U.S. stock market, small cap stocks (as measured by the Russell 2000 Index) underperformed large cap stocks, posting a one-year gain of 12.3 percent. Developed international equity markets (as measured by the MSCI EAFE Index) ended FY 2023 with a 12-month return of 18.8 percent. Emerging markets stocks (as measured by the MSCI Emerging Markets Index) lagged developed equity markets but ended the fiscal year with a positive one-year return of 1.7 percent. Headline inflation declined from its 40-year high of 9.1 percent in June 2022 to 3.0 percent in June 2023, but remained above the U.S. Federal Reserve's target of 2.0 percent. During FY 2023, the U.S. Federal Reserve raised its benchmark interest rate from a range of 1.50 percent to 1.75 percent by the end of FY 2022 to a range of 5.0 percent to 5.25 percent by the end of FY 2023, with an additional 0.25 percent rate hike in July 2023. The sharp increase in interest rates was a headwind for the U.S. investment grade bond market.

The Bloomberg U.S. Aggregate Index ended the fiscal year down 0.9 percent for the trailing 12-month period ending June 30, 2023. The U.S. high yield bond market (as measured by the Bloomberg U.S. High Yield Index) posted a positive return of 9.1 percent over the same period. In real assets, commodities declined, with the Bloomberg Commodities Index posting a one-year loss of 9.6 percent and WTI crude oil prices falling 34.4 percent since June 30, 2022.

Compared to their peers across the country in the BNY Mellon public fund universe for FY 2023, the Employees' system gross return for the year was -1.77 percent (-2.48 percent, net of fees), placing it in the 98th percentile; the Police Officers system gross return for the year was -3.65 percent (-3.87 percent, net of fees), placing it in the 98th percentile; and the Uniformed system gross return for the year was 9.11 percent (8.07 percent, net of fees), placing it in the 52nd percentile. In addition to comparing one-year returns to general market results, the long-term investments of the retirement systems should also be considered over multi-year periods relative to the returns achieved by other public pension plans. For the last 10-year period, all three systems had mixed results relative to their peers. The Employees' system placed in the 76th percentile and returned a gross 6.7 percent per year; the Police Officers system placed in the 26th percentile returning 8.6 percent per year; and the Uniformed system placed in the 65th percentile returning 7.2 percent per year.

Employer contribution rates are calculated based on a number of actuarial assumptions, including an actuarially determined rate of return. The actuarial rate of return uses a smoothing methodology to phase in total recognition of a given year's returns above or below the long-term expected rate of 6.75 percent. This smoothing is done to mitigate volatility in funding requirements, recognizing the cyclical nature of capital market returns. However, this smoothing process does not include the impact of any liability gains or losses, which are determined by comparing actual experience, such as rates of retirement and death, against actuarial assumptions. Funding policy and calculations include an average compound return of 6.75 percent over the long-term. Including the results through FY 2023, the actual compound annual returns achieved since 1981, the earliest date for which data is available, have been 9.5 percent for the Employees' system, 8.8 percent for the Uniformed system, and 9.4 percent for the Police Officers system.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Customer Satisfaction with County Services						
Number of training classes offered	64	70	65	66	70	70
Number of training class attendees	1,634	1,436	1,800	1,532	1,700	1,700
Number of employee outreach sessions	2	3	7	6	10	10
Number of outreach session participants	75	100	350	250	500	500
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100%	100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100%	100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100%	100%	100%	100%
Financial Sustainability and Trustworthiness						
Employees' Retirement System funded status	81.3%	72.1%	73.0%	66.9%	69.0%	70.0%
Uniformed Retirement System funded status	88.7%	72.3%	82.0%	74.2%	76.0%	77.0%
Police Officers Retirement System funded status	90.2%	81.8%	73.0%	75.5%	77.0%	78.0%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	19.7%	(10.0%)	0.0%	(9.2%)	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	18.2%	(15.8%)	0.0%	1.3%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	24.0%	(5.9%)	0.0%	(10.6%)	0.0%	0.0%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$4,857,084,923**	**$4,969,060,219**	**$4,636,185,939**	**$4,822,290,767**
Revenue:				
County Employer Contributions	$201,253,347	$201,647,965	$201,647,965	$252,799,762
County Employee Contributions	35,286,702	36,992,865	36,992,865	40,044,290
School Employer Contributions	65,282,543	67,806,200	67,806,200	71,676,000
School Employee Contributions	10,873,811	12,898,600	12,898,600	13,484,900
Employee Payback	374,371	987,921	987,921	1,037,317
Return on Investments	(5,618,902)	330,353,001	330,353,001	337,766,225
Total Realized Revenue	**$307,451,872**	**$650,686,552**	**$650,686,552**	**$716,808,494**
Unrealized Gain/(Loss)[1]	($88,602,650)	$0	$0	$0
Total Revenue	**$218,849,222**	**$650,686,552**	**$650,686,552**	**$716,808,494**
Total Available	**$5,075,934,145**	**$5,619,746,771**	**$5,286,872,491**	**$5,539,099,261**
Expenditures:				
Administrative Expenses	$4,311,170	$7,296,172	$7,296,172	$7,499,369
Investment Services	41,741,542	62,691,611	62,691,611	60,139,251
Payments to Retirees	378,830,544	378,890,496	378,890,496	410,595,052
Beneficiaries	10,148,901	9,724,112	9,724,112	10,757,836
Refunds	4,716,049	5,979,333	5,979,333	5,979,342
Total Expenditures	**$439,748,206**	**$464,581,724**	**$464,581,724**	**$494,970,850**
Total Disbursements	**$439,748,206**	**$464,581,724**	**$464,581,724**	**$494,970,850**
Ending Balance[2]	**$4,636,185,939**	**$5,155,165,047**	**$4,822,290,767**	**$5,044,128,411**

[1] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[2] The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$1,924,523,064**	**$1,970,655,517**	**$1,981,789,892**	**$2,044,136,305**
Revenue:				
Employer Contributions	$74,989,154	$74,998,370	$74,998,370	$113,336,788
Employee Contributions	13,554,150	14,858,492	14,858,492	14,858,492
Employee Payback	136,126	207,972	207,972	218,360
Return on Investments	45,117,890	130,152,959	130,152,959	146,090,122
Total Realized Revenue	**$133,797,320**	**$220,217,793**	**$220,217,793**	**$274,503,762**
Unrealized Gain/(Loss)[1]	$74,456,219	$0	$0	$0
Total Revenue	**$208,253,539**	**$220,217,793**	**$220,217,793**	**$274,503,762**
Total Available	**$2,132,776,603**	**$2,190,873,310**	**$2,202,007,685**	**$2,318,640,067**
Expenditures:				
Administrative Expenses	$2,164,325	$2,261,542	$2,261,542	$2,400,015
Investment Services	13,549,774	22,781,012	22,781,012	23,948,582
Payments to Retirees	131,645,593	129,801,503	129,801,503	141,588,223
Beneficiaries	2,582,432	2,289,600	2,289,600	2,737,378
Refunds	1,044,587	737,723	737,723	737,723
Total Expenditures	**$150,986,711**	**$157,871,380**	**$157,871,380**	**$171,411,921**
Total Disbursements	**$150,986,711**	**$157,871,380**	**$157,871,380**	**$171,411,921**
Ending Balance[2]	**$1,981,789,892**	**$2,033,001,930**	**$2,044,136,305**	**$2,147,228,146**

[1] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[2] The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$1,786,724,546**	**$1,831,790,923**	**$1,662,287,344**	**$1,720,954,604**
Revenue:				
Employer Contributions	$57,592,394	$57,999,811	$57,999,811	$84,143,051
Employee Contributions	10,877,549	11,986,712	11,986,712	11,986,712
Employee Payback	288,944	471,499	471,499	495,599
Return on Investments	19,457,369	120,688,615	120,688,615	120,831,531
Total Realized Revenue	**$88,216,256**	**$191,146,637**	**$191,146,637**	**$217,456,893**
Unrealized Gain/(Loss)[1]	($87,238,294)	$0	$0	$0
Total Revenue	**$977,962**	**$191,146,637**	**$191,146,637**	**$217,456,893**
Total Available	**$1,787,702,508**	**$2,022,937,560**	**$1,853,433,981**	**$1,938,411,497**
Expenditures:				
Administrative Expenses	$1,377,850	$1,601,908	$1,601,908	$2,065,256
Investment Services	16,562,031	27,830,334	27,830,334	30,088,415
Payments to Retirees	100,503,594	96,148,274	96,148,274	105,562,978
Beneficiaries	6,317,302	6,439,122	6,439,122	6,476,837
Refunds	654,387	459,739	459,739	459,739
Total Expenditures	**$125,415,164**	**$132,479,377**	**$132,479,377**	**$144,653,225**
Total Disbursements	**$125,415,164**	**$132,479,377**	**$132,479,377**	**$144,653,225**
Ending Balance[2]	**$1,662,287,344**	**$1,890,458,183**	**$1,720,954,604**	**$1,793,758,272**

[1] Unrealized gain/(loss) is reflected as an actual revenue at the end of each fiscal year.

[2] The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to return on investments.

Fund 73030: OPEB Trust

Focus

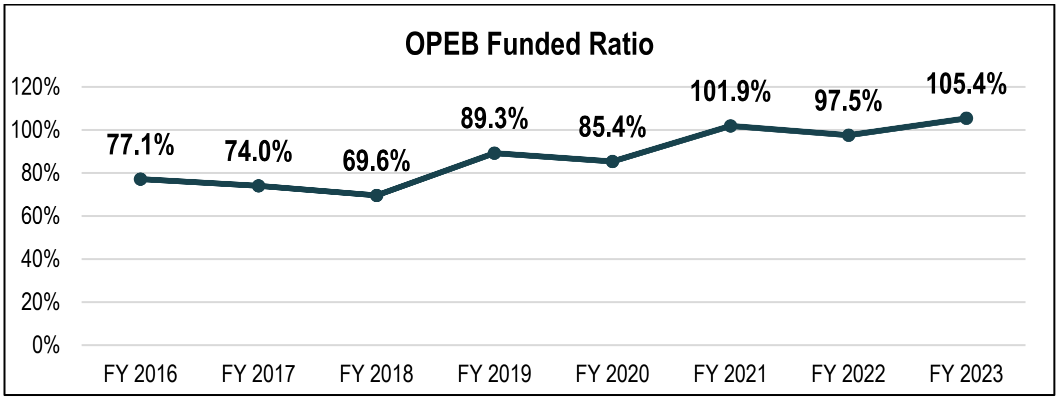
Fund 73030, OPEB Trust, accounts for the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees, such as the County's retiree health benefit subsidy.

The County's financial statements are required to implement Governmental Accounting Standards Board (GASB) statements related to the reporting of other post-employment benefits. These GASB standards require that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. A valuation is performed to calculate the County's actuarial accrued liability (AAL) and the associated actuarially determined Annual Required Contribution (ARC). The AAL and ARC are calculated annually, and adjustments are made due to benefit enhancements, medical trend experience, and normal growth assumptions. It is the County's policy to fund the actuarially determined contribution each year.

The actuarial valuation as of July 1, 2023, calculated the County's actuarial accrued liability, excluding the Fairfax County Public Schools portion, at approximately $383.2 million. This amount is fully funded with excess plan assets of $20.6 million, resulting in a negative unfunded actuarial accrued liability as shown below.

Valuation Results as of July 1, 2023 (in thousands)	
Actuarial Accrued Liability (AAL)	$383,226
Plan Assets	403,798
Unfunded Actuarial Accrued Liability	($20,572)

The July 1, 2023, AAL of $383.2 million decreased from the July 1, 2022, AAL of $392.2 million primarily due to changes in claims experience and other assumptions that have been updated to reflect more recent experience. The decrease in the AAL is partially offset by changes in trend rate assumptions and updated retiree contributions. The County's assumed actuarial rate of return is 6.25 percent with an amortization period of 20 years. While the AAL fluctuates each year, the County continues to demonstrate commitment to improve the funded positions, and funded ratio of the County's OPEB liabilities has increased since the inception of the OPEB Trust Fund. As shown in the chart below, the County's OPEB liabilities were 105.4 percent funded as of July 1, 2023.



The implementation of an Employer Group Waiver Plan (EGWP) for Medicare retiree prescription drug coverage in January 2016 resulted in a significant decrease in the calculation of the July 1, 2015, AAL, and a corresponding increase in the OPEB funded ratio. The EGWP is a standard Medicare Part D plan with enhanced coverage that allows the County to maximize prescription drug subsidies from the federal government and pharmaceutical manufacturers. This plan replaced the prescription drug coverage that was previously provided to Medicare retirees through the County's self-insured health plans and the Retiree Drug Subsidy (RDS) that the County previously received from the U.S. Centers for Medicare and Medicaid Services. GASB accounting rules allow EGWP revenue to directly offset plan costs in the GASB valuation, impacting the AAL, whereas the RDS could not be reflected in the liability calculations. This change has had a significant impact on the County's OPEB liability, which continues to be reflected in the current valuation.

The actuarial accrued liability includes the retiree health benefit subsidy, which is paid out to County retirees, as well as the liability associated with an "implicit" subsidy provided to retirees. As premiums for the County's self-insured health plans are set using the blended experience of active employees and retirees, retiree premiums are lower than if they were set solely using the experience of the retiree group. GASB standards requires that the County calculate and include the liability for this implicit subsidy. The differential between actuarial assumptions related to retiree claims and premiums and actual claims experience and premiums is the primary driver behind the liability related to the implicit subsidy. When claims experience is favorable compared to premium increases and actuarial assumptions, the implicit subsidy liability is likely to decline. Conversely, if the County experiences an unanticipated spike in retiree claims expenses, the implicit subsidy liability could increase. The impact of the difference between actuarial assumptions and actual experience is magnified by the fact that, similar to pension benefits, the County must project the impact over an amortization period. Thus, a small change in the implicit subsidy in a single year is compounded over time. It should be noted that the County is credited an effective contribution towards the ARC each year to recognize actual expenses incurred related to the implicit subsidy.

The FY 2024 ARC has been calculated at $8.7 million, a decrease of $0.5 million from the FY 2023 ARC primarily due to actual retiree claims experience and will be funded through a combination of a General Fund transfer, contributions from other funds, and the implicit subsidy contribution described above. FY 2024 funding included a General Fund transfer of $1.5 million and contributions from other funds of $1.1 million. The implicit subsidy contribution is calculated by the County's actuaries after the close of the fiscal year and is projected to be slightly less than the FY 2023 amount of $9.1 million. The FY 2025 Advertised Budget Plan includes a General Fund transfer of $1.0 million as well as contributions from other funds of just over $0.5 million.

After exploring numerous alternatives as to how to prudently invest and accumulate resources for OPEB, County staff recommended, and the Board of Supervisors approved on February 25, 2008, County participation in the Virginia Pooled OPEB Trust Fund in cooperation with the Virginia Municipal League (VML)/Virginia Association of Counties (VACo) Finance Program and other jurisdictions in the Commonwealth of Virginia. The County is represented on the Board of Trustees for the pooled trust and actively participates in decision-making to prudently invest accumulated resources for OPEB. The Virginia Pooled OPEB Trust Fund is used for investment purposes only; funds accumulated for OPEB are still accounted for in Fund 73030.

Retiree Health Benefit Subsidy

The County provides monthly subsidy payments to eligible retirees to help pay for health insurance in a County health plan. The current monthly subsidy, approved in FY 2018, commences at age 55 and varies by length of service as detailed in the following table. Employees who retired prior to July 1, 2003, are eligible for the greater of the amounts shown in the table below and an amount calculated based on the subsidy structure that was in place prior to July 2003. The retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

Retiree Health Benefit Subsidy	
Years of Service at Retirement	**Monthly Subsidy**
5 to 9	$40
10 to 14	$75
15 to 19	$165
20 to 24	$200
25 or more	$230

In FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, as shown in the table above, and that provided by VRS, which has a maximum of $120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy shown in the table above to those police officers who were hired before July 1, 1981 and retired or will retire with full retirement benefits with at least 20, but less than 25, years of service. These police officers previously received a subsidy of $190 per month.

During FY 2025, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 179, or 3.9 percent, from 4,597 in FY 2024 to 4,776 in FY 2025. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$139,854	$150,187	$150,187	$155,514
Operating Expenses	22,401,823	14,864,482	14,864,482	15,597,298
Total Expenditures	**$22,541,677**	**$15,014,669**	**$15,014,669**	**$15,752,812**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$5,327**

An increase of $5,327 in Personnel Services includes $3,223 for a 2.00 percent market rate adjustment (MRA) for all employees and $2,104 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024.

Benefits Paid **$720,581**

An increase of $720,581 in Benefits Paid is attributable to a projected increase in the number of retirees receiving the retiree health benefits subsidy and year-to-date FY 2024 experience.

Administrative Expenses **$12,235**

An increase of $12,235 in Operating Expenses is primarily associated with anticipated increases in investment services.

General Fund Transfer

The General Fund transfer is decreased by $500,000 from the FY 2024 Adopted Budget Plan level based on a decrease in the Annual Required Contribution (ARC) that is primarily the result of actual retiree claims experience. It is anticipated that this decreased transfer level, when combined with contributions from other funds and the implicit subsidy contribution, will fully fund the FY 2025 ARC.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

OPEB TRUST - 1 Position	
1	Accountant III

The 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency and is financed by Fund 73030, OPEB Trust.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$382,374,167**	**$375,786,496**	**$403,797,578**	**$397,752,512**
Revenue:				
CMS Medicare Part D Subsidy[1]	$2,328,956	$2,368,975	$2,368,975	$2,471,895
Return on Investments[1]	2,182,211	4,000,304	4,000,304	2,157,914
Implicit Subsidy[1]	9,126,063	0	0	0
Other Funds Contributions	1,416,895	1,100,324	1,100,324	515,020
Total Realized Revenue	**$15,054,125**	**$7,469,603**	**$7,469,603**	**$5,144,829**
Unrealized Gain/(Loss)[1,2]	$26,410,963	$0	$0	$0
Total Revenue	**$41,465,088**	**$7,469,603**	**$7,469,603**	**$5,144,829**
Transfers In:				
General Fund (10001)	$2,500,000	$1,500,000	$1,500,000	$1,000,000
Total Transfers In	**$2,500,000**	**$1,500,000**	**$1,500,000**	**$1,000,000**
Total Available	**$426,339,255**	**$384,756,099**	**$412,767,181**	**$403,897,341**
Expenditures:				
Benefits Paid	$13,001,163	$14,411,635	$14,411,635	$15,132,216
Implicit Subsidy[1]	9,126,063	0	0	0
Administrative Expenses[1]	414,451	603,034	603,034	620,596
Total Expenditures	**$22,541,677**	**$15,014,669**	**$15,014,669**	**$15,752,812**
Total Disbursements	**$22,541,677**	**$15,014,669**	**$15,014,669**	**$15,752,812**
Reserved Ending Balance[3]	**$403,797,578**	**$369,741,430**	**$397,752,512**	**$388,144,529**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $21,571,848.00 have been reflected as an increase to FY 2023 revenue to accurately record interest revenue in the proper fiscal period, revenue accrual, the unrealized appreciation of investments as of June 2023, and the net gain of sale of investments as of June 2023. Additionally, audit adjustments in the amount of $47,526.41 have been reflected as an increase to FY 2023 expenditures primarily due to payments of program fees as of June 2023. An audit adjustment in the amount of $9,126,063.00 has been reflected as an increase to both FY 2023 revenues and expenditures. This adjustment, which nets to $0, is required to accurately reflect the County's contribution and benefit payments for the implicit subsidy to retirees. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in Attachment IV of the FY 2024 Third Quarter Package.

[2] Unrealized gain/(loss) is reflected as an actual revenue at the end of the fiscal year.

[3] The Reserved Ending Balance in Fund 73030, OPEB Trust, represents the amount of assets held in reserve by the County to offset the estimated Actuarial Accrued Liability for other post-employment benefits. The $388.1 million reserve in FY 2025 is applied toward the liability of $383.2 million calculated as of July 1, 2023.

Fund S71000: Educational Employees' Supplementary Retirement

Focus

Fund S71000, Educational Employees' Supplementary Retirement, is a qualified retirement plan under section 401(a) of the Internal Revenue Code and is required to operate under specific provisions of the Code and in conformance with general trust law. Responsibility for general administration and operation of the fund is vested in a Board of Trustees. FY 2025 expenditures are estimated at $244.0 million.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$2,997,916,443**	**$3,207,528,083**	**$3,076,899,281**	**$3,301,741,542**
Receipts:				
Contributions	$169,698,599	$178,256,076	$178,256,076	$193,352,276
Investment Income	134,840,631	286,034,888	281,200,000	301,200,000
Total Revenue[2]	**$304,539,230**	**$464,290,964**	**$459,456,076**	**$494,552,276**
Total Available	**$3,302,455,673**	**$3,671,819,047**	**$3,536,355,357**	**$3,796,293,818**
Total Expenditures[2]	**$225,556,392**	**$240,743,212**	**$234,613,815**	**$244,042,736**
Total Disbursements	**$225,556,392**	**$240,743,212**	**$234,613,815**	**$244,042,736**
Ending Balance	**$3,076,899,281**	**$3,431,075,835**	**$3,301,741,542**	**$3,552,251,082**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $55,845,219 have been reflected as an increase to FY 2023 revenue and audit adjustments of $12,188,535 have been reflected as an increase to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Fund S71100: Public School OPEB Trust

Focus

Fund S71100, Public School Other Post-Employment Benefits (OPEB) Trust, was established by the School Board in FY 2008 as a mechanism to accumulate and invest assets to fund the Fairfax County Public School (FCPS) system's other post-employment benefits.

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions" as part of its comprehensive review of accounting and financial reporting for postemployment benefits. Statement No. 75 supersedes Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions, which governments previously applied to account for OPEB. Statement No. 75 establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For a defined benefit OPEB, this statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to current period of employee service. This is a departure from Statement No. 45 under which FCPS focused on the employers showing the status of funding for its annual required contribution.

As a result of the implementation of Statement No. 75 starting in FY 2018, FCPS has restated its OPEB liability in its Annual Comprehensive Financial Report and is now recording OPEB expenses in the OPEB Trust Fund. The new standards base annual OPEB expense on the amount by which the reported OPEB liability increased or decreased during the year. The OPEB liability changes from year to year as a result of factors that cause either the total OPEB liability or the value of plan assets to increase or decrease. The amount by which those factors cause the OPEB liability to increase or decrease generally is reported as OPEB expense in the year in which changes occur.

Program participants may continue medical coverage by paying the appropriate subsidized premiums (explicit subsidy) based on years of service and the retirement plan under which the retiree is covered. In addition, FCPS subsidizes the premium rates paid by the retirees by allowing them to participate in the medical plans at the reduced or blended group premium rates for both active and retired employees (implicit subsidy). These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the program on average than those of active employees.

As recommended best practice is to contribute the full amount of the actuarially determined contribution (ADC) each year, the ADC represents the portion of the present value of projected benefits that is attributable to the current period. For FY 2023, FCPS contributed 147.5 percent to its ADC. The ADC can be affected by benefit increases for members and beneficiaries including cost of living adjustments (COLAs), benefit formula enhancements, or post-retirement benefit increases. In addition, changes to the OPEB trust investment assets may have an impact on OPEB expenses. FCPS' projected ADC contributions for FY 2025 are $18.4 million.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan[1]	FY 2025 Superintendent's Proposed
Beginning Balance	**$193,561,876**	**$203,456,376**	**$213,447,919**	**$223,322,419**
Revenue:				
Employer Contributions	$15,536,667	$23,177,000	$23,177,000	$23,438,000
Net Investment Income	14,986,379	5,000,000	5,000,000	5,000,000
Total Revenue[2]	**$30,523,046**	**$28,177,000**	**$28,177,000**	**$28,438,000**
Total Available	**$224,084,922**	**$231,633,376**	**$241,624,919**	**$251,760,419**
Total Expenditures[2]	**$10,637,003**	**$18,302,500**	**$18,302,500**	**$18,563,500**
Total Disbursements	**$10,637,003**	**$18,302,500**	**$18,302,500**	**$18,563,500**
Reserved Ending Balance	**$213,447,919**	**$213,330,876**	**$223,322,419**	**$233,196,919**

[1] The *FY 2024 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 14, 2023 during the *FY 2024 Midyear Budget Review*. These midyear adjustments will be reflected in the County schedules and appropriations as part of the *FY 2024 Third Quarter Review*, which will be acted on by the Board of Supervisors on April 30, 2024.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments of $1,110,367 have been reflected as a decrease to FY 2023 revenue and audit adjustments of $7,264,208 have been reflected as a decrease to FY 2023 expenditures. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

Transportation Programs

COUNTY OF FAIRFAX

FARE FAC

1742

VIRGINIA

FY 2025

Advertised Budget Plan

Transportation Programs Overview

Introduction

The Transportation Overview section describes the programs and projects operated by the Fairfax County Department of Transportation, and the multiple sources of funds that support these activities.

Mission

To plan, coordinate and implement a multimodal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the twenty-first century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Staff associated with the various divisions are reflected in the General Fund Department of Transportation (Volume 1), as well as in Fund 40010, County and Regional Transportation Projects (Volume 2).

Focus

Fairfax County Department of Transportation (FCDOT) coordinates and oversees all transportation-related projects, programs, and issues for Fairfax County, and beginning in FY 2025 human services transportation. Activities primarily include managing capital projects, providing public transportation and providing technical staff support on policy issues to members of the County's Board of Supervisors who sit on various regional transportation groups, including the Washington Metropolitan Area Transit Authority (WMATA), the Virginia Railway Express (VRE), the Northern Virginia Transportation Authority (NVTA), the Northern Virginia Transportation Commission (NVTC), and the National Capital Region Transportation Planning Board (TPB). FCDOT also provides recommendations on technical and policy issues to the Board of Supervisors and the County Executive regarding transportation legislation before the Virginia General Assembly and the U.S. Congress.

The County directs a significant portion of transportation funding toward improvements to public transportation. In 2020, voters approved $160 million in bond funding to support Metro's capital improvement program, including the rehabilitation and modernization of the Metrorail system, the purchase of new buses and rail cars, and the construction of a new bus garage.

Additionally, annual funds from the Countywide commercial and industrial real estate tax and the County share of regional transportation funds are used to fund priority transportation projects and programs. These funds are accounted for in Fund 40010, County and Regional Transportation Projects. The commercial and industrial tax was first authorized in 2007 to provide local governments an opportunity to significantly advance transportation improvements and pedestrian access through a $0.125 per $100 of assessed value tax on commercial and industrial real estate.

Regional transportation revenues collected by the state and allocated by the Northern Virginia Transportation Authority (NVTA) via landmark state transportation legislation approved by the General Assembly in 2013 (HB 2313) are also included in Fund 40010. Thirty percent of regional transportation revenue, equal to approximately $56.7 million in FY 2025, will be available directly to the County for local roadway and transit projects. The other 70 percent is being allocated for regionally significant transportation projects by NVTA.

The County also provides annual funding for its allocated portion of the WMATA and the VRE operating and capital budgets, and for the operating costs and buses associated with Fairfax Connector bus operations. Details on the County's various transportation programs and funding may be found in Volume 2 under the following Funds:

- **<u>30000, Metro Operations and Construction</u>** – Contains the funding provided by Fairfax County to pay the County's allocated portion of its Washington Metropolitan Area Transit Authority's (WMATA) operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service; contributes to construction costs associated with the 128-mile Metrorail system; and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail and MetroAccess systems. The County meets its Metro operating and capital subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts and interest earnings on State Aid balances.

- **<u>30040, Contributed Roadway Improvements</u>** – Created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Fairfax Center, Centreville, and Tysons areas, as well as Tysons-Wide Developer Contributions and Tysons Grid of Streets Contributions. These Tysons area contributions will address the traffic impact of new development associated with growth resulting from the Board's adoption of the Comprehensive Plan for Tysons. The rate schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index.

- **<u>30050, Transportation Improvements</u>** – Supports the land acquisition, design, and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved enabling counties with a population over 125,000 to undertake secondary roadway improvements using General Obligation bonds or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds approved by the voters in November 2014. These bond referenda support pedestrian, bicycle, and roadway improvements, all designed to improve capacity, enhance safety and accessibility, and reduce congestion.

- **<u>40000, County Transit Systems</u>** – Provides funding for operating and capital expenses for the Fairfax Connector bus system and county support for the Virginia Railway Express (VRE) commuter train system. FCDOT manages, oversees, and coordinates the activities of the Fairfax Connector bus system, which in FY 2023 operated 93 routes providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 345 buses. Additionally, as part of the FY 2025 budget process, operation of FASTRAN Human Services Transportation is transferred from Agency 79, Neighborhood and Community Services, to the Department of Transportation, with a majority of operating expenses reflected in this fund.

- **<u>40010, County and Regional Transportation Projects</u>** – Supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax rate of $0.125 per $100 of assessed value and Northern Virginia Transportation Authority (NVTA) local tax revenues. The taxing authority for commercial and industrial real property was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the <u>FY 2009 Adopted Budget Plan</u>. The NVTA local tax revenues were the result of the State Transportation funding plan approved by the General Assembly in 2013 (HB 2313) and implemented by the Board of Supervisors as part of the <u>FY 2014 Adopted Budget Plan</u>.

- **<u>40110 and 40120, Dulles Rail Phases I and II Transportation Improvement Districts</u>** – Supports Metrorail service that has been extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons, then further along the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project was approximately $6.0 billion. Funding is generated by a levy on the commercial and industrial real estate properties in the respective districts with a rate of $0.09 per $100 of assessed value for Phase I and $0.18 per $100 of assessed value for Phase II.

- **<u>40125, Metrorail Parking System Pledged Revenues</u>** – Established by the Board of Supervisors on November 18, 2014, to collect and disburse funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County. These facilities were constructed by the County as part of its agreement to participate in the extension of the Metrorail Silver Line for Phase I and Phase II. These funds are generated from fees paid at these parking facilities and used to pay operating, maintenance, and debt service expenses of the parking facilities. The parking facilities at the Wiehle-Reston East, Herndon, and Innovation Center Metrorail Stations are owned by the County.

- **<u>40180, Tysons Service District</u>** – Part of a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and, the Tysons-wide Road Improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category is projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from a Tysons Service District. A tax rate of $0.05 per $100 of assessed value is levied on all property owners within this district to fund the $253 million contribution.

- **40190, Reston Service District** – Part of a multi-faceted approach to funding transportation infrastructure in Reston and includes a tax rate of $0.021 per $100 of assessed value on all properties within the Reston Transit Station Areas (TSAs). Funding will be used primarily to fund improvements to the grid of streets as development occurs within the District.

- **50000, Federal-State Grants** – Provides reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

- **70000, Route 28 Tax District** – Formed to provide improvements to State Route 28 (Route 28), which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state, which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined construction improvements and the state will fund 25 percent. Funding is generated by a levy on the commercial and industrial real estate properties in the district at a rate of $0.16 per $100 of assessed value.

FCDOT uses performance measures to assist in determining the effectiveness and efficiency of its programs, processes, and employees. A complete list of performance measures can be viewed at:

https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

AGENCY 40, DEPARTMENT OF TRANSPORTATION, GENERAL FUND - 133 Positions			
ADMINISTRATION, COORDINATION, FUNDING AND SPECIAL PROJECTS – 26 Positions			
1	Director	1	Network/Telecom Analyst II
1	Transportation Division Chief [-1T]	1	Geographic Info. Spatial Analyst II
1	Transportation Planner V	3	Financial Specialists II
4	Transportation Planners IV	1	Business Analyst IV
3	Transportation Planners III	1	Business Analyst III
3	Transportation Planners II	1	Administrative Associate
1	Transportation Planner I	1	Administrative Assistant V
2	Management Analysts IV	1	Administrative Assistant IV [-1]
SITE ANALYSIS AND TRANSPORTATION PLANNING – 26 Positions			
1	Division Chief	11	Transportation Planners III
2	Transportation Planners V	6	Transportation Planners II
3	Transportation Planners IV	3	Transportation Planners I
CAPITAL PROJECTS, TRAFFIC ENGINEERING AND TRANSPORTATION DESIGN – 38 Positions			
2	Division Chiefs	3	Engineers V
2	Transportation Planners IV	2	Engineers IV
6	Transportation Planners III	2	Senior Engineers III
4	Transportation Planners II [-1]	8	Engineers III
1	Transportation Planner I	1	Engineer II
4	Planning Technicians II	1	Engineer Technician III
1	Administrative Assistant III	1	Engineer Technician II
TRANSIT SERVICES – 43 Positions			
1	Division Chief	1	Chief of Transit Operations [1T]
1	Management Analyst IV	1	Social Services Specialist III [1T]
3	Transportation Planners V [1T]	4	Transit Schedulers II [4T]
3	Transportation Planners IV [-1T]	1	Information Officer II
11	Transportation Planners III [-1T]	1	Administrative Assistant IV [1T]
8	Transportation Planners II	2	Administrative Assistants III
1	Communications Specialist III	2	Administrative Assistants II
2	Communications Specialists II	1	Planning Aide
COUNTY AND REGIONAL TRANSPORTATION PROJECTS – 60 Positions			
1	Deputy Director	1	Business Analyst III
1	Transportation Division Director [1T]	3	Financial Specialists III
2	Engineers V	1	Management Analyst III
2	Engineers IV	1	Senior Right-of-Way Agent
1	Senior Engineer III	1	HR Generalist II
5	Engineers III	1	Communications Specialist II
1	Engineering Technician III	1	GIS Analyst I
3	Transportation Planners V	1	Network/Telecom Analyst I
10	Transportation Planners IV [1T]	2	Administrative Associates
10	Transportation Planners III [1T]	1	Planning Technician II
8	Transportation Planners II	2	Administrative Assistants III
1	Transportation Planner I		
T	**Denotes Transferred Position(s)**		
-	**Denotes Abolished Position(s) due to Budget Reductions**		

CONSOLIDATED FUND STATEMENT

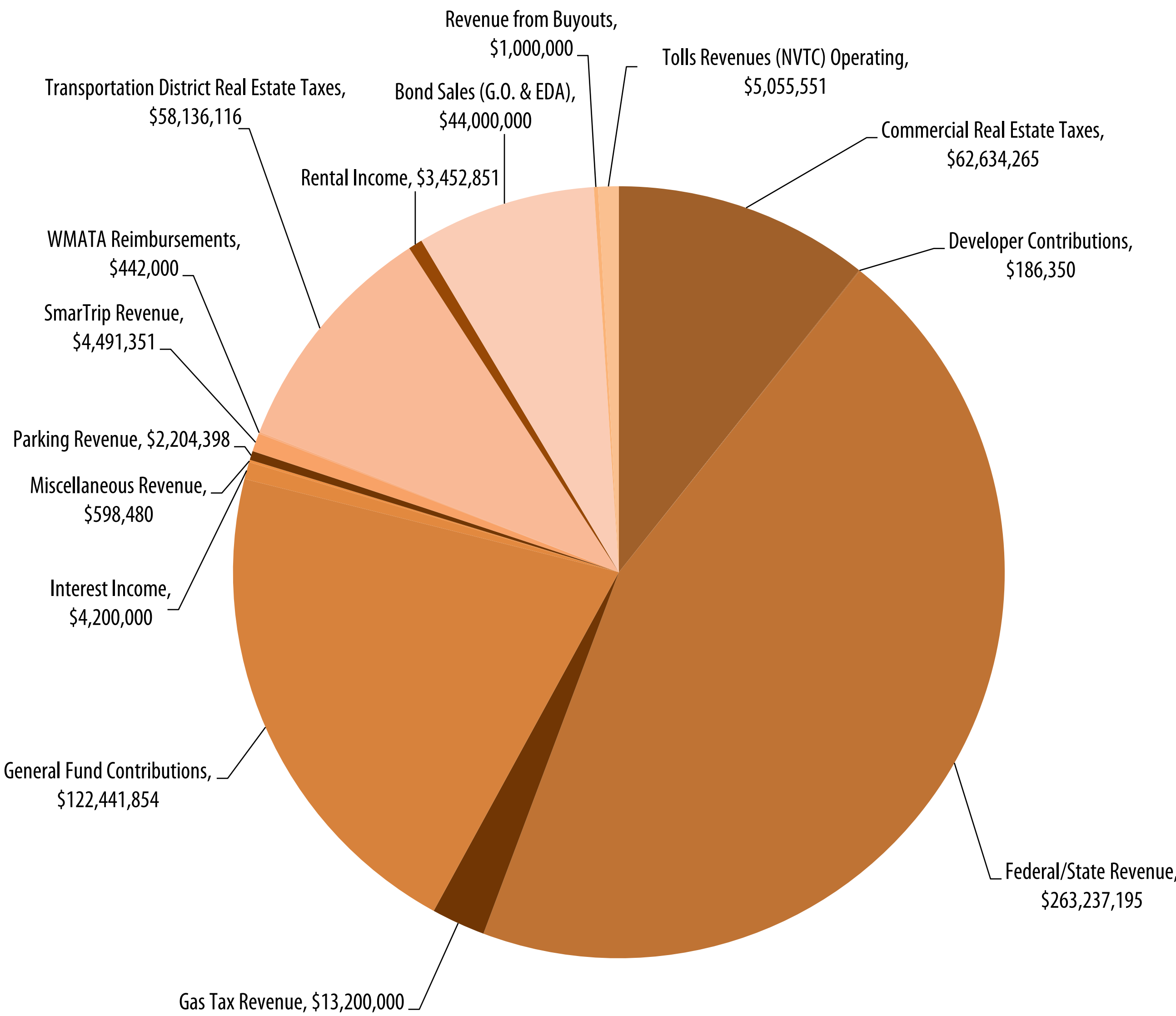
Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$513,565,645**	**$161,709,550**	**$503,568,435**	**$154,402,368**
Revenue/Transfers In:[1, 2, 3]				
Federal/State Revenue	$223,791,946	$214,982,692	$376,215,376	$263,237,195
General Fund Contributions	130,936,926	107,835,698	135,523,704	122,441,854
Transportation District Real Estate Taxes	59,505,016	57,640,087	57,640,087	58,136,116
Commercial Real Estate Taxes	60,765,930	63,623,310	63,623,310	62,634,265
Bond Sales (G.O. & EDA)	52,000,000	43,000,000	168,140,000	44,000,000
Gas Tax Revenue	14,330,975	13,000,000	13,000,000	13,200,000
Parking Revenue	2,036,812	6,436,104	6,436,104	2,204,398
SmarTrip Revenue	4,112,292	3,214,958	3,214,958	4,491,351
Rental Income	3,401,331	3,452,851	3,452,851	3,452,851
Toll Revenues	2,271,179	1,871,317	3,188,430	5,055,551
Revenue from Buyouts	0	1,000,000	1,000,000	1,000,000
WMATA Reimbursement	437,879	380,000	380,000	442,000
Miscellaneous Revenue	833,484	451,980	451,980	598,480
Interest Income	8,634,587	0	0	4,200,000
Developer Contributions	1,070,620	179,192	179,192	186,350
Total Revenue/Transfers In	**$564,128,977**	**$517,068,189**	**$832,445,992**	**$585,280,411**
Total Available	**$1,077,694,622**	**$678,777,739**	**$1,336,014,427**	**$739,682,779**
Expenditures/Transfers Out: [1, 2, 3]				
Personnel Services	$17,180,006	$20,603,746	$20,888,746	$21,829,740
Operating Expenses	279,996,382	300,056,164	304,494,644	348,385,229
Capital Equipment	31,562	0	0	0
Capital Projects	211,018,225	129,184,341	771,672,806	147,735,583
Debt Service	19,427,097	44,964,994	44,964,994	43,308,207
Debt Service Prepayment	38,600,000	0	30,800,000	0
Payments to Fiscal Agent	11,068,078	12,084,290	12,089,363	12,702,072
Recovered Costs	(3,195,163)	(3,298,494)	(3,298,494)	(3,471,247)
Total Expenditures/Transfers Out	**$574,126,187**	**$503,595,041**	**$1,181,612,059**	**$570,489,584**
Total Disbursements	**$574,126,187**	**$503,595,041**	**$1,181,612,059**	**$570,489,584**
Ending Balance	**$503,568,435**	**$175,182,698**	**$154,402,368**	**$169,193,195**

[1] Revenue and expenditures are grouped based on categories that may be different than the designation used in each fund. For a more detailed view, see each transportation-related fund in Volume 2.

[2] Grant funding is not included. For more information about transportation-related grant funding, see Fund 50000, Federal-State Grants, in Volume 2.

[3] Transfers In and Transfers Out between funds supporting transportation are not included since these amounts are offsetting.

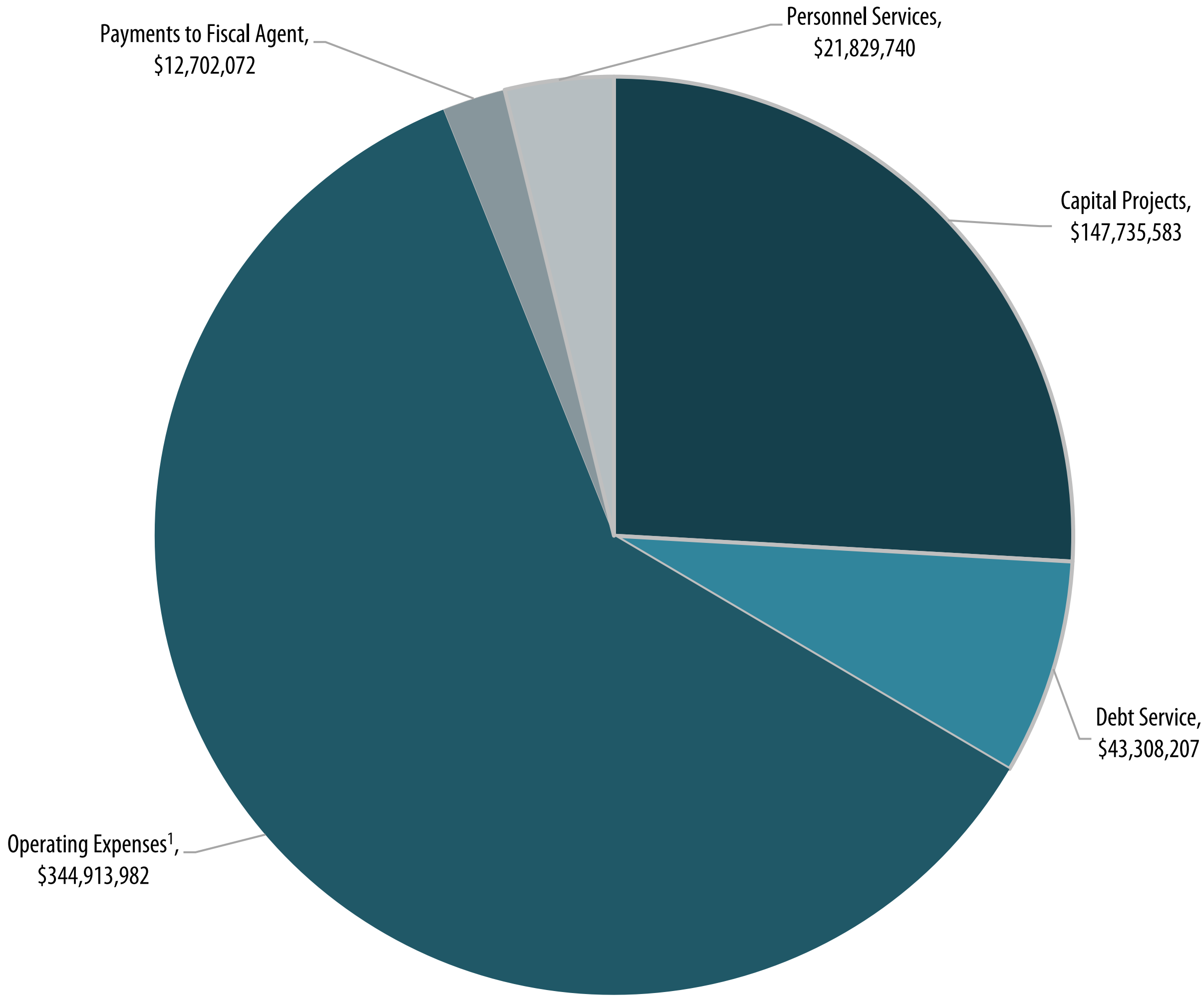
TRANSPORTATION PROGRAMS
FY 2025 SOURCE OF FUNDS



Total Revenues = $585,280,441

Transfers between related funds also support transportation programs. These include transfers from the Contributed Roadway Improvement Fund (30040) to Metro Operations and Construction (30000), transfers from Metro Operations and Construction (30000) and County and Regional Transportation Projects (40010) to County Transit Systems (40000), and transfers from County and Regional Transportation Projects (40010) to Metrorail Parking System (40125). General Fund contributions are provided to Metro Operations and Construction (30000) and County Transit Systems (40000).

TRANSPORTATION PROGRAMS
FY 2025 DISBURSEMENTS



Total Disbursements = $570,489,584

Transfers between related funds also support transportation programs. These include transfers from the Contributed Roadway Improvement Fund (30040) to Metro Operations and Construction (30000), transfers from Metro Operations and Construction (30000) and County and Regional Transportation Projects (40010) to County Transit Systems (40000), and transfers from County and Regional Transportation Projects (40010) to Metrorail Parking System (40125). General Fund contributions are provided to Metro Operations and Construction (30000) and County Transit Systems (40000).

[1] Recovered Costs in the General Fund, representing expenditure reimbursements from a specific project or fund outside of the General Fund, are included within Operating Expenses.

Department of Transportation

Mission

To plan, coordinate, and implement a multimodal transportation system for Fairfax County that moves people and goods, consistent with the values of the community. The department's vision is that in the 21st century, Fairfax County will have a world-class transportation system that allows greater mobility of people and goods and enhances the quality of life.

Connection to the Countywide Strategic Plan

Countywide Strategic Plan Community Outcome Areas

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Department of Transportation primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

Focus

The Fairfax County Department of Transportation (FCDOT) coordinates and oversees all transportation-related projects, programs, and issues for Fairfax County, and beginning in FY 2025 human services transportation. Activities primarily include managing transportation funding; land use analyses and transportation planning; managing transportation capital projects; implementing traffic mitigation and parking management strategies; providing transit services; and implementing transportation demand management strategies. In addition, FCDOT provides technical and policy support to members of the County's Board of Supervisors who sit on various regional transportation groups, including the Washington Metropolitan Area Transit Authority (WMATA), the Virginia Railway Express (VRE), the Northern Virginia Transportation Authority (NVTA), the Northern Virginia

Transportation Commission (NVTC), and the Metropolitan Washington Council of Governments' Transportation Planning Board (TPB). FCDOT also provides recommendations to the Board of Supervisors and the County Executive regarding transportation legislation before the Virginia General Assembly and the U.S. Congress.

Transportation Funding

The County directs significant resources toward transportation. In 2007 and 2014, voters approved $110 million and $100 million, respectively, in bond funding for transportation capital improvements. In 2020, voters approved $160 million in bond funding for Fairfax County's share of Metro's capital improvement program to rehabilitate and modernize the Metrorail system, including purchasing new railcars and buses and building a new bus garage.

As authorized by the Virginia General Assembly, the County levies a commercial and industrial real estate property tax of $0.125 per $100 assessed value, the maximum allowed. In FY 2025, these taxes are anticipated to generate approximately $62.6 million for transportation projects and services, as reflected in Fund 40010, County and Regional Transportation Projects.

Fund 40010 also includes funds supported by regional transportation fees and taxes levied in Northern Virginia jurisdictions and allocated by NVTA. Thirty percent of these regional revenues, estimated at $56.7 million in FY 2025, are available directly to the County for roadway and transit projects and services. NVTA allocates the remaining 70 percent of these regional revenues for regional transportation projects such that each jurisdiction's total long-term benefit is approximately equal to the proportion of fees and taxes collected attributable to each jurisdiction. Consequently, in FY 2025, an estimated $137.3 million will be available for transportation projects in Fairfax County. Thus, in FY 2025, the County anticipates receiving a total of approximately $194.0 million in regional transportation funding, as reflected in Fund 40010, County and Regional Transportation Projects.

The County also provides annual funding for its allocated portion of the WMATA and the VRE operating and capital budgets, and for the operating costs and buses associated with Fairfax Connector bus operations. Details on the County's various transportation programs and funding may be found in Volume 2 under the following Funds:

- 30000, Metro Operations and Construction;
- 30040, Contributed Roadway Improvements;
- 30050, Transportation Improvements;
- 40000, County Transit Systems;
- 40010, County and Regional Transportation Projects;
- 40110 and 40120, Dulles Rail Phases 1 and 2 Transportation Improvement Districts;
- 40125, Metrorail Parking System Pledged Revenues;
- 40180, Tysons Service District;
- 40190, Reston Service District;
- 50000, Federal-State Grants; and
- 70000, Route 28 Tax District

Strategic Initiatives

FCDOT is involved in several long-term initiatives that will transform the County's transportation system, improve mobility and access, and promote economic opportunity, as well as support other priority areas in the County's strategic plan. FCDOT leads the County's plans to implement Bus Rapid Transit (BRT), a high-quality bus-based transit system with rail-like features that provides faster, more reliable, and more convenient service than traditional bus operations. At over $900 million, the Richmond Highway BRT project includes planning, designing, and constructing a nearly eight-mile-long BRT system with nine stations, primarily in transit dedicated lanes, between Huntington Metrorail Station and Fort Belvoir. The project will be completed in two sections: Section 1 from Huntington Metrorail Station to Gum Springs, and Section 2 from Gum Springs to Fort Belvoir.

Efforts to implement BRT along the Richmond Highway corridor are well underway. Preliminary engineering and design efforts are anticipated to be completed in late 2024. Right-of-way acquisition began in early 2022 and is anticipated to be completed in 2026. FCDOT has begun developing urban street standards and refining the layout for the grids of streets located in and around future BRT stations. With construction expected to be completed in 2031, the Richmond Highway BRT system will connect those who live, work, and visit the Richmond Highway area to major employment centers, shopping centers, and residential communities, transforming the corridor well into the future.

In a similar effort, FCDOT is partnering with NVTC and other jurisdictions to implement BRT along the Route 7 corridor. NVTC has recommended approximately 14 miles of BRT service, primarily in dedicated lanes, between Tysons and the Mark Center in Alexandria. To promote and improve access to transit, FCDOT completed a detailed study of options to implement BRT along Route 7 between the Spring Hill Metrorail Station and I-66, including evaluating routing alignments, station locations, and multimodal street cross-sections. On July 27, 2021, the Board of Supervisors approved a preferred alignment for Route 7 BRT in Tysons. On July 25, 2023, the Board of Supervisors approved the Route 7 BRT Plan Amendment and changes to the Comprehensive Plan. FCDOT is currently determining right-of-way needs from Tysons to West Falls Church, as well as at proposed station locations and intersections.

In addition to BRT, FCDOT is involved in other high-profile initiatives to improve mobility and reduce traffic congestion. In collaboration with the Virginia Department of Transportation (VDOT) and others, FCDOT provides input and technical support on the I-495 Next Express Lanes and I-495 Southside Express Lanes projects. FCDOT also represents the County's interest on projects associated with Transforming Rail in Virginia to improve passenger rail service along the I-95 corridor between Washington, D.C. and Richmond, Virginia.

Transportation Planning

In other efforts to support the County's strategic goals, FCDOT evaluates the transportation impacts of proposed land use changes within the Comprehensive Plan. In FY 2023 and FY 2024, FCDOT evaluated the transportation impacts of proposed land use changes in Reston, the Fairfax Center area, and Lorton, among other areas. These efforts included labor-intensive land use analyses, civil engineering design reviews, traffic impact assessments, and negotiation among stakeholders to develop the best solutions in terms of future land use, transportation impacts and mitigation strategies, and community quality of life. In FY 2025, FCDOT will continue to evaluate land use nominations as part of the countywide Site-Specific Plan Amendment process, as well as evaluate the transportation impacts of proposed changes included in the Centreville and Springfield Community Business Center Comprehensive Plan Amendments.

At a more detailed level, FCDOT partners with other County agencies to improve efficiency and effectiveness in the land development process and respond strategically to development opportunities. FCDOT, the Department of Planning and Development (DPD), and Land Development Services (LDS), among other agencies, participate on multi-disciplinary teams reviewing land use applications and site plans which include high-density urban development, particularly in the Tysons Urban Core and Reston, as well as in Huntington and other areas along the Richmond Highway Corridor. During the process, FCDOT negotiates commitments from developers to implement Transportation Demand Management (TDM) strategies to reduce dependency on single-occupancy vehicles and create more multimodal environments. The projects underway in the Huntington area represent successful collaboration between FCDOT and other County agencies as proposed land use changes progress concurrently through the various stages of the land development process as the Richmond Highway BRT project is being designed. This collaborative approach will become increasingly critical in managing demand on the transportation network as the County continues shifting to high-intensity development in urban, transit-oriented areas.

From a long-term perspective, FCDOT is engaged in several analyses and studies that will shape the transportation network through 2045. In FY 2024 and FY 2025, FCDOT will conduct a mobility and safety study of the Gallows Road corridor from Annandale to Tysons. In addition, FCDOT began two corridor assessments: Route 29 from Waples Mill Road to the Fairfax County Parkway and Wiehle Avenue Phase II from Sunrise Valley to the Washington & Old Dominion Trail, the latter to enhance pedestrian, bicycle, and transit facilities. Each effort requires significant technical expertise and time to evaluate traffic conditions, develop mitigation strategies, forecast future traffic demand, and solicit public input to develop recommendations for the Board of Supervisors.

Transportation Priorities Plan

On January 28, 2014, the Board of Supervisors approved the FY 2015 – FY 2020 Transportation Priorities Plan (TPP) to improve the transportation network and prioritize use of limited resources. The TPP contained approximately 220 projects valued at over $1.4 billion, primarily funded by state and regional sources over the six-year period. In 2016, FCDOT initiated an update to the TPP for the FY 2018 – FY 2023 period to fully fund existing projects, new projects, and a reserve. However, in March 2018, the Virginia General Assembly approved a dedicated funding source for Metrorail capital improvements, diverting regional funding previously anticipated for these projects.

Due to reduced funding, as well as continually increasing transportation project costs, FCDOT was required to adjust schedules for projects already underway, defer and/or eliminate some projects, and was unable to add any new projects. On December 3, 2019, the Board of Supervisors approved the FY 2020 – FY 2025 TPP totaling 300 projects valued at approximately $3.04 billion, including funding for roadway capital projects, such as widenings, extensions, interchanges, and spot/intersection improvements; bicycle, pedestrian, and transit improvement projects; and transit services. It should be noted that the FY 2020 – FY 2025 TPP is more inclusive of transportation projects implemented in Fairfax County than those previously approved.

Since the FY 2020 – FY 2025 TPP was approved, transportation funding has become particularly challenging to forecast. Legislative changes from the 2020 Virginia General Assembly, supply chain disruptions, and increasing project costs are anticipated to be offset by an increase in statewide transportation funding over the next five years due to the federal Infrastructure Investment and Jobs Act passed in November 2021. As the specific impact on Fairfax County transportation projects is unknown, FCDOT does not have sufficient information to recommend significant new transportation projects be added to the TPP. FCDOT is currently developing the FY 2025 – FY 2030 TPP for the Board of Supervisors' consideration.

Transportation Projects

Despite uncertain future resources, FCDOT continues to coordinate and manage a large and complex project portfolio, comprising over 214 multimodal projects. In cooperative efforts with VDOT and the Department of Public Works and Environmental Services (DPWES), in FY 2023, FCDOT completed 19 projects, including pedestrian and bicycle projects and bus stop safety and shelter improvements. Pedestrian and bicycle projects included Kirby Road Walkways from Chesterbrook Elementary School to Halsey Road and from Halsey Road to Franklin Avenue, Mt. Vernon Memorial Highway Trail from George Washington's Grist Mill to Southwood Drive, Lisle Avenue Walkway from

Griffith Road to Sportsman Drive, Rock Hill Road Walkway from Turquoise Lane to Astoria Circle, Route 50 Walkway from Chichester Lane to Cedar Lane, and Lincolnia Road Sidewalk from Shackleford Terrace to Linmar Court. With the completion of six bus stop safety and shelter improvement projects in FY 2023, FCDOT has ensured that transit riders at over 736 bus stops throughout the County now have a safer and more comfortable place to wait, compared to a decade earlier.

As of July 2023, significant projects currently under construction include Route 28 Widening from Prince William County to Route 29, Magarity Road Walkway from Ware Road to Peabody Drive, Sleepy Hollow Road Walkway from Columbia Pike to Route 7, five walkway projects along Route 50 from Blake Lane to Prosperity Avenue, and the grade separation of the Washington & Old Dominion Trail at Wiehle Avenue. In addition, several significant projects began construction in FY 2024, including Terminal Road left turn lane at Fairfax County Parkway, Giles Run Road at Laurel Hill, Old Courthouse Road/Besley Road reconstruction, and Van Dorn Street pedestrian improvements from Oakwood Road to the City of Alexandria.

Traffic Mitigation and Parking Management Programs

As traffic congestion continues to increase in Fairfax County, drivers continue to identify alternative routes, relying on wayfinding applications that increase traffic volume and speeding in residential neighborhoods, especially near interstates and arterial roads. To improve safety and neighborhood livability, FCDOT administers several residential traffic mitigation programs, such as Traffic Calming, Cut Through Traffic Mitigation, Through Truck Restriction, "Additional $200 Fine for Speeding" signage, and "Watch for Children" signage programs. FCDOT collects and analyzes data, conducts community outreach, and coordinates with other parties to identify options for each community's unique traffic concern.

In a related effort to improve neighborhood livability, FCDOT administers the Residential Permit Parking District and Community Parking District programs to manage parking in neighborhoods negatively impacted by commuters or students parking on residential streets. Managing parking in residential areas through these programs ensures that street parking is readily available for local residents.

While parking availability affects residential quality of life, it also affects economic vitality. Current redevelopment plans, especially in urban areas such as Tysons, Dunn Loring, Merrifield, Springfield, and Reston, envision higher-density, mixed-use, transit-oriented development. The economic success of these redevelopment efforts depends heavily on street-level retail viability and thus, new parking management solutions. FCDOT completed an on-street parking management study in the Tysons Urban Center and Reston Transit Station Area in late FY 2021. The study included managed curbside parking recommendations, such as paid (metered) parking, to prevent Metrorail commuters, residents of area multifamily housing, and commercial drivers from using spaces in front of street-level businesses for long-term parking. The study also included options for increasing turnover in such spaces to reduce traffic congestion and vehicle emissions due to vehicles circling to find available on-street parking. FCDOT is developing an implementation plan for study recommendations in the Tysons Urban Center, such as paid parking zones, timed parking zones, and passenger pickup and drop-off zones.

Alternatives to Single Occupancy Vehicles

Transportation Demand Management

To encourage alternatives to single-occupancy vehicle commuting, FCDOT administers the Fairfax County Commuter Services Program (FCCS), collaborating with, and offering incentives to, major employers, developers, and multi-family residential complexes to promote teleworking, biking/ walking, ridesharing, and using public transit. In FY 2023, FCCS provided support to more than 2,300 employers and multi-family residential communities, benefiting more than half a million employees working in Fairfax County. To recognize employers who have excelled in implementing such programs, FCCS partners with Best Workplaces for Commuters, recognizing 13 employers in 2023.

Public Transit

Fairfax County provides annual funding for the Fairfax Connector, one of the nation's 100 largest fixed-route, fixed-schedule public bus systems. While FCDOT directs and manages the Fairfax Connector and associated transit facilities, such as the West Ox bus garage, direct services are provided through a private contractor. Details on Fairfax Connector services and facilities may be found in Volume 2 under Fund 40000, County Transit Systems.

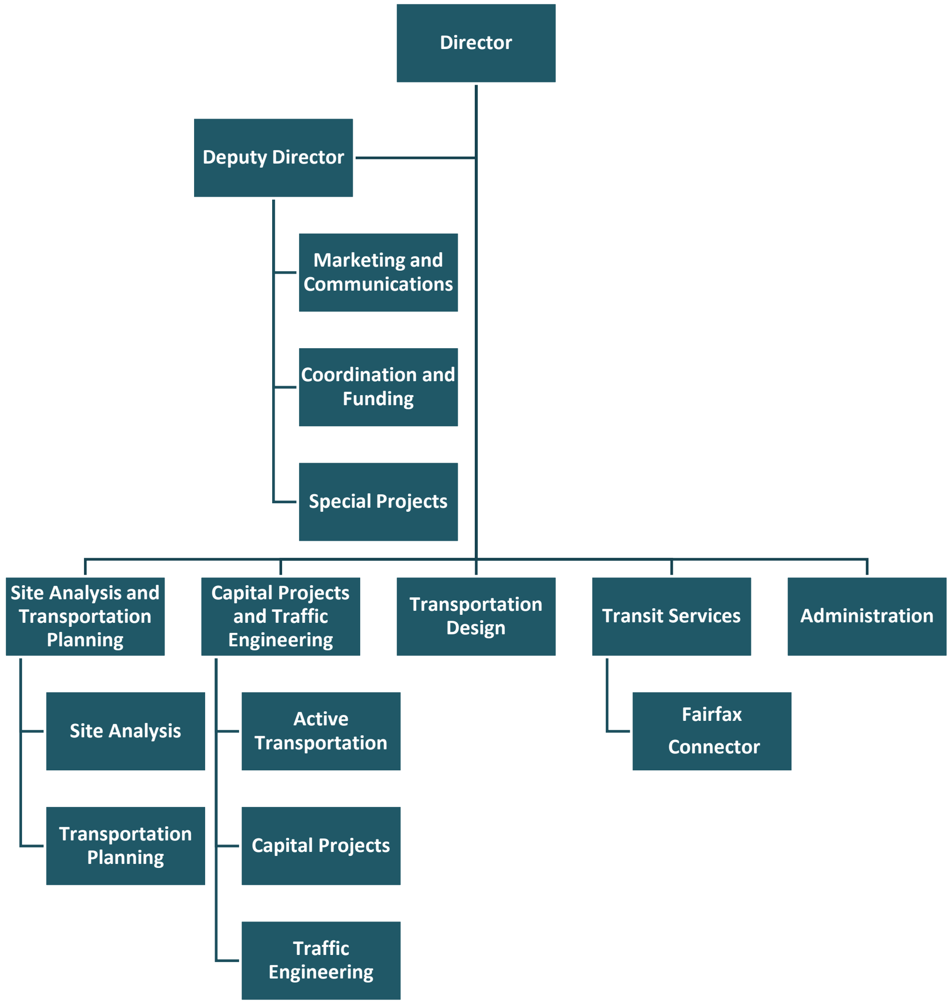
Active Transportation

Active transportation refers to self-propelled, mostly human-powered travel, including walking, biking, rolling (scooter, wheelchair, stroller), hiking, running, and riding for transportation and recreational purposes. In response to an October 2021 Board Matter, FCDOT developed a list of bicycle and pedestrian access and safety improvement projects totaling over $100 million. To date, the Board of Supervisors has approved a total of $56.7 million in new funding for these projects. It is anticipated that the Board of Supervisors will continue to approve a portion of future year-end balances to support these projects.

FCDOT oversees many of these projects, in addition to managing complementary initiatives and programs to promote active transportation and safety. To promote active transportation, FCDOT is updating and combining the Bicycle Master Plan and the Countywide Trails Plan into the ActiveFairfax Transportation Plan. In November 2021, the Board of Supervisors adopted the ActiveFairfax vision, goals, and objectives. Ultimately, the plan will establish a roadmap for implementing safe, convenient, and enjoyable streets and trails in Fairfax County. In a related effort, on May 10, 2022, the Board of Supervisors unanimously endorsed the Safe Streets for All Program, a comprehensive initiative to address systemic transportation safety issues for people walking, biking, and using other forms of active transportation.

In terms of programs supporting active transportation, FCDOT manages Fairfax County's Capital Bikeshare program. In October 2016, FCDOT launched Capital Bikeshare in Reston and Tysons, later adding new stations and expanding service in these areas. As of September 2023, FCDOT manages 69 stations across four primary areas in Fairfax County. Grant funding will allow FCDOT to expand to more than 100 stations, including Huntington, Springfield, Bailey's Crossroads, Seven Corners, Herndon, and near the Innovation Metrorail Station, as well as purchase highly popular electric bicycles.

Organizational Chart



Staff associated with the above divisions is reflected here, in the General Fund Department of Transportation, as well as in Fund 40010, County and Regional Transportation Projects (Volume 2).

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$10,489,667	$13,094,206	$13,094,206	$13,513,820
Operating Expenses	1,269,942	901,833	2,106,662	1,830,140
Capital Equipment	31,562	0	0	0
Subtotal	**$11,791,171**	**$13,996,039**	**$15,200,868**	**$15,343,960**
Less:				
Recovered Costs	($2,067,736)	($2,162,601)	($2,162,601)	($2,335,354)
Total Expenditures	**$9,723,435**	**$11,833,438**	**$13,038,267**	**$13,008,606**
Income:				
Bicycle Locker Rentals	$3,825	$6,589	$6,589	$6,589
Proposed Vacation Fees	450	400	400	400
Restricted Parking Fees	2,393	2,080	2,080	2,080
Total Income	**$6,668**	**$9,069**	**$9,069**	**$9,069**
NET COST TO THE COUNTY	**$9,716,767**	**$11,824,369**	**$13,029,198**	**$12,999,537**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	132 / 132	130 / 130	130 / 130	133 / 133

This department has 6/5.0 FTE Grant Positions in Fund 50000, Federal-State Grants.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$527,648**

An increase of $527,648 in Personnel Services includes $291,423 for a 2.00 percent market rate adjustment (MRA) for all employees and $201,374 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $34,851 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Transfer of FASTRAN Operations **$1,036,131**

An increase of $1,036,131 and 8/8.0 FTE positions is included for the transfer of FASTRAN operations from Agency 79, Neighborhood and Community Services. This transfer includes $689,981 in Personnel Services and $518,903 in Operating Expense, partially offset by $172,753 in Recovered Costs. FASTRAN offers specialized transportation services for residents of Fairfax County and the Cities of Fairfax and Falls Church participating in human service agency programs. Operating functions are transferred to Agency 40, Department of Transportation, and Fund 40000, County Transit Systems, in order to leverage route planning expertise and contracting opportunities.

Contract Rate Increases **$91,724**

An increase of $91,724 in Operating Expenses supports a contract rate for the providers of mandated and non-mandated services.

Planning and Land Use System (PLUS) Licenses and Support **$39,584**

An increase of $39,584 in Operating Expenses is included for PLUS licenses, based on anticipated billings for licensing costs associated with the agency's utilization of the PLUS system. PLUS is a new multi-agency platform for Fairfax County customers to complete their zoning, building, permitting or other land development processes online. Through PLUS, customers can conduct online transactions such as creating and submitting building permit applications online, pay fees, track application status, receive electronic notifications and conduct searches.

Department of Vehicle Services Charges **$1,021**

An increase of $1,021 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance and operating-related charges.

Reductions **($520,940)**

A decrease of $520,940 and 5/5.0 FTE positions reflects reductions utilized to balance the FY 2025 budget, with 2/2.0 FTE positions eliminated and 3/3.0 FTE positions are transferred to Fund 40010, County and Regional Transportation Projects. The following table provides details on the specific reductions:

Title	Impact	Positions	FTE	Reduction
Transfer of Positions to Alternative Funding Source	This reduction will transfer three filled full-time positions focused on transportation capacity enhancement projects from the Department of Transportation to Fund 40010, County and Regional Transportation Projects, for a savings of $367,075 to the General Fund. The salary and benefit expenses associated with the transferred positions would be supported by Northern Virginia Transportation Authority Local Share revenues.	3	3.0	$367,075
Reclassification and Elimination of Positions	This reduction will eliminate two full-time positions that have been vacant for more than a year, resulting in savings of $153,865. It is not expected this reduction will have a negative impact on agency operations as the responsibilities of these positions have been absorbed by current staff and DOT has implemented changes to the organization to better utilize authorized positions.	2	2.0	$153,865

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$1,204,829**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $1,204,829 for encumbered carryover associated with transportation studies, technical consulting support, software licenses, the purchase of new and replacement signage, employee recruitment, and training.

Cost Centers

The four cost centers in the Department of Transportation are: Administration, Coordination, Funding and Special Projects; Site Analysis and Transportation Planning; Capital Projects, Traffic Engineering and Transportation Design; and Transit Services. Working together, all FCDOT team members seek to fulfill the agency mission and carry out the key initiatives of the department.

Administration, Coordination, Funding and Special Projects

This cost center, which includes the Director and the Deputy Director, provides leadership, strategic planning, coordination, administrative, and other business support to FCDOT. In addition, it includes Special Projects, which coordinates with the Commonwealth of Virginia, NVTA, NVTC, and other Fairfax County agencies on the Richmond Highway BRT, Route 7 BRT, I-495 Next Express Lanes, I-495 Southside Express Lanes, and Transforming Rail in Virginia projects.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,976,271	$2,141,540	$2,373,236	$2,244,915
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	28 / 28	28 / 28	26 / 26

Site Analysis and Transportation Planning

The Site Analysis and Transportation Planning cost center is primarily responsible for shaping Fairfax County's transportation plan. Staff evaluate the transportation impacts of proposed land use changes within the Comprehensive Plan, develop multimodal transportation plans, negotiate commitments from developers to implement Transportation Demand Management (TDM) strategies, and manage the Fairfax County Commuter Services (FCCS) program. The FCCS program promotes TDM strategies, such as teleworking, biking and walking, ridesharing, and using public transit, as alternatives to single-occupancy vehicles to reduce traffic congestion and air pollution. These efforts mitigate the impact of land use changes on the transportation system, reduce dependency on single-occupancy vehicles, and create more multimodal environments for those who live, work, travel, and do business in Fairfax County.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,183,185	$2,970,539	$3,544,618	$3,047,315
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	26 / 26	26 / 26	26 / 26

Capital Projects, Traffic Engineering and Transportation Design

The Capital Projects, Traffic Engineering and Transportation Design cost center primarily manages transportation capital projects and implements traffic mitigation and parking management programs. Staff follow capital projects from initial prioritization through scoping, preliminary and final design, land acquisition, construction, and, in some cases, after construction. Activities include developing project scopes, managing studies, reviewing preliminary and final engineering plans, performing right-of-way and environmental analyses, and reviewing and monitoring transportation capital projects. Staff coordinate and manage projects for facilities such as park-and-ride lots, transit transfer centers, roadway widenings, extensions, interchanges, spot/intersection improvements, bicycle and pedestrian improvements, and bus shelters and pads. Staff also administer residential traffic mitigation and parking management programs.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,132,876	$3,622,230	$3,888,950	$3,332,033
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	40 / 40	39 / 39	39 / 39	38 / 38

Transit Services

The Transit Services cost center is responsible for providing Fairfax Connector bus service. Transit Services is responsible primarily for: operations and capital project planning; contract management; fleet maintenance oversight; park-and-ride lots and transit centers management; IT systems implementation and management; quality assurance; communications; and customer service. Contracted service providers operate Fairfax Connector bus service, a telephone information center, and several transit stores. Funding to operate the Fairfax Connector is included in Fund 40000, County Transit Systems.

This cost center also includes Marketing and Communications, responsible for FCDOT's community outreach, marketing, and communications efforts, supports the FCCS program, and manages the Fairfax County Employee Commuter Benefits program.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$2,431,103	$3,099,129	$3,231,463	$4,384,343
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	37 / 37	37 / 37	37 / 37	43 / 43

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

ADMINISTRATION, COORDINATION, FUNDING AND SPECIAL PROJECTS – 26 Positions			
1	Director	1	Network/Telecom Analyst II
1	Transportation Division Chief [-1T]	1	Geographic Info. Spatial Analyst II
1	Transportation Planner V	3	Financial Specialists II
4	Transportation Planners IV	1	Business Analyst IV
3	Transportation Planners III	1	Business Analyst III
3	Transportation Planners II	1	Administrative Associate
1	Transportation Planner I	1	Administrative Assistant V
2	Management Analysts IV	1	Administrative Assistant IV [-1]
SITE ANALYSIS AND TRANSPORTATION PLANNING – 26 Positions			
1	Division Chief	11	Transportation Planners III
2	Transportation Planners V	6	Transportation Planners II
3	Transportation Planners IV	3	Transportation Planners I
CAPITAL PROJECTS, TRAFFIC ENGINEERING AND TRANSPORTATION DESIGN – 38 Positions			
2	Division Chiefs	3	Engineers V
2	Transportation Planners IV	2	Engineers IV
6	Transportation Planners III	2	Senior Engineers III
4	Transportation Planners II [-1]	8	Engineers III
1	Transportation Planner I	1	Engineer II
4	Planning Technicians II	1	Engineer Technician III
1	Administrative Assistant III	1	Engineer Technician II
TRANSIT SERVICES – 43 Positions			
1	Division Chief	1	Chief of Transit Operations [1T]
1	Management Analyst IV	1	Social Services Specialist III [1T]
3	Transportation Planners V [1T]	4	Transit Schedulers II [4T]
3	Transportation Planners IV [-1T]	1	Information Officer II
11	Transportation Planners III [-1T]	1	Administrative Assistant IV [1T]
8	Transportation Planners II	2	Administrative Assistants III
1	Communications Specialist III	2	Administrative Assistants II
2	Communications Specialists II	1	Planning Aide
T	**Denotes Transferred Position(s)**		
-	**Denotes Abolished Position(s) due to Budget Reductions**		

Performance Measurement Results by Community Outcome Area

Effective and Efficient Government

The Coordination and Funding Division researches and applies for federal, state, and regional grants to support the County's transportation needs. In FY 2023, the actual value of transportation grants awarded to Fairfax County was $73.9 million, a decrease of $91.1 million from the estimate of $165.0 million. (It should be noted that the Safe Streets for All grant application for $16.0 million remains pending award.) Due to the nature of transportation projects, especially shifting project schedules and cash flow requirements, federal, state, and regional transportation grant programs reflect significant variability between estimated versus actual awards in a fiscal year, as well as variability in actual awards from year to year. In addition, different funding opportunities across different grant award periods are available each year. For instance, Smart Scale, the Commonwealth's primary vehicle for funding large-scale transportation projects, and regional NVTA funding are each awarded every two years on an alternating basis (e.g., NVTA funds were awarded in FY 2024 and Smart Scale funds will be awarded in FY 2025). Due to these variables, it is challenging to predict how many grant funding opportunities and how much associated funding will be available in future years. Aside from any adjustments in federal transportation funding under the Infrastructure Investment and Jobs Act, FCDOT does not anticipate significant opportunities for additional funding in FY 2025.

However, FCDOT will pursue all relevant grant opportunities to meet the County's transportation needs.

Mobility and Transportation

The Site Analysis and Transportation Planning Division collaborates with developers to mitigate the impact of land development on the County's transportation system through Transportation Demand Management (TDM) programs, with developers reporting performance towards trip reduction goals annually. In FY 2023, 41 of 42 developments, or 97.6 percent, reported meeting their proffered trip reduction commitments, exceeding the 95 percent goal. FCDOT anticipates similar performance in FY 2024 and FY 2025, even as more developments with TDM commitments submit annual reports for the first time. Data over previous fiscal years indicates that new developments are likely to meet their trip reduction goals since tenants are more likely to alter commuting habits when buildings are initially occupied, their travel paths and modes not well-established, and TDM programs focus marketing and outreach to influence new commuting habits. Since most of the developments reporting from FY 2022 through FY 2023 surpassed their TDM goals by more than five percent, it is unlikely that a significant number of tenants would change their commuting habits such that the developments would not meet their goals in FY 2024 and FY 2025.

The Site Analysis and Transportation Planning Division also manages Fairfax County Commuter Services (FCCS), a portfolio of transportation demand management programs. In FY 2023, the residual impacts of the coronavirus pandemic, particularly the dramatic increase in telework and hesitancy to commute with individuals outside the household, continued to affect demand for ridesharing programs. In FY 2023, FCCS served 9,720 ridesharing applicants, a decrease of 482 or 4.7 percent from FY 2022. Consistent with evolving commuting patterns, FCCS continued to provide a package of TDM options to fit the changing needs of both commuters and employers. These program efforts contributed to an 18 percent increase in the number of companies offering Employer TDM programs, from 451 in FY 2022 to 533 in FY 2023, with the most popular programs being Telework, Best Workplaces for Commuters, and Smart Benefits Plu$50.

The Capital Projects and Traffic Engineering Division (CPTED) and the Transportation Design Division (TDD) manage transportation capital improvement projects and implement traffic mitigation and parking management programs. In FY 2023, the two divisions developed new performance measures to reflect progress towards core objectives: completing transportation capital improvement projects that add capacity and improve mobility, access, and safety; and managing on-street parking.

In FY 2023, FCDOT completed 19 capital improvement projects, including 13 active transportation projects and 6 bus shelter/bus stop improvement projects. Collectively, these projects included completing: 700 linear feet of roadway vehicular lane improvements; 23 intersection improvements; four traffic and pedestrian signal improvements; approximately 6,000 linear feel of sidewalk improvements, primarily for the Kirby Road Walkway and Lisle Avenue Walkway projects; and approximately 8,200 linear feet of trails and shared use path improvements, primarily for the Mount Vernon Memorial Highway Trail.

In FY 2024, FCDOT anticipates completing 26 projects, including two roadway, 11 active transportation, and 12 bus shelter/bus stop improvement projects. The projects are estimated to provide over 30,000 linear feel of roadway vehicular lanes, nearly 11,700 linear feet of sidewalk, and nearly 28,000 linear feet of trails and shared use paths, primarily due to the Route 28 Widening project.

The On-Street Parking Program provides information about parking in Fairfax County and manages on-street parking programs, such as the Residential Permit Parking District and Community Parking Districts programs. In FY 2023, staff responded to 2,583 public parking inquiries and met the objective of responding to 98 percent of inquiries within 48 hours. In addition, FCDOT issued 10,579 residential permits and passes, issuing 98 percent within five days. Due to position vacancies, FCDOT inspected 52 percent of County-installed on-street parking restriction signs, less than the 75 percent objective.

It should be noted that several new measures are included as part of FY 2025 in order to better describe the results of the agency's work. Prior year information is included as context for these measures but, since FY 2025 is the first time they are included, there were no FY 2023 estimates previously reported.

For performance information for the Fairfax Connector Bus System, please see Fund 40000, County Transit Systems, in Volume 2.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Financial Sustainability and Trustworthiness						
Grants awarded	10	15	13	6	13	15
Value of grants awarded (in millions)	$226.00	$383.00	$165.00	$73.90	$250.00	$100.00
Mobility and Transportation						
Efficient and Varied Transportation Options						
Percentage of Developments Meeting Proffered TDM Goals	96.6%	100.0%	100.0%	97.6%	100.0%	100.0%
Percent change in Ridesources applicants assisted	(37.5%)	(7.6%)	2.0%	(4.7%)	2.0%	2.0%
Percent change in companies implementing new Transportation Demand Management (TDM) programs	14.8%	11.6%	2.5%	18.2%	5.1%	5.0%
Roadway Improvement Projects Completed[1]	3	1	NA	0	2	4
Active Transportation Improvement Projects Completed[1]	20	10	NA	13	11	20
Bus Shelter/Shop Improvement Projects Completed[1]	23	12	NA	6	12	12
Other Improvement Projects Completed[1]	0	2	NA	0	1	0
Percentage of public parking inquires responded to in 48 hours of receipt[1]	NA	100%	NA	98%	98%	98%
Percentage of residential parking permits or passes issued within 5 days[1]	NA	100%	NA	98%	98%	98%
Percentage of parking signs inspected1	NA	87%	NA	52%	75%	75%

[1] New measure added for FY 2025; estimate for FY 2023 not available.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

Fund 30000: Metro Operations and Construction

Focus

Fund 30000, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2025 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 128-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrorail, Metrobus, and MetroAccess systems.

The WMATA Board of Directors is expected to adopt the FY 2025 Operating Budget and FY 2025-2030 Capital Improvement Program in Spring 2024. Operating and capital requirements for the County's estimated FY 2025 Metro subsidy total $253,357,196 and are subject to additional changes from the WMATA Board of Directors as part of their review of the WMATA General Manager's proposed FY 2025 budget. The County's portion of the total WMATA budget is determined using several formulas that include factors such as the jurisdiction of residence of passengers, the number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density. The County meets its Metro subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts, and interest earnings on State Aid balances. State Aid and Gas Tax balances are held and disbursed to Metro by the Northern Virginia Transportation Commission (NVTC).

The County's FY 2025 operating contribution of $203.7 million is a 21.3 percent increase over the $167.9 million subsidy included in WMATA's FY 2024 Adjusted Budget. The increase in operating contribution assumes inflationary adjustments for all operational categories (e.g., Bus, Rail and Paratransit services) and the opening of the new Potomac Yard Station in Alexandria. During the COVID-19 pandemic, WMATA and its member jurisdictions received federal stimulus funding to mitigate ridership and revenue impacts associated with the pandemic. These funds are anticipated to be fully utilized at the beginning of FY 2025, resulting in increased jurisdictional subsidy contributions to continue to support the system in FY 2025. The County's operating contribution is subject to change based on further review by the Metro Board of Directors as part of their FY 2025 budget cycle. The County will incorporate its final WMATA FY 2025 operating subsidy as part of either the FY 2025 Adopted Budget Plan or the *FY 2024 Carryover Review* Process. In addition, Fund 30000 supports a transfer out of $3.7 million to Fund 40000, County Transit Systems.

The total operational requirements of $203.7 million and the $3.7 million for County Transit requirements are funded through the following sources: a FY 2025 General Fund transfer of $57.4 million, $132.8 million in applied State Aid, $13.2 million in applied Gas Tax Receipts, and $4 million in investment income.

For FY 2025, the County has a $49.6 million capital requirement to Metro, which is offset by $44.0 million in General Obligation Transportation Bonds and $5.6 million in General Fund monies to address the County's share of debt service for bonds that WMATA issued.

In 2018, the Virginia General Assembly passed legislation to provide annual dedicated funding sources to Metro to address long term capital needs. Revenue sources previously dedicated to the Northern Virginia Transportation Authority for the Transient Occupancy Tax and Grantor's Tax, in addition to two statewide revenue sources (state recordation tax currently used to pay bonds from the Northern Virginia Transportation District Fund and motor vehicle rental tax revenues), have been redirected to Metro. Also, a price floor on the regional gas tax was established to provide further dedicated funds to Metro.

In prior fiscal years, a portion of Metro funding increases have been accommodated by maximizing one-time available balances in State Aid to the County held at NVTC, which have been drawn down. As a result, General Fund support is required to meet FY 2025 expenditure requirements. For FY 2025, $63.0 million in General Fund support is provided, including a transfer of $57.4 million for operating expenses and $5.6 million applied to debt service.

Connection to the Countywide Strategic Plan

he Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 30000, Metro Operations and Construction, primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Metro Annual Operating Requirements **$36,827,361**

The projected FY 2025 subsidy requirement for WMATA Operating Expenses totals $203,736,853, an increase of $36,827,361, or 22.1 percent, over the FY 2024 Adopted Budget Plan, based on estimated funding requirements for Metrobus, Metrorail and MetroAccess.

Metro Capital Requirements **$1,000,000**

Projected FY 2025 Capital expenditures total $49,620,343, an increase of $1,000,000 or 2.1 percent, over the FY 2024 Adopted Budget Plan. This funding supports the acquisition of facilities, equipment, rail cars, and buses and provides for general infrastructure needs of the Metro system. It also funds debt service on the County's share of Metro bonds sold in FY 2018.

General Fund Transfer

The FY 2025 General Fund Transfer to Fund 30000, Metro Operations and Construction, is increased $10.0 million from the FY 2024 Adopted Budget Plan. The increased operating requirements are offset by a combination of state aid for transit and the projection of increased Gas Tax revenues as well as General Fund resources. Increased capital requirements are addressed through the County's bond program.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$2,292,589**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $2,292,589 due to increases in the County's share of the jurisdictional operating subsidy and share of capital project planning in the Washington Metropolitan Area Transit Authority (WMATA) Board FY 2024 Adopted Budget. Fund balances were sufficient to support these increases without additional resources.

Performance Measurement Results by Community Outcome Area

Mobility and Transportation

Although Metrobus and Metrorail ridership remain below pre-pandemic levels, ridership for both services increased again in FY 2023 in a continued recovery from the FY 2021 low point associated with the pandemic and this trend is expected to continue in FY 2024.

COVID-19 concerns and changes in travel patterns associated with the pandemic continue to impact ridership. It should be noted that the ridership estimates for FY 2025 are based on the WMATA's General Manager's FY 2025 Proposed Budget, which includes significant service reductions in order to balance expenses to available resources without either stimulus funding or fare revenue from pre-pandemic ridership. The estimated service level, ridership, and subsidy requirements for FY 2025 may change, depending on the budget adopted by the WMATA Board in spring of 2024.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Mobility and Transportation						
Efficient and Varied Transportation Options						
Percent change in Fairfax County trips on Metrobus	(29.9%)	28.0%	(4.8%)	19.2%	2.1%	(18.2%)
Percent change in Fairfax County ridership on Metrorail	0.0%	121.1%	42.8%	46.8%	31.2%	(31.0%)

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$12,177,174**	**$0**	**$2,292,589**	**$0**
Revenue:				
Revenue Applied to Operating Expenses:				
State Aid	$102,450,110	$110,028,402	$108,699,435	$132,800,000
Gas Tax Revenue	14,330,975	13,000,000	13,000,000	13,200,000
Interest on NVTC Balances	4,639,606	0	0	4,000,000
Subtotal - State/Gas Revenue, Operating	**$121,420,691**	**$123,028,402**	**$121,699,435**	**$150,000,000**
Revenue Applied to Capital Expenses:				
State Aid Applied to Metro Capital	$529,023	$0	$0	$0
State Aid Applied to Metro Debt Service	0	2,350	2,350	0
Subtotal - State/Gas Revenue, Capital	**$529,023**	**$2,350**	**$2,350**	**$0**
County Revenue:				
County Bond Sales[1]	$30,000,000	$43,000,000	$43,000,000	$44,000,000
Subtotal - County Revenue	**$30,000,000**	**$43,000,000**	**$43,000,000**	**$44,000,000**
Total Revenue	**$151,949,714**	**$166,030,752**	**$164,701,785**	**$194,000,000**
Transfers In:				
General Fund (10001)	$47,428,277	$47,428,277	$47,428,277	$57,425,927
General Fund Applied to Debt Service (10001)	5,617,993	5,617,993	5,617,993	5,620,343
Total Transfers In	**$53,046,270**	**$53,046,270**	**$53,046,270**	**$63,046,270**
Total Available	**$217,173,158**	**$219,077,022**	**$220,040,644**	**$257,046,270**
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy	$74,110,871	$72,292,270	$66,090,743	$80,210,104
Rail Operating Subsidy	69,092,175	74,469,125	80,931,492	98,221,372
ADA Paratransit - Metro	20,027,929	20,148,097	20,850,879	25,305,377
Subtotal - Operating Expenditures	**$163,230,975**	**$166,909,492**	**$167,873,114**	**$203,736,853**
Capital Construction Expenditures				
Metro Capital	$42,620,844	$43,000,000	$43,000,000	$44,000,000
Metro Capital Debt Service	5,617,993	5,620,343	5,620,343	5,620,343
Total County Capital Construction Subsidy	**$48,238,837**	**$48,620,343**	**$48,620,343**	**$49,620,343**
Total Operating and Capital Subsidy	**$211,469,812**	**$215,529,835**	**$216,493,457**	**$253,357,196**
Applied Support				
Applied NVTC State Aid and Gas Tax to Operating	($121,420,691)	($123,028,402)	($121,699,435)	($146,000,000)
Applied Interest at NVTC to Operating	0	0	0	(4,000,000)
Applied NVTC State Aid and Gas Tax to Capital	(529,023)	(2,350)	(2,350)	0
Total Expenditures, County	**$89,520,098**	**$92,499,083**	**$94,791,672**	**$103,357,196**
Transfers Out:				
County Transit Systems (40000)	$3,410,757	$3,547,187	$3,547,187	$3,689,074
Total Transfers Out	**$3,410,757**	**$3,547,187**	**$3,547,187**	**$3,689,074**
Total Disbursements, NVTC and County	**$214,880,569**	**$219,077,022**	**$220,040,644**	**$257,046,270**
Ending Balance[2]	**$2,292,589**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. In January 2024, an amount of $30.00 million was sold (Series 2024A) from the 2020 Transportation bond. The ending authorized but unissued balance from the 2020 Transportation bond is $32.64 million.

[2] The ending balance in Fund 30000, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by the WMATA General Manager and WMATA's Adopted Budget, and capital expenditures.

Fund 30040: Contributed Roadway Improvements

Focus

Fund 30040, Contributed Roadway Improvements, was created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Centreville, Fairfax Center, Reston, and Tysons area, as well as Tysons Grid of Streets Contributions and Tysons-wide Developer Contributions. These Tysons area contributions will address the traffic impact of new developments associated with growth resulting from the Board of Supervisors' adoption of the Comprehensive Plan for Tysons. The rate schedule is revised periodically based on the Consumer Price Index.

In addition, the County has accepted responsibility for the operations of the Transportation Association of Greater Springfield (TAGS); therefore, in FY 2025, $186,350 in proffer revenue will be transferred to Fund 40000, County Transit Systems. The transfer amount is based on average annual contributions received from TAGS. This funding supports shuttle bus service in the area of the Franconia/Springfield Metrorail Station.

No project funding has been included in Fund 30040 in FY 2025. Funding will be appropriated at fiscal year-end, consistent with the level of developer proffer revenue received during the fiscal year. This approach reflects conservative project budgeting, recognizing that significant fluctuations can occur from year to year in the pace of development with a resulting impact on proffer contributions. In FY 2025, work will continue on existing and previously funded projects using project balances. Proffer contributions are typically accumulated over several years until a sufficient level of revenue support is achieved for a major improvement. In addition, project expenditures cannot begin until the terms of the proffer contribution are met. Pooled interest is also appropriated at year-end.

A separate reserve exists for each area where contributions are received. These reserves are described below. As specific roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is dedicated to the improvements.

- **Centreville Developer Contributions** - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 21, 2023, the Board of Supervisors revised the developer rates for road improvements in the Centreville area from $7.60 to $8.09 per gross square foot of non-residential building structure and from $3,002 to $3,194 per residential dwelling unit.

- **Countywide Developer Contributions** - This reserve was created to serve as a source of funding for contributions received for roadway improvements throughout the County. Funds are dedicated to specific improvements when required. Many different projects throughout the County are supported by this funding within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements, and transit improvements.

- **Fairfax Center Developer Contributions** - Commitments from developers in the Fairfax Center area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 21, 2023, the Board of Supervisors revised the developer rates for road improvements in the Fairfax Center area from $7.07 to $7.52 per gross square foot of non-residential building structure and from $1,567 to $1,667 per residential dwelling unit. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments.

- **Reston Road Fund Developer Contributions** - Commitments from developers in the Reston area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. On March 21, 2023, the Board of Supervisors revised the developer rates for road improvements for the Reston Road Fund from $11.16 to $11.87 per square foot of non-residential building structure and from $2,439 to $2,595 per residential dwelling unit.

- **Tysons Developer Contributions** - This reserve accounts for private sector contributions received for the Tysons area for zoning cases and rates of contributions vary by case. On March 21, 2023, the Board of Supervisors revised the developer rates for road improvements in the Tysons area from $5.20 to $5.54 per gross square foot of non-residential building structure and from $1,154 to $1,228 per residential dwelling unit.

- **Tysons Grid of Streets Developer Contributions** - This reserve accounts for private sector contributions received for Grid of Streets improvements within the Tysons Urban Area. On March 21, 2023, the Board of Supervisors revised the developer rates for road improvements associated with the Tysons Grid of Streets from $8.01 to $8.52 per square foot of non-residential building structure and from $1,244 to $1,324 per residential dwelling unit. Developers may elect to construct the transportation improvements outlined in the guidelines in lieu of cash contributions, as negotiated in individual proffer agreements.

- **Tysons-wide Developer Contributions** - This reserve accounts for private sector contributions received for Tysons-wide transportation improvements. Funding in this project is for improvements outlined in the Tysons Comprehensive Plan Amendment approved by the Board of Supervisors on December 4, 2012. On March 21, 2023, the Board of Supervisors revised the developer rates for road improvements for the Tysons-wide area from $7.02 to $7.47 per gross square foot of non-residential building structure and from $1,244 to $1,324 per residential dwelling unit.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$49,883,424**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $49,883,424 due to the carryover of unexpended project balances in the amount of $47,418,877 and an adjustment of $2,464,547. This adjustment is based on actual revenue received in FY 2023 in the amount of $936,620 and interest earnings of $1,527,927.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$50,822,357**	**$0**	**$49,706,791**	**$0**
Revenue:				
Centreville Developer Contributions	$0	$0	$0	$0
Countywide Developer Contributions	143,196	179,192	179,192	186,350
Fairfax Center Developer Contributions	0	0	0	0
Reston Road Fund Developer Contributions	0	0	0	0
Tysons Developer Contributions	25,647	0	0	0
Tysons Grid Concept	0	0	0	0
Tysons Grid of Streets Developer Contributions	901,777	0	0	0
Tysons Metrorail Access Management	0	0	0	0
Tysons-wide Developer Contributions	0	0	0	0
Pooled Interest[1]	1,527,927	0	0	0
Total Revenue	**$2,598,547**	**$179,192**	**$179,192**	**$186,350**
Total Available	**$53,420,904**	**$179,192**	**$49,885,983**	**$186,350**
Total Expenditures[2]	**$3,580,113**	**$0**	**$49,706,791**	**$0**
Transfers Out:				
County Transit Systems (40000)[3]	$134,000	$179,192	$179,192	$186,350
Total Transfers Out	**$134,000**	**$179,192**	**$179,192**	**$186,350**
Total Disbursements	**$3,714,113**	**$179,192**	**$49,885,983**	**$186,350**
Ending Balance[4,5]	**$49,706,791**	**$0**	**$0**	**$0**

[1] Pooled Interest is earned on annual contributions as well as accumulated fund balance.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $176,633.58 to FY 2023 Total Expenditures to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $176,633.58 to the *FY 2024 Revised Budget Plan*. The projects affected by this adjustment are 2G40-034-000, Countywide Developer Contributions; 2G40-035-000, Tysons Developer Contributions; and 2G40-058-000, Tysons-wide Developer Contributions. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] Represents funds to support Fairfax Connector shuttle bus service in the Franconia-Springfield area.

[4] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[5] The $49.7 million FY 2023 ending balance meets capital project requirements in FY 2024 and future years. Proffered contributions cannot be expended until the terms of the proffer are met and until multiple contributions can be aggregated to meet total estimated costs of a project. As a result, a proffered contribution may be held in balance for several years, earning interest.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Centreville Developer Contributions (2G40-032-000)		$0.00	$913,028.54	$0
Countywide Developer Contributions (2G40-034-000)		174,772.43	19,034,063.06	0
Fairfax Center Developer Contributions (2G40-031-000)		0.00	5,039,286.86	0
Reston Road Fund Developer Contributions (2G40-147-000)		0.00	189,449.00	0
Tysons Developer Contributions (2G40-035-000)		303,517.60	5,032,148.43	0
Tysons Grid Concept (2G40-038-000)		0.00	189,876.88	0
Tysons Grid of Streets Developer Contributions (2G40-057-000)		3,087,401.20	13,443,232.65	0
Tysons Metrorail Access Management (2G40-040-000)		0.00	395,852.09	0
Tysons-wide Developer Contributions (2G40-058-000)		14,421.89	5,469,852.99	0
Total	**$0**	**$3,580,113.12**	**$49,706,790.50**	**$0**

Fund 30050: Transportation Improvements

Focus

Fund 30050, Transportation Improvements, supports the land acquisition, design, and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly, legislation was approved enabling counties to undertake primary and secondary roadway improvements using General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds. The most recent bond referendum was approved by the voters in November 2014 and supports pedestrian, bicycle, and roadway improvements; all designed to improve capacity, enhance safety and accessibility, and reduce congestion.

Fund 30050 provides funding for various roadway projects and is used in conjunction with revenue available to the County from commercial and industrial real estate tax in support of transportation. This revenue is budgeted within Fund 40010, County and Regional Transportation Projects, where a rate of $0.125 per $100 assessed value is in place. Both funds also support spot improvements consisting of quick-hit projects, such as turn lanes and sidewalk and trail connections to improve mobility, enhance safety, and provide relief for transportation bottlenecks.

In addition, the Board of Supervisors has consistently emphasized the importance of providing safe access for pedestrians and bicycles, especially near schools, parks, activity centers, transit station areas, and revitalization areas. During the COVID-19 pandemic, pedestrian and bicycle activity increased throughout the County and this increased usage highlighted the inadequacies of the existing infrastructure. The Board of Supervisors has supported new funding for a Bicycle and Pedestrian Access Program targeted at $100 million over six years through FY 2027. This funding will help expedite efforts to make one-time investments in pedestrian and bicycle infrastructure that will have long-term, meaningful impacts on accessibility and safety in the community. To date, the Board has approved an amount of $56,692,007 for this Program.

No funding has been included in Fund 30050 in FY 2025. Work will continue on existing and previously funded projects.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$104,889,960**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $104,889,960 due to the carryover of unexpended project balances in the amount of $78,406,783 and an adjustment of $26,483,177. This adjustment reflects an increase to the General Fund Transfer to support the countywide Bicycle and Pedestrian Access Program.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$12,962,092**	**$0**	**$53,245,463**	**$0**
Revenue:				
Bond Sale[1]	$22,000,000	$0	$25,140,000	$0
Total Revenue	**$22,000,000**	**$0**	**$25,140,000**	**$0**
Transfers In:				
General Fund (10001)	$25,208,830	$0	$26,483,177	$0
Total Transfers In	**$25,208,830**	**$0**	**$26,483,177**	**$0**
Total Available	**$60,170,922**	**$0**	**$104,868,640**	**$0**
Total Expenditures[2]	**$6,925,459**	**$0**	**$104,868,640**	**$0**
Total Disbursements	**$6,925,459**	**$0**	**$104,868,640**	**$0**
Ending Balance[3]	**$53,245,463**	**$0**	**$0**	**$0**

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 4, 2014, the voters approved a Transportation Bond Referendum in the amount of $100.0 million. An amount of $22.0 million from the 2014 referendum was sold in January 2023. A balance of $25.14 million remains in authorized but unissued bonds for this fund.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $21,320.09 to FY 2023 Total Expenditures to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $21,320.09 to the *FY 2024 Revised Budget Plan*. The projects affected by this adjustment are 2G51-052-000, Bicycle and Pedestrian Access – Parks; 5G25-060-000, Pedestrian Improvements – 2014; 2G25-076-000, Traffic Calming Program; and TF-000047, Tysons Transit Center. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Advanced Preliminary Engineering (5G25-030-000)	$2,102,099	$15,981.73	$202,544.72	$0
Bicycle and Pedestrian Access - DOT (2G40-197-000)	21,633,830	368,765.59	21,265,064.41	0
Bicycle and Pedestrian Access - DOT (ST-000053)	5,475,000	95,555.18	5,379,444.82	0
Bicycle and Pedestrian Access - DPWES (ST-000055)	2,020,000	494,882.39	1,525,117.61	0
Bicycle and Pedestrian Access - Parks (2G51-052-000)	3,000,000	465,798.80	2,534,201.20	0
Bicycle and Pedestrian Access - Police (ST-000054)	150,384	100,000.00	50,384.00	0
Bicycle and Pedestrian Access Reserve (ST-000051)	24,412,793	0.00	24,412,793.00	0
Bike/Trail Improvements - 2014 (5G25-063-000)	3,125,000	7,221.31	270,507.78	0
Bond Transit Projects - 2007 (5G25-056-000)	9,800,000	0.00	2,053,778.53	0
Contingency - Bonds (5G25-027-000)		0.00	135,181.74	0
County-Maintained Bike/Trail Imp - 2014 (ST-000037)	3,765,000	50,603.87	40,416.18	0
County-Maintained Pedestrian Imp - 2014 (ST-000036)	24,200,000	1,941,387.55	8,949,657.23	0
Jefferson Manor Improvements-Phase IIIA - 2014 (2G25-097-000)	2,662,086	26,649.73	0.00	0
Neighborhood Signs (2G25-113-000)	15,000	0.00	8,300.00	0
Oakwood Road Steet Acceptance (2G25-122-000)	200,000	18,282.26	151,238.30	0
Pedestrian Improvements - 2007 (ST-000021)	27,580,406	(6,008.85)	0.00	0
Pedestrian Improvements - 2014 (5G25-060-000)	46,114,000	912,069.92	11,011,409.19	0
Pole Mounted Speed Displays (2G25-112-000)	30,000	0.00	1,040.00	0
Rectangular Rapid Flashing Beacons (ST-000047)	100,000	0.00	100,000.00	0
RHPTI Ped Improvements - 2014 (5G25-061-000)	2,422,911	6,476.31	0.00	0
RMAG Phase II - 2014 (5G25-062-000)	6,526,000	615,091.27	3,902,592.06	0
Route 28 Widening (5G25-065-000)	2,000,000	19,113.47	1,976,996.33	0
S. Van Dorn /I-95 Interchange (5G25-029-000)	11,050,211	0.00	98,438.04	0
Spot Improvements - 2014 (5G25-059-000)	23,470,000	1,425,084.26	15,453,386.97	0
Stonecroft Blvd Wdng SB (Marriott-Wstfld) (5G25-064-000)	800,678	0.00	800,678.00	0
Traffic Calming Program (2G25-076-000)	3,504,399	208,672.67	877,098.37	0
Tysons Transit Center (TF-000047)	4,000,000	139,139.06	3,589,063.88	0
VDOT Street Acceptance (5G25-066-000)	100,000	20,692.10	79,307.90	0
Total	**$230,259,797**	**$6,925,458.62**	**$104,868,640.26**	**$0**

Fund 40000: County Transit Systems

Mission

To provide safe, reliable, clean, and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 40000, County Transit Systems, primarily supports the following Community Outcome Area:

Community Outcome Area	Vision Statement
Mobility and Transportation	*All residents, businesses, visitors and goods can move efficiently, affordably and safely throughout the county and beyond via our well-designed and maintained network of roads, sidewalks, trails and transit options.*

Focus

Fund 40000, County Transit Systems, provides funding for operating and capital expenses for the Fairfax Connector bus system. The Fairfax County Department of Transportation (FCDOT) manages, oversees, and coordinates the activities of the Fairfax Connector bus system, which in FY 2023 operated 93 routes, providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 345 buses.

Fairfax Connector bus service is operated by a private contractor from three operating facilities.

The Huntington Division provides local service to the Huntington, Van Dorn Street and Franconia-Springfield Metrorail stations, as well as local service in the Mount Vernon and Lorton areas. The Division also provides express service to the Pentagon Metrorail station.

The Reston-Herndon Division includes service in the Reston, Herndon, McLean and Tysons areas to the Wiehle-Reston East, McLean, Spring Hill, and Tysons Corner Metrorail stations; express service between Reston, the Pentagon Metrorail station, and Crystal City; local service between Herndon, Reston, and Tysons; and cross-county service between Fair Oaks and Reston.

The West Ox Division provides service primarily in the I-66 Corridor between the Vienna Metrorail station and the Centreville, Chantilly, Fair Oaks, Oakton, and Fairfax Center areas; and 495 Express service between Tysons, Burke Centre, and Springfield.

The Transit Development Plan (TDP) was adopted by the Board of Supervisors in March 2016 and guides future investments and changes to the Fairfax Connector system. The TDP goals and objectives focus on expanding transit service and improving access and mobility. To that end, FCDOT implemented a free student pass program, new express services and cross-county linkages, and other transit route improvements.

The FY 2024 TDP includes a planning horizon of ten years, and the document will be renamed the Transit Strategic Plan (TSP). To complete the TSP, FCDOT developed a route optimization planning process which incrementally reviews five sections of the Fairfax Connector bus network over a three-year timeframe. Each section review is based on a major Metrorail Station or activity center served by the Fairfax Connector. These include Franconia–Springfield, Reston, Herndon, Vienna, Tysons, and Huntington Metrorail Stations.

As part of the planning for Richmond Highway Bus Rapid Transit (BRT), FCDOT completed a route optimization review for Huntington area service. Vienna, Tysons, and Huntington planning efforts were completed in FY 2022.

In September 2015, in partnership with Fairfax County Public Schools (FCPS), Fairfax Connector initiated the Student Free Fare Pilot Program (SFFPP), which provides free bus rides to County middle and high school students. For the 2022 – 2023 school year, monthly ridership averaged over 43,000 student trips, representing a significant increase over the FY 2021 – 2022 school year average of 28,550 trips per month. The student bus pass program accounts for approximately 6 percent of the total weekday ridership.

Since 2017, FCDOT has been awarded six Commuter Choice grants from the Northern Virginia Transportation Commission (NVTC) for implementation of express bus service along the I-66 and I-395 corridors using the managed High Occupancy Toll (HOT) lanes. Funding for express bus services is generated from toll revenue with a goal of reducing congestion within the I-66 corridor inside the Beltway and along I-395. These express routes account for approximately 4.3 percent of the total weekday ridership.

In November 2022, the County implemented the Herndon – Reston bus service plan in coordination with the opening of the Silver Line Metrorail Phase 2 extension. The plan involved a significant re-alignment of the transit services in the Herndon and Reston areas of the County. This resulted in an overall ridership improvement of approximately 9 percent.

In 2023, FCDOT implemented Route 660, which operates along I-66 using the new express lanes. The route improves connectivity between Centreville and Tysons and provides additional connections for passengers at the Government Center and Vienna Metrorail Station. Route 660 provides weekday commuter service with ten-minute frequency during peak periods and reduces travel time from Centreville to Tysons by approximately 30 percent. This route is funded through a Virginia Department of Rail and Public Transportation (DRPT) grant using I-66 Outside the Beltway (OTB) toll revenue.

To further improve system efficiency and reliability, in FY 2024 FCDOT will make service adjustments along the I-66 corridor, Vienna, and Tysons as recommendations to the TSP. In addition, new Routes 598 and 798 will be implemented to increase regional connectivity.

FCDOT is working on Phase II of the Intelligent Transportation System (ITS) project. As part of this effort, the Fairfax Connector Bus Tracker website will be updated, and Clever Mobile will be implemented to allow Connector supervisory staff to monitor and adjust operational concerns in real time.

FCDOT continues its commitment to environmental protection. As part of this effort, FCDOT received DRPT and Virginia Department of Environmental Quality (DEQ) funds to partially fund the purchase of eight battery electric buses and charging infrastructure. Additional zero-emission buses will be included in the electric bus pilot program in FY 2024. To further reduce emissions, the Fairfax Connector has a strict idling policy and utilizes clean technology on the diesel bus fleet to meet stringent emission standards for urban buses. FCDOT adheres to stormwater management best practices and the DEQ standards for testing and monitoring at transportation sites.

As of 2024, the new Springfield and Monument Drive Commuter Parking Garages are under construction.

County and Regional Transportation Projects
Commercial and Industrial (C&I) real estate tax revenue and Northern Virginia Transportation Authority (NVTA) local 30 percent funds are collected in Fund 40010, County and Regional Transportation Projects, and a portion is transferred to the County Transit Systems budget. In FY 2025, this amount totals $40.9 million. These funds are used to provide continued support for:

- West Ox Division rush hour and midday service
- High ridership/ priority bus routes
- Service between Wiehle-Reston East to Dulles Airport
- Richmond Highway corridor routes

General Fund Support / Use of Balances
General Fund support is provided to Fund 40000 for Fairfax Connector requirements and for the County share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The FY 2025 General Fund transfer to Fund 40000 is approximately $45.1 million. This represents a $2.1 million increase over prior year funding levels associated with inflationary increases for providing service.

Virginia Railway Express (VRE)
Fund 40000, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by VRE. The service is a joint effort among NVTC, the Potomac and Rappahannock Transportation Commission, DRPT, and the participating jurisdictions of Fairfax County, the City of Manassas, the City of Manassas Park, the City of Fredericksburg, Prince William County, Spotsylvania County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operating and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues, state contributions, and contributions from the participating and contributing local jurisdictions. According to the VRE Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions according to a funding formula. The FY 2025 Fairfax County subsidy is estimated at almost $5.5 million, a decrease of approximately $128,000 from the FY 2024 Adopted Budget Plan.

FASTRAN Human Services Transportation
As part of the FY 2025 budget process, operation of the FASTRAN Human Services Transportation service is transferred from Agency 79, Neighborhood and Community Services. F offers specialized transportation services for residents of Fairfax County and the Cities of Fairfax and Falls Church participating in human services agency programs, including access to critical medical care, adult day health care, senior centers, senior residences, therapeutic recreation services, and transport to and from Community Services Board (CSB) support services and worksites. The operating functions are transferred to better align transit functions and leverage route optimization expertise.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Increased Operating Expenditure Requirements **$8,421,434**
An increase of $8,421,434 in expenditures is reflected. This includes a net increase of $8,487,875 in operating requirements for the Connector system associated with estimated inflationary increases and an increase of $62,000 for WMATA expenses for bus operations and maintenance costs at the West Ox Bus Facility. These increases are partially offset by a decrease in subsidy requirements for VRE of $128,441.

Transfer of FASTRAN Operations **$1,207,796**
An increase of $1,207,796 is included for the transfer of FASTRAN operations from Agency 79, Department of Neighborhood and Community Services (NCS). FASTRAN offers specialized transportation services for residents of Fairfax County and the Cities of Fairfax and Falls Church participating in human service agency programs. Operating functions are transferred to Agency 40, Department of Transportation, and Fund 40000, County Transit Systems, in order to leverage route planning expertise and contracting opportunities.

Department of Vehicle Services Charges **$74,939**
An increase of $74,939 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance, and operating-related charges.

Capital Requirements **$25,033,194**
Capital project funding of $38,645,644 is included, an increase of $25,033,194 when compared with the FY 2024 Adopted Budget Plan and is primarily associated with the purchase of hybrid and electric buses replacing existing fleet assets aging out of service.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$46,116,888**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $46,116,888 primarily due to an increase of $28,184,420 for the purchase of replacement buses. The remaining increase is attributable to $15,862,440 in capital project balances, primarily associated with the purchase of buses, farebox upgrades and facility renovations, along with $2,661,070 encumbered for operating activities including contracted transit operation services, vehicle and facilities maintenance, transit studies, and security services. These increases are partially offset by a $591,042 reduction in the required Virginia Railway Express (VRE) subsidy.

Performance Measurement Results by Community Outcome Area

Mobility and Transportation

Due to the COVID-19 pandemic, Fairfax Connector ridership decreased by 18.6 percent to approximately 6.7 million in FY 2020, as compared to FY 2019. Ahead of many transit agencies, the Fairfax Connector resumed full service on all routes on August 29, 2020, with some service enhancements, including a new commuter route from the Stringfellow Road Park-and-Ride Lot to Southwest Washington, D.C. Ridership continued to decline in FY 2021 to 4.6 million. In FY 2022, ridership improved by nearly 14 percent with an annual ridership of 5.2 million, returning to approximately 62 percent of pre-pandemic levels.

Due to health and safety concerns stemming from the pandemic, the VRE ridership surveys used to gather this data have not been conducted since 2019. However, ridership surveys were undertaken in 2022 and will be utilized for future estimates.

Performance measures for Human Services Transportation are included for informational purposes since the service operation is transferring from Agency 79, NCS, in FY 2025. Please refer to Agency 79, Neighborhood and Community Services narrative for information on FY 2023 Performance Measurement Results.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Mobility and Transportation						
Efficient and Varied Transportation Options						
Percent change in FAIRFAX CONNECTOR passenger trips	(32.69%)	13.70%	15.57%	61.20%	6.56%	3.00%
Percent change in service provided for platform miles	7.55%	11.10%	4.46%	1.07%	12.00%	0.09%
Percent change in service provided for platform hours	5.28%	8.70%	2.84%	0.74%	6.10%	0.10%
Increased Accessibility, Affordability and Equity						
Percent change in Human Services Agency client rides on rideshare buses	9.5%	(49.5%)	147.9%	16.8%	0.0%	0.0%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$25,512,691**	**$5,111,457**	**$10,990,551**	**$1,851,050**
Revenue:				
Local Revenue				
Miscellaneous Revenue[1]	$321,091	$100,000	$100,000	$100,000
SmarTrip Revenue[2]	4,112,292	3,214,958	3,214,958	4,491,351
Bus Advertising	279,975	165,000	165,000	289,000
Bus Shelter Program	229,575	184,500	184,500	207,000
WMATA Reimbursements, West Ox Bus Operations Center[3]	437,879	380,000	380,000	442,000
Subtotal - Local Revenue	**$5,380,812**	**$4,044,458**	**$4,044,458**	**$5,529,351**
Revenue from the Commonwealth				
State Aid (NVTC) Operating[4]	$11,986,270	$27,553,975	$15,193,807	$29,415,090
State Aid (NVTC) Capital[5]	23,743,526	9,587,450	53,634,310	38,645,644
Toll Revenue for Operating - NVTC Commuter Choice Program	2,271,179	1,871,317	3,188,430	5,055,551
Toll Revenue for Capital - NVTC Commuter Choice Program	0	4,025,000	4,025,000	0
VDRPT Express Lane Service Operating Assistance[6]	1,201,918	2,785,639	6,088,193	3,549,999
VDRPT Express Lane Service Capital Assistance[6]	4,544,628	0	0	0
DRPT TRIP[7]	20,885	1,939,320	3,870,755	969,660
Commonwealth of Virginia Transportation Management Plan - Rt 798[8]	0	0	2,000,000	0
North County Bus Service - CIA[9]	1,259,074	1,184,861	1,184,861	1,203,082
Subtotal - Revenue from the Commonwealth	**$45,027,480**	**$48,947,562**	**$89,185,356**	**$78,839,026**
Total Revenue	**$50,408,292**	**$52,992,020**	**$93,229,814**	**$84,368,377**
Transfers In:				
General Fund (10001) to Connector and VRE	$42,965,059	$42,965,059	$42,965,059	$45,113,312
General Fund (10001) to FASTRAN Human Services Transit	0	0	0	1,282,735
Metro Operations and Construction (30000)	3,410,757	3,547,187	3,547,187	3,689,074
Contributed Roadway Improvements (30040)[10]	134,000	179,192	179,192	186,350
County and Regional Transportation Projects (40010)[11]	38,522,000	39,677,660	39,677,660	40,867,990
Total Transfers In	**$85,031,816**	**$86,369,098**	**$86,369,098**	**$91,139,461**
Total Available	**$160,952,799**	**$144,472,575**	**$190,589,463**	**$177,358,888**
Expenditures:				
Fairfax Connector				
Fairfax Connector Operating Expenses				
Transit Administration	$3,133,225	$4,750,286	$5,698,057	$4,435,061
Huntington Division	40,475,294	44,583,101	45,320,959	48,001,640
Reston-Herndon Division	32,948,668	39,145,361	39,591,503	41,929,162
West Ox Division, County Connector	31,195,490	34,553,738	35,083,038	37,154,498
Subtotal - Connector Operating Expenses	**$107,752,677**	**$123,032,486**	**$125,693,557**	**$131,520,361**
Capital Projects	$37,050,681	$13,612,450	$57,659,309	$38,645,644
Total Connector Service	**$144,803,358**	**$136,644,936**	**$183,352,866**	**$170,166,005**

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Total WMATA Service	$437,879	$380,000	$380,000	$442,000
Total Bus Services, Connector and WMATA	**$145,241,237**	**$137,024,936**	**$183,732,866**	**$170,608,005**
Commuter Rail[12]	$4,721,011	$5,596,589	$5,005,547	$5,468,148
FASTRAN Human Services Transit	$0	$0	$0	$1,282,735
Total Expenditures	**$149,962,248**	**$142,621,525**	**$188,738,413**	**$177,358,888**
Ending Balance	**$10,990,551**	**$1,851,050**	**$1,851,050**	**$0**
State Aid CARES Credit Reserve[13]	$5,111,457	$1,851,050	$1,851,050	$0
Transportation-Related Requirements	5,879,094	0	0	0
Unreserved Balance	**$0**	**$0**	**$0**	**$0**

[1] Miscellaneous revenue includes such items as reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on Fairfax Connector routes, insurance recoveries, and miscellaneous developer contributions.

[2] Fare revenue is received either directly by the County as SmarTrip fare payments, or indirectly through contractor billings.

[3] WMATA reimburses the County for its share of space at the West Ox Bus Operations Center, a joint use facility for WMATA and the County Connector. WMATA initiated operations from this site in Spring 2009. Funding is increased based on projected costs and utilization by WMATA.

[4] State Aid for mass transit is disbursed to NVTC, where it is made available to the County.

[5] State Aid to support the Fairfax Connector Bus Replacement Program. Funds will be transferred to the County and appropriated for the purchase of replacement buses as scheduled in the multi-year replacement cycle.

[6] Reimbursement from the Department of Rail and Public Transit (DRPT) in the amount of $3.5 million supports operating assistance for I-95 Express Lanes (Route 393), I-66 Outside the Beltway (Route 660), and I-495 NEXT (Route 798) bus service.

[7] DRPT's Transit Ridership Incentive Program (TRIP) is a statewide grant program designed to support improvements to regional connectivity and ridership by supporting zero fare and subsidized fare pilot programs. Fairfax County has received a three-year grant to support a pilot low-fare program for income eligible riders.

[8] Reimbursement from Virginia's Transportation Management Plan (TMP) through VDRPT to support Route 798 service on I-495 while toll collection is disrupted for construction of the 495 Next project.

[9] North County Bus Service provides public transit services between the George Bush Center for Intelligence and McLean Metrorail Station.

[10] FY 2025 reflects a transfer of $186,350 from Fund 30040, Contributed Roadway Improvements, to support shuttle bus service in the Franconia-Springfield area. The transfer is based on actual receipts in the previous fiscal year and may fluctuate as proffer revenue changes. This service was previously provided as a WMATA route and these funds were transferred to Fund 30000, Metro Operations and Construction. Fairfax Connector began operating the service and received the contributions in FY 2022.

[11] The FY 2025 transfer of $40.9 million from Fund 40010, County and Regional Transportation Projects, is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $28.3 million is from Commercial and Industrial (C&I) real estate revenue and $12.6 million is from HB 2313 local revenues.

[12] Fairfax County participates in the Virginia Railway Express (VRE) Master Agreement and provides an annual subsidy to VRE operations and construction.

[13] As a result of the Federal Transit Administration (FTA) regional transit services support included in the Coronavirus Aid, Relief and Economic Security (CARES) Act, Fairfax County received $26.3 million in credits allocated by WMATA to support the loss of passenger fare revenue, capital, operating and other County transit-related expenses to prevent, prepare for and respond to the COVID-19 pandemic. This credit is reflected in Fund 30000, Metro Operations and Construction, and reduced the annual state aid contribution for Fairfax County's share of its WMATA subsidy for FY 2022. These credits have remained at NVTC. During FY 2021, $8.6 million of these credits were utilized and in FY 2022, $5.6 million of the CARES credits were utilized to offset anticipated reductions in Fairfax Connector SmarTrip and cash fare revenue. An additional $7.0 million was used for the same purpose in FY 2023 and a further $3.2 million is being used for FY 2024. The remaining $1.9 million will be used in FY 2025.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Backlick Rd North Park-N-Ride Bike Improvement (TS-000027)	$121,760	$0.00	$116,606.31	$0
Burke VRE Park and Ride Renovation (2G40-195-000)	575,000	50,266.12	274,733.88	250,000
Bus Garage Facility Renovations (TF-000059)	2,165,000	0.00	1,650,000.00	515,000
Bus Shelter Replacement (TS-000022)	937,466	(28,952.00)	313,325.36	0
Clean Air Communities Program Local (TF-000056)	2,197,261	1,933,388.05	133,581.16	0
Connector Intelligent Transportation Sys (3G40-003-000)	11,318,580	1,855,146.08	516,662.50	203,000
Fairfax Connector 495NEXT Bus DRPT (TF-000058)	5,200,000	0.00	5,200,000.00	0
Fairfax Connector Buses - Capital (TF-000048)	83,281,527	20,427,499.20	29,203,496.33	8,601,363
Fairfax Connector Electric Buses (TF-000057)	11,639,436	9,359,486.36	2,279,949.64	0
Fairfax Connector Hybrid Buses - Capital (TF-000062)	23,807,624	0.00	0.00	23,807,624
Fairfax Connector Support Vehicles (TF-000053)	703,979	234,868.55	230,959.52	77,580
Farebox Upgrade/Replacement (TF-000039)	10,591,021	0.00	7,542,739.23	2,516,077
Mid-Life Overhaul (TF-000040)	21,527,676	2,661,210.06	4,085,001.42	2,500,000
NVTC Commuter Choice I-66 Route 598 Buses (TF-000061)	4,069,500	0.00	4,069,500.00	0
NVTC Commuter Choice I-95/395 Route 391 Buses (TF-000060)	678,250	0.00	678,250.00	0
Shop Equipment (TF-000051)	2,249,597	536,576.82	1,117,124.24	175,000
West Ox Maintenance Renovation (TF-000049)	470,000	21,192.23	247,379.77	0
Total	**$181,533,677**	**$37,050,681.47**	**$57,659,309.36**	**$38,645,644**

Fund 40010: County and Regional Transportation Projects

Focus

Fund 40010, County and Regional Transportation Projects, supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax for transportation and Northern Virginia Transportation Authority (NVTA) local tax revenues. The taxing authority for commercial and industrial real property was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. This revenue helps accelerate the County's implementation of roadway, transit, and pedestrian projects.

HB 3202 allows localities to assess a tax on the value of commercial and industrial real estate and to use the proceeds on new transportation improvements. The County's FY 2025 rate is $0.125 per $100 of assessed value (the maximum allowed per state code), which will generate approximately $62.6 million in revenue. This estimate is based on current projections in the commercial real estate market.

In 2013, the Virginia General Assembly approved HB 2313, a transportation funding package. The bill included regional components for planning districts that meet certain thresholds (population, registered vehicles, and transit ridership). Northern Virginia meets these criteria for the imposition of increases on Sales, Grantors, and Transient Occupancy taxes. The bill mandated that 70 percent of this regional funding be allocated by NVTA, with the remaining 30 percent provided to the individual localities embraced within NVTA for their determination. In FY 2018, HB 2313 generated approximately $328 million in funding for transportation projects in the Northern Virginia region.

In 2018, the Virginia General Assembly passed HB 1539/SB 856 to support Washington Metropolitan Area Transit Authority (WMATA) capital funding requirements. As a result of the Metro funding bill, Grantors and Transient Occupancy Tax revenues in HB 2313 were redirected, and localities receiving WMATA service were directed to provide a total of $27.12 million to fund Metro Capital needs. Legislation in 2019 and 2020 restored approximately $63.5 million in annual regional transportation funding to partially address the 2018 funding diversion. Since then, these regional NVTA revenue sources have generated in total (or are projected to generate):

- $263 million in FY 2019
- $274 million in FY 2020
- $273 million in FY 2021
- $383 million in FY 2022
- $397 million in FY 2023
- $411 million in FY 2024 (projected)
- $429 million in FY 2025 (projected)

Significant increases were realized from 2021 to 2022 due to regional sales taxes received and increased receipts in state funding consistent with 2019 and 2020 General Assembly legislation. Of the FY 2025 projected total of $429 million, Fairfax County could reasonably expect to benefit from approximately $194 million of this total in transportation improvements. The 30 percent share is expected to be approximately $56.7 million, including just over $2 million combined for the Towns of Herndon and Vienna.

FY 2025 disbursements include $11.19 million for operating and staff support (includes recovered costs) for project implementation; approximately $38.3 million for capital projects (including $2 million for projects in the Towns of Herndon and Vienna); $13.28 million for Metro capital funding needs (per HB1539/SB856), $13.3 million for repayment of the Transportation Infrastructure Finance and Innovation Act (TIFIA) loan for Phase II of the Dulles Metrorail Project. Transfers out include a $2.35 million transfer to Fund 40125 (Metro Parking) to support debt service payments for the Wiehle-Reston East Metrorail Parking Garage, and a $40.87 million transfer to Fund 40000, County Transit Systems, for the operation of Fairfax Connector bus service.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$6,690,339	$7,509,540	$7,794,540	$8,315,920
Operating Expenses	2,557,198	2,735,764	2,935,764	4,004,992
Capital Projects	107,013,248	59,411,934	482,733,742	51,580,109
Bond Expenses	0	13,300,000	13,300,000	13,300,000
Subtotal	**$116,260,785**	**$82,957,238**	**$506,764,046**	**$77,201,021**
Less:				
Recovered Costs	($1,127,427)	($1,135,893)	($1,135,893)	($1,135,893)
Total Expenditures	**$115,133,358**	**$81,821,345**	**$505,628,153**	**$76,065,128**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	57 / 57	57 / 57	57 / 57	60 / 60

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$257,495**
An increase of $257,495 in Personnel Services includes $147,069 for a 2.00 percent market rate adjustment (MRA) for all employees and $102,223 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $8,203 is included for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

Operating Expenses Adjustment **$1,269,228**
An increase of $1,269,228 in Operating Expenses is included to record Capital BikeShare operating expenses separately from capital costs associated with installing stations.

Transfer of Positions to Alternative Funding Source **$568,341**
An increase of $568,341 in Personnel Services is associated with 3/3.0 FTE positions transferred from Agency 40, Department of Transportation, to Fund 40010, County and Regional Transportation Projects.

Other Post-Employment Benefits **($19,456)**
A decrease of $19,456 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Projects **($7,831,825)**

Funding in the amount of $51,580,109 is included in FY 2025 for priority projects supported by commercial and industrial tax revenue and funding received from the Northern Virginia Transportation Authority (NVTA), consistent with the transportation priorities periodically updated and approved by the Board of Supervisors. This amount also includes portions of NVTA local funding allocated to the Towns of Herndon and Vienna. Compared with the FY 2024 Adopted Budget Plan, this represents a decrease of $7,831,825 or 13.2 percent.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$423,806,808**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $423,806,808, primarily due to the carryover and net adjustments to capital projects.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

COUNTY AND REGIONAL TRANSPORTATION PROJECTS – 60 Positions			
1	Deputy Director	1	Business Analyst III
1	Transportation Division Director [1T]	3	Financial Specialists III
2	Engineers V	1	Management Analyst III
2	Engineers IV	1	Senior Right-of-Way Agent
1	Senior Engineer III	1	HR Generalist II
5	Engineers III	1	Communications Specialist II
1	Engineering Technician III	1	GIS Analyst I
3	Transportation Planners V	1	Network/Telecom Analyst I
10	Transportation Planners IV [1T]	2	Administrative Associates
10	Transportation Planners III [1T]	1	Planning Technician II
8	Transportation Planners II	2	Administrative Assistants III
1	Transportation Planner I		
T	**Denotes Transferred Position(s)**		

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$233,371,498**	**$13,300,000**	**$215,820,705**	**$13,300,000**
Revenue:				
Commercial Real Estate Tax for Transportation[1]	$60,765,930	$63,623,310	$63,623,310	$62,634,265
Local/Regional Transportation Revenue - NVTA[2,3]				
Fairfax County - NVTA 30%	$49,258,751	$55,803,463	$55,803,463	$54,625,241
Town of Herndon - NVTA 30%	1,125,824	1,143,894	1,143,894	1,119,742
Town of Vienna - NVTA 30%	892,449	928,338	928,338	908,737
Regional Transportation Revenue - NVTA 70%[3]	26,779,488	0	123,640,970	0
EDA Transportation Bonds[4]	0	0	100,000,000	0
Total Revenue	**$138,822,442**	**$121,499,005**	**$345,139,975**	**$119,287,985**
Total Available	**$372,193,940**	**$134,799,005**	**$560,960,680**	**$132,587,985**
Expenditures:				
Personnel Services	$6,690,339	$7,509,540	$7,794,540	$8,315,920
Operating Expenses	2,557,198	2,735,764	2,935,764	4,004,992
Recovered Costs	(1,127,427)	(1,135,893)	(1,135,893)	(1,135,893)
Subtotal - Personnel and Operating	**$8,120,110**	**$9,109,411**	**$9,594,411**	**$11,185,019**
Capital Projects[5]				
Fairfax County - NVTA 70%[3]	$26,779,487	$0	$123,640,969	$0
Fairfax County - Commercial Real Estate Tax and NVTA 30%[2,3]	66,211,542	44,079,702	332,574,195	36,272,630
Town of Herndon - NVTA 30%[2]	759,975	1,143,894	8,206,871	1,119,742
Town of Vienna - NVTA 30%[2]	2,456	928,338	5,051,707	908,737
Metro Capital Program Contribution[6]	13,259,788	13,260,000	13,260,000	13,279,000
Subtotal - Capital Projects	**$107,013,248**	**$59,411,934**	**$482,733,742**	**$51,580,109**
Debt Service				
TIFIA Loan Repayment[7]	$0	$13,300,000	$13,300,000	$13,300,000
Subtotal - Debt Service	**$0**	**$13,300,000**	**$13,300,000**	**$13,300,000**
Total Expenditures	**$115,133,358**	**$81,821,345**	**$505,628,153**	**$76,065,128**
Transfers Out:				
County Transit Systems (40000)[8]	$38,522,000	$39,677,660	$39,677,660	$40,867,990
Metrorail Parking System (40125)[9]	2,717,877	0	2,354,867	2,354,867
Total Transfers Out	**$41,239,877**	**$39,677,660**	**$42,032,527**	**$43,222,857**
Total Disbursements	**$156,373,235**	**$121,499,005**	**$547,660,680**	**$119,287,985**
Ending Balance	**$215,820,705**	**$13,300,000**	**$13,300,000**	**$13,300,000**
TIFIA Debt Service Reserve[10]	$13,300,000	$13,300,000	$13,300,000	$13,300,000
Unreserved Balance	**$202,520,705**	**$0**	**$0**	**$0**
Rate per $100 of Assessed Value	**$0.125**	**$0.125**	**$0.125**	**$0.125**

[1] The Board of Supervisors implemented this tax in FY 2009 at a rate of $0.11 per $100 of assessed value. In FY 2014, the rate increased from $0.11 to $0.125 per $100 of assessed value as part of the Board's Four-Year Transportation Program; this rate remains unchanged in FY 2025. The Transportation Funding and Reform Act of 2007 (HB 3202) provided the enabling legislation for this tax.

[2] As a result of the State Transportation funding plan (HB2313) approved during the 2013 Session by the General Assembly, additional revenues are available to the County for transportation projects and transit needs. As a result of the General Assembly actions in 2018, 2019, and 2020, funding has been redirected from NVTA to support Metro capital needs, and partially restored. Prospective NVTA revenues attributable to Fairfax County are anticipated to be $188.8 million in FY 2025. Of this total, $56.7 million, or 30 percent, will be available directly to the County and the towns of Herndon and Vienna.

[3] NVTA regional funding requirements will be included as part of the *FY 2024 Carryover Review.*

[4] Economic Development Authority (EDA) revenue bonds in the amount of $100 million were included in the *FY 2024 Revised Budget Plan* and are consistent with the Board of Supervisors Transportation Priorities Plan (TPP) approved January 28, 2014. To date, the sale of these bonds for project implementation has not been necessary as the fund has had sufficient cash to cover project expenses; however, authorization is important to advance projects expeditiously.

[5] Capital Projects include roadway, pedestrian, and transit capital funding. A portion of funding is held in a reserve and adjustments are made to reflect project funding for specific projects approved by the Board of Supervisors as projects approach implementation.

[6] Approximately $13.3 million will be transferred to the Commonwealth of Virginia's Washington Metropolitan Area Transit Authority Capital Fund to address WMATA capital purposes, in accordance with Chapter 854 of the Acts of Assembly of 2018 (HB 1539 / SB 856).

[7] Repayment of the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan through the United States Department of Transportation which supported construction of Phase II of the Metrorail Silver Line.

[8] The FY 2025 transfer of $40.9 million from Fund 40010, County and Regional Transportation Projects, is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $28.3 million from Commercial and Industrial (C&I) real estate revenues will fund West Ox Division rush hour and midday service, support for increased frequencies on overcrowded priority bus routes, support of I-495 Express lanes service and the Tysons Circulator; and $12.6 million from HB 2313 local revenues will fund the implementation of new transit service planned for congestion relief.

[9] Provides for the balance of funds required to pay debt service on the Wiehle-Reston East Metrorail Station Parking Garage not covered by ground rent and parking fees on site. Required funding has been previously included as part of carryover reviews.

[10] Represents funds held in reserve for TIFIA Debt Service, as required by the TIFIA Loan Agreement.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Active Transportation Wayfinding Signage (ST-000052)	$150,000	$5,000.00	$145,000.00	$0
Balls Hill Rd/Old Dominion Dr Int (2G40-152-000)	20,502,030	333,246.82	15,808,872.85	0
Bicycle Facilities Program (TS-000001)	3,749,170	0.00	2,992.34	0
Bike Share Expansion Local (TS-000029)	125,000	0.00	125,000.00	0
Bike/Ped Program Operations (2G40-177-000)	5,619,087	877,931.78	2,698,727.81	0
Braddock Rd Imprv Phase I NVTA30 (2G40-160-000)	35,000,000	0.00	35,000,000.00	0
Bus Stops - Braddock District (TS-000011)	832,517	42,103.88	120,517.37	0
Bus Stops - Countywide (TS-000010)	1,735,250	19,116.87	251,630.41	0
Bus Stops - Dranesville District (TS-000012)	684,000	124,842.54	105,219.46	0
Bus Stops - Franconia District (TS-000014)	1,288,000	175,524.77	294,751.98	0
Bus Stops - Hunter Mill District (TS-000013)	1,527,795	50,705.99	259,189.02	0
Bus Stops - Mason District (TS-000015)	1,317,602	83,195.27	395,495.86	0
Bus Stops - Mt Vernon District (TS-000016)	1,418,000	61,356.64	161,811.34	0
Bus Stops - Providence District (TS-000017)	1,615,219	35,594.27	276,691.98	0
Bus Stops - Springfield District (TS-000018)	825,598	0.00	16,317.38	0
Bus Stops - Sully District (TS-000019)	196,000	17,693.74	49,169.05	0
Capital Expansion (TF-000030)	807,149	0.00	7,750.46	0
Capital Project Management Information Systems (CPMIS) (2G40-163-000)	1,619,650	255,813.84	390,978.83	0
Cinder Bed Rd Bikeway (2G40-176-000)	5,150,000	(263,272.18)	4,817,122.85	0
Columbia Pike Complete Sts Ph I (2G40-188-000)	695,000	13,379.85	663,095.37	0
Construction Reserve (2G40-001-000)		0.00	0.00	6,326,143
Construction Reserve NVTA 30% (2G40-107-000)		0.00	30,999,756.50	24,471,487
Cost Benefit Analysis Support (2G40-060-000)	1,531,824	49,362.96	58,424.13	0
CSYP Bike & Pedestrian Program (2G40-088-000)	86,170,838	13,019,246.04	30,335,413.27	5,000,000
Dulles Toll Road & Soapstone Dr Overpass (2G40-078-000)	63,250,000	19,650.00	54,794,664.68	0
Extension Frontier Drive (VDOT) (2G40-095-000)	8,000,000	0.00	5,000,000.00	0
Fairfax Corner Parking Facility (TF-000042)	10,000	0.00	780.21	0
Fox Mill/Pinecrest Intersection Imprv (2G40-185-000)	900,000	0.00	50,000.00	0
Giles Run & Laurel Hill (2G40-067-000)	2,900,000	89,230.97	2,190,510.26	0
Herndon Metrorail Parking-NVTA 30 (TF-000026)	2,573,145	0.00	636,655.43	0
Herndon NVTA 30% Capital (2G40-105-000)		759,975.44	8,206,870.64	1,119,742
HMSAMS (2G40-086-000)	16,800,648	3,796,604.57	7,780,090.35	0
I-66 OTB Active Transportation Projects (2G40-194-000)	3,000,000	300,000.00	2,700,000.00	0
I-66 Random Hills Trail - FCPA (ST-000046)	810,000	40,037.48	553,765.17	0
Innovation Center Metro Station NVTA70 (2G40-101-000)	7,937,951	(336,391.57)	866,745.32	0
Innovation Center Parking - C&I (TF-000021)	4,484,630	443,839.62	30,627.38	0
Innovation Center Parking-NVTA 30 (TF-000027)	873,240	0.00	11,069.02	0
Innovation Station North Neighborhood Access (ST-000048)	8,800,000	563,358.64	7,700,024.20	0
Lee Chapel Rd Imprv (2G40-206-000)	5,000,000	0.00	5,000,000.00	0
Metro Capital Transfer NVTA 30% (2G40-164-000)	94,381,937	13,259,788.00	13,260,000.00	13,279,000
North Kings Hwy/Shields Ave Imprv (2G40-153-000)	4,193,845	0.00	3,920,298.30	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Old Courthouse Rd SRTS (2G40-175-000)	227,901	(3,741.00)	0.00	0
Old Dominion Dr Walkway (2G40-203-000)	2,600,000	0.00	2,600,000.00	0
Orange Hunt Elem SRTS (2G40-187-000)	205,000	15,793.21	179,662.36	0
Providence Bikeshare (TS-000024)	390,000	361,344.00	28,656.00	0
Reston Bikeshare LCM Exp (TS-000026)	505,000	44,916.92	52,788.42	0
Reston Bikeshare Silver Line (TS-000030)	150,000	115,739.00	34,261.00	0
Revitalization - Springfield-Commerce ST (2G40-181-000)	275,000	39,535.10	229,299.30	0
Rich Hwy CSX Underpass - NVTA 30 (2G40-180-000)	792,000	0.00	792,000.00	0
Richmond Highway Match - Sidewalks (2G40-049-000)	934,894	0.00	248,525.53	0
RMAG Phase II (2G40-085-000)	8,621,340	377,685.46	5,618,738.25	0
Rolling Rd. VRE Garage Feasibility Study (2G40-055-000)	3,250,000	155,342.51	2,483,516.34	0
RSTP Advanced Project Implementation-TMSAMS (2G40-051-000)	2,401,600	3,311.74	1,597,938.52	0
Rt 1 BRT NVTA70 (2G40-162-000)	166,571,429	18,177,259.15	114,448,387.00	0
Rt 28 Widen CN FY18 NVTA 70% (2G40-190-000)	16,000,000	7,422,167.55	7,368,876.88	0
Rt 28 Widen RW FY17 NVTA 70% (2G40-189-000)	5,000,000	1,516,452.16	956,960.05	0
Rt 7 Widening (Reston Ave - DTR) NVTA30 (2G40-158-000)	13,200,000	0.00	790,079.00	0
Rt. 1 Bus Rapid Transit (BRT) NVTA30 (2G40-114-000)	757,232	0.00	43,199.10	0
Rt. 1 Wdng (Napper to Mt Vrn Hwy) (2G40-132-000)	3,460,828	0.00	3,455,488.90	0
Rt. 28 Widening HB2 (2G40-136-000)	10,482,973	2,341,276.61	7,786,780.21	0
Rt. 286/Popes Head Road Interchange – NVTA 30% (2G40-141-000)	4,330,000	330,000.00	0.00	0
Rt. 29 Widen Union Mill-Buckley Gate NVTA30 (2G40-110-000)	14,172,427	0.00	14,172,427.00	0
Seven Corners Interchange (RC-000002)	1,186,115	0.00	1,103,396.19	0
Shirley Gate/Braddock/FFX Co Pkwy/Popes (2G40-079-000)	16,500,000	411,656.26	15,191,852.95	0
Shrevewood Elem SRTS (2G40-186-000)	1,380,045	53,826.60	1,305,415.20	0
Sidewalk Replacement VDOT Participation (ST-000001)	820,000	170.94	223,410.37	0
Silverline Metrorail Ph II NVTA 30% (2G40-196-000)	40,250,000	40,250,000.00	0.00	0
Soapstone DTR Overpass (2G40-143-000)	49,515,000	155.54	22,962,267.46	0
Spot Program (2G40-087-000)	29,356,000	642,966.25	23,361,671.32	0
Springfield Multi-Use Transit Hub (ST-000033)	7,171,148	(156,139.87)	4,153,794.41	0
Stormwater- Nutrient Credits (2G40-093-000)	1,095,000	193,675.60	335,155.80	0
Studies/Planning/Advanced Design/Prog Rsv (2G40-090-000)	7,650,000	357,448.06	2,721,227.43	0
Sully Civil War Cycle Tour (2G40-166-000)	54,000	0.00	17,131.40	0
Synchro/AutoCAD Hardware (TF-000041)	195,705	0.00	165,000.00	0
Telegraph Rd Widening/Hayfield Rd (2G40-172-000)	4,500,000	0.00	4,500,000.00	0
Telegraph Rd Wlkwy Agreement USACE (2G40-179-000)	100,000	1,070.93	97,081.49	0
Traffic Signals (2G40-127-000)	1,200,000	0.00	752,719.00	0
Transportation Projects - At Large (2G40-003-000)	100,000	0.00	55,000.00	0
Transportation Projects - Braddock District (2G40-002-000)	100,000	0.00	100,000.00	0
Transportation Projects - Dranesville District (2G40-004-000)	100,000	26,623.34	0.00	0

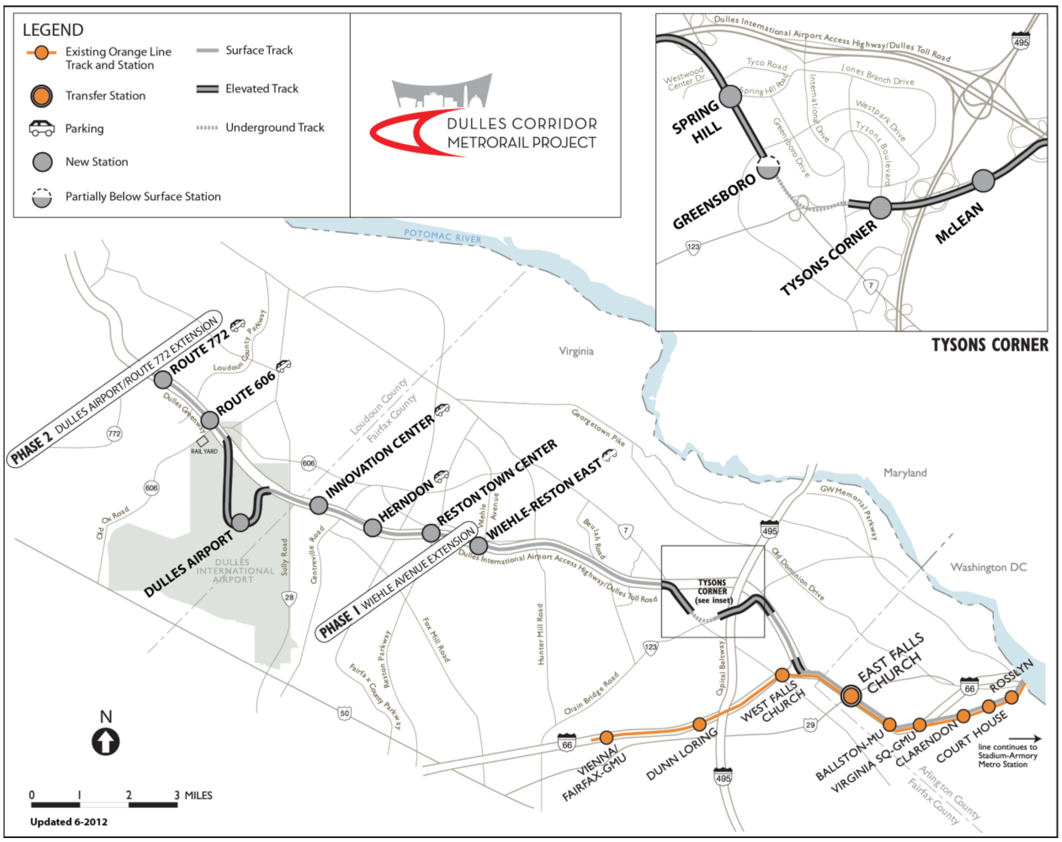
SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Transportation Projects - Franconia District (2G40-006-000)	100,000	0.00	99,228.00	0
Transportation Projects - Hunter Mill District (2G40-005-000)	100,000	0.00	17,460.50	0
Transportation Projects - Mason District (2G40-007-000)	100,000	0.00	100,000.00	0
Transportation Projects - Providence District (2G40-009-000)	203,000	0.00	163,304.00	0
Transportation Projects - Springfield District (2G40-010-000)	100,000	0.00	100,000.00	0
Transportation Projects - Sully District (2G40-011-000)	100,000	0.00	100,000.00	0
VDOT Plan Review (2G40-097-000)	4,782,328	450,000.00	957,328.00	475,000
Vienna Merrifield Bike Share Local (TF-000052)	100,000	3,648.40	77,839.16	0
Vienna NVTA 30% Capital (2G40-106-000)		2,456.43	5,051,707.10	908,737
Wiehle Avenue Metrorail Facility (TF-000001)	23,562,145	(115.33)	88,197.05	0
Wolftrap Elementary School Crosswalk LCM (2G40-168-000)	445,000	41,785.80	359,941.73	0
Total	**$841,668,235**	**$107,013,247.59**	**$482,733,741.64**	**$51,580,109**

Fund 40110: Dulles Rail Phase I Transportation Improvement District

Focus

Metrorail service was extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons Corner, then further along the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project was approximately $6.0 billion. Due to financial constraints imposed by the federal government, the project was completed in two phases. Phase I was completed in July 2014 and cost approximately $2.9 billion for the segment from the Metrorail Orange line to Wiehle Avenue in Reston and included construction of five new stations in Fairfax County: McLean, Tysons Corner, Greensboro, Spring Hill, and Wiehle-Reston East, and are noted on the map below.



The Phase I cost of approximately $2.9 billion was financed by the federal government, the Commonwealth of Virginia, Fairfax County, and revenue from the Dulles Toll Road (DTR). In March 2009, the Federal Transit Administration (FTA) executed a Full Funding Grant Agreement with the Metropolitan Washington Airports Authority (MWAA) for $900.0 million for Phase I of the project. Fairfax County's share of Phase I, $400.0 million, was financed from the Phase I Transportation Improvement District (Phase I District).

On January 21, 2004, a petition was filed with the Clerk to the Fairfax County Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors (Board) to create the Phase I District, as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board on February 23, 2004, following a public hearing. It is governed by a District Commission, consisting of four Fairfax County Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives in the District. This is the same governance structure used for the Route 28 Tax District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use, but not yet used for that purpose, and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. No other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

On May 26, 2011, the Fairfax County Economic Development Authority (EDA) issued the first series of Phase I District EDA bonds in the amount of $205.7 million, which provided $220 million, including bond premium, for the construction of the Phase I project. On October 10, 2012, the second and final Phase I District EDA bonds were issued in the amount of $42.4 million, which provided $48.4 million, including bond premium, for the construction of the Phase I project. These two issues together, with $131.6 million in equity contribution from District taxes collected, fully funded the County's obligation of providing $400.0 million for Phase I of the project. MWAA transferred Phase I of the Silver Line to WMATA for final testing and training on May 27, 2014, and it opened for passenger service on July 26, 2014.

As part of the FY 2014 Adopted Budget Plan, there was joint concurrence from the Phase I Advisory Board as well as the Phase I Commission on the formal adoption of a Tax Rate Policy. Specifically, a series of criteria must be met to allow for a reduction in the tax rate that includes the following: maintaining targeted debt service coverage at 150 percent; historical debt service coverage will be at least 150 percent for two consecutive fiscal years before lowering the tax rate; and the tax rate will be lowered by no more than two cents in any given year provided coverage can still be maintained at 150 percent with the lower tax rate.

The District has witnessed strong growth in assessed values in recent years. The result was an ability to provide corresponding annual decreases in the tax rate of $0.02 per $100 of assessed value from FY 2016 through FY 2021, coupled with a revision to the Tax Rate Policy lowering the targeted debt service coverage from 150 percent to 140 percent. These actions were recommended by both the District Advisory Board and the Commission. The tax rate of $0.09 per $100 of assessed value as part of the FY 2024 Adopted Budget Plan remains unchanged as part of the FY 2025 Advertised Budget Plan.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Debt Service Adjustments **($1,000)**

There is a decrease of $1,000, or 0.01 percent, from the FY 2024 Adopted Budget Plan amount of $13,827,300 due to programmed debt service payments in FY 2025.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$3,100,000**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $3,100,000 to appropriate funding from the fund balance based on a recommendation from the Silver Line Phase I Transportation District Commission. This amount will be used for a partial debt defeasance and the associated costs of issuance in FY 2024.

FUND STATEMENT

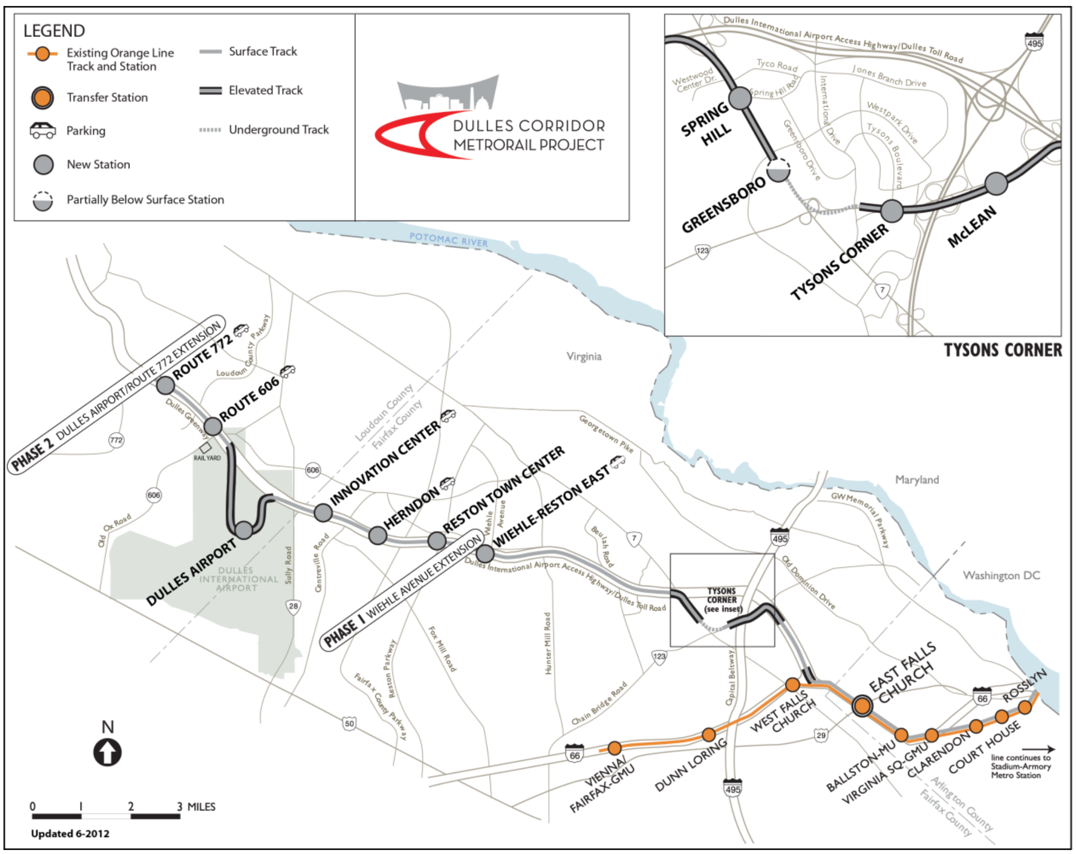
Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$36,417,072**	**$38,037,971**	**$38,228,702**	**$37,042,104**
Revenue:				
Real Estate Taxes	$15,395,981	$15,740,702	$15,740,702	$15,590,343
Interest on Investments	224,753	0	0	0
Total Revenue	**$15,620,734**	**$15,740,702**	**$15,740,702**	**$15,590,343**
Total Available	**$52,037,806**	**$53,778,673**	**$53,969,404**	**$52,632,447**
Expenditures:				
Debt Service	$13,809,104	$13,827,300	$13,827,300	$13,826,300
Debt Service Prepayment[1]	0	0	3,100,000	0
Total Expenditures	**$13,809,104**	**$13,827,300**	**$16,927,300**	**$13,826,300**
Total Disbursements	**$13,809,104**	**$13,827,300**	**$16,927,300**	**$13,826,300**
Ending Balance[2]	**$38,228,702**	**$39,951,373**	**$37,042,104**	**$38,806,147**
Tax rate per $100 Assessed Value	**$0.09**	**$0.09**	**$0.09**	**$0.09**

[1] An amount of $3,100,000 was appropriated from the fund balance based on a recommendation from the Silver Line Phase I Transportation District Commission.

[2] The ending balance includes the Residual Fund, the Debt Service Reserve Fund, and the Revenue Stabilization Fund.

Focus

The purpose of the Dulles Metrorail is to provide high-quality, high-capacity transit service in the Dulles Corridor. New Metrorail service in the corridor results in travel time savings between the corridor and downtown D.C., expands the reach of the existing regional rail system, offers a viable alternative to automobile travel and supports future transit-oriented development along the corridor. Phase II cost approximately $3.02 billion for the segment from the Wiehle-Reston East Metrorail Station to Route 772 in Loudoun County and was completed on November 15, 2022. Phase II included the construction of three new stations in Fairfax County, including Reston Town Center, Herndon, and Innovation Center, as noted in the map below:



On October 9, 2009, a petition (the Petition) was filed with the Clerk to the Board of Supervisors (Board) to create the Phase II Dulles Rail Transportation Improvement District (Phase II District). As required by the Code of Virginia Ann. § 33.1-431, the Petition was signed by owners of more than 51 percent of the commercial and industrial property within the proposed Phase II District, measured by assessed value, that would be subject to a special tax pursuant to Code of Virginia Ann. § 33.1-435. Pursuant to that statute and following a public hearing on December 7, 2009, the Board created the Phase II District on December 21, 2009. On November 10, 2009, the Town of Herndon also approved the creation of the Phase II District.

On April 10, 2012, the Board confirmed the County's participation in Phase II of the Project. As part of the financial deal, the County agreed to make its best efforts to pay for building the Route 28 Station, along with the parking garage at this station and at Herndon Monroe, outside of the Project. On July 3, 2012, Loudoun County voted to confirm their participation in Phase II.

The County's total 16.1 percent share of the Project (Phase I and Phase II) was equal to $967.6 million. The County contributed $400 million from the Phase I tax district and $328.3 million from the

Phase II tax district. The balance was supported by allocating $187.7 million in proceeds from the Transportation Infrastructure Financing and Innovation Act (TIFIA) loan that will be repaid using the County's Commercial and Industrial real estate tax, $40.2 million in cash from Fund 40010, County and Regional Transportation Projects Fund, $9.7 million in 70 percent regional funds from the Northern Virginia Transportation Authority (NVTA), and $1.7 million in Congestion Mitigation Air Quality (CMAQ) Grant funds.

The Phase II tax district's $328.3 million contribution was achieved using two approaches. First, there is an internal allocation of $215.6 million toward repayment of the County's $403.3 million TIFIA loan. The debt service on this portion of the TIFIA loan is repaid out of this fund. Second, the remaining $112.7 million was provided from tax district equity.

Phase II of the Dulles Metrorail project (Project) runs from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension serves the Reston Town Center, Herndon, Dulles Airport, Route 606, and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the Project on either side of the right-of-way of the Dulles Airport Access and Toll Road (DTR) within Fairfax County, are taxed to help Fairfax County fund the County's 16.1 percent share of the Project. Consistent with the Petition and the resolution adopted by the Board to create the Phase II District, a tax rate of $0.05 per $100 of assessed value was adopted for FY 2011 for commercial and industrial properties within the Phase II District, and a rate of $0.10 per $100 of assessed value was adopted for FY 2012. The rate increased to $0.15 per $100 of assessed value in FY 2013 and $0.20 per $100 of assessed value in FY 2014. Per the Petition, the tax rate had remained at $0.20 per $100 of assessed value until full revenue operations commenced on Phase II, which occurred on November 15, 2022.

As part of the FY 2023 Adopted Budget Plan, there was joint concurrence from the Phase II District Advisory Board as well as the Phase II Transportation District Commission on the formal adoption of a Tax Rate Policy. Specifically, a series of criteria were to be met to allow for a reduction in the tax rate that included the following: maintaining targeted debt service coverage at 125 percent; historical debt service coverage will be at least 125 percent for two consecutive fiscal years before lowering the tax rate; and the tax rate will be lowered by no more than two cents in any given year provided coverage can still be maintained at 125 percent in the current fiscal year and the fiscal year that tax rate reduction is effective. As part of the FY 2024 Adopted Budget Plan, the tax rate decreased from $0.20 to $0.18 per $100 of assessed value based on the joint recommendation from the Phase II District Advisory Board and the Phase II Transportation District Commission that was consistent with the tax rate reduction criteria. The tax rate remains unchanged as part of the FY 2025 Advertised Budget Plan.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Debt Service Adjustments **($2,055,787)**

A decrease of $2,055,787 will support programmed debt service payments associated with the County's TIFIA loan in FY 2025, as a result of the partial loan defeasance in Fall 2023. Annualized debt service on the County's TIFIA loan equates to $23.9 million in FY 2025, with $10.6 million to be repaid from the Phase II District and $13.3 million to be repaid from Fund 40010, County and Regional Transportation Projects.

Operational Requirements **($400,000)**

A decrease of $400,000 in Operating Expenses to align with historical spending patterns.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$27,700,000**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $27,700,000 to appropriate funding from the fund balance. This is based on a recommendation from the Silver Line Phase II Transportation District Commission to partially pay off a portion of the County's Transportation Infrastructure Financing and Innovation Act (TIFIA) loan allocable to the Phase II Transportation Improvement District and the associated costs of issuance in FY 2024.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$67,971,687**	**$50,353,587**	**$51,876,910**	**$30,818,801**
Revenue:				
Real Estate Taxes[1]	$21,864,755	$19,359,242	$19,359,242	$19,372,827
Interest on Investments	667,168	0	0	0
Total Revenue	**$22,531,923**	**$19,359,242**	**$19,359,242**	**$19,372,827**
Total Available	**$90,503,610**	**$69,712,829**	**$71,236,152**	**$50,191,628**
Expenditures:				
TIFIA Debt Service Prepayment[2]	$38,600,000	$0	$27,700,000	$0
TIFIA Debt Service	0	12,217,351	12,217,351	10,561,564
Operating Expenses	26,700	500,000	500,000	100,000
Total Expenditures	**$38,626,700**	**$12,717,351**	**$40,417,351**	**$10,661,564**
Total Disbursements	**$38,626,700**	**$12,717,351**	**$40,417,351**	**$10,661,564**
Ending Balance	**$51,876,910**	**$56,995,478**	**$30,818,801**	**$39,530,064**
TIFIA Debt Service Reserve[3]	$12,200,864	$12,200,864	$12,200,864	$10,561,564
Unreserved Balance	**$39,676,046**	**$44,794,614**	**$18,617,937**	**$28,968,500**
Tax rate per $100 Assessed Value[4]	**$0.20**	**$0.18**	**$0.18**	**$0.18**

[1] FY 2025 estimate based on January 1, 2024 assessed values and an adopted tax rate of $0.18 per $100 of assessed value.

[2] An amount of $27,700,000 was appropriated from the fund balance in FY 2023 based on a recommendation from the Silver Line Phase II Transportation District Commission to partially payoff a portion of the County's TIFIA loan and the associated costs of issuance in FY 2024.

[3] This amount represents the debt service reserve fund requirement that is used as a contribution toward the Dulles Rail Phase II District's $215.6 million portion of the County's overall $403.3 million TIFIA loan with the United States Department of Transportation that closed on December 17, 2014. The Dulles Rail Phase II District's $215.6 million portion of the TIFIA loan was expended in FY 2019. The TIFIA debt service reserve amount decreased from $12,200,864 to $10,561,564 following the partial prepayment of the TIFIA loan in October 2023.

[4] The tax rate decreased from $0.20 to $0.18 per $100 of assessed value in FY 2024 based on the joint recommendation from the Phase II District Advisory Board and the Silver Line Phase II Transportation District Commission.

Fund 40125: Metrorail Parking System Pledged Revenues

Focus

Fund 40125, Metrorail Parking System Pledged Revenues, was established by the Board of Supervisors on November 18, 2014, to collect and disburse funds related to revenue-generating activities at Metrorail parking facilities owned by and located within the County. These funds are generated from fees paid at these parking facilities and used to pay operating, maintenance, and debt expenses of the County facilities.

In November 2011, the Board of Supervisors agreed to a Memorandum of Agreement (MOA) to participate in Phase II of the Silver Line of the Dulles Metrorail project and to use its "best efforts" to seek funding for the parking garages at Herndon and Innovation Center from sources outside of the shared funding formula agreed to by the funding partners. In that MOA, the Washington Metropolitan Area Transit Authority (WMATA) agreed in principle to changes in the 1999 Surcharge Agreement that would enable the County to use surcharge revenues to finance those parking facilities. The Surcharge Agreement provides a mechanism to collect a base fee and a surcharge fee at the five WMATA-owned/leased parking facilities in Fairfax County and two additional stations (East Falls Church in Arlington County and Van Dorn in the City of Alexandria).

At the June 10, 2014, Board of Supervisors Transportation Committee Meeting, County staff provided an update on staff coordination with WMATA to amend surcharge documents, and an overview of the plan of finance to construct the parking garages at Herndon and Innovation Center. Prior to the opening of Phase I of the Silver Line of the Dulles Metrorail project, WMATA owned or leased all the Metrorail parking garages in Fairfax County.

The parking facilities at the Wiehle-Reston East, Herndon, and Innovation Center Metrorail Stations are owned by Fairfax County. By retaining ownership of the new parking facilities, the County can control future joint development on the sites and retain all revenues generated from those joint developments. The surcharge fee had been used to pay the debt service on revenue bonds sold by the Fairfax County Economic Development Authority (EDA) to finance the prior construction of Metrorail parking facilities in the County. The base parking fee is used by WMATA to operate and maintain WMATA owned parking facilities.

Since the County owns the new parking facilities within its jurisdiction, the Surcharge Agreement was amended so that the entire parking fee at the new facilities would be retained by the County, and the surcharge from the WMATA-owned facilities could be used by the County for costs associated with the County-owned facilities at the Wiehle-Reston East, Herndon, and Innovation Parking Garages. WMATA and Fairfax County staff worked together to create the Second Amended and Restated Surcharge Implementation Agreement that was approved in October 2014.

As part of the United States Department of Transportation's (USDOT) Transportation Infrastructure and Finance and Innovation Act (TIFIA) loan for the Dulles Metrorail project, Fairfax County received $403.3 million toward its baseline share of project costs on December 17, 2014. As a condition to financial closing on the TIFIA loan, a side Letter Agreement between USDOT and the County regarding the County's construction of the parking garages at the Herndon and Innovation Center Metrorail Stations was established. The County agreed to complete construction of the parking garages by the WMATA-announced start date of revenue service for Phase II of the Silver Line of the Dulles Metrorail project. The parking garage bond sale occurred in February 2017 in the amount of $90.9 million to fund the following: Herndon Station and Innovation Center Station Parking Garages of $37.9 million and $37.1 million, respectively, per final construction bids; and $15.9 million to fund capitalized interest, funding of a debt service reserve, and costs of issuance. Following the construction period, the Herndon Station Parking Garage was completed in April 2019 and the Innovation Center Station Parking Garage was completed in June 2020. The parking garages became fully operational and open to the public when the revenue/passenger service started for Phase II on November 15, 2022.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Operational Expenses Adjustment for Wiehle-Reston East Parking Garage $391,818
An increase of $391,818 is included for operational expenses for the Wiehle-Reston East Metrorail Parking Garage.

Debt Service Adjustment ($2,375)
A net decrease of $2,375 is noted for programmed debt service expenses for the Wiehle, Herndon, and Innovation Center Station Metrorail Parking Garages.

Operational Expenses Adjustment for Herndon and Innovation Parking Garages ($39,570)
A net decrease of $39,570 is included for operational expenses for the Herndon and Innovation Center Station Parking Garages.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments ($1,904,508)
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved a decrease of $1,904,508, including a decrease of $2,232,434 due to the planned use of outstanding bond proceeds from the Herndon Metrorail Station Parking Garage and the Innovation Center Metrorail Station Parking Garage bond sale to reduce a portion of the FY 2024 debt service associated with these bonds. In addition, a decrease of $2,302,540 was included due to the project completion of the Herndon Metrorail Station Parking Garage and the Innovation Center Metrorail Station Parking Garage. These projects were funded with Economic Development Authority (EDA) bonds. The remaining bond funding will be used to support a portion of the FY 2024 debt service payment associated with these bonds. This adjustment was partially offset by an increase of $2,302,540 associated with unexpended Capital Project balances related to the Herndon Metrorail Station Parking Garage and the Innovation Center Metrorail Station Parking Garage projects; $54,265 associated with encumbrances that will support the operational and maintenance requirements for the Herndon Metrorail Station Parking Garage; $26,648 associated with encumbrances that will support the operational and maintenance requirements for the Innovation Center Metrorail Station Parking Garage; and $247,013 associated with encumbrances that will support the operational and maintenance requirements for the Wiehle-Reston East Metrorail Station Parking Garage.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$15,681,995**	**$7,550,091**	**$10,688,265**	**$11,670,049**
Revenue:				
Wiehle-Reston East Ground Rent[1]	$3,397,506	$3,446,262	$3,446,262	$3,446,262
Interest on Investments	518,152	0	0	200,000
Wiehle-Reston East Metrorail Parking Garage[2]	828,081	1,294,881	1,294,881	719,379
New Garage Revenue[3]	175,420	3,156,134	3,156,134	350,682
WMATA Surcharge Parking Fees[4]	1,033,311	1,985,089	1,985,089	1,134,337
Total Revenue	**$5,952,470**	**$9,882,366**	**$9,882,366**	**$5,850,660**
Transfers In:				
County and Regional Transportation Projects (40010)[5]	$2,717,877	$0	$2,354,867	$2,354,867
Total Transfers In	**$2,717,877**	**$0**	**$2,354,867**	**$2,354,867**
Total Available	**$24,352,342**	**$17,432,457**	**$22,925,498**	**$19,875,576**
Expenditures:				
Projects[6]	$13,664,077	$13,159,957	$11,255,449	$13,509,830
Total Expenditures	**$13,664,077**	**$13,159,957**	**$11,255,449**	**$13,509,830**
Total Disbursements	**$13,664,077**	**$13,159,957**	**$11,255,449**	**$13,509,830**
Ending Balance	**$10,688,265**	**$4,272,500**	**$11,670,049**	**$6,365,746**
Debt Service Reserve[7]	$4,758,500	$4,758,500	$4,758,500	$4,758,500
Unreserved Balance[8]	**$5,929,765**	**($486,000)**	**$6,911,549**	**$1,607,246**

[1] Revenues associated with ground rent at the Wiehle-Reston East Metrorail Station Parking Garage.

[2] Parking revenues collected at the Wiehle-Reston East Metrorail Station Parking Garage. The County continues to monitor monthly parking trends, and budget updates, if necessary, will be provided as part of a future quarterly review.

[3] Projected parking revenues to be collected at the Herndon and Innovation Center Station Parking Garages. These parking garages became fully operational and open to the public when the revenue/passenger service started for Phase II on November 15, 2022. The County continues to monitor monthly parking trends, and budget updates, if necessary, will be provided as part of a future quarterly review.

[4] Projected revenues transferred from the Washington Metropolitan Area Transit Authority (WMATA) for five WMATA owned/leased parking facilities in Fairfax County (Huntington, West Falls Church, Dunn Loring, Vienna, and Franconia) and two additional stations (East Falls Church in Arlington County and Van Dorn in the City of Alexandria). These revenues are used by the County to pay debt service for the Herndon and Innovation Center Station Parking Garages. As further information is available on monthly parking trends, budget updates will be provided as part of a future quarterly review.

[5] Provides for additional funds required to pay debt service on the Wiehle-Reston East Metrorail Station Parking Garage not covered by ground rent and parking fees. Funding needs will be reviewed as part of the annual budget process as well as the Carryover Review process.

[6] Construction funding from the Fairfax County Economic Development Authority Parking Revenue bond sale in February 2017 for the Herndon Station Parking Garage ($37,900,000), Innovation Center Station Parking Garage ($37,100,000), and annual operational and debt service costs for these parking garages as well as for the Wiehle-Reston East Metrorail Station Parking Garage.

[7] Debt service reserve fund for the parking garage revenue bonds, which was funded at closing of the bond sale in March 2017.

[8] The FY 2024 Adopted Budget Plan Unreserved Balance was negative due to higher-than-expected estimated expenses in FY 2023. This negative Unreserved Balance was corrected as part of the *FY 2023 Carryover Review* through a Transfer In and unused bond proceeds to offset debt service expenditures.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Hern Innov Pkg Facility Debt Service (2G40-167-000)	$28,518,066	$4,756,500.00	$2,523,816.00	$4,757,500
Herndon Metrorail Parking Facility (TF-000033)	34,990,899	291.28	0.00	0
Herndon Pkg Operations and Maintenance (2G40-146-000)	4,941,873	169,690.50	263,764.55	506,230
Innovation Metrorail Parking Facility (TF-000034)	37,706,562	65,719.23	0.00	0
Innovation Pkg Operations and Maintenance (2G40-145-000)	471,250	109,213.63	194,148.52	91,200
Wiehle Metro Pkg Facility Debt Service (2G40-115-000)	68,404,888	6,185,500.00	6,189,125.00	6,185,500
Wiehle Pkg Operations and Maintenance (2G40-120-000)	16,445,295	2,377,162.26	2,084,595.20	1,969,400
Total	**$191,478,833**	**$13,664,076.90**	**$11,255,449.27**	**$13,509,830**

Fund 40180: Tysons Service District

Focus

On June 22, 2010, the Board of Supervisors (Board) adopted an amendment to the Comprehensive Plan for Tysons. This action was the culmination of a multi-year effort that created a new vision for Tysons as the walkable, transit-oriented downtown for Fairfax County. This vision reflected the status of Tysons as the County's urban center and the powerful economic engine that Tysons brings to both the County and the Commonwealth.

On March 29, 2011, the Board requested that the Planning Commission, working with staff, develop a process to address financing the infrastructure in Tysons. In response, the Planning Commission reconstituted its Tysons Committee (Committee). The Committee adopted an inclusive process, which included 24 meetings over a period of 17 months. During its deliberations, the Committee sought information and input from all stakeholders. Based upon this input, the Committee developed recommendations, which were then approved by the Planning Commission on September 20, 2012. On October 16, 2012, the Board heard public comment on the Planning Commission's recommendations. The Board endorsed the Planning Commission's funding plan and directed staff to come forward with an item for authorization of a public hearing on the proposed Tysons Service District, and on October 30, 2012, the Board authorized the advertisement of the public hearing for December 4, 2012. The Board then voted to establish the Tysons Service District on January 8, 2013.

The funding plan is a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and the Tysons-wide road improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category was projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from the Tysons Service District.

The District has a boundary generally consistent with the Tysons Corner Urban Center, as defined in the Comprehensive Plan. Most of the Tysons-wide road improvements are contained within the District's boundary and the improvements therein would benefit the entire community within Tysons. The Planning Commission also recommended that a Tysons Service District Advisory Board (Advisory Board) be created to aid the Board in developing recommendations related to the annual tax rate for the service district. All Advisory Board members are appointed by the Board.

The District would fund projects that benefit all residential and non-residential landowners within Tysons and initial projects were anticipated to be those that would provide the most benefit to the most properties. The Planning Commission also recommended that the County conduct a review concerning the status of the initial projects, yearly tax rates, future increments of projects and their timing.

Based on staff recommendations to the Advisory Board Group during the Spring 2023 meeting, and the projected FY 2025 funding needs of the service district, staff recommends holding the tax rate flat at $0.05 per $100 of assessed value as part of the FY 2025 Advertised Budget Plan. The Advisory Board will meet in Spring 2024 to vote on the tax rate for the FY 2025 Adopted Budget Plan and discuss options for the FY 2026 budget.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

FY 2025 funding remains at the same level as the FY 2024 Adopted Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$18,115,961**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $18,115,961 based on the carryover of unexpended project balances.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$48,937,092**	**$39,466,562**	**$58,332,835**	**$49,160,306**
Revenue:				
Real Estate Taxes-Current[1]	$8,695,047	$8,943,432	$8,943,432	$8,913,369
Interest on Investments	864,499	0	0	0
Total Revenue	**$9,559,546**	**$8,943,432**	**$8,943,432**	**$8,913,369**
Total Available	**$58,496,638**	**$48,409,994**	**$67,276,267**	**$58,073,675**
Expenditures:				
Capital Projects	$163,803	$0	$18,115,961	$0
Total Expenditures	**$163,803**	**$0**	**$18,115,961**	**$0**
Total Disbursements	**$163,803**	**$0**	**$18,115,961**	**$0**
Ending Balance[2]	**$58,332,835**	**$48,409,994**	**$49,160,306**	**$58,073,675**
Pay-As-You-Go (PAYGO) Funding[3]	$58,332,835	$48,409,994	$49,160,306	$58,073,675
Unreserved Balance	**$0**	**$0**	**$0**	**$0**
Tax rate per $100 Assessed Value	**$0.05**	**$0.05**	**$0.05**	**$0.05**

[1] FY 2025 estimate is based on January 1, 2024, assessed values at the tax rate of $0.05 per $100 of assessed value.

[2] The ending balance will be accumulating in anticipation of the sale of bonds and equity contributions to fund $253 million toward the District's share of transportation infrastructure improvements in Tysons. The available Pay-As-You-Go (PAYGO) funding will continue to accrue as projects move from design to construction and can span several years until substantial completion. PAYGO funding will also reduce the need for long term district bond financing.

[3] Current funds available for ongoing project needs in the service district.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Greensboro Ramp - DTR (2G40-173-000)	$1,000,000	$163,802.74	$419,003.67	$0
Rt 123 Widening (Old Courthouse to Rt 7) (2G40-117-000)	2,250,000	0.00	2,250,000.00	0
Rt 123 Widening (Rt 7 to I-495) (2G40-116-000)	2,000,000	0.00	2,000,000.00	0
Rt 7 Widening (I-495 to I-66) (2G40-150-000)	3,500,000	0.00	3,446,957.23	0
Rt 7 Widening (Rt 123 to I-495) (2G40-118-000)	10,000,000	0.00	10,000,000.00	0
Total	**$18,750,000**	**$163,802.74**	**$18,115,960.90**	**$0**

Fund 40190: Reston Service District

Focus

On February 11, 2014, the Board of Supervisors (Board) adopted the Reston Phase I Comprehensive Plan Amendment (CPA). This amendment included revised land use and additional transportation facilities for the three Reston Transit Station Areas (TSAs): Wiehle-Reston East, Reston Town Center, and Herndon. The CPA optimizes development opportunities associated with the availability of mass transit while maintaining the stability of existing land uses outside of the TSAs. The TSA designation allows a mixture of residential, office, retail and other commercial uses and provides opportunities for joint public-private development.

The CPA envisioned that these revised land uses will be served by a multi-modal transportation system. To support that vision, the CPA recommended multi-modal roadway improvements, a grid network, intersection improvements, and supporting transit service. As a result, on February 11, 2014, the Board directed the Planning Commission (PC) and staff to develop an inclusive process to prepare a funding plan for the transportation improvements recommended in the CPA and return to the Board with staff's recommendations. The Board further directed staff that the funding plan should include arrangements for financing the public share of Reston infrastructure improvements and facilitate cooperative funding agreements with the private sector.

Subsequent to the Board's action, the Hunter Mill District Supervisor appointed a Reston Network Analysis Advisory Group (Advisory Group) to refine the transportation network included in the CPA and develop the funding plan. Although the Board directed the PC to work with staff on the funding plan, the Advisory Board served as a diversified stakeholder group representing various interests in Reston, and in that capacity fulfilled the charge of the PC.

The Advisory Group provided a forum for Fairfax County Department of Transportation (FCDOT) staff to receive input and feedback from residents, property owners, and developers on the Reston Network Analysis (analysis of transportation improvements recommended in the CPA) and associated plans. In its feedback, the Advisory Group was most interested in funding options that included both proffer and service district revenue streams. Staff also solicited feedback on the funding plan from the larger community and other stakeholders at a series of public meetings.

In December 2016, consensus was reached on a funding plan after review from the Board of Supervisors, the Planning Commission Transportation Subcommittee, the Advisory Group, and the Reston Association. The following provides the main aspects of the funding plan and entails three categories of improvements: Roadway Improvements, Intersection Improvements, and a Grid of Streets Network. Staff assumed that existing transit resources in Reston and Herndon would be re-allocated to increase feeder and circulation service when Phase II of the Metrorail Silver Line opened. As a result, no additional funding for transit was included in the Reston Transportation Funding Plan.

The plan assumed that primary responsibility for funding of Roadway Improvements would come from public revenue sources allocated by the County for use on countywide transportation projects. These include the following sources:

- Federal: Regional Surface Transportation Program (RSTP) and Discretionary Grant Programs
- State: Smart Scale and Revenue Sharing
- Regional: Northern Virginia Transportation Authority (NVTA) 70 percent Regional Funds
- Local: Commercial & Industrial Tax, General Obligation Bonds, NVTA 30 percent Local Funds

Funding for Intersection Improvements and the Grid Network is expected to come from private revenue sources. This includes revenue generated within the Reston TSAs, which is used exclusively for projects in the Reston TSAs. Private funding encompasses three sources:

- In-kind Contributions from developers fund the construction of grid segments for their development or redevelopment projects.
- Road Fund contributions would be paid by developer contributions in the form of pooled cash proffers on a per residential unit or per commercial square foot basis of new development for use on the Grid Network. This money would be deposited in Fund 30040, Contributed Roadway Improvements.
- The Reston Service District provides a tax, based on assessed value of commercial and residential properties within the Reston TSAs

The Board approved a Funding Plan and Road Fund for Reston Transportation Projects on February 28, 2017. On April 4, 2017, following a public hearing, the Board of Supervisors established the Reston Service District as well as Board action approving a Service District Advisory Board. The corresponding tax rate of $0.021 per $100 of assessed value was included as part of the FY 2018 Adopted Budget Plan. The tax rate is proposed to remain at $0.021 per $100 of assessed value as part of the FY 2025 Advertised Budget Plan.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

FY 2025 funding remains at the same level as the FY 2024 Adopted Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments $4,332,914

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $4,332,914 based on the carryover of unexpended project balances.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$9,712,002**	**$7,889,882**	**$12,380,551**	**$10,560,058**
Revenue:				
Real Estate Taxes-Current[1]	$2,487,121	$2,512,421	$2,512,421	$2,557,505
Interest on Investments	181,428	0	0	0
Total Revenue	**$2,668,549**	**$2,512,421**	**$2,512,421**	**$2,557,505**
Total Available	**$12,380,551**	**$10,402,303**	**$14,892,972**	**$13,117,563**
Expenditures:				
District Expenses	$0	$0	$4,332,914	$0
Total Expenditures	**$0**	**$0**	**$4,332,914**	**$0**
Total Disbursements	**$0**	**$0**	**$4,332,914**	**$0**
Ending Balance[2]	**$12,380,551**	**$10,402,303**	**$10,560,058**	**$13,117,563**
Tax rate per $100 Assessed Value	**$0.021**	**$0.021**	**$0.021**	**$0.021**

[1] The FY 2025 estimate is based on January 1, 2024 assessed values at the tax rate of $0.021 per $100 of assessed value.

[2] The ending balance will be accumulating in anticipation of capital projects to be funded in the service district. The available Pay-As-You-Go (PAYGO) funding will continue to accrue as projects move from design to construction and can span several years until substantial completion. PAYGO funding will also reduce the need for long term district bond financing.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Fairfax County Parkway/Sunrise Valley Drive Intersection (2G40-151-000)	$2,000,000	$0.00	$1,895,323.98	$0
Reston Pkwy/Baron Cameron Ave Int (2G40-174-000)	2,500,000	0.00	2,437,590.30	0
Total	**$4,500,000**	**$0.00**	**$4,332,914.28**	**$0**

Fund 70000: Route 28 Tax District

Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) on December 21, 1987. Under Virginia law, such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county, which is within the boundaries of the proposed district, and which has been zoned or is used for commercial or industrial purposes. Fund 70000, Route 28 Tax District, was formed to provide improvements to State Route 28 (Route 28), which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state, which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of $0.20 per $100 of assessed value. All Route 28 project improvements have been completed that included widening the existing road from two to six lanes and upgrading ten major intersections within the district boundaries. Funding sources for these projects included bond proceeds issued by the Commonwealth Transportation Board (CTB) and Fairfax County Economic Development Authority (EDA), the Northern Virginia Transportation Authority, and the Transportation Partnership Opportunity Fund (TPOF) through the Virginia Department of Transportation.

Fairfax County and Loudoun County entered into a contract with the District and agreed to levy the additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a fiscal agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to a trustee jointly designated by the CTB and the counties, and the District in turn shall notify the counties of the required payment and request a rate sufficient to collect that amount, up to a maximum of $0.20 per $100 of assessed value. The FY 2025 tax rate for this district is currently set at $0.16 per $100 of assessed value. In FY 2025, an amount of $12.7 million has been included for Fairfax County collections based on estimated tax collections and an allowance for potential property buy outs, late payments, and penalties.

All bond issues are fully supported by District tax revenue. If District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. District Bonds issued by the Fairfax County EDA are also supported by a Revenue Stabilization Fund (RSF) and Debt Service Reserve Fund (DSRF) that is equal to the maximum annual EDA debt service. As a further credit enhancement for the EDA bonds, both Fairfax and Loudoun Counties pledged a joint moral obligation if tax revenues, the RSF, and DSRF are not sufficient to support debt service.

Refinancing, Partial Debt Defeasance and Debt Service Updates

In February 2022, a refunding bond sale for the Series 2022A was conducted in the amount of $49.1 million. This generated net present value debt service savings of approximately $6.58 million over the life of the bonds and refinanced the Series 2012 EDA Revenue Refunding Bonds. In December 2022, a partial defeasance of the Series 2012 CTB bonds was conducted utilizing $10.5 million in funds from the project completion fund. In December 2023, a final payoff of the Series 2012 Commonwealth Transportation Board (CTB) bonds and partial defeasance of the Series 2016A and Series 2016B EDA revenue refunding bonds was conducted utilizing $12.6 million in funds available from the project completion fund and partial release of debt service reserves. The following table incorporates the District's revised annual debt service profile:

Bond Year	CTB Debt 2002 (State Issued)	EDA Debt Service – Series 2016 and Series 2022	Total
2025	8,105,000	8,804,294	16,909,294
2026	8,105,000	8,798,994	16,903,994
2027	8,105,000	8,158,344	16,263,344
2028	-	8,162,344	8,162,344
2029	-	8,160,594	8,160,594
2030	-	8,162,844	8,162,844
2031	-	8,158,344	8,158,344
2032	-	8,161,844	8,161,844
2033	-	17,522,344	17,522,344
2034	-	18,751,844	18,751,844
2035	-	18,745,425	18,745,425
2036	-	17,045,350	17,045,350
2037	-	18,879,900	18,879,900
TOTAL	**$24,315,000**	**$157,512,463**	**$181,827,463**

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Fiscal Agent Payments **$617,782**

An increase of $617,782 or 5.1 percent from the FY 2024 Adopted Budget Plan amount of $12,084,290 for estimated payments to the fiscal agent is primarily due to anticipated assessed value adjustments.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$5,073**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $5,073 due to the timing of payments made in FY 2023 and the corresponding adjustment to appropriation levels in FY 2024.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**($15)**	**$0**	**$5,073**	**$0**
Revenue:				
Real Estate Taxes-Current[1]	$11,062,112	$11,084,290	$11,084,290	$11,702,072
Revenue from Buy Outs	0	1,000,000	1,000,000	1,000,000
Interest on Investments	11,054	0	0	0
Total Revenue	**$11,073,166**	**$12,084,290**	**$12,084,290**	**$12,702,072**
Total Available	**$11,073,151**	**$12,084,290**	**$12,089,363**	**$12,702,072**
Expenditures:				
Payments to the Fiscal Agent	$11,068,078	$12,084,290	$12,089,363	$12,702,072
Total Expenditures	**$11,068,078**	**$12,084,290**	**$12,089,363**	**$12,702,072**
Total Disbursements	**$11,068,078**	**$12,084,290**	**$12,089,363**	**$12,702,072**
Ending Balance[2]	**$5,073**	**$0**	**$0**	**$0**
Tax rate per $100 Assessed Value	**$0.17**	**$0.16**	**$0.16**	**$0.16**

[1] The FY 2025 estimate is based on January 1, 2024, assessed values and an adopted tax rate of $0.16 per $100 of assessed value.

[2] As all monies collected are required to be remitted to the Fiscal Agent monthly as collected, the ending balance should be zero unless as of the closing period, there were pending remittances to the Fiscal Agent.

1742

Housing and Community Development Program

COUNTY OF FAIRFAX
VIRGINIA
1742

FY 2025

Advertised Budget Plan

Housing and Community Development Programs Overview

Introduction

The Housing Overview describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the Fairfax County Redevelopment and Housing Authority (FCRHA), and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the FCRHA, a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation, and maintenance of housing for households with low- and moderate-incomes and assisting in the revitalization of neighborhoods. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the Commissioners.

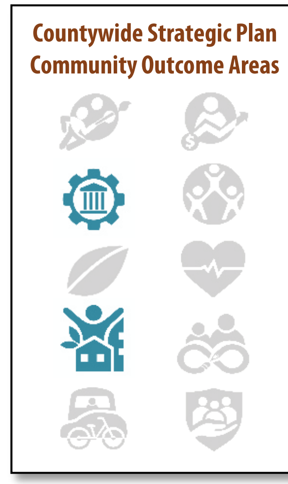
Operations are supported by County funds, FCRHA revenue bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, tenant rents, and loan repayments), and interest income. These complex funding streams require multiple funds and, as a result, HCD will administer nine funds in FY 2025. HCD has reduced the number of funds it has managed over the past few years and will continue this effort to further financial and operational efficiency. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA; however, all funds are presented in the budget documents to provide a complete financial overview. Of the nine funds administered by HCD, five are appropriated by the Fairfax County Board of Supervisors and four are non-appropriated funds allocated by the FCRHA. These nine funds encompass all of HCD/FCRHA's operations with the exception of developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCRHA in partnership with private investors. Separate financial records are maintained for these developments. It should be noted that the FY 2025 Advertised Budget Plan also includes one fund, Fund 81060, FCRHA Internal Service, which closed beginning in FY 2024. See the individual housing fund narratives for more information.

FY 2025 anticipated expenditures supporting HCD and FCRHA activities total $184,263,917, including $36,968,916 in General Fund support, $50,397,796 in other County appropriated funds, and $96,897,205 in Non-County appropriated funds. The FY 2025 Advertised Budget Plan reflects an increase of $8.6 million, or 4.9 percent, over the FY 2024 Adopted Budget Plan. This increase is primarily attributable to compensation increases, additional funding for affordable housing initiatives, and increases in the Housing Choice Voucher program. Total revenue for FY 2025 is anticipated to be $184,241,251, including federal/state sources of $100,167,311, or 54.4 percent of the total. More detailed descriptions of FY 2025 funding levels may be found in the narratives for each fund. This Overview also provides summary information on the organization, staffing, and consolidated budget for the County's housing programs.

Mission

To create and preserve affordable housing and caring, livable communities; to serve the diverse needs of Fairfax County's residents through innovative programs, partnerships, and effective stewardship; and to foster a respectful, supportive workplace. HCD also serves to ensure that every person who is homeless or at-risk of being homeless, is able to access appropriate affordable housing and the services needed to keep them in their homes.

Connection to the Countywide Strategic Plan



The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Department of Housing and Community Development primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Effective and Efficient Government	*All people trust that their government responsibly manages resources, is responsive to their needs, provides exceptional services and equitably represents them.*
Housing and Neighborhood Livability	*All people live in communities that foster safe, enjoyable and affordable living experiences.*

Focus

HCD connects with the residents of Fairfax County at their roots – their homes, neighborhoods, and communities. All HCD programs, activities, and services revolve around this important connection. There are five service areas:

- Affordable Housing Development, Preservation, and Sustainability
- Affordable Housing Management
- Tenant Subsidies and Resident Services
- Homeownership and Down Payment Assistance for first time home buyers
- Housing Options to People Experiencing Homelessness and Other Vulnerable Populations

It should be noted that functions and programs cross these five service areas, making resource allocation to each service area challenging. It is possible, however, to highlight the main functions included in each service area.

Affordable Housing Development, Preservation, and Sustainability

HCD, as the administrative staff of the FCRHA, uses FCRHA financing to design and build new housing units that are affordable to a range of low- and moderate-income households, helping to ensure a wider range of housing options for County residents. The FCRHA directly finances the development and preservation of affordable housing units and fosters the creation of additional affordable and workforce units by the private sector. Through rehabilitation of existing units, the FCRHA and HCD help people stay in their homes.

In 2018, the Fairfax County Board of Supervisors approved Phase I of the Communitywide Housing Strategic Plan, which established 25 strategies to start the process for expanding housing options for current and future County residents and workers. The Phase I Report identified a projected need of more than 62,000 new housing units at all income levels, including almost 15,000 new units for families earning 60 percent of Area Median Income (AMI) and below, by the year 2034. With the stagnation of federal funding for affordable housing development over the last several years, the burden to produce and preserve enough housing to meet the significant need will fall to Fairfax County. In addition, the Fairfax County Board of Supervisors directed staff to develop Phase II recommendations for the number of housing units that should be developed by 2034, as well as the funding needed and other creative solutions to be used to deliver those units.

In 2019, the Affordable Housing Resources Panel (AHRP), a group of residents tasked by the Board of Supervisors to develop recommendations for Phase II of the Communitywide Housing Strategic Plan, presented its report to the Board of Supervisor's Budget Policy Committee. Included among the AHRP's recommendations were to: 1) produce a minimum of 5,000 new units affordable to households earning up to 60 percent of AMI over the next 15 years; this was changed in 2022, to be 10,000 units by 2034; 2) allocate the equivalence of an additional penny on the Real Estate Tax rate to support this production starting in FY 2021; 3) achieve no net loss of total "market affordable" rental units in Fairfax County.

Adopted by the Board of Supervisors in April 2019, FY 2021 Budget Guidance directed staff to implement the Affordable Housing Resource Panel's (AHRP) Phase II recommendations as part of the Communitywide Housing Strategic Plan. Phase II of the plan requires action in five strategic categories:

- Need, new production goals, and resources;
- Preservation of affordable housing units;
- Land use policies and regulations;
- Institutional capacity; and,
- Community awareness and legislative priorities.

In FY 2024, total resources for affordable housing totaled more than $343.8 million including County, federal, and all other revenue sources.

Preservation
In 2019, the Fairfax County Board of Supervisors and the FCRHA adopted a commitment of "No Net Loss" of existing affordable housing. This commitment to preservation ensures that while the County expands the number of affordable homes through development, simultaneously the existing stock of affordable homes is also maintained. The Affordable Housing Preservation Task Force was created in 2020 to develop a comprehensive set of strategies to preserve affordable rental housing. The Board of Supervisors adopted the recommendations of the Affordable Housing Preservation Task Force in 2021, which reaffirmed the County's commitment to no net loss of market affordable housing and provided a suite of recommendations to further that goal. In FY 2022, HCD hired a Preservation Coordinator to focus on housing preservation and implement the Affordable Housing Preservation Task Force recommendations. As of the end of FY 2023, income and rent restrictions have been placed on 1,423 market affordable units to preserve their affordability.

Affordable Dwelling Unit Program
The Affordable Dwelling Unit Program (ADU Program) is a mandatory program under the Fairfax County Zoning Ordinance that produces new for-sale or rental affordable units across the County. The ADU Program requires developers of new residential construction to set aside either 5 or 6.25 percent of units in a multi-family development and 12.5 percent of units in a single-family construction as ADUs in return for bonus density. The FCRHA has the right to acquire one-third of the for sale ADUs to lease as rental units. The remaining for-sale ADUs are sold to low- or moderate-income households through the First-time Homebuyers Program. At the end of FY 2023, a total of 3,087 units (1,455 rental and 1,632 for-sale) have been produced under the ADU program; the FCRHA acquired 195 of the for-sale units, which are maintained as permanent affordable housing.

Workforce Dwelling Unit Policy
The Board of Supervisors established the Countywide and Tysons Workforce Dwelling Unit Policy (WDU Policy) as an Appendix to the Policy Plan's Housing Element within the Comprehensive Plan. The WDU Policy is a proffer-based incentive system designed to encourage WDUs in the County's Mixed-Use Centers, including the Tysons Urban Center, Suburban Centers, Community Business Centers, and Transit Station Areas. The WDU Policy expects a minimum of 8 percent of all new rental units to be proffered as WDUs, serving income tiers from 80 to 120 percent of AMI. Through FY 2023, a total of 2,121 WDUs (2,042 rental and 79 for-sale) have been constructed.

Affordable Housing Development Activities
HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. The FCRHA also owns, maintains, and renovates housing for low- and moderate-income families and individuals, as well as households with special needs.

Two major projects in pre-development include the approximately 450-unit Somos at McLean development (Providence District) and 516-unit Dominion Square West development (Hunter Mill District). Both projects are partnerships with developers that are expected to provide much-needed affordable housing in the rapidly developing Tysons area, near metro stations.

The FCRHA also identifies development partners to construct and operate affordable housing under the Virginia Public-Private Partnership Education Facilities Infrastructure Act (PPEA). The Franconia Government Center redevelopment (Franconia District) was recently awarded under this procurement method. The FCRHA has also executed PPEA agreements for One University (Braddock District), Oakwood (Franconia District), and Autumn Willow (Springfield District). Additional PPEA projects in pre-development include the redevelopment of parking lots at the Fairfax County Government Center (Braddock District) and development of a parcel at West Ox Road and

Route 50 (Sully District). Many of the development projects utilize public-private partnerships to leverage private equity and provide the greatest value to the residents of Fairfax County.

Home Repair for the Elderly
The Home Repair for the Elderly Program (HREP) assists elderly residents with basic home repairs, thereby enabling them to remain in their homes safely and helping to preserve older neighborhoods. In FY 2023, 101 households were served, and with increased funding from the General Fund allowing $1,000 per household to improve homes, this program will continue to grow in FY 2024.

Affordable Housing Management

HCD manages and cares for the FCRHA's stock of affordable housing units and the people who live in them. Effective management and maintenance of the properties benefits both the residents who deserve safe and well-kept housing, and the surrounding community through the successful integration of the units within the County's neighborhoods. Funding challenges persist as rents paid by tenants are growing at a slower rate than expenses, and additional federal resources are unlikely. HCD has moved to a full portfolio third-party management platform to maintain cost efficiencies.

FCRHA Rental Housing Programs
The Rental Housing Program includes properties owned by the FCRHA, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses units owned by the FCRHA and operated under Rental Assistance Demonstration (RAD). Rental properties for low-income families were formerly managed through Fund 40330, Elderly Housing Programs; Fund 81100, Fairfax County Rental Program (FCRP); Fund 81200, Housing Partnerships; and Fund 81300, RAD – Project-Based Voucher (PBV), which are now managed in Fund 81400, FCRHA Asset Management, and Fund 81510, Housing Choice Voucher (HCV). A total of 17,998 individuals were housed through the HCV, RAD-PBV, and FCRP programs in FY 2023. As a Moving to Work (MTW) Public Housing Authority, the FCRHA is granted flexibility to test innovative, locally designed strategies to improve cost-effectiveness and help families achieve self-sufficiency.

Affordable Senior Housing and Assisted Living
HCD and the FCRHA provide 505 affordable independent senior living rental apartments in Fairfax, Herndon, Springfield, and Alexandria. While most senior communities serve persons ages 62 and older, the FCRHA also has two communities serving persons ages 55 and older. They include the Atrium at Metro West and the Crest of Alexandria with 10 and 13 two-bedroom apartments, respectively. In addition, 112 beds of licensed assisted living at Braddock Glen Assisted Living (Braddock District) and at Lincolnia Assisted Living (Mason District) offer housing assistance to individuals in need of regular support and care.

Tenant Subsidies and Resident Services

HCD facilitates the provision of decent, safe, and affordable housing in the private market for families with low incomes. By providing participants with the necessary tools through supportive services that will help them move along the housing continuum toward self-sufficiency, HCD strives to encourage economic development and continued availability of affordable housing units for those in need. Tenant subsidies are impacted by changes in federal policy and funding, as well as local rental market dynamics. Low- and extremely low-income families often face barriers to obtaining private market rate housing, such as poor credit, lack of affordable childcare, and lack of transportation options. HCD staff work cooperatively with other County and non-profit service providers to help families overcome these barriers through service coordination and information sharing.

Housing Choice Voucher Program
Participants in the Housing Choice Voucher (HCV) Program receive financial assistance to rent private and FCRHA-owned housing units. HCD administers the federally funded HCV rental subsidy program for Fairfax County, and for the Cities of Falls Church and Fairfax, and the Towns of Herndon, Vienna, and Clifton. Federal funds pay the difference between the fair market rent and the amount the tenant can pay based on the tenant's income. A total of 4,409 vouchers are authorized by the U.S. Department of Housing and Urban Development (HUD). These along with the 1,060 units in the RAD-PBV program, total 5,469 federally subsidized units.

State Rental Assistance Program; Tenant-Based Rental Assistance Program
Under the State Rental Assistance Program (SRAP), participants with intellectual and other developmental disabilities receive financial assistance to rent privately-owned housing units. The Virginia Department of Behavioral Health and Developmental Services (DBHDS) in partnership with the FCRHA and HCD administer this state-funded rental subsidy program for Fairfax County, the City of Fairfax, and the Towns of Herndon, Vienna, and Clifton. SRAP is administered in coordination with disability support services provided through Virginia's Medicaid Waiver programs. As of June 30, 2023, the FCRHA was serving 165 eligible households under SRAP.

The FCRHA and HCD also use federal HOME Investment Partnerships Program (HOME) funding to provide Tenant-Based Rental Assistance (TBRA) vouchers. This program serves homeless populations and persons with special needs. As of June 30, 2023, the FCRHA was serving 52 eligible households with TBRA vouchers.

Rental Subsidy and Services Program
The Rental Subsidy and Services Program is designed for rental subsidies or capital for the acquisition of additional affordable units to address homelessness and waiting list goals of the Housing Blueprint. The program is funded, subject to annual allocation, with program income from the County-owned Wedgewood Apartments property in Fund 30300, Affordable Housing Development and Investment. The program is run by Northern Virginia Family Service (NVFS) and provides rental subsidies and an array of supportive services to program participants. NVFS began their second contract to operate the program in FY 2022, with a total of 116 households under lease in FY 2023. The average income of all households served by the program was $19,320, which is considered extremely low-income. As part of the Communitywide Housing Strategic Plan, HCD and other County partners are working collaboratively to ensure the program is serving those with the greatest need.

Family Self-Sufficiency
HCD administers the Family Self-Sufficiency Program (FSS) and receives grant funding each year from HUD for two FSS case managers. This program provides self-sufficiency case management to residents and assists them with building an escrow account to be used once they graduate. Once participants complete their goals, graduates can choose how they use their escrow accounts, either to help purchase a home or pay off student debt. In FY 2023, the FSS program served 100 households.

Homeownership and Down Payment Assistance for First Time Home Buyers
HCD helps families with low and moderate incomes invest in Fairfax County by becoming homeowners. Renters are able to move along the housing continuum to affordable homeownership by purchasing cost-restricted for-sale units in HCD's Homeownership programs and/or by receiving down payment assistance loans. HCD qualifies homebuyers for the programs and ensures compliance with program requirements.

Homeownership Programs
Fairfax County and the FCRHA have been providing affordable homeownership opportunities since 1978. Article 2, Part 8 of the Fairfax County Zoning Ordinance, the ADU Program, became effective in 1990 and was last amended in 2007. The First-Time Homebuyers (FTHB) Program offers new and resale homes to moderate-income first-time homebuyers at prices below the cost of market-rate units within developments. The FTHB Program serves families with income up to 70 percent of the AMI.

The Fairfax County Board of Supervisors adopted its Countywide and Tysons Workforce Dwelling Unit Policy in 2007. The first for-sale WDUs became available in 2019. These homes are built by private developers in exchange for a density bonus and are located throughout the County. The WDU program currently serves families with income up to 120 percent of the AMI.

In FY 2023, 1,577 FTHB units were subject to continued compliance with covenants, particularly with respect to refinancing, resales, and occupancy requirements. Also, in FY 2019, two new financial assistance programs were initiated for low- and moderate-income homebuyers. In FY 2023, a Down Payment Assistance Program served a total of 73 families with income up to 80 percent of the AMI in buying FTHB units or WDUs. Additionally, the FCRHA was a sponsor of approximately $19 million in set aside funds from Virginia Housing, formerly Virginia Housing Development Authority, to 28 families purchasing market rate homes in Fairfax County. These funds bought down the interest rate by 1 percent, making the homes more affordable.

Virtual Homeownership Resource Center
The Virtual Homeownership Resource Center serves hundreds of people each month, providing information on homeownership, homeownership education, homeownership counseling sessions, opportunities to meet with lenders, applicant briefings, and coordination of resources for current and prospective first-time homebuyers. All potential Fairfax County first-time homebuyer participants are required to take a six-hour homeownership education course taught by Virginia Housing, trained lenders, and housing professionals. Completion of the class qualifies graduates to participate in the FTHB Program.

In FY 2023, the Homeownership Resource Center received a total of 12,372 requests for service primarily through marketing and outreach efforts.

Housing Options to People Experiencing Homelessness and Other Vulnerable Populations

The Office to Prevent and End Homelessness (OPEH) manages, coordinates, and monitors day-to-day implementation of the Fairfax-Falls Church community's homelessness strategies and the operation of many of the homeless services provided by the County. The following programs provide housing options for people experiencing, or at-risk of, homelessness and other vulnerable populations.

Emergency Eviction Prevention Funds
Social workers from the Department of Family Services (DFS), as well as Coordinated Services Planning (CSP) staff from the Department of Neighborhood and Community Services, access emergency eviction prevention funds to assist persons who are at-risk of becoming homeless. Families and individuals who contact the CSP staff are assessed for eligibility and may be assisted directly by utilizing these County funds or referred to a community-based non-profit group.

Emergency Shelters and Housing Crisis Response
The County contracts with non-profit organizations to provide emergency shelter and services to individuals and families. Through a housing crisis response system, Fairfax County assists people experiencing, or at-risk of, homelessness to quickly resolve their crisis and find housing stability. Services include homelessness prevention and rapid rehousing assistance; case management while in the shelter; food, laundry, clothes, and other basic needs; and outreach to unsheltered individuals.

Funding was approved as part of the 2016 Human Services and Community Development bond to renovate or replace four of the County's shelters, which can no longer adequately meet emergency needs of homeless families and individuals in the community. The Bailey's Crossroads Community Shelter, now called the Baileys Shelter and Supportive Housing Facility, was the first shelter to be renovated and expanded with this bond funding and opened in 2019. The new building includes not only emergency shelter beds, but new Medical Respite Program beds, new permanent supportive housing units, and a more modern, accessible facility with larger, more flexible spaces that can be used for multiple purposes. Three additional shelters are slated for renovation or replacement in the coming years: Eleanor U. Kennedy Shelter, Embry Rucker Community Shelter, and Patrick Henry Family Shelter.

Permanent Supportive Housing
Permanent supportive housing residences like Mondloch Place, for formerly homeless single adults, and Kate's Place, for families with children under the age of 18, will expand critical affordable housing opportunities to individuals at the lowest end of the economic spectrum and those with the greatest need.

Hypothermia Prevention Program
Additional sheltering is provided during the winter months as the need for shelter for single individuals is greater than the capacity of the main emergency shelters. The goal of the program is to prevent death or injury among the homeless adult population during the coldest months, while maintaining a safe environment for the participants, staff, and volunteers. The COVID-19 pandemic brought significant challenges to the program as many faith-based communities were unable to support the program as they had in years past. While houses of worship are still available for shelter locations, there are fewer volunteers that are willing or able to participate. As a result, the County, through the non-profit contracts, is providing more staff to sustain program operations.

Residential Operations
OPEH provides support to human services residential sites by managing leasing arrangements, as well as providing maintenance and repairs, for approximately six emergency shelter facilities, 39 emergency shelter apartments, three permanent supportive housing facilities, and 64 Fairfax-Falls Church Community Services Board residential program sites serving consumers throughout the County. A collaborative approach among OPEH and other Fairfax County agencies focuses on maximizing and effectively managing physical resources to sustain and support programs where service demand requires it.

Performance Measurement Results by Community Outcome Area

Housing and Community Development programs work to implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means" and the FCRHA goal to "preserve, expand and facilitate affordable housing opportunities in Fairfax County." These goals will be achieved by providing affordable housing preservation and development; offering technical assistance; arranging financing services in conjunction with the FCRHA, for-profit, and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

Effective and Efficient Government

Elderly Housing Programs

Objective: To maintain an Assisted Living occupancy rate of 95 percent or higher and accurately track the cost of two subsidized Assisted Living facilities that contain a total of 112 beds.

Objective: To maintain an Independent Living occupancy rate of 96 percent or higher and maintain a customer satisfaction rating of 95 percent or better.

A total of 107 individuals, slightly below the target of 110, were housed at two assisted living developments with 112 beds (Braddock Glen and the Lincolnia Senior Center and Residence), achieving a 95 percent occupancy rate with 86 percent satisfaction. The FY 2023 Assisted Living cost per client of $50,642 was close to the estimated target and the customer satisfaction rate was lower than targeted. Continuing to rebound from the COVID-19 pandemic, HCD is working with its management contractors to increase its focus on resident engagement to improve satisfaction.

Independent Living programs met the service quality goal and came close to meeting the efficiency target for FY 2023. A total of 459 individuals were housed, and the cost per client was $10,717. The Little River Glen community continues to experience attrition with 36 planned vacancies due to an upcoming major renovation of the property. The total occupancy rate, however, remained steady at 95 percent in FY 2023. The overall Independent Living customer service satisfaction rating was 90 percent. Management has recognized the need for increased resident engagement with open feedback from residents to ensure a quality living experience, which should lead to improved scores in future years.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Customer Satisfaction with County Services						
Assisted Living clients housed[1]	94	104	106	107	108	109
Independent Living individuals housed[2]	466	472	475	459	478	470
Assisted Living cost per client[3]	$49,066	$48,965	$50,000	$50,642	$51,000	$52,000
Independent Living cost per client	$9,763	$9,169	$10,000	$10,717	$10,500	$12,000
Assisted Living occupancy rate	84%	92%	95%	95%	95%	96%
Independent Living occupancy rate	97%	90%	90%	95%	92%	95%
Assisted Living overall customer satisfaction rating	89%	90%	93%	86%	92%	93%
Independent Living overall customer satisfaction rating	95%	91%	95%	90%	95%	95%

[1] Refers to the average number of beds in use in a month.

[2] Refers to highest monthly number of households served in all senior independent living units, including those managed by the FCRHA and properties managed by third-party firms under contract with the FCRHA.

[3] Includes all operating costs except major capital expenditures.

Homeownership

Objective: To obtain a Program Assessment rating of 90 percent or better on indicators addressing satisfaction with program orientation and participation.

In FY 2023, the total number of First-Time Homebuyer units increased over the FY 2022 total, in large part due to a continued increase in the number of new development unit sales. Additionally, the number of families served through marketing outreach efforts greatly exceeded the estimates. A total of 86 first-time homebuyers achieved homeownership with assistance from FCRHA programs, which greatly exceeded the target of 40. The cost per FTHB participant was $347, which increased from FY 2022 and did not meet the goal of $315 or less. All applicants to the FTHB program must have a total family income no higher than 70 percent AMI. The FTHB average income for the average family size of three was $68,947 which was slightly above HUD's 50 percent AMI maximum for a family of three at $68,450. This meant the FTHB average income met the HUD definition of low-income. Participant satisfaction was 99 percent, above the target, and the program orientation assessment rating of 91 percent was also above the target. The average FTHB unit sales price was $228,978, while the average WDU sold for $351,809. In FY 2022, WDU pricing was increased, which led to an increase in the sales price of new WDUs in FY 2023.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Effective and Efficient Government						
Customer Satisfaction with County Services						
Total First-Time Homebuyer (FTHB) units[1]	1,486	1,528	1,530	1,577	1,550	1,570
First-time homebuyers	47	71	40	86	40	40
FTHB households participating in the program[2]	680	723	650	786	750	760
Number of families served through marketing and counseling efforts[3]	10,907	12,720	6,000	12,372	7,000	7,500
Cost per FTHB participant[4]	$274	$260	$315	$347	$350	$370
Average income of new first-time homebuyers[5]	$64,187	$63,459	$55,000	$68,947	$55,000	$106,450
Participant satisfaction survey scores	90%	100%	90%	99%	90%	90%
Assessment rating	89%	92%	90%	91%	90%	90%

[1] Includes all FTHB units and loans requiring ongoing compliance monitoring and Housing Choice Voucher homeowners.

[2] All FTHB and WDU households in a price control period requiring completion of an annual occupancy certification. The average household size of new FTHB participants is four.

[3] Represents the number of families served through any FTHB program/outreach marketing effort.

[4] Cost per FTHB participant is based on total FTHB units and total staff hours. The goal was adjusted annually for inflation beginning in FY 2023.

[5] Beginning in FY 2025, the goal for average income is based on HUD's income for a family of four at 70 percent of AMI. The goal is adjusted annually based on the then-applicable HUD amount for a family of four.

Housing and Neighborhood Livability

Affordable Housing Preservation and Production

The Board of Supervisors, in partnership with the FCRHA, is using a variety of innovative techniques to both 1) deliver new, affordable homes that add value to neighborhoods and 2) preserve existing affordable communities. During the past year, acres of public land were donated by the Board of Supervisors for the creation of affordable housing. Federal, state, and local funding from the Board of Supervisors were used to break ground on several new affordable communities, as well as to preserve affordable homes. Private industry partners, including developers, financial institutions, and non-profit organizations play an essential role in creating opportunities. Fairfax County guarantees affordable homes for decades to come via ground leases, loan agreements, and a variety of other means.

Community Outcome Area[1]	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Housing and Neighborhood Livability						
Adequate Quantity and Availability of Housing						
Affordable Housing Units Preserved[2]	NA	NA	NA	259	525	100
Local Funding Investment per Unit Preserved[3]	NA	NA	NA	$57,915	$50,000	$50,000
Affordable Housing Units Produced[4]	NA	NA	NA	640	509	390
Local Funding Investment per Unit Produced[3,5]	NA	NA	NA	$28,350	$85,000	$85,000

[1] The Affordable Housing Preservation and Production performance measures are included for the first time in FY 2025.

[2] Refers to rental units that were placed under new rental restrictions. Units are counted at the time of financial closing.

[3] Local funding is appropriated by the Board of Supervisors in Fund 30300, Affordable Housing Development and Investment.

[4] Refers to rental or for-sale units affordable up to 80 percent of AMI. Units are counted at the time they are delivered and placed in service.

[5] Estimated local funding per unit produced is consistent with the Countywide Housing Strategic Plan and results will vary from year to year.

Fairfax County Rental Program

Objective: To maintain an overall occupancy rate of 97 percent or higher for Fairfax County Rental Program multi-family properties.

In FY 2023, there were 2,009 housing units in FCRP, and 6,034 individuals were housed. The occupancy rate was 97 percent, which met the target. The average household income served was $46,044 for HCD-managed properties, or 34 percent of the AMI for a family of three, which meets the HUD definition of very low-income or goal of serving households with incomes at or below 40 percent of the AMI. In terms of re-certifications, 95 percent of re-certifications, excluding active senior properties, were conducted on time, meeting the 95 percent target.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Housing and Neighborhood Livability						
Adequate Quantity and Availability of Housing						
Individuals housed	4,733	5,688	5,635	6,034	5,972	6,055
Number of units in program[1]	2,122	2,121	2,121	2,009	2,121	2,029
Average income served as a percentage of Area Median Income	32%	43%	40%	34%	43%	43%
Percent on-time re-certifications[2]	93%	97%	95%	95%	97%	97%
Occupancy rate FCRP	97%	97%	97%	97%	97%	97%

[1] Includes all FCRP and Partnerships Properties multi-family units, the Woodley Hills mobile home park, and the Coan Pond working singles residences. Does not include senior housing properties and certain special needs programs.

[2] Measure includes all FCRHA-managed FCRP multi-family rental properties, excluding active senior properties.

Housing Choice Voucher and RAD-PBV

Objective: To obtain a Serving Substantially the Same (STS) rate of 100 percent or higher for the federal HCV and RAD-PBV programs, thereby indicating that the Fairfax County Redevelopment and Housing Authority, a Moving to Work agency, is serving substantially the same number of households as it did prior to becoming an MTW agency. In FY 2023, the STS rate was 95 percent, slightly below the target.

The HCV and RAD-PBV programs did not exceed the target for FY 2023. This income level is approximately 17 percent of the AMI for a family of two, thereby meeting the HUD definition of extremely low-income.

Indicator	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Housing and Neighborhood Livability						
Adequate Quantity and Availability of Housing						
Average income served as a percentage of Area Median Income	17%	17%	25%	16%	25%	25%
Percent on-time inspections[1]	NA	82.0%	95.0%	100.0%	95.0%	95.0%
Percent on-time re-certifications	95.0%	99.0%	95.0%	93.0%	95.0%	97.0%
Serving Substantially the Same (STS)[2]	100%	97%	100%	95%	100%	100%

[1] The percentage of on-time inspections is listed as Not Applicable for FY 2021 due to the COVID-19 pandemic and HUD approved waivers. No annual inspections were conducted during the months of July 2020 through June 2021.

[2] As part of the requirements for being a MTW agency, every year HUD reviews the FCRHA's leasing data to determine whether it is serving substantially the same number of households as it did prior to becoming a MTW agency. If the FCRHA is not serving the same number of households as when it became a MTW agency, the FCRHA must inform HUD of their plan or what corrective action will be taken to meet the requirement. The FY 2022 actual figure is an HCD reported figure; HUD confirmation of the percentage is pending.

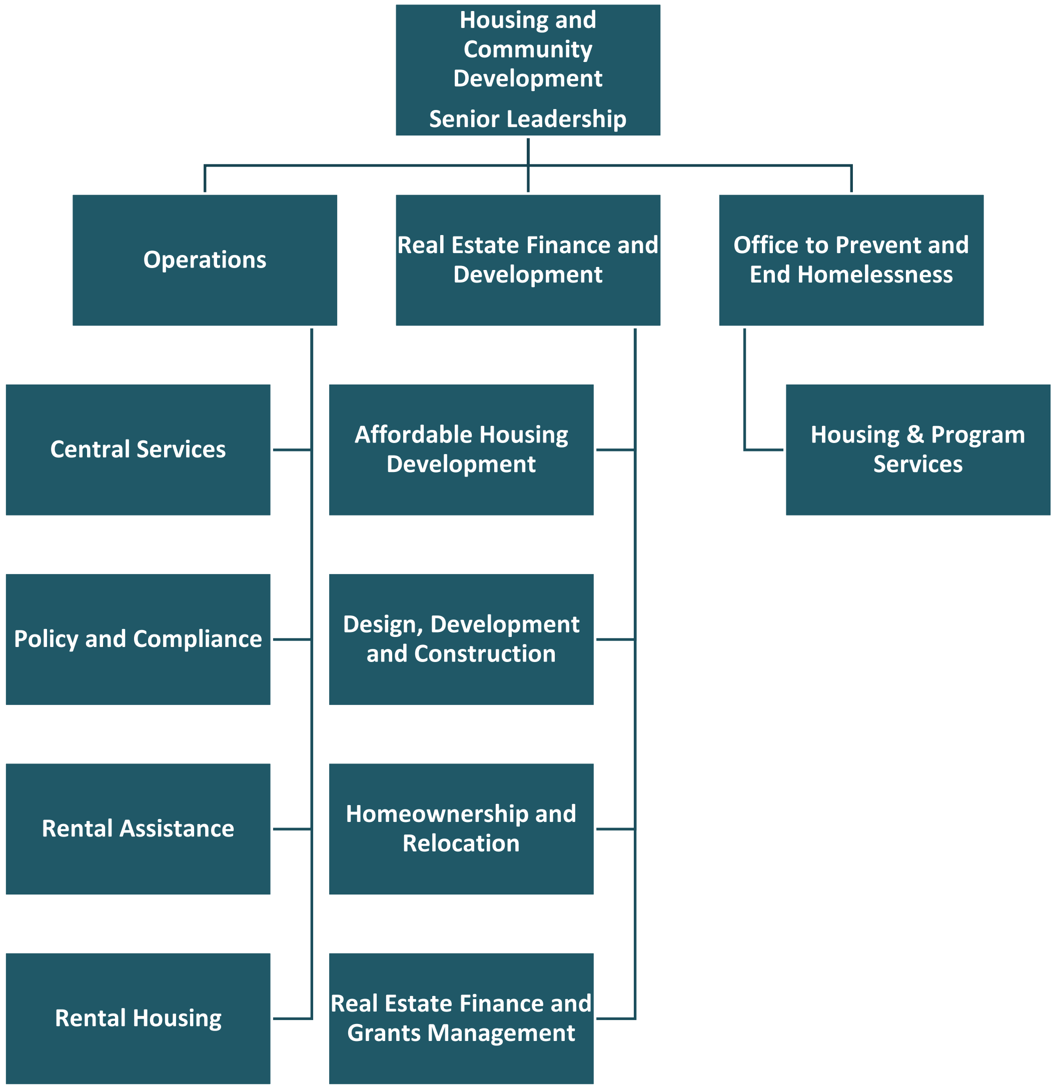
Office to Prevent and End Homelessness

OPEH works to provide housing options to households at risk of or experiencing homelessness. Since FY 2010, OPEH, along with other County agencies and non-profit partners, supported by local, state, and federal subsidies, have worked to increase the number of persons exiting the County's single and family shelters to permanent housing. A more focused effort on rapid rehousing and housing first services, along with federal housing vouchers and RSSP resources, are important to this effort. The table below summarizes the number of individuals moved into permanent housing:

Fiscal Year	Number	Percentage Increase/(Decrease)
2010	243	
2011	411	69%
2012	599	46%
2013	754	26%
2014	926	23%
2015	1,161	25%
2016	1,031	(11%)
2017	1,068	4%
2018	978	(8%)
2019	1,038	6%
2020	963	(7%)
2021	790	(18%)
2022	820	4%
2023	936	14%

The homeless services continuum of care programs are working to move individuals rapidly into permanent housing. Efforts will continue to enhance proven Housing First strategies to support clients moving to permanent housing. This work continues to be challenging due to the inadequate supply of affordable housing. Additional permanent supportive housing programs with rental subsidies and support services will also be sought to improve outcomes for the homeless in the community. In FY 2023, a total of 936 people moved into permanent housing from County shelters. This is an increase of 14 percent in individuals housed over the prior fiscal year.

Organizational Chart



Budget and Staff Resources

Program Area Summary by Fund

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
FUNDING				
County Appropriated Funds				
Operating:				
Department of Housing and Community Development	$30,004,244	$34,810,582	$37,874,672	$36,968,916
40330 Elderly Housing Programs	0	0	0	0
Total Operating Expenditures	**$30,004,244**	**$34,810,582**	**$37,874,672**	**$36,968,916**
Capital:				
30300 Affordable Housing Development and Investment	$43,938,044	$37,062,736	$127,700,589	$38,118,750
40300 Housing Trust	3,639,666	3,593,342	23,871,363	4,211,206
Total Capital Expenditures	**$47,577,710**	**$40,656,078**	**$151,571,952**	**$42,329,956**
Total County Appropriated Fund Expenditures	**$77,581,954**	**$75,466,660**	**$189,446,624**	**$79,298,872**
Federal/State Support:				
50800 Community Development Block Grant	$7,886,015	$5,918,926	$12,508,415	$5,682,469
50810 HOME Investment Partnerships Program	2,531,181	2,471,231	13,314,644	2,385,371
81500 Housing Grants and Projects	2,245,686	3,393,060	3,508,785	3,393,060
81510 Housing Choice Voucher Program	83,998,930	84,056,182	89,872,294	89,207,253
Total Federal/State Support	**$96,661,812**	**$95,839,399**	**$119,204,138**	**$100,668,153**
FCRHA Generated Funds:				
81000 FCRHA General Operating	$4,021,013	$3,771,383	$21,423,767	$3,922,547
81060 FCRHA Internal Service	93,050	0	0	0
81400 FCRHA Asset Management	5,186,431	539,798	135,735,382	374,345
Subtotal, All FCRHA Funds	**$9,300,494**	**$4,311,181**	**$157,159,149**	**$4,296,892**
Less:				
81060 FCRHA Internal Service	($93,050)	$0	$0	$0
Total, FCRHA Funds	**$9,207,444**	**$4,311,181**	**$157,159,149**	**$4,296,892**
TOTAL, ALL SOURCES (Includes 81060 FCRHA Internal Service)	**$183,544,260**	**$175,617,240**	**$465,809,911**	**$184,263,917**
Less:				
81060 FCRHA Internal Service	($93,050)	$0	$0	$0
NET TOTAL, ALL SOURCES	**$183,451,210**	**$175,617,240**	**$465,809,911**	**$184,263,917**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	106 / 106	107 / 107	108 / 108	110 / 110
Grant	74 / 74	74 / 74	74 / 74	74 / 74
Total Positions	**180 / 180**	**181 / 181**	**182 / 182**	**184 / 184**

[1] As part of the FY 2023 Adopted Budget Plan, Fund 40330, Elderly Housing Programs, was closed in an effort to consolidate Housing and Community Development funds and is no longer needed as a result of the shift to third-party management.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT - 46 Positions			
General Fund			
1	Director	1	Contract Analyst III
1	Deputy Director	2	Financial Specialists III [+1]
1	Administration & Policy Division Director	1	Accountant III
3	HCD Assistant Division Directors	1	Network/Telecom. Analyst II
1	Info. Tech. Program Manager I	1	Housing/Community Developer III
1	Management Analyst IV	1	Human Resources Generalist II
1	Housing/Community Developer V	1	Information Officer II
1	Programmer Analyst III	1	Financial Specialist II [+1]
3	Financial Specialists IV	2	Accountants II
2	Housing/Community Developers IV	1	Information Technology Tech II
2	Housing Services Specialists V	1	Accountant I
1	Business Analyst III	2	Administrative Assistants V
1	Management Analyst III	3	Administrative Assistants IV [-1]
1	Communications Specialist III	2	Administrative Assistants III
FCRHA (Fund 81000)			
1	Planner V	1	Accountant II
1	Management Analyst III	1	Housing Services Specialist II
1	Accountant III	1	Administrative Assistant II
RENTAL HOUSING PROPERTY MANAGEMENT - 15 Positions			
General Fund			
2	HCD Division Directors	1	Housing/Community Developer II
1	Management Analyst IV	1	Housing Services Specialist III
1	Housing/Community Developer V	0	Human Services Assistants [-1]
FCRHA (Fund 81000)			
3	Housing/Community Developers IV	1	Financial Specialist III
1	Housing Services Specialist V	1	Management Analyst II
2	Management Analysts III	1	Administrative Assistant IV
HOMEOWNERSHIP PROGRAM - 6 Positions			
CDBG (Fund 50800)			
1	Housing Services Specialist IV	1	Administrative Assistant IV
3	Housing/Community Developers II		
FCRHA (Fund 81000)			
1	Housing/Community Developer III		
COMMUNITY/NEIGHBORHOOD IMPROVEMENT - 36 Positions			
General Fund			
1	Deputy Director	2	Housing/Community Developers V
1	Real Estate Finance Manager	7	Housing/Community Developers IV
1	HCD Division Director	1	Housing/Community Developer II [+1]
1	HCD Assistant Division Director	1	Administrative Assistant V
4	Project Coordinators [+2]	1	Administrative Assistant IV
CDBG (Fund 50800)			
1	Housing/Community Developer V	1	Management Analyst I
2	Housing/Community Developers IV	1	Senior Maintenance Supervisor
1	Housing Services Specialist IV	3	General Building Maintenance Workers II
1	Accountant III	1	Administrative Assistant III
FCRHA (Fund 81000)			
1	Housing/Community Developer V	1	Housing/Community Developer III
2	Housing/Community Developers IV	1	Planning Technician II

AFFORDABLE RENTAL HOUSING SUBSIDIES - 54 Positions			
Housing Choice Voucher (Fund 81510)			
2	Housing Community Developers V	1	Financial Specialist II
1	Management Analyst IV	1	Management Analyst II
4	Housing Services Specialists V	1	Human Services Coordinator II
1	Housing Services Specialist IV	3	Administrative Assistants IV
6	Housing Services Specialists III	3	Administrative Assistants III
30	Housing Services Specialists II	1	Human Services Assistant
GRANTS MANAGEMENT - 4 Positions			
HOME Fund (50810)			
1	Housing/Community Developer IV	1	Housing Services Specialist II
Housing Grants and Projects (Fund 81500)			
1	Housing Services Specialist III	1	Housing Services Specialist II
OFFICE TO PREVENT AND END HOMELESSNESS - 23 Positions			
General Fund			
1	Deputy Director	1	Housing Services Specialist III
1	HCD Assistant Division Director	1	Contract Analyst II
1	Management Analyst IV	2	Business Analysts I
1	Housing/Community Developer V	1	Management Analyst II
1	Financial Specialist IV	1	Senior Maintenance Supervisor
1	Housing/Community Developer IV	2	Gen. Bldg. Maintenance Workers II
1	Business Analyst III	1	Administrative Assistant IV
5	Management Analysts III	2	Gen. Bldg. Maintenance Workers I
0	Human Resources Generalists II [-1]		
+	**Denotes New Position(s)**		
-	**Denotes Abolished Position(s) due to Budget Reductions**		

Housing Fund Structure

County General Fund

- Fund 10001, General Operating - This fund supports positions in Agency 38, HCD, and provides limited support for expenses such as administrative and maintenance staff costs, as well as a portion of condominium fees for certain FCRHA-owned units, limited partnership real estate taxes, the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly population of the County, and building maintenance. OPEH is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight, and operation of many of the homeless services provided by the County.

FCRHA General Operating

- Fund 81000, FCRHA General Operating - This fund includes all FCRHA revenues generated by rental income, financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, ground rents on land leased to developers and office space leased to County agencies. Revenues support operating expenses for the administration of private activity bonds, Home Improvement Loan Program (HILP) loan processing staff and other administrative costs, which crosscut all programs and activities managed by the FCRHA.

Capital Projects
This fund provides County support for both affordable housing and limited community revitalization capital projects.

- Fund 30300, Affordable Housing Development and Investment - Designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. Fund 30300 also supports the Rental Subsidy and Services Program.

Special Revenue Funds
These funds include housing programs which have a variety of sources of revenue, including rental income, federal or state support, bank funds, or proffered contributions.

- Fund 40300, Housing Trust - Utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector.

- Fund 50800, Community Development Block Grant - Federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services, and stimulation of development of low- and moderate-income housing.

- Fund 50810, HOME Investment Partnerships Program - Federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.

FCRHA Asset Management

- Fund 81400, FCRHA Asset Management – In FY 2023, Fund 81400, FCRHA Asset Management was established to consolidate the management and oversight of the County's rental program following the shift to third-party management in FY 2022.

FCRHA Grants and Projects Fund

- Fund 81500, Housing Grants and Projects - Established in FY 2000 to administer grants awarded to the FCRHA.

Federal Section 8 Rental Assistance

- Fund 81510, Housing Choice Voucher Program - Provides federal housing rental assistance to families with low incomes to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD, through HCD, and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

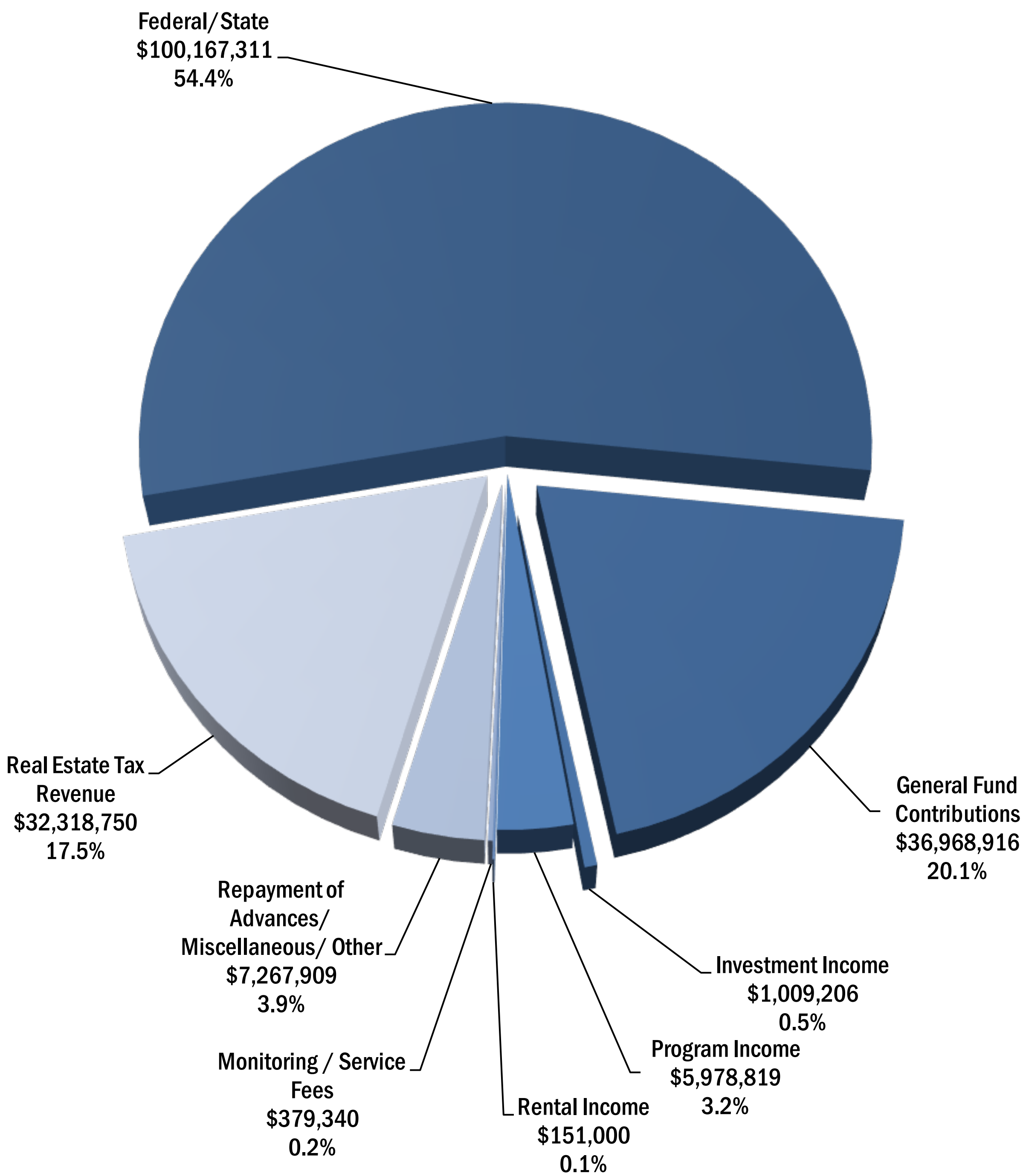
CONSOLIDATED FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$159,988,692**	**$62,744,038**	**$180,145,191**	**$57,892,697**
Revenue:				
Federal/State	$98,075,203	$93,167,505	$117,977,259	$100,167,311
General Fund Contributions	57,504,244	34,810,582	49,374,672	36,968,916
Program Income	9,358,450	9,198,333	6,456,356	5,978,819
Rental Income	151,538	151,000	151,000	151,000
Investment Income	1,221,680	102,335	170,020	1,009,206
Monitoring/Service Fees	430,466	459,325	459,325	379,340
Proffered Contributions	1,107,956	0	0	0
Real Estate Tax Revenue	29,686,000	31,362,736	31,362,736	32,318,750
Miscellaneous/Other	6,165,222	7,059,256	137,887,738	7,267,909
Total Revenue	**$203,700,759**	**$176,311,072**	**$343,839,106**	**$184,241,251**
Total Available	**$363,689,451**	**$239,055,110**	**$523,984,297**	**$242,133,948**
Expenditures:[1]				
Personnel Services	$15,270,202	$19,050,621	$18,850,621	$20,669,465
Operating Expenses	102,728,710	104,739,038	128,476,004	110,362,678
Capital Equipment	741,877	50,000	9,213,667	89,878
Grant Projects	12,662,882	11,783,217	29,331,844	11,460,900
Capital Projects	52,643,187	40,656,078	280,599,489	42,329,956
Recovered Costs	(502,598)	(661,714)	(661,714)	(648,960)
Total Expenditures	**$183,544,260**	**$175,617,240**	**$465,809,911**	**$184,263,917**
Transfers Out:				
Consolidated County and Schools Debt Service Fund (20000)[2]	$0	$0	$281,689	$0
Total Transfers Out	**$0**	**$0**	**$281,689**	**$0**
Total Disbursements	**$183,544,260**	**$175,617,240**	**$466,091,600**	**$184,263,917**
Ending Balance	**$180,145,191**	**$63,437,870**	**$57,892,697**	**$57,870,031**

[1] Expenditure designations are based on fund category, for example, Fund 30300, Affordable Housing Development and Investment, is included in Capital Projects although some funding is used to support Operating Expenses. Fund 81060, FCRHA Internal Service, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

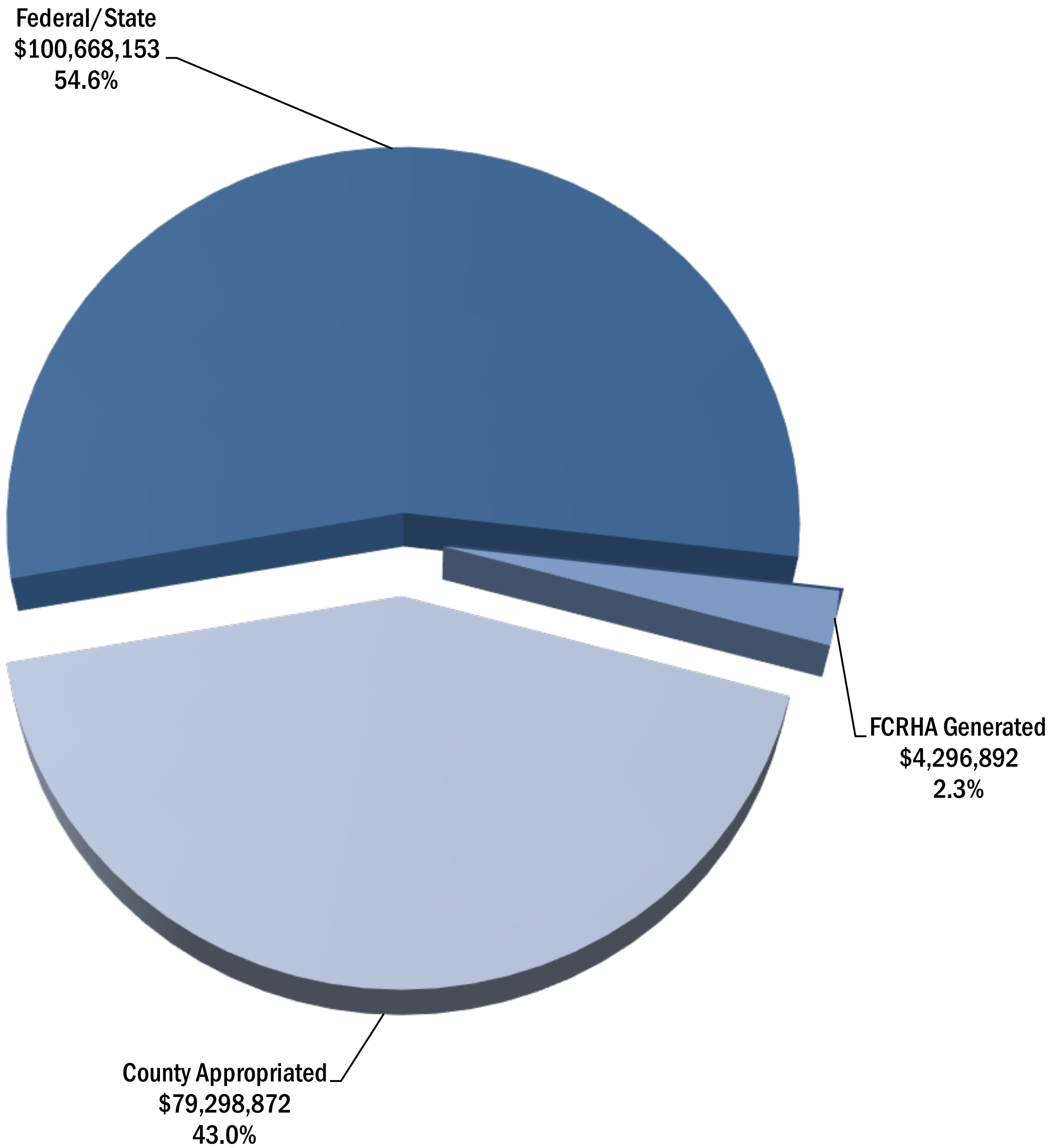
[2] A Transfer Out to Fund 20000, Consolidated County and Schools Debt Service, from Fund 40300, Housing Trust, is related to the Lincolnia Senior Center project. Per the terms of the bond documents, bond proceeds available after the payment of construction related costs are to be transferred to offset debt service expenses for the project.

HOUSING PROGRAMS
FY 2025 SOURCE OF FUNDS



TOTAL REVENUES = $184,241,251

HOUSING PROGRAMS
FY 2025 EXPENDITURES



TOTAL EXPENDITURES = $184,263,917

Department of Housing and Community Development

Mission

To provide residents of the County with safe, decent, and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development (HCD) seeks to preserve, upgrade, and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services. HCD staff also serve as staff to the Fairfax County Redevelopment and Housing Authority (FCRHA). HCD also serves to ensure that every person who is homeless, or at-risk of being homeless, is able to access appropriate affordable housing and the services needed to keep them in their homes.

Focus

HCD provides housing opportunities for low- and moderate-income residents in Fairfax County and assists in the renovation and improvement of neighborhoods. HCD supports, develops, and administers a wide variety of FCRHA programs, including:

- Organizational Management and Planning;
- Rental Housing and Tenant Subsidies;
- Specialized Housing;
- Downpayment Assistance Loans for Homeownership;
- Affordable Housing Planning and Project Development;
- Preservation Policy Implementation;
- Administration of the Affordable and Workforce Dwelling Unit Programs;
- Real Estate Finance;
- Community Neighborhood Improvement;
- Information Technology and Financial Management;
- Services to Prevent Homelessness;
- Provisions for Shelters for the Homeless; and,
- Elderly Housing Programs.

County resources within the HCD General Fund provide support for positions in Agency 38, Housing and Community Development. These positions provide support across a wide array of programs to support the mission for housing across the County.

The HCD General Fund also supports federally subsidized housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as limited partnership real estate taxes and building maintenance.

The Office to Prevent and End Homelessness (OPEH) is responsible for the day-to-day oversight and management of the Fairfax-Falls Church community's strategies to address homelessness, and the management, oversight, and operation of many of the homeless services provided by the County, which include homelessness prevention and rapid rehousing, street outreach, emergency shelters (including motel placements and the hypothermia program), and permanent supportive housing. OPEH also facilitates partnership and collaboration among stakeholders in the community, as well as County agencies.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$7,942,654	$9,708,828	$9,508,828	$10,577,489
Operating Expenses	22,332,689	25,480,352	28,744,442	26,770,025
Subtotal	**$30,275,343**	**$35,189,180**	**$38,253,270**	**$37,347,514**
Less:				
Recovered Costs	($271,099)	($378,598)	($378,598)	($378,598)
Total Expenditures	**$30,004,244**	**$34,810,582**	**$37,874,672**	**$36,968,916**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	85 / 85	86 / 86	87 / 87	89 / 89

This department has 2/2.0 FTE Grant Positions in Fund 50000, Federal-State Grants.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$538,885**

An increase of $538,885 in Personnel Services includes $194,177 for a 2.00 percent market rate adjustment (MRA) for all employees and $123,793 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $220,915 is included to support other compensation adjustments and employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Contract Rate Increases **$992,904**

An increase of $992,904 in Operating Expenses is associated with a contract rate adjustment for the providers of contracted homeless services and operations of elderly housing programs.

Affordable Housing Positions **$563,757**

An increase of $563,757, including $543,757 in Personnel Services and $20,000 in Operating Expenses, and 5/5.0 FTE new positions is included to support the creation, rehabilitation, and preservation of affordable housing throughout Fairfax County. It should be noted that an increase of $289,931 in Fringe Benefits is included in Agency 89, Employee Benefits, for a total cost of $853,688 in FY 2025. For further information on Fringe Benefits, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Hypothermia Program **$250,000**

An increase of $250,000 is included to provide additional baseline funding to support the Hypothermia Program in FY 2025. Historically, this program has been operated primarily by volunteers and the faith-based community, requiring minimal County resources. However, during the COVID-19 pandemic the County had to rely on contracted non-profit support since volunteers and the faith-based community were unable to continue providing the same level of support. Support by volunteers and the faith-based community has still not returned to pre-pandemic levels thus requiring baseline resources to maintain the program at current service levels. Additional baseline resources may be needed in future fiscal years if support by volunteers and the faith-based community does not increase.

Planning and Land Use System (PLUS) Licenses **$19,792**

An increase of $19,792 for PLUS licenses is based on anticipated billings for licensing costs associated with the agency's utilization of the PLUS system. PLUS is a new multi-agency platform for Fairfax County customers to complete their zoning, building, permitting, or other land development processes online. Through PLUS, customers can conduct online transactions such as creating and submitting building permit applications online, pay fees, track application status, receive electronic notifications, and conduct searches.

Department of Vehicle Services Charges **$6,977**

An increase of $6,977 in Department of Vehicle Services charges is based on anticipated billings for fuel, maintenance, and operating-related charges.

Reductions **($213,981)**

A decrease of $213,981 and 3/3.0 FTE positions reflects reductions utilized to balance the FY 2025 budget. The following table provides details on the specific reductions:

Title	Impact	Positions	FTE	Reduction
Elimination of Vacant Positions	This reduction eliminates 3/3.0 FTE positions that have been vacant for more than one year. Given the length of time these positions have been vacant and the Department of Housing and Community Development's ability to absorb the associated workload across the remaining staff, it is not expected that this reduction will adversely impact agency operations.	3	3.0	$213,981

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$3,064,090**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $3,064,090, including $75,000 to fund a survey of individuals that are panhandling in Fairfax County. The remaining amount of $2,989,090 is due to encumbered carryover.

Position Adjustment **$0**

The County Executive approved the redirection of 1/1.0 FTE position to this agency to support domestic violence shelter management within the Office to Prevent and End Homelessness.

Cost Centers

Organizational Management and Development

Organizational Management and Development supports the core business areas of the FCRHA and HCD by providing financial management to the agency's various programs and responding to computer network requests from employees; answers public information requests from residents, departments, and other interested individuals and groups; conducts data collection and analysis; and provides administrative management of the department.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$5,138,028	$4,663,007	$5,152,578	$5,083,662

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	40 / 40	41 / 41	39 / 39	40 / 40

Rental Housing Property Management

Rental Housing Property Management provides services to manage and maintain affordable housing that is decent, safe, and sanitary for eligible families; to maintain FCRHA housing in accordance with community standards; and to provide homeownership opportunities to eligible households. The division also provides asset management services and rental assistance.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$4,319,756	$5,974,678	$6,079,624	$6,077,446
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	6 / 6

Community/Neighborhood Improvement

Community/Neighborhood Improvement addresses current program needs associated with countywide residential improvement and repair projects within the Department of Housing and Community Development, home repair programs for the elderly, and the development of FCRHA properties.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$1,446,108	$1,602,186	$1,602,186	$2,024,661
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	15 / 15	15 / 15	17 / 17	20 / 20

Office to Prevent and End Homelessness

The Office to Prevent and End Homelessness is responsible for the day-to-day oversight and management of the Ten-Year Plan to Prevent and End Homelessness in the Fairfax-Falls Church community, and the management, oversight, and operation of many of the homeless services provided by the County.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$19,100,352	$22,570,711	$25,040,284	$23,783,147
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	23 / 23	23 / 23	24 / 24	23 / 23

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT - 40 Positions			
1	Director	1	Contract Analyst III
1	Deputy Director	2	Financial Specialists III [+1]
1	Administration & Policy Division Director	1	Accountant III
3	HCD Assistant Division Directors	1	Network/Telecom. Analyst II
1	Info. Tech. Program Manager I	1	Housing/Community Developer III
1	Management Analyst IV	1	Human Resources Generalist II
1	Housing/Community Developer V	1	Information Officer II
1	Programmer Analyst III	1	Financial Specialist II [+1]
3	Financial Specialists IV	2	Accountants II
2	Housing/Community Developers IV	1	Information Technology Tech II
2	Housing Services Specialists V	1	Accountant I
1	Business Analyst III	2	Administrative Assistants V
1	Management Analyst III	3	Administrative Assistants IV [-1]
1	Communications Specialist III	2	Administrative Assistants III
RENTAL HOUSING PROPERTY MANAGEMENT - 6 Positions			
2	HCD Division Directors	1	Housing/Community Developer II
1	Management Analyst IV	1	Housing Services Specialist III
1	Housing/Community Developer V	0	Human Services Assistants [-1]
COMMUNITY/NEIGHBORHOOD IMPROVEMENT - 20 Positions			
1	Deputy Director	2	Housing/Community Developers V
1	Real Estate Finance Manager	7	Housing/Community Developers IV
1	HCD Division Director	1	Housing/Community Developer II [+1]
1	HCD Assistant Division Director	1	Administrative Assistant V
4	Project Coordinators [+2]	1	Administrative Assistant IV
OFFICE TO PREVENT AND END HOMELESSNESS - 23 Positions			
1	Deputy Director	1	Housing Services Specialist III
1	HCD Assistant Division Director	1	Contract Analyst II
1	Management Analyst IV	2	Business Analysts I
1	Housing/Community Developer V	1	Management Analyst II
1	Financial Specialist IV	1	Senior Maintenance Supervisor
1	Housing/Community Developer IV	2	Gen. Bldg. Maintenance Workers II
1	Business Analyst III	1	Administrative Assistant IV
5	Management Analysts III	2	Gen. Bldg. Maintenance Workers I
0	Human Resources Generalists II [-1]		
+	**Denotes New Position(s)**		
-	**Denotes Abolished Position(s) due to Budget Reductions**		

Fund 30300: Affordable Housing Development and Investment

Focus

Fund 30300, Affordable Housing Development and Investment, is designed to serve as a local funding source with the flexibility to preserve and promote the development of affordable housing. For fiscal years 2006 through 2009, the Board of Supervisors (BOS) dedicated revenue commensurate with the value of one cent from the Real Estate tax to the preservation of affordable housing. In FY 2010, the BOS reduced this dedicated funding to a half-cent from the Real Estate tax in order to balance the budget. As part of the FY 2023 Adopted Budget Plan, revenue commensurate with the value of one cent from the Real Estate tax was restored to Fund 30300, to support affordable housing initiatives.

From FY 2006 through FY 2024, the fund has provided a total of $311.4 million for affordable housing in Fairfax County. A total of $38.1 million is provided in FY 2025 with $32.3 million from Real Estate tax revenue and $5.8 million from property cash flow and housing loan repayments.

Fund 30300 represents a major financial commitment by the County to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable housing to those households at or below 80 percent of area median income (AMI). In FY 2022, the BOS doubled its housing production goal from 5,000 to 10,000 units serving households at or below 60 percent of AMI supported in part by Fund 30300.

Fund 30300 is critical in the mission of preservation, as represented with the renovation at Murraygate Village Apartments in Alexandria (Franconia District) which provides 200 additional affordable housing units. Affordable Housing Development and Investment (AHDI) funding was instrumental in supporting the rehabilitation of the Fairfax County Redevelopment and Housing Authority's (FCRHA's) Murraygate Village Apartments project through a combination of predevelopment funds and long-term gap financing. Other planned renovations include the Little River Glen project, which will include 120 units for renovation and preservation as well as 60 newly constructed affordable senior independent living units; thus, increasing affordable housing inventory. The AHDI fund will loan funding to the Little River Glen project as part of the financing structure.

The BOS has affirmed the County's commitment to affordable housing and identified the following as priorities for housing policy: 1) providing housing for those in greatest need; 2) partnering with non-profits; 3) refocusing existing resources; 4) bridging the affordability gap; 5) completing projects in the pipeline; and 6) promoting workforce housing through land use policy and private sector partnerships. In March of 2015, the BOS adopted the *Economic Success Strategic Plan* which defines economic success through six goals. Fund 30300, Affordable Housing Development and Investment, and programs like the Rental Subsidy and Services Program, formerly known as Bridging Affordability, play a crucial role in Goals 2 and 5, "Create Places Where People Want to Be" and "Achieve Economic Success through Education and Social Equity." The fund has helped to "expand the creation of livable, walkable communities that are aligned with transportation infrastructure, including a mix of housing types to accommodate a range of ages, household sizes, incomes and uses for long term appeal, integration and sustainability" (Economic Success Strategic Plan Goal 2 section 2.2). In addition, through the Board's commitment to set aside funding from Real Estate taxes, it has "identified a recurring, sustainable funding source which can be reinvested into projects which preserve housing affordability and produce new affordable housing units" (Economic Success Strategic Plan Goal 5 section 5.7).

Fund 30300 supports the Rental Subsidy and Services Program (RSSP), which provides local rental subsidies to individuals and families experiencing homelessness, survivors of domestic violence, individuals with disabilities, and other vulnerable households. The Department of Housing and Community Development (HCD) administers the contract with a non-profit organization to ensure the program's outcomes are achieved. As part of the Communitywide Housing Strategic Plan, HCD and other County partners will work collaboratively to ensure RSSP is serving those with the greatest need.

Fund 30300 also provides a partial source of financing, on a competitive basis, for FCRHA and County developers towards the purchase and/or rehabilitation of low-income housing through Blueprint funding. As a condition of utilizing these funds, developments must meet the goals of the County's housing strategy, which includes a plan to direct affordable housing policies and resources on serving those with the greatest need, by 1) serving residents at or below 60 percent AMI; 2) focusing on having a high percentage of committed affordable units; 3) being committed to leasing to senior and special needs populations; and 4) having a mix of low- to moderate-income units located near transit or employment centers and new construction.

In the FY 2024 Adopted Budget Plan, $26.8 million in new Blueprint funding was included to be awarded to community organizations through a competitive process. Blueprint project funding continues to be a strong mechanism for partnering with private builders to build and develop affordable housing throughout Fairfax County. In addition to Blueprint funds, Fund 30300 supports initiatives with the utilization of American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds (Fiscal Recovery Fund) that are earmarked for the purpose of increasing supply of affordable housing. HCD has been allocated $55.0 million of the County's total ARPA Fiscal Recovery Fund allocation.

The table below represents the current affordable housing projects supported by Fund 30300:

Development	District	Units
Murraygate	Franconia	200
Housing at Rt. 50 & West Ox	Sully	34
Oakwood Senior Housing	Franconia	150
Crescent Apartments	Hunter Mill	180
Little River Glen I & IV	Braddock	180
Residences at the Government Center II	Braddock	279
Franconia Governmental Site	Franconia	120
Penn Daw	Mt. Vernon	50
Residences at North Hill	Mt. Vernon	279
The Arden	Mt. Vernon	126
Landings	Mt. Vernon	76
New Lake Anne	Hunter Mill	240
Colvin Woods	Hunter Mill	259
Dominion Square West	Hunter Mill	516
SOMOS	Providence	450
Ovation at Arrowbrook	Dranesville	274
One University Redevelopment	Braddock	240
Braddock Senior Housing	Braddock	80
The Lodge at Autumn Willow	Springfield	150
Total		**3,883**

In FY 2025, revenue totals $38,118,750 and is comprised of $32,318,750 in Real Estate Tax Revenue, $5,200,000 in operating revenue from Wedgewood and Crescent Apartments, and $600,000 from miscellaneous sources. FY 2025 funding is allocated as follows: $4,885,250 for Wedgewood for the annual debt service, $500,000 for Little River Glen, $28,219,506 for the Housing Blueprint project, $913,994 for Affordable/Workforce Housing, $500,000 for WDU Acquisitions, $100,000 for the Penn Daw affordable housing project, and $3,000,000 for RSSP.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$90,637,853**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $90,637,853 due to the carryover of unexpended project balances in the amount of $81,081,324, a General Fund Transfer of $8,500,000 to support affordable housing projects and pre-development and construction costs for permanent supportive housing, and an appropriation of excess revenues received in FY 2023 in the amount of $1,056,529.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$71,571,797**	**$0**	**$82,137,853**	**$0**
Revenue:				
Real Estate Tax Revenue	$29,686,000	$31,362,736	$31,362,736	$32,318,750
Miscellaneous	6,818,100	5,700,000	5,700,000	5,800,000
Total Revenue	**$36,504,100**	**$37,062,736**	**$37,062,736**	**$38,118,750**
Transfers In:				
General Fund (10001)	$18,000,000	$0	$8,500,000	$0
Total Transfers In	**$18,000,000**	**$0**	**$8,500,000**	**$0**
Total Available	**$126,075,897**	**$37,062,736**	**$127,700,589**	**$38,118,750**
Total Expenditures	**$43,938,044**	**$37,062,736**	**$127,700,589**	**$38,118,750**
Total Disbursements	**$43,938,044**	**$37,062,736**	**$127,700,589**	**$38,118,750**
Ending Balance[1]	**$82,137,853**	**$0**	**$0**	**$0**

[1] Capital projects are budgeted based on the total project costs. Many projects span multiple years and funding for those projects is carried forward each fiscal year. The ending balance fluctuates, reflecting the carryover of these funds.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Affordable/Workforce Housing (2H38-072-000)		$789,788.66	$1,784,163.00	$913,994
Crescent Apartments Debt Service (2H38-075-000)		1,191,156.25	111,283.26	0
Crescent Rehabilitation (HF-000097)	425,000	1,852.12	373,470.10	0
Development of Housing at Rt. 50 & West Ox (HF-000055)	300,000	27,121.67	241,682.89	0
Franconia Governmental Center (HF-000174)	806,302	62,764.18	688,118.01	0
Government Center Site (HF-000171)	500,000	26,786.94	432,248.44	0
Housing Blueprint Project (2H38-180-000)		32,638,088.31	101,580,092.30	28,219,506
Little River Glen IV (HF-000116)	6,582,023	995,001.72	3,512,413.31	500,000
Oakwood Senior Housing (HF-000084)	300,151	0.00	93,222.43	0
Penn Daw Affordable Housing (HF-000181)	1,412,500	59,436.98	1,253,063.02	100,000
Planning and Needs Assessment (2H38-226-000)	1,832,640	69,920.00	1,398,972.36	0
Rental Subsidy and Services Program (2H38-084-000)		3,161,947.48	5,266,519.41	3,000,000
SOMOS (HF-000180)	5,165,000	295.00	5,164,705.00	0
WDU Acquisitions (2H38-228-000)		24,385.00	771,034.00	500,000
Wedgewood Debt Service (2H38-081-000)		4,889,500.00	5,029,601.44	4,885,250
Total	**$17,323,616**	**$43,938,044.31**	**$127,700,588.97**	**$38,118,750**

Fund 40300: Housing Trust

Focus

Fund 40300, Housing Trust, reflects the expenditures and revenues of funds earmarked to encourage and support the acquisition, preservation, development, and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), nonprofit sponsors, and private developers. The fund is intended to develop and preserve housing opportunities for low- and moderate-income households in Fairfax County by providing low-cost debt and equity capital in the form of loans, grants, and equity contributions.

Under criteria approved by the FCRHA and the Board of Supervisors, the highest priority is assigned to projects which enhance existing County and FCRHA programs; acquire, construct, or preserve housing which will be maintained for occupants with lower incomes over the long-term; promote affordable housing; and leverage private funds.

On behalf of the County, the FCRHA administers Fund 40300, and, on an ongoing basis, receives proffered contributions from private developers through the County's entitlement process. Additionally, funds are contributed to Fund 40300 from the equity share upon the sale of homeownership Affordable Dwelling Units (ADUs) in the extended control period.

The Housing Trust fund includes funds for the purchase and resale of ADUs, Workforce Dwelling Units (WDUs), and other covenant-restricted homeownership units. The Housing Trust fund is also applied to renovations of homeownership units, as needed, to ensure they are in good condition to be resold to eligible households.

The FCRHA makes recommendations to the Board of Supervisors on the leveraging of Housing Trust fund dollars in affordable housing development and preservation projects.

In FY 2025, revenues are estimated to be $4,211,206, resulting in an increase of $617,864 from the FY 2024 Adopted Budget Plan. The FY 2025 expenditure appropriation of $4,211,206 will be allocated to the Homeownership Program (formerly the MIDS Resale Program), Feasibility and Site Work Studies, Little River Glen IV, Dominion Square West, the SOMOS Project, and Residences at the Government Center.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$20,278,021**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $20,278,021 due to the carryover of $18,958,776 in unexpended project balances and an appropriation of $1,319,245 in excess revenues received in FY 2023.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$22,417,282**	**$4,388,627**	**$24,666,648**	**$4,106,938**
Revenue:				
Proffered Contributions	$1,107,956	$0	$0	$0
Investment Income	367,895	3,402	3,402	400,914
Miscellaneous Revenue	4,413,181	3,589,940	3,589,940	3,810,292
Total Revenue	**$5,889,032**	**$3,593,342**	**$3,593,342**	**$4,211,206**
Total Available	**$28,306,314**	**$7,981,969**	**$28,259,990**	**$8,318,144**
Expenditures:				
Capital Projects	$3,639,666	$3,593,342	$23,871,363	$4,211,206
Total Expenditures	**$3,639,666**	**$3,593,342**	**$23,871,363**	**$4,211,206**
Transfers Out:				
Consolidated County and Schools Debt Service Fund (20000)[1]	$0	$0	$281,689	$0
Total Transfers Out	**$0**	**$0**	**$281,689**	**$0**
Total Disbursements	**$3,639,666**	**$3,593,342**	**$24,153,052**	**$4,211,206**
Ending Balance[2]	**$24,666,648**	**$4,388,627**	**$4,106,938**	**$4,106,938**
Reserved Fund Balance[3]	$229,060	$229,060	$229,060	$229,060
Unreserved Ending Balance	**$24,437,588**	**$4,159,567**	**$3,877,878**	**$3,877,878**

[1] A Transfer Out to Fund 20000, Consolidated County and Schools Debt Service, is related to the Lincolnia Senior Center project. Per the terms of the bond documents, bond proceeds available after the payment of construction related costs are to be transferred to offset debt service expenses for the project.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[3] The Reserved Fund Balance reflects revenue received for interest owed by Cornerstones Housing Corporation (formerly Reston Interfaith) on an equity lien held by the FCRHA.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
ADU Acquisitions (HF-000093)	$9,000,999	$26,209.00	$2,464,121.18	$0
Affordable Housing Investment (2H38-215-000)	1,487,381	0.00	806,000.00	0
Autumn Willow (HF-000157)	250,000	31,573.13	128,896.30	0
Dominion Square West (HF-000175)	9,329,622	0.00	9,129,622.30	200,000
Feasibility and Site Work Studies (2H38-210-000)	2,008,391	52,311.59	432,203.70	561,206
Homeownership Program (2H38-220-000)	12,771,346	1,959,868.07	3,584,754.86	2,500,000
HP-HCD Proffer-Senior (Continuing Care) (HF-000186)	131,917	0.00	131,916.51	0
HP-Housing Proffer Contributions-General (HF-000082)	1,068,206	0.00	1,068,206.49	0
HP-Housing Proffer Contributions-Tysons (HF-000081)	349,288	0.00	349,288.00	0
Land/Unit Acquisition (2H38-066-000)		77,781.56	932,570.88	0
Little River Glen IV (HF-000158)	632,772	125,476.04	111,278.42	350,000
North Hill/Commerce Street Redevelopment (HF-000160)	399,956	0.00	10,540.09	0
North Hill/Woodley Hills Estate (HF-000159)	1,512,612	418,193.79	99,029.84	0
One University (HF-000100)	300,000	8,676.84	97,210.49	0
Rehabilitation of FCRHA Properties (2H38-068-000)		3,905.40	312,000.97	0
Reservation/Emergencies and Opportunities (2H38-065-000)		10,897.81	365,651.95	0
Residences at Govt Center (HF-000187)	300,000	0.00	0.00	300,000
Senior/Disabled Housing/Homeless (2H38-192-000)	2,576,850	894,334.42	600,895.74	0
SOMOS Project (HF-000182)	1,537,613	0.00	1,237,613.00	300,000
Stonegate Village Renovations (HF-000170)	2,150,000	30,438.39	1,536,282.60	0
Undesignated Housing Trust Fund (2H38-060-000)		0.00	473,279.77	0
Total	**$45,806,953**	**$3,639,666.04**	**$23,871,363.09**	**$4,211,206**

Fund 40330: Elderly Housing Programs

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability.

Focus

As part of the FY 2023 Adopted Budget Plan, Fund 40330, Elderly Housing Programs, was closed in an effort to consolidate Housing and Community Development funds no longer needed as a result of the shift to third-party management. The housing units previously included in this fund have been moved to either Agency 38, Department of Housing and Community Development (Lincolnia Senior Residences) or Fund 81400, FCRHA Asset Management (Little River Glen, Gum Springs Glen, Morris Glen, Olley Glen, Herndon Harbor House, and Braddock Glen). In FY 2023, the remaining balance was moved to Fund 81400 in support of these facilities. FY 2025 will be the last year this fund is included in the budget documents.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	0	0	0	0
Total Expenditures	**$0**	**$0**	**$0**	**$0**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Fund Consolidation **$0**

No funding is included for Fund 40330, Elderly Housing Programs, in FY 2025 as this fund was closed in FY 2023.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$3,193,756**	**$0**	**$0**	**$0**
Revenue:				
Rental Income	$0	$0	$0	$0
Miscellaneous Revenue	0	0	0	0
Total Revenue	**$0**	**$0**	**$0**	**$0**
Transfers In:				
General Fund (10001)	$0	$0	$0	$0
Total Transfers In	**$0**	**$0**	**$0**	**$0**
Total Available	**$3,193,756**	**$0**	**$0**	**$0**
Expenditures:				
Personnel Services	$0	$0	$0	$0
Operating Expenses	0	0	0	0
Total Expenditures	**$0**	**$0**	**$0**	**$0**
Transfers Out:				
FCRHA Asset Management (81400)	$3,193,756	$0	$0	$0
Total Transfers Out	**$3,193,756**	**$0**	**$0**	**$0**
Total Disbursements	**$3,193,756**	**$0**	**$0**	**$0**
Ending Balance	**$0**	**$0**	**$0**	**$0**
Unrestricted Reserve	$0	$0	$0	$0

Fund 50800: Community Development Block Grant

Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

Focus

The Community Development Block Grant (CDBG) program seeks to stimulate the development and preservation of low- and moderate-income housing through the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate-income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress and must meet one of three national objectives: (1) benefit low- and moderate-income persons; (2) prevent or eliminate slums or blight; or (3) meet an urgent need in the community. Specific uses of each annual grant are outlined in the One-Year Action Plan. The Board of Supervisors (BOS) has designated the Consolidated Community Funding Advisory Committee (CCFAC) as the resident advisory group charged with overseeing the Consolidated Plan and One-Year Action Plan processes. A Working Advisory Group (WAG), composed of members of the Fairfax County Redevelopment and Housing Authority (FCRHA) and the CCFAC, discusses community needs and funding priorities to formulate funding recommendations that are included in the One-Year Action Plan. The CCFAC releases the One-Year Action Plan for public comment and forwards the One-Year Action Plan to the BOS for a public hearing and adoption. The One-Year Action Plan is then sent to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- development, acquisition, and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- needed services to the low- and moderate-income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- administrative related program costs.

Details for specific projects in Program Year 50 (FY 2025) were approved by the Board of Supervisors and submitted to HUD as part of the One-Year Action Plan for FY 2025.

A portion of the County's CDBG funding is combined with County General Funds and the Community Services Block Grant into the Consolidated Community Funding Pool (CCFP). CCFP provides funds through a competitive process to non-profit organizations for human services. For more information about the CCFP, please see Fund 10020, Consolidated Community Funding Pool, in the General Fund Group section of Volume 2.

FY 2025 Initiatives

In FY 2025, estimated funding of $5,682,469, a decrease of $236,457 or 4.0 percent, from the FY 2024 Adopted Budget Plan amount of $5,918,926 is included. Adjustments to the estimate will be made as part of the *FY 2024 Carryover Review* after the final HUD award is received. Anticipated initiatives include the following:

- Funding of $852,370 is available for targeted public services supported by the CCFP.

- Funding of $414,522 is available for Section 108 Loan Payments. These loans were previously approved by the BOS and HUD, and funded affordable housing preservation and development, construction of the Olley Glen senior apartments and rehabilitation work at Strawbridge Square, and road and storm drainage improvements in five Conservation Areas.

- Funding of $718,891 is included for Planning and Urban Design, and the General Administration project. This supports staff and operating costs for overall program management and planning for CDBG and Section 108 Loan programs. This includes preparation of the One-Year Action Plan and other HUD program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning for the development of affordable housing in the County.

- Funding of $2,458,403 is allocated to Contingency Fund requirements for rehabilitation and/or Special Needs Housing. Details are outlined in the One-Year Action Plan for FY 2025.

- Funding of $636,183 is included for the Homeownership Assistance Program and provides support for the First-Time Homebuyer program, including down payment financial assistance to low- and moderate-income homebuyers, when available. These positions enter application data, maintain waiting lists, process applications, conduct lotteries and annual occupancy certifications, market new and resale units, and counsel applicants.

- Funding of $479,376 supports staff and operating costs for the Home Repair for the Elderly Program. This program funds minor home repairs to help low-income elderly or disabled residents live in safe and sanitary housing.

- Funding of $122,724 is included for Fair Housing Program implementation, including conducting and reporting on fair housing tests, investigating fair housing complaints, training rental agents and housing counselors in the County's rental market, and supporting activities that affirm further fair housing in the County.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
CDBG Projects	$7,886,015	$5,918,926	$12,508,415	$5,682,469
Total Expenditures	**$7,886,015**	**$5,918,926**	**$12,508,415**	**$5,682,469**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	16 / 16	16 / 16	16 / 16	16 / 16

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 2.00 percent market rate adjustment (MRA) for employees, or performance-based and longevity increases for non-uniformed merit employees in FY 2025, as the fund will absorb the impact within the existing award authorizations.

U.S. Department of Housing and Urban Development (HUD) Award **($236,457)**

A decrease of $236,457 is included based on the actual FY 2024 HUD award that was used to project expenditures in FY 2025.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$6,589,489**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $6,589,489 due to the residual carryforward of unspent grant balances in the amount of $5,111,212 and an increase of $1,718,157 due to program income received in FY 2023. These increases are partially offset by decreases of $236,457 due to the actual FY 2024 HUD award and $3,423 to reconcile fund balance to the County's financial statements.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

COMMUNITY DEVELOPMENT BLOCK GRANT - 16 Positions			
Homeownership Program			
1	Housing Services Specialist IV	1	Administrative Assistant IV
3	Housing/Community Developers II		
Community / Neighborhood Improvement			
1	Housing/Community Developer V	1	Management Analyst I
2	Housing/Community Developers IV	1	Senior Maintenance Supervisor
1	Housing Services Specialist IV	3	General Building Maintenance Workers II
1	Accountant III	1	Administrative Assistant III

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance[1]	**($136,145)**	**$3,423**	**$942,416**	**$0**
Revenue:				
Community Development Block Grant (CDBG)	$7,246,419	$5,918,926	$11,565,999	$5,682,469
CDBG Program Income	1,718,157	0	0	0
Total Revenue	**$8,964,576**	**$5,918,926**	**$11,565,999**	**$5,682,469**
Total Available	**$8,828,431**	**$5,922,349**	**$12,508,415**	**$5,682,469**
Expenditures:				
CDBG Projects	$7,886,015	$5,918,926	$12,508,415	$5,682,469
Total Expenditures	**$7,886,015**	**$5,918,926**	**$12,508,415**	**$5,682,469**
Total Disbursements	**$7,886,015**	**$5,918,926**	**$12,508,415**	**$5,682,469**
Ending Balance	**$942,416**	**$3,423**	**$0**	**$0**

[1] As the result of a reconciliation of fund balances to the County's financial statements, the FY 2023 beginning balance decreased by $6,846.

SUMMARY OF GRANT FUNDING

Grant #	Description	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
1380020	Community Development Block Grant-Good Shepherd Housing	$368,540.78	$410,117.42	$0
1380024	Community Development Block Grant	201,963.11	239,615.70	122,724
1380026	Community Development Block Grant - Rehabilitation of FCRHA Properties	59,191.13	0.00	0
1380035	Community Development Block Grant	453,296.86	1,489,149.25	479,376
1380036	Community Development Block Grant-Contingency Fund	0.00	0.00	2,458,403
1380039	Community Development Block Grant-Planning and Urban Design	196,308.72	349,224.14	259,001
1380040	Community Development Block Grant-General Administration	467,675.44	1,209,171.76	459,890
1380042	Community Development Block Grant-Housing Program Relocation	0.00	850,000.00	0
1380043	Community Development Block Grant - Section 108 Loan Payments	434,266.40	429,623.00	414,522
1380060	Community Development Block Grant-Homeownership Assistance Program	1,415,535.45	1,642,381.87	636,183
1380062	Community Development Block Grant - Special Needs Housing	5,515.00	0.00	0
1380070	Community Development Block Grant - North Hill	301,377.12	97,948.47	0
1380079	Adjusting Factors-CDBG	0.00	0.00	852,370
1380091	Community Development Block Grant-Affordable Housing RFP	1,187,026.00	892,499.81	0
1380095	CDBG-Fairfax Court Appointed Special Advocates- - TPS Children In Crisis	120,654.00	201,092.00	0
1380096	CDBG-Fairfax Law Foundation	13,825.25	0.00	0
1380097	CDBG-Northern Virginia Mediation Services, Inc.	(1,703.82)	0.00	0
1380102	CDBG- FCRHA and County Rehab or Acquisitions	1,800,819.22	4,181,741.33	0
1380104	CDBG-Bringing Resources to Aid Women's Shelters - TPS-Health Services	19,080.00	19,098.00	0
1380105	CDBG-Family Preservation and Strengthening Services - TPS-Self Sufficiency	127,395.00	91,927.00	0
1380106	CDBG-The ARC of Northern Virginia - TPS/Employment, Stability and Connectedness	140,143.59	157,734.41	0
1380107	CDBG-Women Giving Back Inc. - TPS/Health Services	33,070.64	56,605.36	0
1CV3802	COVID-19 Homelessness Emergency Response Program (CHERP)	542,035.19	190,485.87	0
Total		**$7,886,015.08**	**$12,508,415.39**	**$5,682,469**

Fund 50810: HOME Investment Partnerships Program

Mission

To provide affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance.

Focus

The HOME Investment Partnerships Program (HOME) was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula. The HOME Program requires a 25 percent local match from the participating jurisdiction which can come from any Housing and Community Development project, regardless of funding source. In FY 2025, the County will have adequate matching funds from HOME-eligible projects to satisfy the requirement, and no additional local funds need to be allocated to meet this requirement.

Details for specific projects in Program Year 33 (FY 2025) were approved by the Board of Supervisors (BOS) and submitted to the U.S. Department of Housing and Urban Development (HUD) as part of the One-Year Action Plan for FY 2025.

FY 2024 Initiatives

In FY 2025, estimated funding of $2,385,371 a decrease of $85,860 or 3.5 percent from the FY 2024 Adopted Budget Plan amount of $2,471,231, is included. Adjustments to the estimate will be made as part of the *FY 2024 Carryover Review* after the final HUD award is received. FY 2025 funding will support Community Housing Development Organizations (CHDOs) and various other new and ongoing projects, including:

- A minimum 15 percent set-aside of $357,806 mandated under HOME regulations from the County's total HOME allocation for eligible CHDOs, and a 10 percent set-aside of $238,537 for administrative expenses (which includes the Fair Housing program), as permitted under HOME regulations, will support CHDOs and Fairfax County Redevelopment and Housing Authority (FCRHA) organizational capacity.

- Upon approval of the final HUD award, it is anticipated that funding of $781,489 will be available for the Tenant-Based Rental Assistance program (TBRA) and $1,007,539 will be available for other projects outlined in the One-Year Action Plan for FY 2025.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Housing Capital	$0	$1,067,651	$0	$1,007,539
Homeless/Special Needs	781,489	785,772	1,455,321	781,489
Community Housing Development Organizations	1,518,854	370,685	3,599,622	357,806
Administration	187,097	247,123	422,559	238,537
HOME-ARP[1]	43,741	0	7,837,142	0
Total Expenditures	**$2,531,181**	**$2,471,231**	**$13,314,644**	**$2,385,371**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

[1]The HOME-ARP funding was appropriated under Section 3205 of the American Rescue Plan Act of 2021 (P.L. 117-2) ("ARP") for the HOME Investment Partnerships Program to provide homelessness assistance and supportive services. The budget period for HOME-ARP funding ends on September 30, 2030.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 2.00 percent market rate adjustment (MRA) for employees, or performance-based and longevity increases for non-uniformed merit employees in FY 2025, as the fund will absorb the impact within the existing award authorizations.

U.S. Department of Housing and Urban Development Award **($85,860)**

A decrease of $85,860 is based on the actual FY 2024 HUD award and was used to project expenditures in FY 2025.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$10,843,413**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $10,843,413 due to the residual carryforward of unexpended grant balances of $10,850,771 and an increase of $78,502 due to program income received in FY 2023. These increases are partially offset by a decrease of $85,860 due to the actual FY 2024 HUD award.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

HOME INVESTMENT PARTNERSHIPS PROGRAM – 2 Positions			
Grants Management			
1	Housing/Community Developer IV	1	Housing Services Specialist II

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance[1]	**$154,953**	**$309,328**	**$78,034**	**$308,722**
Revenue:				
HOME Grant Funds	$2,375,760	$2,471,231	$13,545,332	$2,385,371
HOME Program Income	78,502	0	0	0
Total Revenue	**$2,454,262**	**$2,471,231**	**$13,545,332**	**$2,385,371**
Total Available	**$2,609,215**	**$2,780,559**	**$13,623,366**	**$2,694,093**
Expenditures:				
HOME Projects	$2,531,181	$2,471,231	$13,314,644	$2,385,371
Total Expenditures	**$2,531,181**	**$2,471,231**	**$13,314,644**	**$2,385,371**
Total Disbursements	**$2,531,181**	**$2,471,231**	**$13,314,644**	**$2,385,371**
Ending Balance	**$78,034**	**$309,328**	**$308,722**	**$308,722**

[1] As the result of a reconciliation of fund balances to the County's financial statements, the FY 2023 beginning balance decreased by $606.

SUMMARY OF GRANT FUNDING

Grant #	Description	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
1380025	HOME Partnership Grant-Fair Housing Program	$25,047.76	$25,184.24	$25,116
1380049	HOME Partnership Grant-CHDO Undesignated	491,725.00	563,087.00	357,806
1380050	HOME Partnership Grant-Tenant Based Rental Assistance	781,489.00	1,455,320.82	781,489
1380051	HOME Partnership Grant-Development Cost	0.00	0.00	1,007,539
1380052	HOME Partnership Grant-Administration	162,048.81	397,374.47	213,421
1380092	HOME Partnership Grant-Affordable Housing RFP	1,027,129.00	3,036,535.47	0
1CV3803	HOME-American Rescue Plan	43,741.30	7,837,142.49	0
Total		**$2,531,180.87**	**$13,314,644.49**	**$2,385,371**

Fund 81000: FCRHA General Operating

Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities, and the policy of the Fairfax County Redevelopment and Housing Authority (FCRHA) and the Board of Supervisors. Driven by community vision, to lead efforts to revitalize areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, and create employment opportunities.

Focus

Fund 81000, FCRHA General Operating, includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees, and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, homeownership programs, and other administrative costs, which crosscut all housing programs.

In FY 2025, revenue projections for this fund are $4,050,262, a decrease of $143,719 or 3.4 percent from the FY 2024 Adopted Budget Plan. The decrease in revenue is primarily attributable to a decrease in projected monitoring and asset management fees, partially offset by an increase in anticipated interest income. FY 2025 expenditures total $3,922,547, an increase of $151,164 or 4.0 percent over the FY 2024 Adopted Budget Plan.

A portion of the staff costs associated with the oversight of FCRHA rental housing, FCRHA real estate development and financing activities, and policy and program compliance are supported by this fund. The FCRHA General Operating fund also includes the Private Financing program, which allows funds to be used effectively to leverage resources for financing housing and development projects.

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,292,277	$3,031,887	$3,031,887	$3,204,199
Operating Expenses	1,218,358	972,612	9,461,329	898,832
Capital Equipment	741,877	50,000	9,213,667	89,878
Subtotal	**$4,252,512**	**$4,054,499**	**$21,706,883**	**$4,192,909**
Less:				
Recovered Costs	($231,499)	($283,116)	($283,116)	($270,362)
Total Expenditures	**$4,021,013**	**$3,771,383**	**$21,423,767**	**$3,922,547**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	21 / 21	21 / 21	21 / 21	21 / 21

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$165,991**
An increase of $165,991 in Personnel Services includes $57,282 for a 2.00 percent market rate adjustment (MRA) for all employees and $41,918 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $66,791 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Other Post-Employment Benefits **($9,095)**
A decrease of $9,095 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Other Operating Adjustments **($58,364)**
A net decrease of $58,364 is due to a decrease of $73,780 in Operating Expenses, partially offset by an increase of $15,416 in Personnel Services, due to lower than anticipated program expenses in FY 2025.

Capital Projects **$39,878**
An increase of $39,878 in Capital Projects, for a total of $89,878 in FY 2025, is included to support capital renovation and Americans with Disabilities Act (ADA) projects at the Pender building.

Work Performed for Others (WPFO) for Development Staff Adjustment **$12,754**
A decrease of $12,754 in WPFO reflects reduced anticipated reimbursements of personnel expenditures for staff working on capital and development projects in FY 2025.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$17,652,384**
As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $17,652,384 due to increases of $9,073,789 in the Private Financing project to support planned capital projects, $5,600,000 for a loan to the Lamb Center project to support financing in FY 2024, $2,928,595 in encumbered carryover primarily related to the Down Payment Assistance Program and a loan for Little River Glen, and $50,000 for ADA projects at the Pender Building.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

FAIRFAX COUNTY REDEVELOPMENT AND HOUSING AUTHORITY GENERAL OPERATING - 21 Positions			
Organizational Management & Development			
1	Planner V	1	Accountant II
1	Management Analyst III	1	Housing Services Specialist II
1	Accountant III	1	Administrative Assistant II
Rental Housing Property Management			
3	Housing/Community Developers IV	1	Financial Specialist III
1	Housing Services Specialist V	1	Management Analyst II
2	Management Analysts III	1	Administrative Assistant IV
Homeownership Program			
1	Housing/Community Developer III		
Community/Neighborhood Improvement			
1	Housing/Community Developer V	1	Housing/Community Developer III
2	Housing/Community Developers IV	1	Planning Technician II

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$34,162,671**	**$20,084,100**	**$36,504,492**	**$19,274,706**
Revenue:				
Investment Income	$593,735	$21,929	$21,929	$364,191
Monitoring/Developer Fees	430,466	459,325	459,325	379,340
Rental Income	1,305,321	700,000	700,000	707,903
Program Income	3,988,413	2,900,168	2,900,168	2,550,142
Other Income	44,899	112,559	112,559	48,686
Total Revenue	**$6,362,834**	**$4,193,981**	**$4,193,981**	**$4,050,262**
Total Available	**$40,525,505**	**$24,278,081**	**$40,698,473**	**$23,324,968**
Expenditures:				
Personnel Services	$2,292,277	$3,031,887	$3,031,887	$3,204,199
Operating Expenses	1,218,358	972,612	9,461,329	898,832
Capital Equipment	741,877	50,000	9,213,667	89,878
Recovered Cost	(231,499)	(283,116)	(283,116)	(270,362)
Total Expenditures	**$4,021,013**	**$3,771,383**	**$21,423,767**	**$3,922,547**
Total Disbursements	**$4,021,013**	**$3,771,383**	**$21,423,767**	**$3,922,547**
Ending Balance	**$36,504,492**	**$20,506,698**	**$19,274,706**	**$19,402,421**
Debt Service Reserve	$4,394,445	$4,394,445	$4,394,445	$4,394,445
FCRHA Restricted Reserves	8,600,755	8,600,755	7,858,878	7,858,878
FCRHA Operating Reserves	7,838,282	914,277	6,024,162	6,151,877
FCRHA Legal Reserve	995,347	995,347	995,347	995,347
FCRHA Private Financing Reserve	9,073,789	0	0	0
FCRHA Project Reserve	5,601,874	5,601,874	1,874	1,874
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

Fund 81060: FCRHA Internal Service

Focus

Fund 81060, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service was originally established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs included items such as cross-fund contracts for services as well as office supplies, telephones, postage, and copying, which are budgeted in and expensed from one of the other FCRHA funds. Costs are initially charged to Fund 81060, and then allocated to other housing funds proportionate to their share of the costs. Reimbursed charges incurred on behalf of other Department of Housing and Community Development (HCD) funds are recorded as revenue. In FY 2022, HCD shifted its property management functions to third-party management; therefore, as part of an ongoing effort to consolidate funds no longer needed, this fund was closed as part of the FY 2024 Adopted Budget Plan. FY 2025 will be the last year this fund is included in the budget documents.

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Fund Consolidation **$0**

No funding is included for Fund 81060, FCRHA Internal Service, in FY 2025 as this fund was closed in FY 2024.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

FUND STATEMENT

Category	FY 2023 Actual[1]	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$0**	**$0**	**$0**	**$0**
Revenue:				
Reimbursement from Other Funds	$93,050	$0	$0	$0
Total Revenue	**$93,050**	**$0**	**$0**	**$0**
Total Available	**$93,050**	**$0**	**$0**	**$0**
Expenditures:				
Operating Expenses	$93,050	$0	$0	$0
Total Expenditures	**$93,050**	**$0**	**$0**	**$0**
Total Disbursements	**$93,050**	**$0**	**$0**	**$0**
Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] Fund 81060, FCRHA Internal Service, was closed as part of an ongoing effort to consolidate Housing and Community Development funds as a result of the shift to third-party management in FY 2022.

Fund 81400: FCRHA Asset Management

Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long-term rental availability. In addition, to provide affordable rental housing through partnerships between the FCRHA and private investors.

Focus

Fund 81400, FCRHA Asset Management, is designed for oversight and to manage the property programs that remain with the FCRHA. Beginning in FY 2023, all properties serving residents were transitioned to third-party management. In FY 2022, Funds 40330, Elderly Housing Programs; 81100, Fairfax County Rental Program; 81200, Housing Partnerships; and 81300, Rental Assistance Demonstration – Project-Based Voucher were closed and consolidated into Fund 81400, FCRHA Asset Management. These property assets exist to serve the residents of Fairfax County with affordable rental housing.

Fairfax County Rental Program

The Fairfax County Rental Program (FCRP) is a local rental housing program developed and managed by the Department of Housing and Community Development (HCD) for the FCRHA. The FCRP is designed to provide affordable rental housing in the County for low- and moderate-income families. FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA or Fairfax County. In FY 2025, this program will support a total of 1,526 units consisting of multi-family rental properties, senior independent units, and specialized units and beds in FCRHA-owned group homes that are primarily third-party managed.

The operation of this program is primarily supported by tenant rents. In previous fiscal years, debt service contributions from Fund 40330, Elderly Housing Programs, provided support for the debt service payment for the Little River Glen bond. In FY 2025, these payments are covered by the third-party management company overseeing the property.

In FY 2025, 1,464 FCRP units are third-party managed. In addition, there are 54 units of group homes that belong to FCRP but are managed by the Fairfax-Falls Church Community Services Board (CSB) and eight units of Sojourn group homes managed by HCD.

The following charts summarize the total number of units in the FCRP and group homes in FY 2025 and the projected operating costs associated with the units. A total of $245,000 is included for FCRP and group homes in FY 2025.

Third-Party Managed Projects	Units	FY 2025 Budget	District
Atrium at Metrowest	10	$0	Providence
Bryson at Woodland Park	4	0	Hunter Mill
Cedar Lakes	3	0	Sully
Charleston Square	1	0	Springfield
Chatham Town	10	0	Braddock
Colchester Towne	24	0	Franconia
Coan Pond	19	0	Springfield
Commonwealth at Westfields	7	0	Sully
Crest of Alexandria	13	0	Franconia
Crescent Apartments	180	0	Hunter Mill
Discovery Square	5	0	Sully
East Market	4	0	Springfield

Third-Party Managed Projects	Units	FY 2025 Budget	District
Enclave	1	0	Springfield
Fair Oaks Landing	3	0	Springfield
Fairfax Ridge Condo	1	0	Springfield
Faircrest	6	0	Sully
Foster Glen	5	0	Sully
Fox Mill	2	0	Hunter Mill
Glenwood Mews	9	0	Franconia
Halstead	4	0	Providence
Holly Acres	2	0	Franconia
Hopkins Glen	91	0	Providence
Island Creek	8	0	Franconia
Laurel Hill	6	0	Mt. Vernon
Legato Corner Condominiums	13	0	Springfield
Little River Square	45	0	Springfield
Lorton Valley	2	0	Mt. Vernon
Madison Ridge	10	0	Sully
McLean Hills	25	0	Providence
Metrowest	6	0	Providence
Mt. Vernon Gardens	34	0	Franconia
Northampton	4	0	Franconia
ParcReston	23	0	Hunter Mill
Park at Fair Oak	1	0	Springfield
Penderbrook	48	0	Providence
Pender Oaks	6	0	Sully
Saintsbury Plaza	6	0	Providence
Stockwell Manor	3	0	Dranesville
Stonegate at Faircrest	1	0	Springfield
Springfield Green	14	0	Franconia
Wedgewood Apartments	672	0	Braddock
Westbriar	1	0	Springfield
Westcott Ridge	10	0	Springfield
Willow Oaks	7	0	Sully
Woodley Hills Estates	115	0	Mt. Vernon
Subtotal	**1,464**	**$0**	

Group Homes	Units	FY 2025 Budget	District
Bath Street Group Home	8	$5,000	Springfield
Dequincey Group Home	5	5,000	Braddock
Sojourn Group Home	8	60,000	Springfield
Leland Group Home	8	5,000	Sully
Minerva Fisher Group Home	12	100,000	Providence
Mount Vernon Group Home	8	5,000	Mt. Vernon
Patrick Street Group Home	8	5,000	Providence
Rolling Road Group Home	5	10,000	Mt. Vernon
Subtotal	**62**	**$195,000**	
Total Units/Expenditures[1]	**1,526**	**$245,000**	

[1]Total FY 2025 funding includes $50,000 in the FCRP Operating Fund for general program oversight.

Rental Assistance Demonstration – Project-Based Voucher Program

The Rental Assistance Demonstration (RAD) – Project-Based Voucher (PBV) program is a local rental housing program that was initiated by the U.S. Department of Housing and Urban Development (HUD). Under RAD, housing authorities convert traditional public housing units into a new subsidy platform using Section 8 PBVs issued through the Housing Choice Voucher (HCV) program. For more information about the HCV program, see Fund 81510, HCV Program.

Under the PBV subsidy model, the tenant is responsible for a portion of the monthly rent with the remainder being disbursed from the HCV program as a Housing Assistance Payment (HAP) to the property. These units are multi-family rental properties and individual units scattered throughout the County.

In FY 2025, the RAD-PBV program supports a total of 1,065 units, including 1,060 PBV units and five offline units. All RAD units are third-party managed in FY 2025.

The following table summarizes the number of units for each property managed by third-party companies. The projected FY 2025 overhead costs for the RAD-PBV program are $44,240.

RAD-PBV Third-Party Managed Properties	Units	FY 2025 Budget	District
The Atrium	37	$0	Franconia
Audubon[1]	46	0	Franconia
Belleview	40	0	Mt. Vernon
Barkley Square	3	0	Providence
Barros Circle[1]	44	0	Sully
Briarcliff II	20	0	Providence
Colchester Town	8	0	Franconia
Greenwood	138	0	Mason
Greenwood II	4	0	Franconia
Heritage Woods North	12	0	Braddock
Heritage Woods South	32	0	Braddock
Kingsley Park[1]	108	0	Providence
Newington Station	36	0	Mt. Vernon
Old Mill Gardens[1]	48	0	Mt. Vernon

RAD-PBV Third-Party Managed Properties	Units	FY 2025 Budget	District
Ragan Oaks	51	0	Springfield
Reston Town Center	30	0	Hunter Mill
Robinson Square[2]	46	0	Braddock
Rosedale Manor[1]	97	0	Mason
Shadowood	16	0	Hunter Mill
Sheffield Village	8	0	Mt. Vernon
Springfield Green	5	0	Franconia
Tavenner Lane[3]	12	0	Franconia
The Green	50	0	Hunter Mill
The Park	24	0	Franconia
Villages at Falls Church	36	0	Mason
Waters Edge	9	0	Springfield
Westford I, II, and III	105	0	Mt. Vernon
Total Units/Expenditures	**1,065**	**$0**	

[1] Audubon, Barros Circle, Kingsley Park, Old Mill Gardens, and Rosedale Manor include one unit each being used as office space or community rooms as allowed under HUD guidelines.

[2] The 46 units at Robinson Square have been demolished, new units are under construction, and therefore temporarily not under third-party management.

[3] The 12 units of Tavenner Lane are part of the federally assisted RAD program and are RAD-PBV units. However, operating expenses for all 12 units are accounted for in Housing Partnerships, due to their ownership structure.

Housing Partnerships

Housing Partnerships include partnership properties in the Federal Low Income Housing Tax Credit program (LIHTC), which promotes private investment in affordable housing through partnerships between private investors and the FCRHA. All partnership properties are third-party managed and include: Tavenner Lane, Murraygate Village, Olley Glen, Castellani Meadows, The Green, Herndon Harbor House I & II, Stonegate Village, Cedar Ridge, Morris Glen, and Gum Springs Glen. Internally managed partnerships include Original Mount Vernon High School (OMVHS).

Partnership properties are supported by tenant rents which cover expenses to include salaries, maintenance, capital improvements, and other operating expenses. Partnership properties receive a County reimbursement for real estate taxes which are budgeted in Agency 38, Department of Housing and Community Development.

The following table summarizes the 1,090 units managed by third-party companies:

Third-Party Managed Properties	Units	FY 2024 Budget	District
Tavenner Lane	24	$0	Franconia
Murraygate Village	200	0	Franconia
Olley Glen	90	0	Braddock
Herndon Harbor House I & II	120	0	Dranesville
Stonegate Village	240	0	Hunter Mill
Castellani Meadows	24	0	Sully
The Green	74	0	Providence, Hunter Mill, and Sully
Cedar Ridge	198	0	Hunter Mill

Third-Party Managed Properties	Units	FY 2024 Budget	District
Morris Glen	60	0	Franconia
Gum Springs Glen	60	0	Franconia
Total Units/Expenditures	**1,090**	**$0**	

Elderly Housing Programs

The Elderly Housing Program includes Lincolnia Senior Residences, Little River Glen, Gum Springs Glen, Morris Glen, Olley Glen, Herndon Harbor House I and II, and Braddock Glen. Together, these facilities provide 588 congregate housing units to low-income older adults as well as two Adult Day Health Care Centers (ADHCs) and three senior centers both operated by Agency 79, Department of Neighborhood and Community Services. Congregate meals are also provided at the senior centers and ADHCs and are administered by the Department of Family Services in Fund 50000, Federal-State Grants. Debt service requirements are managed by Fund 20000, Consolidated County and Schools Debt Service. The table below summarizes the units managed by third-party companies:

Property Name (Supervisor District)	Ownership	Operating Funding	Programs	# of Units[1]	Funding Provided
Little River Glen (Braddock)	FCRHA	Privately Managed	Independent Living Congregate Meals Senior Recreation	120	NA
Lincolnia Senior Residences (Mason)[2]	FCRHA	Privately Managed/Fund 10001, General Fund	Independent Living Assisted Living Adult Day Health Care Congregate Meals Senior Recreation	26 52	NA
Gum Springs Glen (Mt. Vernon)[3]	Gums Springs LP	Privately Managed	Independent Living Head Start	60	NA
Morris Glen (Franconia)[3]	Morris Glen LP	Privately Managed	Independent Living	60	NA
Olley Glen (Braddock)[3]	FCRHA Olley Glen LP	Privately Managed	Independent Living	90	NA
Herndon Harbor House I & II (Dranesville)[3]	Herndon Harbor House LP Herndon Harbor House II LP	Privately Managed	Independent Living Adult Day Health Care Congregate Meals	120	NA
Braddock Glen (Braddock)	Fairfax County	Privately Managed	Assisted Living Congregate Meals Senior Recreation	60	NA
Total				**588**	**NA**

[1] An additional 82 units are available at The Fallstead at Lewinsville Center. This facility is privately owned and operated.

[2] Lincolnia Senior Residences is accounted for in Agency 38, Department of Housing and Community Development.

[3] Operating expenses for Gum Springs Glen, Morris Glen, Olley Glen, and Herndon Harbor House I & II are accounted for under Housing Partnerships due to their ownership structure.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$120,954	$539,798	$6,707,845	$374,345
Capital Projects	5,065,477	0	129,027,537	0
Total Expenditures	**$5,186,431**	**$539,798**	**$135,735,382**	**$374,345**

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Programmatic Adjustments **($165,453)**

A decrease of $165,453 in Operating Expenses is based on anticipated program requirements in FY 2025.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$81,362,237**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $81,362,237 due to increases of $79,033,065 in unexpended project balances primarily related to the Original Mount Vernon High School project, $2,341,170 in encumbered carryover, $350,000 for elderly housing property maintenance needs, $50,000 to support additional operating expenses at the group homes, and $10,000 in the Rental Assistance Demonstration – Project-Based Voucher program to support ongoing operating expenses and bank fees. These increases are partially offset by a decrease of $421,998 in the Fairfax County Rental Program based on anticipated program expenses in FY 2024.

Out-Of-Cycle Adjustments **$53,833,347**

An increase of $53,833,347 is included to support ongoing design and construction costs for the Little River Glen I & IV projects.

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$13,753,592**	**$21,685,703**	**$18,183,830**	**$16,652,069**
Revenue:				
Elderly Housing Programs	$85,104	$0	$0	$85,105
Fairfax County Rental Program (FCRP)	340,908	295,154	295,154	292,154
Rental Assistance Demonstration - Project-Based Voucher (RAD-PBV)	69,603	12,300	53,778	44,240
Housing Partnerships	6,345	0	53,833,347	0
Original Mount Vernon High School (OMVHS)[1]	(3,579,047)	0	77,021,342	0
Total Revenue	**($3,077,087)**	**$307,454**	**$131,203,621**	**$421,499**
Transfers In:				
General Fund (10001)[1,2]	$9,500,000	$0	$0	$0
Consolidated County and Schools Debt Service (20000)[3]	0	0	3,000,000	0
Elderly Housing Programs (40330)[4]	3,193,756	0	0	0
Total Transfers In	**$12,693,756**	**$0**	**$3,000,000**	**$0**
Total Available	**$23,370,261**	**$21,993,157**	**$152,387,451**	**$17,073,568**
Expenditures:				
Elderly Housing Programs	$16,630	$0	$350,000	$85,105
FCRP[4]	59,390	516,998	641,735	245,000
RAD-PBV	24,677	22,800	53,740	44,240
Housing Partnerships	0	0	53,833,347	0
OMVHS	5,085,734	0	80,856,560	0
Total Expenditures	**$5,186,431**	**$539,798**	**$135,735,382**	**$374,345**
Total Disbursements	**$5,186,431**	**$539,798**	**$135,735,382**	**$374,345**
Ending Balance[5]	**$18,183,830**	**$21,453,359**	**$16,652,069**	**$16,699,223**
Elderly Housing Programs Reserve	$3,262,654	$2,658,096	$2,912,230	$2,912,230
FCRP Reserve	6,767,444	5,576,206	5,732,987	5,780,141
Housing Partnerships Reserve	886,017	6,043,828	776,159	776,159
RAD-PBV Reserve[6]	7,267,715	7,175,229	7,230,693	7,230,693
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The negative revenue in FY 2023 represents an accrual associated with the OMVHS LLC, which operates on a calendar year basis. As part of the *FY 2023 Third Quarter Review*, a Transfer In of $6,000,000 from Fund 10001, General Fund, was included to rectify the negative cash flow in the project and provide support until the bonds are sold in FY 2024.

[2] A Transfer In from Fund 10001, General Fund, of $3,500,000 was included in FY 2023 to support an expanded childcare center at the site of the Original Mount Vernon High School redevelopment project.

[3] A Transfer In of $3,000,000 from Fund 20000, Consolidated County and Schools Debt Service, was included to provide funding for design and related development costs incurred prior to the bond sale for the OMVHS project through the end of the calendar year. The bond sale for this project is anticipated to occur in mid FY 2024 to cover all construction and any remaining design costs.

[4] Fund 40330, Elderly Housing Programs, was consolidated into Funds 10001, General Fund, and 81400, FCRHA Asset Management, beginning in FY 2023. All assets, liabilities, and equity associated with Fund 40330 were transferred to Fund 81400. A Transfer In from Fund 40330 was included in FY 2023 to move the remaining fund balance to Fund 81400.

[5] The ending balance in Fund 81400 is restricted by program.

[6] Included in the RAD-PBV Reserve is the Restricted HUD Capital Needs Reserve which was required by HUD to support critical capital needs and improvements identified in the 20-year Capital Needs Assessment as part of the conversion to RAD. This reserve is held in a separate bank account and includes additional funding of $1,035,096 not shown on this fund statement.

FY 2025 SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Asset Management - Minerva Fisher Capital (HF-000177)	$25,989	$0.00	$25,989.00	$0
Asset Management - OMVHS LLC Project (HF-000178)	86,798,100	5,085,734.36	80,856,559.84	0
Asset Management - Penderbrook Capital (HF-000176)	421,998	0.00	421,998.00	0
LRG I Rehabilitation (HF-000184)	24,700,595	0.00	24,700,595.00	0
LRG IV Development (HF-000185)	29,132,752	0.00	29,132,752.00	0
Total	**$141,079,434**	**$5,085,734.36**	**$135,137,893.84**	**$0**

Fund 81500: Housing Grants and Projects

Mission

To provide the residents of the County with safe, decent, and more affordable housing for households with low and moderate incomes.

Focus

Fund 81500, Housing Grants and Projects, tracks grants and projects which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). In FY 2025, the FCRHA is anticipated to administer one grant and one project.

Anticipated Grants and Projects		
Grant/Project	**Description**	**Anticipated Award**
Family Self-Sufficiency Program	Leverages public and private support services to help selected families achieve economic independence and self-sufficiency.	To be determined[1]
State Rental Assistance Program	Provides rental assistance to individuals with developmental disabilities to lease private market housing that meets their needs.	$3,393,060

[1] Funding will be allocated once an official notification of award is received from the U.S. Department of Housing and Urban Development.

Family Self-Sufficiency Program (FSS)

FSS is a program administered by the FCRHA with funding from the U.S. Department of Housing and Urban Development (HUD) that leverages both public and private resources to help families achieve economic independence and self-sufficiency through a three-pronged approach: 1) fund case managers to recruit and engage eligible households; 2) incentivize participants to increase their earned income and achieve self-sufficiency goals through escrow opportunities; and 3) compel grantees to engage their community to leverage both public and private resources that will assist participants in achieving self-sufficiency.

Partnerships with County agencies and the community are integral in connecting residents to services. For example, the Northern Virginia Workforce Investment Board, and its non-profit employment training and job placement services arm, the Virginia Career Works Inc., are important partners. Similarly, the FSS Program collaborates with the Department of Family Services, the Department of Neighborhood and Community Services, and the Fairfax-Falls Church Community Services Board to assist residents, as well as various non-profit organizations to coordinate access to services for its participants and families.

State Rental Assistance Program (SRAP)

SRAP is a multi-year contractual agreement between the FCRHA and the Virginia Department of Behavioral Health and Developmental Services (DBHDS) that provides rental assistance to individuals with developmental disabilities. This program served 155 tenant-based participants and 10 project-based participants in FY 2023.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$234,351	$84,208	$115,593	$124,607
Operating Expenses	2,011,335	3,308,852	3,393,192	3,268,453
Total Expenditures	**$2,245,686**	**$3,393,060**	**$3,508,785**	**$3,393,060**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$0**

It should be noted that no funding is included for a 2.00 percent market rate adjustment (MRA) for employees and for performance-based and longevity increases for non-uniformed merit employees in FY 2025, as the grants will absorb the impact within the existing award authorizations.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$115,725**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an increase of $115,725 due to unexpended grant balances that carried forward into FY 2024.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

HOUSING GRANTS AND PROJECTS – 2 Positions			
Grants Management			
1	Housing Services Specialist III	1	Housing Services Specialist II

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$5,128,422**	**$5,142,500**	**$6,539,287**	**$6,543,743**
Revenue:				
Family Self-Sufficiency (FSS) Grant	$203,666	$0	$115,725	$0
State Rental Assistance Program (SRAP)	3,364,080	3,393,060	3,393,060	3,393,060
Interest[1]	88,805	4,456	4,456	46,316
Total Revenue	**$3,656,551**	**$3,397,516**	**$3,513,241**	**$3,439,376**
Total Available	**$8,784,973**	**$8,540,016**	**$10,052,528**	**$9,983,119**
Expenditures:				
FSS Grant	$203,666	$0	$115,725	$0
SRAP	2,042,020	3,393,060	3,393,060	3,393,060
Total Expenditures	**$2,245,686**	**$3,393,060**	**$3,508,785**	**$3,393,060**
Total Disbursements	**$2,245,686**	**$3,393,060**	**$3,508,785**	**$3,393,060**
Ending Balance[2]	**$6,539,287**	**$5,146,956**	**$6,543,743**	**$6,590,059**

[1] Interest earned in Fund 81500 is solely attributable to SRAP balances.

[2] The ending balance is a result of unspent SRAP funding and is restricted for that program.

Fund 81510: Housing Choice Voucher Program

Mission

To ensure that participants in the Federal Housing Choice Voucher program are provided with decent, safe, and affordable private market housing.

Focus

The Housing Choice Voucher (HCV) program is a Federal Housing Assistance Program for lower income families seeking housing in the private market. The Fairfax County Redevelopment and Housing Authority (FCRHA) is designated as a Moving to Work (MTW) agency. This designation includes the majority of the HCV program funding. HCV programs excluded from the MTW program are the post-2008 Family Unification Program (FUP), Non-Elderly Disabled (NEDS), Veterans Affairs Supportive Housing (VASH), Rental Assistance Demonstration-Component 1 (RAD1), the Mainstream 5-Year programs, and the Emergency Housing Vouchers (EHV) program.

Utilizing federal flexibilities provided through its MTW authority, the FCRHA seeks to advance the principles of MTW by assisting households in increasing their self-sufficiency levels, providing increased housing choices and options, and enhancing the use of federal funds. To meet these goals, the FCRHA provides not only affordable homes, but also connects households to services and resources, offered by other County agencies or nonprofit organizations, that help families succeed and become more self-sufficient.

The FCRHA will continue to receive HCV annual funding from the United States Department of Housing and Urban Development (HUD). For the tenant-based HCV portion of the program, HUD provides housing assistance subsidies to pay a portion of the family's rent to a private sector landlord. In most cases, the housing assistance subsidy is the difference between 35 percent of the eligible family's income and the gross rent (contract rent plus any tenant-paid utilities) charged by an owner for a housing unit. For elderly and disabled families that do not include family members who can work, the family’s portion is reduced to 32 percent. The FCRHA establishes payment standards based on the number of bedrooms in each housing unit, defined as the maximum monthly assistance payment for a family in the voucher program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) contract executed between the owner and the FCRHA. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves disbursing the monthly subsidy payments, verifying that those benefiting from the subsidy are program eligible, and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the FCRHA and HUD. The assistance payments received by HCV participants are primarily tenant-based assistance. The law and HUD regulations allow tenants to take advantage of the portability feature of their voucher and use it to receive assistance in any jurisdiction in the United States where there is a Housing Authority that administers the HCV program. The Project-Based Voucher (PBV) program is a component of the HCV program where the assistance is attached to specific units rather than being tenant-based. After residing in a PBV unit for at least one year, the tenant is given priority to receive a tenant-based voucher, as long as funding is available. Private developers, local housing authorities, and state housing finance agencies all participate in different aspects of the HCV program.

The Annual Contribution Contract between the FCRHA and HUD provides HUD established administrative fees for managing the program. The administrative fees earned are used to cover expenses associated with administering the HCV program and any HUD approved MTW activity as identified in the agency's annual MTW Plan. Within the Portability Program, one aspect of the HCV program, if a tenant from another locality finds housing in Fairfax County then the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program revenue to cover the subsidy payment as well as the lesser of 80 percent of the originating Housing Authority's administrative fee or 100 percent of the receiving Housing Authority's administrative fee to cover administrative costs. The FCRHA has been absorbing significant numbers of Port-In Vouchers since FY 2023 and plans to continue to do so to maximize utilization, and as a result, Portability Program revenues have decreased.

A total of 1,065 Public Housing units were converted to HCV PBV units under the Rental Assistance Demonstration (RAD) program. Under PBV guidelines, the subsidy from the HCV program is associated with the units (not clients) and stays at the property level when units are vacated. It should be noted that five units are not considered rentable units and thus no voucher is attached to these units; however, they are included in the total number of units converted.

In FY 2021, 29 Mainstream Vouchers and funding were awarded as authorized by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). Additionally, 169 Emergency Housing Vouchers and funding were awarded as authorized by the American Rescue Plan Act (ARPA). In FY 2023, 30 Mainstream 5-Year Vouchers and 41 regular MTW vouchers were awarded effective October 2022, and an additional 30 Veterans Affairs Supportive Housing (VASH) vouchers were awarded effective February 2023.

The FY 2025 funding level of $89,207,253 consists of housing assistance payments of $78,666,066 and administrative expenses of $10,541,187. The FY 2025 request for this program is based on 100 percent utilization of the MTW baseline number of vouchers and 100 percent utilization of Special Purpose Vouchers such as RAD, FUP, VASH, and Mainstream 5-Year Vouchers.

The FY 2025 revenue projection of $88,963,402, an increase of $4,408,098 over the FY 2024 Adopted Budget Plan, is primarily the result of increases of $7.3 million in Annual Contributions from HUD, partially offset by a decrease of $2.9 million in the Portability Program. FY 2025 funding is based on the projected Calendar Year 2023 Housing Assistance Payment Subsidy Eligibility with a 7.505 percent inflation factor and applying a national proration factor of 100 percent for calendar year 2023. The administrative fees earned are based on the MTW agreement and the baseline for MTW, 100 percent of Special Purpose voucher leasing, and the HUD published Calendar Year 2023 Administrative Fee rates by the national proration factor of 89 percent.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,035,271	$6,309,906	$6,309,906	$6,887,777
Operating Expenses	78,963,659	77,746,276	83,562,388	82,319,476
Total Expenditures	**$83,998,930**	**$84,056,182**	**$89,872,294**	**$89,207,253**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	54 / 54	54 / 54	54 / 54	54 / 54

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$320,557**

An increase of $320,557 in Personnel Services includes $112,076 for a 2.00 percent market rate adjustment (MRA) for all employees and $102,304 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $106,177 is included to support employee recruitment and retention efforts that will reduce pay compression and align the County's pay structures with the market based on benchmark data.

Housing Assistance Program **$2,563,957**

A net increase in the Housing Assistance Program of $2,563,957 comprises an increase of $5,288,913 in Housing Assistance Payments based on 100 percent utilization of available funding, partially offset by a decrease of $2,724,956 in the Portability Program.

Other Operating Adjustments **$2,284,347**

An increase of $2,284,347 comprises $275,104 in Personnel Services and $2,009,243 in Operating Expenses based on anticipated program expenses in FY 2025.

Other Post-Employment Benefits **($17,790)**

A decrease of $17,790 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$5,816,112**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $5,816,112 due to increases of $4,023,578 based on full utilization of Moving to Work funding made available at HUD's increased proration factor of 100 percent, $460,937 in HCV Housing Assistance Payments (HAP) funding, $737,940 in Veterans Affairs Supportive Housing HAP funding, $1,254,670 in Emergency Housing Voucher HAP funding, and $2,026,628 in Ongoing Administrative Expenses due to encumbered carryover. These increases are partially offset by decreases of $2,596,736 in the Portability Program and $90,905 in 5-Year Mainstream HAP funding due to anticipated decreases in leasing.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

HOUSING CHOICE VOUCHER - 54 Positions			
Affordable Housing Rental Subsidies			
2	Housing Community Developers V	1	Financial Specialist II
1	Management Analyst IV	1	Management Analyst II
4	Housing Services Specialists V	1	Human Services Coordinator II
1	Housing Services Specialist IV	3	Administrative Assistants IV
6	Housing Services Specialists III	3	Administrative Assistants III
30	Housing Services Specialists II	1	Human Services Assistant

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$9,742,364**	**$11,130,357**	**$11,092,631**	**$11,006,519**
Revenue:				
Annual Contributions	$84,796,473	$81,379,832	$89,352,687	$88,660,095
Investment Income	61,156	8,104	8,104	61,156
Portability Program	466,191	3,094,165	352,188	216,774
Miscellaneous Revenue	25,377	73,203	73,203	25,377
Total Revenue	**$85,349,197**	**$84,555,304**	**$89,786,182**	**$88,963,402**
Total Available	**$95,091,561**	**$95,685,661**	**$100,878,813**	**$99,969,921**
Expenditures:				
Housing Assistance Payments	$68,592,911	$76,102,109	$79,813,883	$78,666,066
Ongoing Administrative Expenses	15,406,019	7,954,073	10,058,411	10,541,187
Total Expenditures	**$83,998,930**	**$84,056,182**	**$89,872,294**	**$89,207,253**
Total Disbursements	**$83,998,930**	**$84,056,182**	**$89,872,294**	**$89,207,253**
Ending Balance[1]	**$11,092,631**	**$11,629,479**	**$11,006,519**	**$10,762,668**
HCV Program Reserve[2]	$11,092,631	$11,629,479	$11,006,519	$10,762,668
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] The fluctuations in the Ending Balance are primarily a result of projected adjustments in leasing trends and corresponding administrative expenses.

[2] The HCV Program Reserve is restricted for sole use by the HCV Program.

Park Authority Trust Funds

COUNTY OF FAIRFAX
FARE FAC
1742
VIRGINIA

FY 2025

Advertised Budget Plan

Fairfax County Park Authority Trust Funds

Overview

The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 420 parks and 23,854 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- Fund 80000 - Park Revenue and Operating
- Fund 80300 - Park Improvements

Fund 80000: Park Revenue and Operating

Mission

To enrich the quality of life for all members of the community through an enduring park system that provides a healthy environment, preserves natural and cultural heritage, offers inspiring recreational experiences, and promotes healthy lifestyles.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. The Fairfax County Park Authority primarily supports the following Community Outcome Areas:

Community Outcome Area	Vision Statement
Cultural and Recreational Opportunities	*All residents, businesses, and visitors are aware of and able to participate in quality arts, sports, recreation and culturally enriching activities.*

Focus

The Fairfax County Park Authority (the Authority), created by legislative action in 1950, serves the most populous jurisdiction in the Virginia and Washington D.C. metropolitan area with over 1 million people. Under the direction of a Board of Supervisors appointed 12-member Park Authority Board, the Authority works collaboratively with constituents, partners, stakeholders, government leaders, and appointees to implement Board policies, champion the preservation and protection of natural and cultural resources and facilitate the development of park and recreation programs and facilities. The Authority oversees the operation and management of a County park system with 23,854 acres, 420 parks, nine Rec Centers, 11 dog parks, eight golf courses, an ice-skating rink, 229 playgrounds, 720 public garden plots, five nature centers, three equestrian facilities, 136 historic buildings across 38 park sites, two waterparks, a horticultural center, and more than 338 miles of trails. The Park Authority is also responsible for the maintenance of 715 athletic fields, including 452 Fairfax County Public School (FCPS) and 263 Park Authority fields. This total includes 104 synthetic turf fields of which 24 are FCPS stadium fields and 80 are County Park/FCPS non-stadium fields. The Authority has balanced the dual roles of providing recreational, fitness, and wellness opportunities to residents and serving as stewards and interpreters of Fairfax County's natural and cultural resources.

The Authority, a four-time National Gold Medal Award winner and a nationally accredited agency, is one of the largest, most diverse park systems in the nation. The agency offers leisure and recreational opportunities through an array of programmed and un-programmed resources which enrich the quality of life for all County residents. This enrichment is accomplished through the protection and preservation of open space and natural areas, nature centers, Rec Centers, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails, and neighborhood, community, district, and countywide parks, as well as stewardship education, park programs, classes, camps, and tours. Delivering high-quality inclusive park services is an important focus for the Park Authority as demand and usage continue to grow.

Fund 80000, Park Revenue and Operating, is supported by user fees and charges from admissions, pass sales, retail sales, equipment and facility rentals, classes and events generated at the Authority's revenue-supported facilities and is supplemented by donations and grants. Revenue-generating facilities and programs include Rec Centers, golf courses, nature centers, historic sites, and various other major parks. Fees offer a mechanism to support programs and services that the General Fund does not provide. As per the Financial Management Principles, the revenue received is applied towards fully recovering the annual operating and maintenance costs of programs and services at these facilities. The Authority also strives to achieve an overall positive net cost recovery in order to contribute to capital renewal, maintenance, and repairs for revenue generating facilities to meet County residents' service expectations.

Some park operations are funded from both the General Fund and the Park Revenue and Operating Fund. For example, the General Fund supports some camps, trips and tours, lakefront park operations, and resource management sites. The General Fund pays for the leadership, policy, and communication activities of the Director's office, the requirements of the office of marketing and communications, and administrative costs for purchasing, accounting, budgeting, payroll, and risk management procedural compliance.

Park Board

The Authority operates under the policy oversight of a Board of Supervisors appointed 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County's Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance, and operation of its assets and activities through five funds: Parks General Fund Operating Budget; Fund 80000, Park Revenue and Operating; Fund 30010, County Construction and Contributions; Fund 30400, Park Authority Bond Construction; and Fund 80300, Park Improvements. The Park Authority is also supported by Fund 30015, Environmental and Energy Programs, with several major initiatives underway in this area. The Park Authority Board has fiduciary responsibility for the Park Revenue and Operating Fund and the Park Improvements Fund, while the County has fiduciary responsibility for the other funds. The Authority pursues partnerships and alternate funding sources to sustain the delivery of quality services and facilities.

Current Trends

Fairfax County is home to one of the largest and most diverse park systems in the nation. Seventy-nine percent of Fairfax County's households are park users, which makes the parks one of the most widely used public facilities in the County. The Authority manages an ambitious Capital Improvement Program (CIP), receiving voter support for a $100 million bond in 2020, following up on the successful 2016 voter-approved bond totaling $94.7 million ($87.7 million in Fund 30400, Park Authority Bond Construction and $7.0 million in Fund 30010, General Construction & Contributions). In FY 2023, the Authority welcomed 16.5 million visitors to 420 parks, groomed fields for more than 200 youth and adult sports organizations, improved its 338-mile trail system, and worked to control the ever-increasing ecological threat of non-native invasive plants, and promote the use of native species and preserve woodlands and green open spaces.

The growth in density in focused parts of the County requires that the existing suburban park system be supplemented by urban parks that are more suitable for higher density areas. In 2013, the Board of Supervisors adopted a policy in the Comprehensive Plan that incorporates the Park Authority's framework on park development in new mixed-use developments. This framework acts as official guidance, along with other Parks & Recreation components of the Comprehensive Plan. In close coordination with the Department of Planning and Development (DPD), this guidance is under review with updates anticipated in FY 2025 and beyond. This will ensure it continues helping to clarify expectations for community decision makers and developers who seek to implement changes to existing development patterns and provide for diversifying park and recreation needs.

The Park Authority will continue to make progress on building an evolving park network in Tysons and Reston, as well as planning and implementing urban parks in other growth and revitalization areas of the County, such as Bailey's Crossroads, Seven Corners, Annandale, and Richmond Highway. In addition, the Park Authority will continue to expand its land holdings through dedications, donations, and acquisitions. The Park Authority is also expanding its trails program to include natural surface trails and increasing coordinated planning efforts with other County agencies to improve safety and connectivity with the countywide trails system.

A comprehensive Parks and Recreation Needs Assessment is conducted every five to ten years to address the growing population and evolving recreation needs of County residents. The most recent Needs Assessment was completed in FY 2016. A valuable aspect of this Needs Assessment process is that the resulting community facility needs form the basis for a ten-year phased Capital Improvement Framework (CIF). The CIF provides the overall long-range framework with recommended allocation of capital resources by facility type to meet the projected citizens' parks and recreation needs. The plan is a guide for decision-makers for use in creating future bond programs and allocating other capital funding sources. Priority criteria were developed and used in scheduling projects within the CIF timeframe and tied directly to the demonstrated citizen needs. The total projected need for the ten-year period was $939,161,000; that amount has been reduced by $94,700,000 due to the approval of the 2016 Park Bond Referendum and by $100,000,000 due to the 2020 Park Bond Referendum. This total amount is broken out into three strategic areas of improvement: Critical (repairing the existing parks system), Sustainable (upgrading the existing parks system), and Visionary (new, significant upgrades). The Park Authority will start the process of updating the Needs Assessment in FY 2025.

The Park Revenue and Operating Fund is challenged by increased competition in classes, limited participation at Rec Centers, and growth in expenses while resident demand for services continues to grow due to increasing population, changing needs, and diversity of the community. Visiting parks, walking on trails, and park programs, such as the summer concert series, continue to be a popular community recreational outlet. The Park Authority must respond to changing expectations to maintain customer loyalty and stability in the revenue base. Market pressure and the pricing of services limit the ability to generate additional revenue through fee increases. In addition, Fund 80000 experiences many uncontrollable factors that may impact business (weather, local economy, etc.). Recent or near-term initiatives include enabling customer-oriented services, such as online pass sales/renewals, e-mail classes and camp surveys, electronic distribution of camp registration packets, updated concert series web pages that include new search capability for citizens to find programs, and development of an enhanced Parktakes online web portal. On the cost side of the equation, projected program offerings and staff to support them have placed additional cost recovery pressure on the fund. In FY 2025, Fund 80000 will also transfer an $820,000 indirect cost payment to the General Fund. The indirect cost payment is consistent with the FY 2024 Adopted Budget Plan level and is designed to partially offset central support services provided by the County's General Fund.

To address some of these challenges and to provide a down payment towards equity initiatives in the Park Authority system, recurring General Fund support of $1,000,000 has been included in Agency 51, Park Authority. This funding has provided for a consultant to conduct an analysis and develop recommendations to increase access to Park program and service offerings for all residents of Fairfax County.

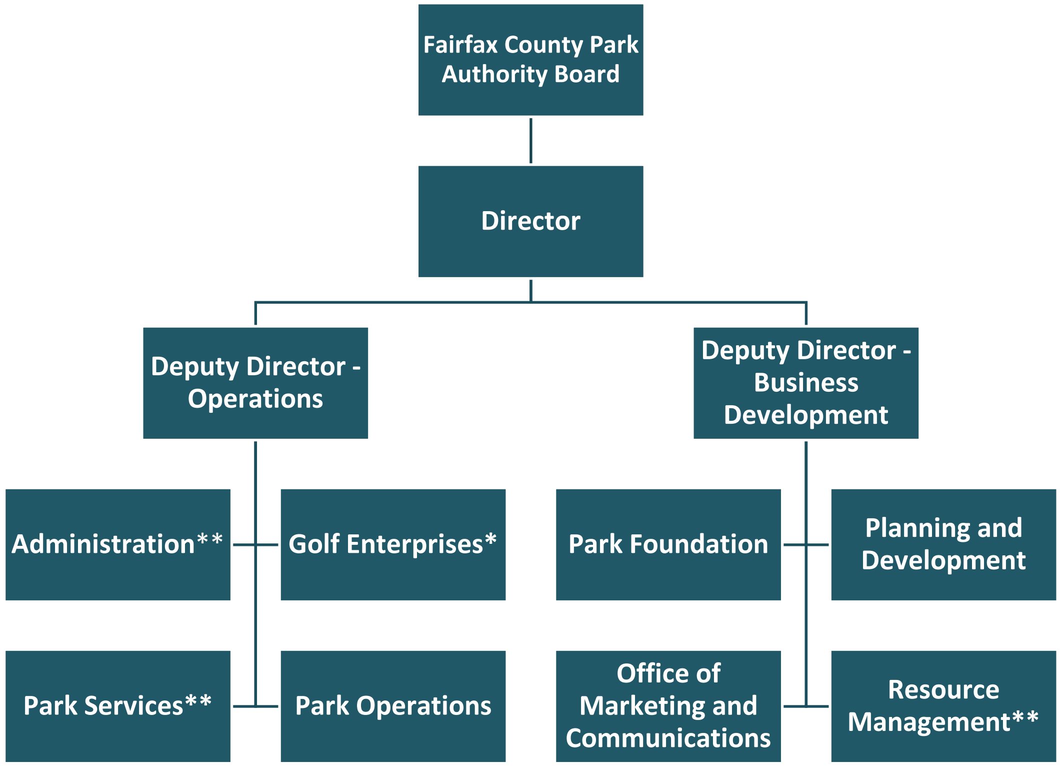
To further safeguard and align with County practices, a Park Revenue and Operating Stabilization Reserve and a Capital Sinking Fund were established with certain criteria for use. Annual net revenue is designed to be allocated to these reserves to contribute to ongoing needs; however, there is increasing demand for these funds. This critical funding element of sustainability cannot always be realized through the charging of fees. Funding for lifecycle/capital renewal maintenance of the revenue facilities will require a collaborative effort to ensure park and recreation services will be available into the future.

Strategic Plan

In June 2018, the Park Authority Board approved the FY 2019 - FY 2023 Strategic Plan which has been extended through FY 2025 given the impacts of the COVID-19 pandemic. The Strategic Plan includes 12 objectives that are measurable and results-focused, and are supported by specific, achievable, and time-bound action steps for implementation. Some of the key focus areas include:

- Inspire a passion for parks
- Promote healthy lifestyles
- Meet changing recreation needs
- Advance Park system excellence
- Strengthen and foster partnerships
- Be great stewards
- Be equitable and inclusive

Organizational Chart



* Denotes Cost Centers that are only in Fund 80000, Park Revenue and Operating.
**Denotes Cost Centers that are included in both the General Fund and Fund 80000, Park Revenue and Operating.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$31,615,067	$32,504,042	$32,504,042	$36,094,408
Operating Expenses	17,840,561	15,806,823	16,307,916	20,805,426
Capital Equipment	362,195	200,000	349,856	300,000
Subtotal	**$49,817,823**	**$48,510,865**	**$49,161,814**	**$57,199,834**
Less:				
Recovered Costs	($772,363)	($1,137,952)	($1,137,952)	($1,177,952)
Total Expenditures	**$49,045,460**	**$47,372,913**	**$48,023,862**	**$56,021,882**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	245 / 245	245 / 245	245 / 245	245 / 245

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$1,679,255**

An increase of $1,679,255 in Personnel Services includes $612,298 for a 2.00 percent market rate adjustment (MRA) for all employees and $318,532 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $748,425 is included to support employee retention and recruitment efforts that will reduce pay compression and align the County's pay structures with the market, based on benchmark data.

Program Requirements **$6,953,340**

An increase of $6,953,340 in program requirements include increases of $1,994,737 in Personnel Services and $4,998,603 in Operating Expenses, and an increase of $40,000 in Recovered Costs based on programmatic increases and the inflationary effects on goods, services, and delivery/transportation costs.

Other Post-Employment Benefits **($83,626)**

A decrease of $83,626 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust, in Volume 2 of the FY 2025 Advertised Budget Plan.

Capital Equipment **$100,000**

Funding of $300,000 in Capital Equipment, an increase of $100,000 over the FY 2024 Adopted Budget Plan, is included for the necessary equipment to support the continued expansion of Golf Enterprises.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$650,949**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved an expenditure increase of $650,949 due to encumbered carryover of $501,093 for Operating Expenses and $149,856 for Capital Equipment.

Cost Centers

The five cost centers of Fund 80000, Park Revenue and Operating, are Administration, Golf Enterprises, REC Activities, Rec Centers, and Resource Management. The cost centers work together to fulfill the mission of the Fund and carry out the key initiatives for the fiscal year.

Administration

The Administration Division implements Park Authority Board policies and provides high quality administrative business support to all levels of the Park Authority in order to assist the other Divisions in achieving Park Authority mission related objectives.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$1,257,526	$889,882	$889,882	$1,606,349
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	19 / 19	19 / 19	19 / 19	19 / 19

Golf Enterprises

The Golf Enterprises Division operates and maintains eight golf courses in Fairfax County. This Division's primary functions and responsibilities include facility operations, maintenance, programming, agency wide support, and customer service.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$12,316,686	$12,498,681	$12,690,163	$13,826,667
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	79 / 79	79 / 79	79 / 79	79 / 79

REC Activities

The REC Activities Division seeks to enrich the community by promoting active, fun, and healthy lifestyles for all.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$4,307,296	$3,618,997	$3,618,997	$5,430,345
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	26 / 26	26 / 26	26 / 26	26 / 26

Rec Centers

The Rec Centers Division operates and manages nine Rec Centers in Fairfax County that provide a wide variety of recreational, aquatic, and fitness programs and classes to both citizens and visitors.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$28,134,202	$28,257,978	$28,715,399	$32,329,934
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	105 / 105	105 / 105	105 / 105	105 / 105

Resource Management

The Resource Management Division interprets and preserves Fairfax County's natural and cultural resources for the enjoyment, health, and inspiration of current and future generations.

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
EXPENDITURES				
Total Expenditures	$3,029,750	$2,107,375	$2,109,421	$2,828,587
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	16 / 16	16 / 16	16 / 16	16 / 16

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

Administration - 19 Positions			
1	Management Analyst IV	1	Human Resources Generalist II
3	Project Coordinators	1	Communications Specialist II
1	Engineer IV	1	Network/Telecom Analyst I
3	Construction/Maintenance Project Managers II	1	Park/Recreation Specialist III
3	Engineers III	1	Administrative Assistant IV
1	Geographic Information Spatial Analyst III	1	Material Management Specialist III
1	Geographic Information Spatial Analyst II		
Golf Enterprises - 79 Positions			
1	Park Division Director	9	Park/Recreation Specialists I
1	Park Management Specialist II	1	Maintenance Crew Chief
3	Golf Course Superintendents III	2	Motor Equipment Operators
5	Golf Course Superintendents II	5	Park/Recreation Assistants
4	Park/Recreation Specialists IV	1	Administrative Assistant III
5	Golf Course Superintendents I	10	Senior Maintenance Workers
3	Park/Recreation Specialists III	2	Facility Attendants II
2	Park/Recreation Specialists II	22	Maintenance Workers
3	Vehicle and Equipment Technicians II		
REC Activities - 26 Positions			
1	Business Analyst III	3	Communications Specialists I
2	Park Management Specialists I	1	Administrative Assistant V
1	Statistical and Data Specialist III	2	Park/Recreation Specialists I
1	Park/Recreation Specialist IV	1	Administrative Assistant IV
2	Communications Specialists II	1	Park/Recreation Assistant
3	Management Analysts II	1	Publications Assistant
1	Producer/Director	2	Administrative Assistants III
3	Park/Recreation Specialists III	1	Custodian II

Rec Centers - 105 Positions			
2	Park Management Specialists II	8	Park/Recreation Specialists I
4	Park Management Specialists I	1	Painter II
9	Park/Recreation Specialists IV	23	Park/Recreation Assistants
2	Park/Recreation Specialists III	8	Administrative Assistants III
1	Electronic Equipment Technician II	1	Facility Attendant I
30	Park/Recreation Specialists II	4	Custodians II
7	Preventive Maintenance Specialists	4	Custodians I
1	Administrative Assistant V		
Resource Management - 16 Positions			
1	Park/Recreation Specialist IV	2	Naturalists I
1	Historian II	1	Park/Recreation Specialist I
1	Park/Recreation Specialist II	4	Park/Recreation Assistants
1	Naturalist/Historian Senior Interpreter	1	Administrative Assistant III
2	Historians I	2	Facility Attendants II

Performance Measurement Results by Community Outcome Area

Cultural and Recreational Opportunities

In FY 2023, golf rounds increased by 5.7 percent and rounds are anticipated to increase slightly in both FY 2024 and FY 2025.

The percent change in visitations at Rec Centers increased 16 percent in FY 2023. The number of visitations at Rec Centers is forecasted to rise in conjunction with the projected growth in the number of visiting County households and the number of camp enrollments. Visitation counts for FY 2024 and FY 2025 are forecasted to slightly increase above the FY 2023 level.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Cultural and Recreational Opportunities						
Access to Local Arts, Sports, and Cultural Opportunities						
Percent change in rounds played	50.6%	(7.1%)	0.5%	5.7%	1.9%	2.1%
Percent change in visitations at Rec Centers [1]	(36.0%)	77.0%	NA	16.0%	1.3%	3.1%

[1] Performance measures were adjusted for the FY 2025 Advertised Budget Plan to better reflect the Agency's core mission and now include visitations at Rec Centers. Due to the change, an estimate is not listed for FY 2023. Information for previous measurements can be found in archived files.

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance[1]	**$4,658,297**	**$4,500,381**	**$7,068,899**	**$7,379,478**
Revenue:				
Park Fees	$53,420,981	$51,497,745	$51,497,745	$58,683,035
Interest	247,314	17,466	17,466	250,000
Sale of Vehicles and Salvage Equipment	145,037	179,771	179,771	145,000
Donations and Miscellaneous Revenue	452,542	305,018	305,018	295,500
Total Revenue	**$54,265,874**	**$52,000,000**	**$52,000,000**	**$59,373,535**
Transfers In:				
General Fund (10001)[2]	$255,000	$0	$0	$0
Total Transfers In	**$255,000**	**$0**	**$0**	**$0**
Total Available	**$59,179,171**	**$56,500,381**	**$59,068,899**	**$66,753,013**
Expenditures:				
Personnel Services	$31,615,067	$32,504,042	$32,504,042	$36,094,408
Operating Expenses[3]	17,840,561	15,806,823	16,307,916	20,805,426
Recovered Costs	(772,363)	(1,137,952)	(1,137,952)	(1,177,952)
Capital Equipment	362,195	200,000	349,856	300,000
Total Expenditures	**$49,045,460**	**$47,372,913**	**$48,023,862**	**$56,021,882**
Transfers Out:				
General Fund (10001)[4]	$820,000	$820,000	$820,000	$820,000
Consolidated County and Schools Debt Service (20000)[5]	1,008,862	895,547	895,547	935,243
Park Improvements (80300)[6]	1,235,950	0	1,950,012	0
Total Transfers Out	**$3,064,812**	**$1,715,547**	**$3,665,559**	**$1,755,243**
Total Disbursements	**$52,110,272**	**$49,088,460**	**$51,689,421**	**$57,777,125**
Ending Balance	**$7,068,899**	**$7,411,921**	**$7,379,478**	**$8,975,888**
Revenue and Operating Fund Stabilization Reserve[7]	$7,068,899	$7,411,921	$7,379,478	$8,975,888
Unreserved Ending Balance	**$0**	**$0**	**$0**	**$0**

[1] This fund statement reflects cash basis accounting. This method differs from the Park Authority Annual Comprehensive Financial Report (ACFR) which records revenue for untaken Park classes to be in compliance with Generally Accepted Accounting Principles (GAAP). The difference in the amount of revenue recognized under the cash basis method used for budgeting and not recognized in the Park Authority ACFR is approximately $4.0 million.

[2] Represents transfers from Fund 10001, General Fund, to support hiring incentive bonuses in critical classifications that are experiencing recruitment challenges.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as a decrease of $246,440.86 to FY 2023 Operating Expenses to record expenditure accruals. The Annual Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[4] Funding in the amount of $820,000 is transferred to the General Fund to partially offset central services supported by the General Fund which benefits Fund 80000. These indirect costs include support services, such as Human Resources, Purchasing, Budget, and other administrative services.

[5] Debt service payments which support the development of the Laurel Hill Golf Club are made from Fund 20000, Consolidated County and Schools Debt Service.

[6] Periodically, funding is transferred from Fund 80000 to Fund 80300, Park Improvements, to support unplanned and emergency repairs, the purchase of critical equipment, and planned, long-term, life-cycle maintenance of revenue facilities.

[7] The Stabilization Reserve provides a contingency for unanticipated operating expenses or a disruption in the revenue stream.

Fund 80300: Park Improvements

Focus

Fund 80300, Park Improvements, was established under the provisions of the Park Authority Act to provide for improvements to the agency's revenue-generating facilities and parks, as well as to various other park sites. Through a combination of grants, proffers, and donations, this fund provides for specific park improvements. In addition, transfers from Fund 80000, Park Revenue and Operating, often support improvements to park facilities; however, the amount of funding received from Fund 80000 fluctuates from year to year.

No funding is included for Fund 80300 in FY 2025. Work will continue on existing and previously funded projects.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

Carryover Adjustments **$34,842,601**

As part of the *FY 2023 Carryover Review*, the Board of Supervisors approved funding of $34,842,601 due to the carryover of unexpended project balances in the amount of $26,968,069 and an adjustment of $7,874,532. This adjustment is due to $1,632 associated with an FY 2022 audit adjustment, the appropriation of $5,922,888 in state aid, interest earnings, easement fees, donations, and Park proffers received in FY 2023, and a Transfer In of $1,950,012 from Fund 80000, Park Revenue and Operating, to rebuild the Sinking Fund to support long-term life-cycle maintenance at revenue generating facilities.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$31,303,001**	**$1,509,558**	**$34,387,767**	**$1,507,926**
Revenue:				
Interest	$542,943	$0	$0	$0
Revenue - State Aid[1]	10,000	0	0	0
Other Revenue[2]	5,369,945	0	0	0
Total Revenue	**$5,922,888**	**$0**	**$0**	**$0**
Transfers In:				
Park Revenue and Operating (80000)	$1,235,950	$0	$1,950,012	$0
Total Transfers In	**$1,235,950**	**$0**	**$1,950,012**	**$0**
Total Available	**$38,461,839**	**$1,509,558**	**$36,337,779**	**$1,507,926**
Total Expenditures[3]	**$4,074,072**	**$0**	**$34,829,853**	**$0**
Total Disbursements	**$4,074,072**	**$0**	**$34,829,853**	**$0**
Ending Balance[4]	**$34,387,767**	**$1,509,558**	**$1,507,926**	**$1,507,926**
Lawrence Trust Reserve[5]	$1,507,926	$1,507,926	$1,507,926	$1,507,926
Unreserved Ending Balance	**$32,879,841**	**$1,632**	**$0**	**$0**

[1] State Aid reflects revenue received from the Virginia Department of Wildlife Resources associated with Project 2G51-026-000, Grants and Contributions, to support a grant funded recreational partnership to promote access to fishing opportunities in urban areas.

[2] Other Revenue reflects easements, donations, monopole revenue, and proffer revenue.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments are reflected as an increase of $12,747.55 to FY 2023 Total Expenditures to record expenditure accruals. This impacts the amount carried forward resulting in a decrease of $12,747.55 to the *FY 2024 Revised Budget Plan*. The projects affected by this adjustment are PR-000133, FCPA Donation Account; PR-000057, General Park Improvements; and 2G51-026-000, Grants and Contributions. The Annual Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[4] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[5] This Reserve separately accounts for maintenance and renovation at the Ellanor C. Lawrence site. In accordance with the Fairfax County Park Authority Board, the principal amount of $1,507,926 received from donations will remain intact, and any interest earned will be used according to the terms of the Trust.

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Archaeology Proffers (2G51-022-000)	$204,732	$0.00	$75,521.76	$0
Burke Lake Park Shelter (PR-000116)	182,247	0.00	1,274.54	0
Clemyjontri Park (PR-000064)	52,810	0.00	21,229.92	0
Colvin Run Mill Visitors Center (PR-000102)	140,000	0.00	140,000.00	0
Countywide Trails (PR-000026)	111,662	0.00	19,941.74	0
Dranesville Districtwide (Pimmit) Telecommunications (PR-000029)	383,034	6,284.90	59,391.91	0
Dranesville Districtwide (Riverbend) Telecommunications (PR-000050)	107,468	0.00	8,194.18	0
Dranesville Districtwide-Pimmit Run (PR-000094)	295,363	0.00	170,984.03	0
Dranesville VDOT Row Takings (PR-000142)	524,814	0.00	357,824.68	0
E C Lawrence (PR-000112)	383,925	6,474.31	305,155.16	0
FCPA Donation Account (PR-000133)	4,309,764	726,870.90	2,585,248.25	0
Franconia Districtwide (Byron Avenue) Telecommunications (PR-000040)	1,151,181	12,760.20	270,006.54	0
Franconia Districtwide (Franconia Dist Park) Telecoms (PR-000028)	717,572	0.00	175,446.86	0
General Park Improvements (PR-000057)	19,659,920	781,885.22	1,492,943.43	0
Grants and Contributions (2G51-026-000)	989,279	12,416.30	54,127.36	0
Grants Match (PR-000104)	350,000	0.00	337,500.00	0
Hunter Mill Districtwide (Clark Cross) Telecommunications (PR-000041)	181,841	0.00	26,911.60	0
Hunter Mill Districtwide (Frying Pan) Telecommunications (PR-000049)	589,067	0.00	82,955.76	0
Hunter Mill Districtwide (Stratton) Telecommunications (PR-000051)	2,964,841	13,886.10	352,283.69	0
Hunter Mill Districtwide (Stuart) Telecommunications (PR-000073)	193,885	0.00	76,808.41	0
Ken Lawrence Park Sign (PR-000126)	52,590	0.00	867.00	0
Mason District Park (PR-000054)	1,211,631	392.70	145,153.63	0
Mastenbrook Volunteer Grant Program (PR-000061)	672,461	0.00	82,468.31	0
Merrilee Park (PR-000027)	17,139	0.00	17,139.00	0
Mt. Vernon Districtwide (So Run SV) Telecommunications (PR-000069)	71,170	0.00	13,243.23	0
Mt. Vernon Districtwide Parks (PR-000037)	686,061	3,377.70	121,114.04	0
North Hill Park (PR-000141)	1,500,000	1,307,831.54	68,571.48	0
Oakton Community Park (PR-000038)	100,000	0.00	86,884.40	0
Open Space Preservation (PR-000063)	886,331	0.00	39,825.00	0
Park Authority Management Plans (PR-000113)	1,052,129	67,308.70	562,114.46	0
Park Easement Administration (2G51-018-000)	5,660,217	226,497.83	715,366.51	0
Park Revenue Proffers (PR-000058)	38,809,029	356,659.08	21,073,152.13	0
ParkNet (PR-000084)	3,327,000	0.00	78,326.04	0
Restitution For VDOT Takings (RVT) (PR-000081)	95,171	2,239.19	3,966.77	0
Revenue Facilities Capital Sinking Fund (PR-000101)	7,965,378	503,671.94	3,707,395.50	0
Springfield Districtwide (Confed Fort) Telecommunications (PR-000030)	189,929	1,876.50	12,467.60	0

SUMMARY OF CAPITAL PROJECTS

Project	Total Project Estimate	FY 2023 Actual Expenditures	FY 2024 Revised Budget	FY 2025 Advertised Budget Plan
Springfield Districtwide (Greenbriar) Tel (PR-000124)	30,684	0.00	30,684.00	0
Springfield Districtwide (So Run) Telecommunications (PR-000045)	396,264	0.00	34,566.29	0
Stewardship Exhibits (2G51-024-000)	13,325	0.00	2,422.60	0
Stewardship Publications (2G51-023-000)	78,516	0.00	38,820.33	0
Sully Districtwide (Cub Run SV) Telecommunications (PR-000048)	423,998	750.60	11,414.62	0
Sully Districtwide Parks (PR-000044)	160,868	0.00	11,843.28	0
Sully Plantation (PR-000052)	1,131,278	16,472.03	626,290.94	0
Telecommunications-Administration (2G51-016-000)	40,500	0.00	2,500.00	0
Turner Farm Observatory (PR-000031)	88,025	63.24	24,508.88	0
Vulcan (PR-000032)	3,678,055	26,353.00	704,997.51	0
Total	**$101,831,154**	**$4,074,071.98**	**$34,829,853.37**	**$0**

Alcohol Safety Action Program

FY 2025

Advertised Budget Plan

Fund 83000: Alcohol Safety Action Program

Mission

To improve driver and resident safety in Fairfax County by reducing the number of crashes caused by driving under the influence of alcohol and other drugs, as well as other dangerous driving behaviors. The Alcohol Safety Action Program accomplishes these objectives through alcohol, drug, aggressive driver, and driver improvement education programs, as well as through case management, public education, and referral to alcohol or drug treatment programs as needed.

Connection to the Countywide Strategic Plan

The Fairfax County Board of Supervisors adopted the first-ever Countywide Strategic Plan on October 5, 2021. The Countywide Strategic Plan serves as a road map to help guide future work, focusing on the 10 Community Outcome Areas that represent the issues of greatest importance to the community, and uses our One Fairfax equity policy to invest in people and places that have limited access to opportunity. On February 20, 2024, the second Annual Report on the work of the strategic plan was released to the public. The report contains point-in-time progress highlights for each of the community outcome areas, plus three data dashboards and data stories that are being replicated across all of the outcome areas, and a number of additional initiatives to embed the elements of the plan within department-level work. The report also includes a Year Three Implementation Model, which will engage hundreds of County subject-matter experts to identify and champion the specific strategies that will move forward to implementation under the guidance of the Board of Supervisors. For more information on the Countywide Strategic Plan, please visit www.fairfaxcounty.gov/strategicplan. Fund 83000, Alcohol Safety Action Program primarily supports the following Community Outcome Area:

Countywide Strategic Plan Community Outcome Areas

Community Outcome Area	Vision Statement
Healthy Communities	*All people can attain their highest level of health and well-being.*

Focus

Fund 83000, the Alcohol Safety Action Program (ASAP), serves a probationary function for the Fairfax County Circuit and General District Courts under the supervision of the ASAP Policy Board and the Commission on Virginia Alcohol Safety Action Program (VASAP). Fairfax ASAP is one of 24 ASAPs in Virginia. Clients are either court ordered, Department of Motor Vehicles (DMV) referred, or enrolled voluntarily. Core programs are state-mandated and include intake, client assessment, rehabilitative alcohol and drug education, referral to treatment service programs, and case management for individuals charged with, or convicted of, driving while intoxicated (DWI). In addition, ASAP provides alcohol/drug education programs for multiple offenders and a drug education program for first-time drug possession offenders. ASAP also participates in outreach activities to educate the community about its mission. Programs are available in both English and Spanish. The agency continues to rely on partnerships with the courts, the Office of the Commonwealth Attorney and treatment providers.

Fairfax County is the fiscal agent for the Fairfax ASAP which is administered through the Juvenile and Domestic Relations District Court. ASAP is expected to be self-supporting, funded primarily through client fees. The state imposes a service fee ceiling of $300 per client as well as a $100 charge per client for the state-mandated core program. However, in spite of efforts to reduce expenditures and maximize fee collection, the actual cost to operate ASAP has exceeded actual revenue. Client fee revenues have decreased mainly due to lower client referrals and the impact of the COVID-19 pandemic. Additionally, a substantial number of referred clients do not have established residences or addresses, making it challenging to enforce payment through traditional collection methods. As a result, in FY 2025, the County will continue to provide direct support for administrative costs, as well as indirect support through office space and utilities. The FY 2025 General Fund Transfer increased $140,932 from $1,025,964 to $1,166,896 to support employee compensation adjustments.

Budget and Staff Resources

Category	FY 2023 Actual	FY 2024 Adopted	FY 2024 Revised	FY 2025 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,462,600	$2,065,364	$2,065,364	$1,703,532
Operating Expenses	35,864	75,000	75,000	75,000
Total Expenditures	**$1,498,464**	**$2,140,364**	**$2,140,364**	**$1,778,532**
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	21 / 21	21 / 21	21 / 21	21 / 21

FY 2025 Funding Adjustments

The following funding adjustments from the FY 2024 Adopted Budget Plan are necessary to support the FY 2025 program:

Employee Compensation **$120,625**
An increase of $120,625 in Personnel Services includes $39,181 for a 2.00 percent market rate adjustment (MRA) for all employees and $26,313 for performance-based and longevity increases for non-uniformed merit employees, both effective July 2024. The remaining increase of $55,131 is included for employee pay increases for specific job classes identified in the County’s benchmark class survey of comparator jurisdictions.

Fringe Benefit Support **$20,307**
An increase of $20,307 in Personnel Services is required to support increased fringe benefit requirements in FY 2025 based on increases in employer contribution rates to the retirement systems.

Personnel Services **($502,764)**
A decrease of $502,764 in Personnel Services reflects anticipated savings based on trends in actual expenditures.

Changes to FY 2024 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2024 Revised Budget Plan since passage of the FY 2024 Adopted Budget Plan. Included are all adjustments made as part of the FY 2023 Carryover Review and all other approved changes through December 31, 2023.

There have been no adjustments to this fund since approval of the FY 2024 Adopted Budget Plan.

Position Detail

The FY 2025 Advertised Budget Plan includes the following positions:

ALCOHOL SAFETY ACTION PROGRAM – 21 Positions			
1	Program Manager	1	Administrative Associate
1	Probation Supervisor I	2	Administrative Assistants IV
1	Financial Specialist II	4	Administrative Assistants III
1	Probation Counselor III	1	Administrative Assistant II
9	Probation Counselors II		

Performance Measurement Results by Community Outcome Area

Healthy Communities

In FY 2023, 85 percent of clients successfully complete DWI and reckless driving related education programming compared to 84 percent completion in FY 2022 for similar services. The total number of clients referred to the education-based programs in FY 2023 was 2,734 compared to 2,003 in FY 2022. Education programming is only one of several services that ASAP provides Fairfax County residents. The total number of clients referred to ASAP in FY 2023 was 4,804, down 3 percent from 4,942 in FY 2022. These figures have decreased mainly due to the legalization of marijuana in the Commonwealth of Virginia.

In FY 2024, it is anticipated that overall referrals will be similar to FY 2023.

Community Outcome Area	FY 2021 Actual	FY 2022 Actual	FY 2023 Estimate	FY 2023 Actual	FY 2024 Estimate	FY 2025 Estimate
Healthy Communities						
Promoting Health-Related Behaviors						
Percent of individuals successfully completing the education program	88%	84%	84%	85%	85%	93%

A complete list of performance measures can be viewed at
https://www.fairfaxcounty.gov/budget/fy-2025-advertised-performance-measures-pm

FUND STATEMENT

Category	FY 2023 Actual	FY 2024 Adopted Budget Plan	FY 2024 Revised Budget Plan	FY 2025 Advertised Budget Plan
Beginning Balance	**$100,443**	**$100,443**	**$192,698**	**$192,698**
Revenue:				
Client Fees	$606,469	$1,040,000	$1,040,000	$606,469
ASAP Client Transfer In	1,164	12,300	12,300	1,164
ASAP Client Transfer Out	(9,045)	(18,200)	(18,200)	(9,045)
Interest Income	9,117	2,300	2,300	9,117
Interlock Monitoring Income	72,654	78,000	78,000	72,654
Total Revenue[1]	**$680,359**	**$1,114,400**	**$1,114,400**	**$680,359**
Transfers In:				
General Fund (10001)	$910,360	$1,025,964	$1,025,964	$1,166,896
Total Transfers In	**$910,360**	**$1,025,964**	**$1,025,964**	**$1,166,896**
Total Available	**$1,691,162**	**$2,240,807**	**$2,333,062**	**$2,039,953**
Expenditures:				
Personnel Services	$1,462,600	$2,065,364	$2,065,364	$1,703,532
Operating Expenses	35,864	75,000	75,000	75,000
Total Expenditures	**$1,498,464**	**$2,140,364**	**$2,140,364**	**$1,778,532**
Total Disbursements	**$1,498,464**	**$2,140,364**	**$2,140,364**	**$1,778,532**
Ending Balance[2]	**$192,698**	**$100,443**	**$192,698**	**$261,421**

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments were reflected as an increase of $6,630 to FY 2023 Revenues to record earned revenues in the proper fiscal year. The Annual Comprehensive Financial Report (ACFR) reflects all audit adjustments in FY 2023. Details of the audit adjustments will be included in the FY 2024 Third Quarter Package.

[2] Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.